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IN REPLY REFER TO  
AGAM-P (M) (18 Jul 68) FOR OT RD 682244

31 Julv 1968

SUBJECT: Operational Report - Lessons Learned, Headquarters, 25th  
Infantry Division, Period Ending 30 April 1968 (U)

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2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

*Kenneth G. Wickham*

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Major General, USA  
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DEPARTMENT OF DEFENSE  
HEADQUARTERS, 25TH INFANTRY DIVISION  
APO San Francisco 96225

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SUBJECT: Operational Report for Quarterly Period Ending 30 April 1968  
(RCS CSFOR-65) (BC)

TO: SEE DISTRIBUTION

Location: Vicinity CU CHI, CU CHI Base Camp (XT647153), RVN

Reporting Officer: Major General F. K. Mearns

Prepared by: Major Richard A Baun, Commanding Officer, 18th MH Det

1. (C) SIGNIFICANT ORGANIZATIONAL ACTIVITIES

a. Operations

(1) General. The "Tropic Lightning" Division continued its 1967-68 Dry Season Campaign during the course of this reporting period. The mission of the Division in the Dry Season Campaign is specified in **25th Infantry Division, OPLAN 17-67 (1967-68 DRY SEASON CAMPAIGN)**. The mission is to conduct military operations in the Divisional Tactical Area of Operational Interest (TAOI), to assist Government of Vietnam (GVN) forces in military pacification of LONG AN, HAU NHIA and BINH DUONG Provinces, to secure allied base areas and to control resources, particularly food, and to neutralize War Zone "C". The Dry Season Campaign had commenced 1 November 1967 and progressed through Phase I and Phase II prior to the beginning of this reporting period. Phase III commenced 1 February 1968.

Within the context of the Dry Season Campaign, the 25th Infantry Division participated in five major operations (battalion size or larger) and 530 small unit actions during the period 1 February to 30 April 1968. The major operations were Operations YELLOWSTONE, SARATOGA, QUYET THANG, WILDERNESS and TOAN THANG. All major operations and 49 of the small unit actions resulted in enemy contact. Elements of the 25th Infantry Division were in contact with the enemy on each day of this reporting period.

Phase III of the Dry Season Campaign and division operations for the reporting period were significantly bracketed and dominated by the reaction to the NVA/VC TET Offensive which commenced 30-31 January and the response to the suspected second NVA/VC Offensive expected on or about 1 May 1968. In general, operations during this time frame were characterized by counter offensive activities in response to the enemy TET Offensive between the period 1 February-10 March, coordinated US/GVN search and destroy activities during the period 11 March - 22 April and after 22 April, deployment of divisional forces and combat operations designed to counter an expected enemy attack on the Saigon area on or about 1 May 1968.

(2) Operation YELLOWSTONE (8 December-24 February 1968). This operation, as previously discussed in the 25th Infantry Division Operational Report for the period 1 November to 31 January 1968, was directed at neutralizing War Zone "C" in the northern portion of the Divisional TAOI. It commenced concurrently with Operation SARATOGA which in turn was primarily directed at pacification activities in the southern portion of the TAOI. Initially, YELLOWSTONE was a two brigade operation involving the Division's 1st and 3d Brigades. The basic mission of YELLOWSTONE as specified by 25th Infantry Division OPLAN 18-67 was to neutralize War Zone "C" in the northern part of TAY NINH Province by destroying NVA/VC forces and installations

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in the area and completing several engineering projects of rebuilding or constructing road networks, US Special Forces (USSF)/Civilian Irregular Defense Group (CIDG) camps and KATUM (X3389) airfield.

As of 1 February, the 1st and 3rd Brigades were committed in force with supporting engineer and cavalry units to YELLOWSTONE. However, the initiation of the enemy buildup in the southern portion of the TAOI in mid January forced the gradual redeployment of the 1st and 3rd Brigade assets to the south. The commencement of the TET Offensive on 30-31 January 1968 accelerated the redeployment as assets were moved to support Operation SARATOGA and/or detached to the Capital Military District (CMD) for the defense of Saigon, Tan Son Nhut, etc.

The 1st Brigade was committed to YELLOWSTONE from 1 February until its termination on 24 February. However, whereas the 1st Brigade operated on 1 February with four maneuver battalions, on 24 February it terminated operations with one maneuver battalion. The 1st Brigade also commenced participation in Operation SARATOGA on 17 February and was committed to both operations concurrently until 24 February.

The 3rd Brigade terminated its activities in YELLOWSTONE on 16 February after being committed to YELLOWSTONE and SARATOGA concurrently on 6 February. The 3rd Squadron, 17th Cavalry which had supported the two Brigades throughout the earlier phases of YELLOWSTONE was withdrawn from the Operation on 2 February, but provided limited aerial reconnaissance on 4, 8 and 15 February.

Details of significant activities within YELLOWSTONE for the period of this report are contained in the Combat Operations After Action Reports attached to this report as T.B.B.

The final results of Operation YELLOWSTONE were: US losses: 137 KIA, 1085 WIA (586 evacuated); 14 AFC's, 2 O-1's, 61 Helicopters; 22 trucks, 4 tanks, 1 M55 Quad 50, 3 howitzers, 2 AMLB's, 1 Rome Flow, 1 crane, 1 earth mover and 3 trailers damaged; 5 trucks, 2 tanks, 12 AFC's, 1 M42 duster, 1 trailer, 1 search light 1/4 ton and 7 helicopters destroyed. Enemy losses: 1170 KIA, 182 detainees, 144 individual weapons, 69 crew-serviced weapons, 36 pounds of documents, 42765 rounds of small arms ammunition, 14 120mm mortar rounds, 4 flare pistols, 179.2 tons of rice, 7 radios, 200 pounds of medical supplies, 2 hand grenades and 12 telephones captured; 1536 grenades, 293 mines, 43 cluster bomb units, 42 bombs, 562 artillery and mortar rounds, 16515 small arms rounds, 384.3 tons of rice, 1 truck and 3 telephones destroyed.

A total of 1201 tactical Air Force sorties were flown in support of YELLOWSTONE.

(3) Operation SARATOGA (8 December 1967 to 10 March 1968). This operation, as previously discussed in the 25th Infantry Division Operational Report for the period 1 November 1967 to 31 January 1968, was directed at the southern portion of the division TAOI and was executed concurrently with YELLOWSTONE in its earlier phases. The mission of SARATOGA as specified by 25th Infantry Division OPLAN 19-67 was to conduct operations in conjunction with RVN forces to pacify portions of LONG BINH, BINH DUONG and HAU NHU Provinces within the TAOI, to secure allied base areas, to control resources, particularly food and to prevent enemy rice taxation.

The initial concept of execution for SARATOGA envisioned the 2nd Brigade maneuvering with three battalions and supporting forces in conducting combined operations with the 5th and 25th RVN Divisions and other RVN forces in the three province area. The concept of execution was to take place in two phases. Phase I (1 December - 31 January 68) corresponded with the last two months of the rice harvest and with Operation YELLOWSTONE in War Zone "C". Phase II

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(1. February to 31<sup>st</sup> 68) could see a continuation of operations with the emphasis placed on transferring responsibility for TET pacification to the RVN and other GVN forces.

The execution of SALTGA underwent significant changes in the last half of January with the gradual buildup of NVN/VC forces in the three provinces preparatory to the TET offensive. The operation took on an entirely different aspect with the launching of the enemy's TET offensive on 30-31 January 1968. Divisional assets committed to YELLOWSTONE were redeployed to support SALTGA. The 3rd Brigade YELLOWSTONE commenced activities in SALTGA on 6 February dividing its assets between YELLOWSTONE and SALTGA. On 16 February, the 3rd Brigade terminated its involvement in YELLOWSTONE to devote all its attention to SALTGA. On 17 February the 1st Brigade joined SALTGA and on 24 February with the termination of YELLOWSTONE, was committed in its entirety to SALTGA. With the exception of divisional elements detached to the Capital Military District (CMD) all divisional elements participated in SALTGA until its termination 10 March.

The emphasis in Operation SALTGA between 1 February and 10 March was placed on counter attacking against NVN/VC forces which had moved in force into built up and populated centers in HUONG, BINH DUONG, DONG and GIAI BINH Provinces, to defending allied base camps which had come under heavy attack and on mounting a counter offensive to destroy NVN/VC forces and installations in the northern portion of the RVN. Concurrently with this phase of SALTGA, divisional elements were sent into the Capital Military District to assist with the defense of Saigon, Tan Son Nhut Air Base, etc., and to clear enemy forces out of the CB.

Details of the significant organizational operations of SALTGA are included in Combat Operations After Action Reports attached to this report as TAB C.

The final results of Operation SALTGA were: US losses: 374 KIA, 1855 WIA (1184 evacuated); 2 MIL, 2 C-1's, 50 helicopters, 5 dozers, 18 Rome Flows, 1 FIDAC, 15 tanks, 27 trucks, 31 APC's and 1 radio damaged; 1 asphalt distributor, 1 tractor, 2 tanks, 1 90mm BR, 16 APC's, 5 trucks and 1 helicopter destroyed. Enemy losses: 3336 KIA, 581 detainees, 406 individual weapons, 180 crew-served weapons, 361 pounds of documents, 18 radios, 8.8 tons of rice, 40850 small arms rounds, 271 RPG-2 rounds, 600 pounds of medical supplies and 5 telephones captured; 3 radios, 2533 grenades, 1715 rockets, artillery and mortar rounds, 98 mines, 66147 small arms rounds, 87 cluster bomb units, 24 individual weapons, 113 crew-served weapons and 17 bombs destroyed. 1432 tactical air sorties were flown in support of SALTGA.

(4) Operations QUYET THANG (11 March - 7 April 1968). The mission of the 25th Infantry Division in Operation QUYET THANG was to conduct combined operations with GVN forces to destroy NVN/VC forces within the Capital Military District, HUONG and BINH DUONG Provinces and to maintain the capability to reinforce Tan Son Nhut air base with mechanized or armored forces. Operation QUYET THANG was a combined II Field Force and II and III RVN Corps operation designed to clear enemy forces from Saigon and its environs and to restore RVN control of the area in the wake of the enemy TET offensive.

In addition to the involvement of the 25th Infantry Division in this operation, the US 1st and 9th Infantry Divisions also participated in conjunction with the RVN 9th and 25th Infantry Divisions, the RVN Airborne Division and RVN Marine Task Force.

The "Tropic Lightning" Division began Operation QUYET THANG on 11 March with two brigades, the 2nd and 3rd and one task force, TF 4-23 (Mech), committed. TF 4-23 (Mech) operated concurrently between QUYET THANG and Operation WILDERNESS which also commenced 11 March. For both operations the task force had the mission of road security of the MSR between GIA LAI, TAY NINH and DAU TIEN.

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The task organization of 2nd Brigade, 3rd Brigade and TF 4-23 (Moch) remained the same for Operation QUYET THANG until the operation was terminated on 7 April. A detailed description of significant organizational operations on QUYET THANG is included in Combat After Action Reports attached to this report as TAB D.

The final results of Operation "UYET THANG" are as follows: US losses: 50 KIA, 396 WIA, (209 evac), 9 tanks, 18 APC's, 7 trucks and 4 Mine Flows damaged; 1 helicopter, 9 APC's and 2 trucks destroyed. Enemy losses: 729 KIA, 96 detainees and 36 PWs, 234 individual weapons, 39 crew-served weapons, 62.6 tons of rice, 273 pounds of documents, 5 radios, 5.2 tons of salt, 21018 small arms round's, 54 rocket round's and 1 Russian mining circle captured; 1471 rocket, mortar or artillery round's, 10.2 tons of rice, 1933 hand grenades, 19413 small arms round's, 3.5 tons of salt, 230 mines, 49 smpans, 3 bombs, 749 round's of documents, 5 crew served weapons, 105 cluster bombs, 1 truck, 1 radio, 16 individual weapons and 300 crates of ammunition destroyed.

A total of 312 tactical Air Force sorties were flown in support of Operation QUYET THANG.

(5) Operation WILDERNESS (11 March - 7 April 1968). The mission of the 25th Infantry Division in Operation WILDERNESS was to continue the mission activities associated with Operation HELLO STRIKE. The operations plan for WILDERNESS envisioned the security of allied base camp areas in the northern portion of the Division T-31 with emphasis on the protection of TAY MINH base camp, TAY MINH city, DAU TIEN 3 base camp, DAU TIEN city, BUA OI and the artillery fire support base, St. BUA BUA near BUA OI. The plan also envisioned security of the RVN's connecting these military and civilian complexes. The Division commenced WILDERNESS on 11 March with the 1st Brigade committed with three maneuver battalions and supporting combat support elements. Task Force 4-23 (Mech) also participated in WILDERNESS in conjunction with its participation in QUYET THIENG. A detailed description of the significant operations in WILDERNESS is provided by the Combat Operations After Action Reports for Operation WILDERNESS contained in TAB E to this report.

The 199th Light Infantry Brigade, a subordinate II Field Force Brigade with two organic battalions, 3rd Battalion, 7th Infantry and 4th Battalion, 12th Infantry became COTN to the 25th Infantry Division on 31 March and participated in WILDERNESS until its completion. In addition to its two organic battalions, the 199th Brigade had operational control of the 2nd Battalion, 12th Infantry and 12th Infantry and A Troop, 3rd Squadron, 17th Cavalry. (25th Infantry Division units).

The final results of Operation WILDERNESS are as follows: US losses: 26 KIA, 155 WIA (103 evac), 4 T-72's, 4 helicopters, 18 trucks, 4 trailers and 1 duster damaged; 4 T-72's and 2 trucks destroyed. Enemy losses: 274 KIA, 4 T-72's, 61 detainees, 150 rounds of small arms ammunition, 5 in Evidential weapons, 1 crew-served weapon, 9.2 tons of rice; 27 pounds of documents and 1 motorcycle captured; 5 tons of rice, 20 mines, 17 sappers, 1 cluster bomb, 90 grenades, 1150 rounds of small arms ammunition and 18 rocket, mortar or artillery rounds destroyed.

A total of 289 tactical Air Force sorties were flown in support of WILDENESS.

(6) Operation TON THANG (COMPLETE VICTORY) (7 April 1968 - continuing). On 7 April 1968, the 25th Infantry Division commenced participation in Operation TON THANG. 25th Infantry Division Operations Order 1-68 (TAB F) established the mission of the division as follows:

a. Within assigned operational area of CT, complete destruction of enemy battalions and company sized units, prevent infiltration of major forces from the western zone and support 2nd ARVN ARVN TIE as required.

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7 b. Conduct combined offensive operations in conjunction with 25th and 5th ARVN Infantry Divisions throughout T-1 to destroy enemy forces with priority to elements of 7th NVA and 9th VC Divisions.

The concept of operations for all elements of the division, intelligence information, etc., are contained in the copy of the operations order appended as T-1B F.

The 1st Brigade began T-1A THANG on 7 April 1968 with two maneuver battalions (4th Battalion, 9th Infantry and 3rd Battalion, 22nd Infantry). The 2nd Brigade commenced the operation with four maneuver battalions (1st Battalion, 27th Infantry; 2nd Battalion, 27th Infantry; 1st Battalion, 5th Infantry (Mech) and 2nd Battalion, 14th Infantry). The 3rd Brigade operated with four battalions (2nd Battalion, 22nd Infantry (Mech); 4th Battalion, 22nd Infantry (Mech); 2nd Battalion, 34th Armor; and 3rd Squadron, 4th Cavalry). The 199th Light Infantry Brigade continued under the operational control of the 25th Infantry Division beginning activities in T-1A THANG with three maneuver battalions (3rd Battalion, 7th Infantry; 4th Battalion, 12th Infantry and 2nd Battalion, 12th Infantry).

On 7 April the 2nd Battalion, 12th Infantry conducted a reconnaissance in force (RIF) from XT1829 to XT175293. At 1105 hours at the vicinity of XT178295, Company C received small arms, automatic weapon and RPG fire. The company returned fire with organic weapons and called in artillery and helicopter gunships. Nine enemy bodies were discovered following the action together with one AK-47 rifle and one carbine. The company received three wounded who were evacuated. At 1305, Company C located and destroyed 21,200 pounds of rice at XT175293.

On 8 April the 4th Battalion, 23rd Infantry (Mech) became CFCN to the 1st Brigade from 3rd Brigade. In the 2nd Brigade area, the 1st Battalion, 27th Infantry conducted a cordon and search in the vicinity XT145972 and conducted a combat assault at XT1737138. At 1345 hours in the vicinity XT1792115 to 792118 Companies A and D captured 264 rounds of T-62 ammunition, 14 T-62 rounds, 305 60mm mortar rounds, 258 T-62 boosters, 19 75mm T-62 rounds, 28,000 rounds of small arms ammunition, 1,000 hand grenades and 1200 82mm mortar fuses. Also on 8 April, the battalion captured two rounds of documents, one AK-47 rifle and destroyed 500 pounds of sugar, 3690 pounds of rice and four sappers. The 3rd Battalion, 7th Infantry conducted a RIF from XT1729 to 179323. At 1445 hours at XT178296, companies A and D captured 32 Chi Com Carbines, one light machine gun, one Chi Com heavy machine gun and 25 rounds of documents. It also destroyed 15 Bangalore torpedoes, one T-62 round, 8 claymores, 15 rounds of explosives, 1000 small arms rounds, one light antitank weapon (LAW) and 50 pounds of salt.

On 9 April, the 199 Light Infantry Brigade was released from CFCN to the 25th Infantry Division and returned to the control of II Field Force.

On 10 April, 2nd Battalion, 34th Armor passed to the operational control of the 1st Brigade from 3rd Brigade and 3/22 Infantry passed from 1st Brigade to the 3rd Brigade. At 0950 vicinity XS725859 helicopter gunships from Company B, 25th Aviation Battalion supporting 2/27 Infantry engaged 11 VC in 5 sappers with automatic weapons fire. The 5 sappers were sunk and three enemy KIA were identified by body count.

On 11 April, the 2nd Battalion, 12th Infantry became CFCN to the 3rd Brigade from the 199th Light Infantry Brigade.

On 12 April the night location of the 3rd Battalion, 22nd Infantry (3rd Brigade) at XT449609 came under heavy attack at approximately 0400. The attack began with a heavy 82mm bombardment and was followed shortly by human assault waves from a battalion size enemy force. The heaviest attacks came on the battalion perimeters south and southwest where the enemy succeeded in penetrating the perimeter. Engaging the enemy in close combat until 0600 hours with small arms and automatic weapons and supported by helicopter gunships, artillery and Air Force air strikes. The 3/22nd was successful in ejecting the enemy from its night position and re-establishing its perimeter. At approximately 0615, the 3/22nd was reinforced by the 2nd Battalion, 22nd Infantry (Mech) and the enemy broke

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contact. Results of the engagement were: 153 enemy killed; 45 AK-50 rifles, 7 K-47 rifles, 13 machine guns, 7 RPG-2 rocket launchers and 2 bolt action carbines with grenade launchers captured; 38 T-62 rounds, 5 ZAG-7 rounds, 45 RPG-2 boosters and 93 hand grenades destroyed. The 3/22nd suffered 16 KIA and 47 WIA in the action.

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On 13 April, the 2nd Battalion, 22nd Infantry (Mech) (3rd Brigade) was conducting a reconnaissance in force in the vicinity XT455597 when companies A and C received small arms, automatic weapons and RPG-fire at 0937. Fire was returned with organic weapons and supporting helicopter gunships and artillery. Results of the engagement were: 36 enemy KIA by body count, 6 US KIA and 46 US wounded and evacuated.

At 0615 on 14 April at vicinity XT512249, Company C, 4th Battalion, 9th Infantry (1st Brigade) engaged an unknown number of VC with small arms, automatic weapons and supporting artillery and helicopter gunships. Results of the engagement were one US KIA, five VC KIA. At 0915, a helicopter gunship supporting Company C engaged an unknown number of VC at XT517242 with automatic weapons and rockets, killing eight enemy by body count. Contact between elements of the Tropic Lightning Division and enemy forces was relatively light and scattered from 15 to 22 April as the enemy avoided contact with maneuvering divisional battalions.

Reliable intelligence sources provided indications that NVA/VC main force units would attempt a major attack on Saigon and its environs on or about 1 May (Vietnamized Labor Day). To meet this threat, the 25th Infantry Division executed a major deployment of its assets on 23 April. All but two of its maneuver battalions were moved into the southern and southeastern portions of the T-11 to block the main avenues of approach into Saigon from the west. The 2nd Brigade (1/27 Infantry, 2/27 Infantry, 1/5 Infantry (Mech) and 3/4 Cavalry) and the 1st Brigade (1/9 Infantry, 2/14 Infantry, 3/22 Infantry, 2/34 Armor and 3/17 Cavalry) maneuvered in GI, LINH, LINH DUC, LONG AN and HAU NGHIA Provinces with in the Division T-11. The 3rd Brigade (2/22 Infantry (Mech) and 2/12 Infantry) assumed responsibility for the defense of TAY NINH and TAU NIEU base camp areas and the IST's connecting them to CU CHI. The 4th Battalion, 23rd Infantry (Mech) was placed directly under division control.

Contact remained light and scattered until 25 April when Troop B, 3rd Squadron, 17th Air Cavalry while conducting armed aerial reconnaissance observed a base camp area at XT435042 at 1300 hours. The target was engaged with five Air Force air strikes between 1314 and 1622 resulting in 27 VC KIA (BC).

On 26 April between 0830 and 1920, five B-52 strikes were delivered in the HC BO MOI area. Immediately after the last strike, three companies of 2/14 Infantry conducted combat assaults into the area. Bomb damage assessment of the strikes revealed 17 VC KIA (BC), 14 sampans, a large number of bunkers and trenches and a 50 caliber machine gun destroyed.

At approximately 1530, 27 April at XT517943, B Troop, 3/17 Air Cavalry observed a large number of VC in the open. Initial engagement by helicopter gunships resulted in 4 VC KIA (BC). Air Force air strikes were called into the area as well as additional gunships from the 3/4th Assault Helicopter Battalion and B Troop, 3/17 Cavalry between 1500 and 1700 hours. An additional 35 VC KIA (BC) was gained in the follow up strikes.

On 28 April at approximately 1030 at XT549119, the 49th RVN Regiment came into contact with an estimated enemy company. The 4th Battalion, 23rd Infantry (Mech) was conducting a RIF in the vicinity T4212 and re-deployed to the area of contact arriving at approximately 1500. At 1735, 4/23 Infantry (Mech) made contact with an estimated VC battalion resulting in 22 VC KIA (BC), 6 US KIA and 30 US WIA. The 4/23 Infantry (Mech) operating in a coordinated attack with the 49th RVN Regiment continued the contact on 29 April. At XT545117 an enemy force was fixed in a bunker complex at 1230. Fire was delivered with all organic weapons, helicopter gunships, artillery and Air Force air strikes resulting in 33 VC KIA (BC), 15 K-47 rifles, 5 carbines and 3 T-62 rocket launchers captured. US losses were 4 KIA and 11 WIA.

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The cumulative results of operation TET OFFENSIVE as of 30 April 1968 are as follows: US losses: 27 KIA, 534 WIA (403 evacuated), 10 APCs, 1 tank, 2 helicopters, 1 trailer and 1 dozer destroyed; 3 trucks, 1 trailer, 5 helicopters, 4 tanks and 1 APC destroyed. Enemy losses: 759 KIA; 16 PUs, 161 detainees; 192 individual weapons, 34 crew-served weapons, 117 pounds of documents, 17.6 tons of rice, 1363 packages, 30879 small arms rounds, 387 rocket, mortar or artillery rounds and 1200 mortar fuses captured; 298 mortar, rocket or artillery rounds, 93 mines, 4305 small arms rounds; 584 grenades, 111 hand grenades, 22.8 tons of rice, 3 crew-served weapons, 6 individual weapons, 55 bomb cluster units, 1.6 tons of salt, 1 truck and 4 bombs destroyed.

b. Artillery Support. See separate ORNL prepared and submitted by 25th Infantry Division Artillery per paragraph 3e., USARV Regulation 525-15.

- c. Intelligence. See TAB L.
- d. Logistics. See TAB J.
- e. Administration. See TAB K.
- f. Provost Marshall Activities. See TAB Q.
- g. Revolutionary Development Support. See TAB M.
- h. Civic Action. See TAB M.
- i. Psychological Operations (PSYOPS). See TAB K.
- j. Signal Activities. See TAB O.
- k. Engineer Activities. See TAB N.
- l. Army Aviation. See TAB P.
- m. Training.

(1) During the period 1 February - 30 April 1968, formal training activities were curtailed by the TET Offensive and its aftermath. Only mission essential training was conducted. The following listed number of personnel attended division schools:

Replacement Training	4131	Small Arms Inspection	24
Mines and Booby Traps	4275	Generator Maintenance	40
Demolitions and Explosives	435	Mess Management	17
Combat Leaders Course	378	Tunnel Destruction	32

(2) Curtailed instruction was also experienced at non-divisional schools. The following numbers of division personnel attended non-divisional schools:

<u>COURSE TITLE</u>	<u>INSTRUCTOR</u>	<u>NUMBER ATTENDED</u>
Airframe Maintenance, UH-1E, C	765th Trans Bn	1
Airframe Maintenance; UH-1D	765th Trans Bn	8
Airframe Maintenance, OH-6A	765th Trans Bn	9
Turbine Engine Maint, T-53-L-13	765th Trans Bn	1
Engine Maintenance, T-53	765th Trans Bn	8
Avionics Communications Supply	765th Trans Bn	5
10H (OH-6A) AC Filto Transition	765th Trans Bn	4
AH/T53-43 TIIIF Maintenance	1st MI Bn ('78)	1
Jungle Environmental Survival Crs	Fleet Elect Trng Unit Pacific	5
JUSPAO Orientation Course	MCV	3

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n. Air Support. The following air support was received by the 25th Infantry Division during February, March and April 1968.

/D

(1) Tac Air: 1233 missions consisting of 2413 sorties were flown in support of the division during this period. 3089 tons of bombs were expended with the following results: 614 VC KI (BC), 453 VC KI (FOSS), 205 secondary explosions, and 81 secondary fires. In addition, 2579 bunkers, 771 military structures, 35 swamps, 6 bridges, 3 VC trucks, and 3940 meters of trenchline were destroyed.

(2) 30 B-52 strikes consisting of 180 sorties were flown during this period. 4360 tons of ordnance were expended resulting in 96 VC KI (BC) and 39 secondary explosions.

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71 (2) LESSONS LEARNED: Commander's Observations, valuations, and Recommendations.

a. Personnel

(1) Casualty Reporting.

(a) OBSERVATION. Difficulties have been encountered in preparing timely and accurate casualty reports at battalion level.

(b) DISCUSSION. Battalion S-1's have encountered difficulties in collecting data necessary to submit timely and accurate casualty reports to higher headquarters. The data should be made available to the battalion S-1 by subordinate units as soon as possible after the action in which casualties were sustained. In addition to name, rank, serial number and unit of the casualty, information should include which unit individual was with if he was separated from his parent unit.

(c) RECOMMENDATION. Commander's must take a personal interest in ascertaining that lower unit leaders (platoon leaders, platoon sergeants, squad leaders, team leaders) are aware of their responsibilities in respect to initiating a timely and accurate casualty report through channels by the quickest means of transmission.

(2) Medically Evacuated Personnel

(a) OBSERVATION. Considerable delay has been experienced in the evacuation of health and dental records of medically evacuated personnel.

(b) DISCUSSION. Companies have been slow in processing the health and dental records of medically evacuated personnel.

(c) RECOMMENDATION. Battalion and Company Commander's must make it a matter of personal interest to insure that the medical and dental records of medically evacuated personnel are forwarded through channels in an expeditious manner.

(3) Movement of Units.

(a) OBSERVATION. The redeployment of units frequently on short notice from one base area to another results in unnecessary inconveniences for the unit at its new base.

(b) DISCUSSION. Except where the tactical situation makes it impossible, unit commanders should notify base commanders at least 24 hours in advance of their forthcoming arrival at a new base. Minimum information in this communication should be size of the unit, mess facilities required and any special consideration (i.e., Aviation units should be billeted near an air strip).

(c) RECOMMENDATION. That unit commanders notify commanders of new base area of their arrival and requirements at least 24 hours in advance.

(4) Unit Strength Figures.

(a) OBSERVATION. Difficulty in maintaining accurate unit strength figures.

(b) EVALUATION. Orders continue to create problems in maintaining accurate strength figures, especially as reflected at higher headquarters. The average time period for receiving orders requested by a unit is two and one half weeks for Si and up to a month for officers.

(c) RECOMMENDATION. Command emphasis at all levels should be given to insure the prompt publishing and distribution of orders.

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b. Operations(1) Ambushes on Waterways.

(a) OBSERVATION. Techniques of ambushes on waterway lines of communications.

(b) EVALUATION. Companies were inserted/extracted both by overland and by use of 27' engineer boats. The insertion was conducted approximately 1000 meters from the ambush site. The area adjacent to the ambush site was searched and secured. The remainder of the day was spent in hiding. The ambush was established at dark consisting of a killer force (armed with M-14 rifles loaded with tracer rounds, a starlight scope, claymores, LMG and M-79's), a lookout force and a rear security force. The ambush patrol leader armed with a M-14 and a starlight scope was the initiator of the ambush with the remainder of the "killer force" following suit.

(c) RECOMMENDATION. Careful prior planning must be made before the mission is undertaken. In addition during the period spent in hiding final planning is made in the organization of the ambush. Rest is essential since the ambush must maintain a 100% alert throughout the night. An average of 6+ kills per ambush for 7 ambushes while suffering only 2 WIA's demonstrates the effectiveness of this technique.

(2) Three man reconnaissance rafts.(a) OBSERVATION. Use of 3 man reconnaissance rafts by small units.

(b) EVALUATION. Some units made extensive use of 3 man reconnaissance rafts in day to day operations and in inserting and extracting ambush patrols ranging in size from a platoon to a company. Each unit carried a 3 man reconnaissance raft and lengths of nylon rope. The rope was tied to the raft fore and aft, and fairly rapid river crossings were accomplished.

(c) RECOMMENDATION. By using 3 man reconnaissance rafts, with lengths of rope, the units became versatile, enabling them to cross canals, streams, and rivers to reach their ambush sites which under other conditions would have been inaccessible. By using these rafts ambushes were established at sites such as islands in the middle of canals or on opposite banks of streams. We operated in areas to which access was gained under the cover of darkness with the use of rafts. Thereby on many occasions complete surprise over the enemy was gained and his lines of communications and resupply along water routes was disrupted. These rafts are very light, and easily transportable by the individual soldier.

(3) Use of 8" Howitzers.(a) OBSERVATION. The use of 8" Howitzer as a bunker buster.

(b) EVALUATION. During the battle of AP CHO a battalion used LMG's and 90mm recoilless rifles in an attempt to eliminate enemy resistance from hardened bunkers. These weapons had little or no effect on the bunkers or the personnel manning them. The battalion asked for and received one 8" self propelled Howitzer to be employed as a direct fire "bunker buster" from a range of approximately 750 meters.

(c) RECOMMENDATION. The direct fire method using the self propelled Howitzer as a "sniper rifle" was extremely effective. The elimination of the use of several smaller weapons proved quite satisfactory as the 8" gun was capable of eliminating each individual bunker with one round.

(4) Use of 27' Whaler Boat.(a) OBSERVATION. The 27' Whaler Boat.

(b) EVACUATION. The 27' Whaler was used extensively by the 3-22 Infantry at the period covered by this operational report. This small boat increases the mobility of the infantryman and turns a natural obstacle into a valuable asset for the ground troops. In many areas of RVN where natural and man-made waterways are abundant, the 27' Whaler is a primary means of troop and resupply transport.

(c) RECOMMENDATION. The speed with which troops can be deployed into an area gives the infantryman the elements of surprise and flexibility. The use of the 27' Whaler boats are limited by their vulnerability to enemy fire. These craft have no armor protection which makes security of waterways very important. Safety while using these craft must receive a great deal of command emphasis. An unfortunate accident resulted in six drowning casualties when one boat capsized during a recent operation. All personnel should be given a safety briefing to include actions to be taken if the craft comes under fire and proper wearing of web gear and equipment so that it can be shed quickly in the event it is necessary to abandon the craft.

(5) Use of the OH-23G.

(a) OBSERVATION. Down time of OH-23G.

(b) EVACUATION. Keeping the organic OH-23's flying after several days of constant use. It became increasingly difficult to meet the O&C commitments as the helicopters would be in maintenance both organic and direct support, after flying 8-10 hours daily.

(c) RECOMMENDATION. Other means must be utilized for administrative transportation to free the observation helicopter for O&C. Unless in contact the Phu must be limited to a limited amount of flying time each day.

(6) Use of TAC AIR.

(a) OBSERVATION. Tactical Air Support.

(b) EVACUATION. Tactical air support was used frequently, especially in instances of enemy contact and was an invaluable source of additional fire power.

(c) RECOMMENDATION. The minimum coordination required to obtain air support and results obtained from these air strikes assisted in reducing enemy resistance. Also the ability of Napalm to burn off jungle canopy and bamboo hedge rows helped expose enemy bunkers and fortified positions.

(7) Use of Fight Locations.

(a) OBSERVATION. Enemy foxholes.

(b) EVACUATION. It has been found that frequently used larger areas present problems in that the VC have prepared positions on their outer limits which enable them to slip in at night and engage friendly forces then withdraw after return fires have subsided.

(c) RECOMMENDATION. Sweep out around all positions to locate any positions that can be used by the VC.

(8) Anti-mine Techniques.

(a) OBSERVATION. Enemy use of shrapnel and scrap metal around the vicinity of buried wooden mines.

(b) EVACUATION. It has been found that the VC will use shrapnel and expended shell casings from 1-5 meters in all directions of an anti-tank mine composed of wood. This will cause the sweep team to pick up the metal and go on, overlooking the wooden mine.

(c) RECOMMENDATION. When casings or shrapnel in excess amounts are found buried in the road, be sure and probe all areas in the immediate vicinity.

(9) Information gained from children.

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(a) OBSERVATION. Observation by Vietnamese children along the MSR.

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(b) EVALUATION. The children along the MSR when rewarded, will provide constant observation between spaced outposts as well as show friendly personnel where the VC have placed mines, booby traps, stored ammunition and dud rounds. They also are an invaluable source of intelligence on the enemy's night activities.

(c) RECOMMENDATION. Reward the children for any information they can give.

(10) Discovery of anti-tank mines.

(a) OBSERVATION. More anti-tank mines have been found by probing than with electric sweepers.

(b) EVALUATION. It has been found by employing double the number of probers with one engineer team, more anti-tank mines were uncovered.

(c) RECOMMENDATION. Coordinate with your engineer support and use more probing crews along stretches of road like the MSR.

(11) Use of scout dogs.

(a) OBSERVATION. Use of scout dogs along the flanks of engineer sweep teams.

(b) EVALUATION. It has been found that the use of a scout dog team on each flank of an engineer sweep team discourages the enemy from employing command detonated mines along a road or trail.

(c) RECOMMENDATION. Scout dogs should be employed on the flanks to discourage command detonated mines on engineer sweep teams.

(12) Enemy base camp indicators.

(a) OBSERVATION. Stumps of trees (base camp indicators).

(b) EVALUATION. Mounted or dismounted and moving through jungle the appearance of one stump and no others can possibly mean that an enemy base camp is near. This area should be regarded instantly as a danger area. By examination of the stump it can be estimated approximately how much time the enemy could have been making preparations on such a camp.

(c) RECOMMENDATION. Examine all signs of VC activity before entering an area.

(13) Ambush Patrols.

(a) OBSERVATION. Often intelligence reports indicate the routine operation of small bands of VC in a certain area, but when ambush patrols are put in the area VC are not present.

(b) EVALUATION. The VC have a very effective intelligence net in VC controlled areas, which makes insertion of a platoon sized force almost impossible without compromise. When it is known that the VC operating in the area are small in number, establishment of a squad sized AP is much more likely to be accomplished without compromise and more likely to meet with success.

(c) RECOMMENDATION. That increased consideration be given to the use of squad sized ambushes in lieu of larger size ambush patrols.

(14) Bridge Erection Boat used as a gunboat.

(a) OBSERVATION. 27' Bridge Erection Boats were used to patrol the Saigon River, and canals and streams off the Saigon River. The boats carried either an M-60 or 50 caliber machine gun sandbagged to the bow.

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(b) EVALUATION. A 27' Bridge Erection Boat when equipped with a 50 caliber machine gun has the firepower, space and mobility to effectively patrol streams and canals.

(c) RECOMMENDATION. That 27' Bridge Erection Boats armed with 50 caliber machine guns be used in patrolling streams and canals.

(15) Seismic Tunnel Detector.

(a) OBSERVATION. Evaluation of the Seismic Echoing System was conducted in two parts; 26 March - 4 April training and controlled tests were conducted at Cu Chi Base Camp, 5 April - 10 April 68 operational tests were conducted in the LOI LOI WOODS and at Dau Tieng Base Camp. The equipment broke down and was returned direct to ACTIV on 10 April 68.

(b) The Oscilloscope Interpretation required too great a skill level for this equipment to be issued to combat engineer units. The equipment package is too fragile. The design of the sending and receiving units makes them difficult to drive into the ground during the Vietnam dry season. This results in (1) poor coupling with resultant poor signal generations and (2) excessive set up time for each reading.

(c) RECOMMENDATION. Seismic Echoing System in its present configuration is not acceptable for use in the 25th Infantry Division tactical situation.

(16) Boston Whalers used for troop transport and patrolling.

(a) OBSERVATION. Boston Whalers were used to ferry troops to and from ambush sites, aid in checking of river borne craft, and assist in night river patrolling. They also provided a waterborne blocking force. Troops were loaded on the boats and out on station in areas where contact was expected. As the ground forces made their contact sweeps, the troops in the boats were available to reinforce or cut off escape via the river. One tactic utilized was the "silent drift" where the boats would just float with the current. This method enabled the boats to reach their locations without the give away noise of the engine.

(b) EVALUATION. Boston Whalers are ideal for operations on small canals and rivers. Ambush patrols can be inserted or extracted quickly and silently. These boats can also be utilized to ambush VC forces from the river. The Boston Whaler has a shallow draft speed and maneuverability which make it an excellent craft for this type mission. One limitation is that only 8 personnel can be carried by one boat.

(c) RECOMMENDATION. Boston Whalers be used for river borne ambush operations.

(17) Burning of Large Rome Plowed Areas.

(a) OBSERVATION. 4 UH-1D's were each loaded with 12 cases of incendiary grenades. 4 engineers were in each ship to arm and drop grenades. The four airships fly parallel courses approximately 100 meters apart, approximately 50 feet above the ground at 100 - 110 knots. One grenade was dropped every 2 seconds resulting in approximately 100 meters spacing. (An area 8 sq km was covered with each sortie). 1 LPT was used as security.

(b) EVALUATION. Numerous small fires were started by this method. A large area can be covered with a small on-target-time. The small fires did not spread, resulting in many small burned patches.

(c) RECOMMENDATION. The effectiveness of this area burning technique is unsatisfactory.

(18) Expendable Mine Roller.

(a) OBSERVATION. Expendable Mine Roller is mounted on a M48A3 tank. Mounting and assembly took six hours with five engineer

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personnel working. Upon striking mine, device flew apart as designed with no damage to tank. A trained crew can put the roller back into operation in 20-25 minutes.

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(b) EVALUATION. The roller is easily repairable after damage by a mine. The backup of a wrecker and a truck to carry repair parts, consisting of an assembly, is required. The roller is reliable in detonating land mines of the pressure type. When turning, the tank track passes over portions of road not covered by roller. The sharper the turn the more area not covered by the roller.

(c) RECOMMENDATION. Attention be given to redesigning roller to be more effective on turning movements.

(19) 3-man Recon Boat.

(a) OBSERVATION. 3-man recon boats can effectively be used to cross small streams or canals, recon streams, canals, and bridge sites. Due to troop carrying limitations, recon boats are not recommended for large troop crossings.

(b) EVALUATION. Extreme care must be taken in beaching to avoid puncturing the side or floor of boat. During over land movement, care must be taken so the boat does not drag or rub on any moving surface. This will also result in puncturing side and floor of boat.

(c) RECOMMENDATION. 3-man recon boat is an effective vehicle if care is taken to avoid contact with obstacles which will puncture the surface.

(20) Airlifting of Float Bridging by CH-54.

(a) OBSERVATION. Two floats with 10 pieces of balk connecting the floats can be airlifted by CH-54. Actual weight is 15,010 pounds. Due to the surface area of the floats, and the water collected in the floats and the down pressure exerted by the rotor, the CH-54 lifted between 18,000 - 20,000 pounds.

(b) EVALUATION AND RECOMMENDATION. Float Bridges can be assembled and disassembled in half the time by airlifting in 2 floats by CH-54 instead of one float by CH-47. This weight overloads the CH-54, so this technique should only be used only in critical situations.

(21) Dispersion of Elements.

(a) OBSERVATION. Many American soldiers have the "Herd" tendency. From the small combat patrol to the troop or squadron, they feel that the closer they are together the safer they are.

(b) EVALUATION. When a unit is not dispersed it makes it possible for a smaller VC unit to attack the closed unit with less danger to the VC. The VC can very quickly inflict heavy casualties when a unit is not dispersed properly. There cannot be enough emphasis placed on dispersion of troops or vehicles and moving in proper formations.

(c) RECOMMENDATION. The element of dispersion should receive greater attention in training, planning of tactical operations and execution thereof.

(22) Selection of Night Blocking Positions.

(a) OBSERVATION. A night blocking position differs from a night defensive position in that the blocking position is selected as an offensive location.

(b) EVALUATION. A night blocking position should be selected with intent of finding the enemy or having him walk up to the position unknowingly. This can be accomplished by using a hedgerow or hedgerow complex for the location. The unit, one inside the hedgerow, can arrange its vehicles or rifleman positions at the outer edge of the hedgerow. This will provide good fields of fire, security against enemy attack and make the position extremely difficult to detect.

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(c) RECOMMENDATION. The proper selection and arrangement of blocking positions should be stressed in training activities.

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(23) Combat Casualties.

(a) OBSERVATION. The instinct of the American soldier in combat when he sees another soldier wounded is to immediately stop whatever he is doing and help the injured man.

(b) EVALUATION. When he stops fighting to help the injured man the loss of his fire power will probably cause more casualties. It should be emphasized that the line troops continue their mission and leave the wounded to the medics, rear elements or take care of them after the contact is broken.

(c) RECOMMENDATION. Training agencies should emphasize the importance of the individual continuing his mission and leaving the care of wounded to the medics.

(24) Gunshields on Personnel Carriers.

(a) OBSERVATION. The gunshields manufactured locally are below the standards of the ones that come pre-constructed on new Personnel Carriers.

(b) EVALUATION. If factory made gunshields are mounted around the 50 Cal and two M-60's there is much more fire power and security for the crew. The ACAV kits should be issued for the Cavalry Squadron.

(c) RECOMMENDATION. Only factory made gunshields should be used on personnel carriers.

(25) Basic Load.

(a) OBSERVATION. It is extremely rare, in Vietnam, when an individual manning an M-16, M-79, M-60 or 50 Caliber will carry the basic load prescribed. Normally they carry three or four times the basic load.

(b) EVALUATION. The situation and ammo usage should be analyzed and new basic load standards set.

(c) RECOMMENDATION. That a larger basic load of ammo be prescribed.

(26) Destruction of Minor Fortifications.

(a) OBSERVATION. It has been noticed that many times there is a need for an explosive slightly more powerful than the standard fragmentation grenade to destroy minor fortifications.

(b) EVALUATION. This can be accomplished by wrapping the fragmentation grenade with one strip of Flex-X. This will give the extra power needed.

(c) RECOMMENDATION. That the effectiveness of this field expedient be made known by publications.

c. Training

(1) Weapons Training.

(a) OBSERVATION. Personnel utilizing all weapons available.

(b) EVALUATION. It has been found that all members of a platoon are not familiar with some of the basic mechanized infantry weapons. A training period should be established within the platoons to familiarize all personnel with these weapons (.50 Cal, 90mm recoilless rifle, M-60, and LVI) in case usage becomes necessary.

(c) RECOMMENDATION. Provide the necessary training time within platoons to familiarize individuals with all basic weapons available.

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(2) Small Unit Training.

(a) OBSERVATION. During the reporting period one battalion conducted one week of refresher training. Training included squad and platoon tactics, M16 test firing, maintenance periods and flame thrower instruction.

(b) EVALUATION. The training held was beneficial in improving operating procedures within the battalion. However, the time allowed was not sufficient to reach a high degree of individual and small unit proficiency.

(c) RECOMMENDATION. A period of three weeks would allow increased opportunity for instruction in such vital subjects as squad and platoon tactics, fire distribution techniques and small unit live fire battle drill exercises.

d. Intelligence

(1) Target File.

(a) OBSERVATION. There is a need at Division level for an OB Section to produce lucrative targets based upon documents, IW's and other sources. An incident file is not suited for this function. A solution is a Target File. This file consists of 3" x 5" cards. Each card covers a grid square (4 digit coordinates), and the cards are filed in numerical order by the first two digits and then by the last two. When a IW, document, or other source indicates an enemy target in a grid, the appropriate card is pulled, and the exact coordinates, nature of target and reference is entered.

(b) EVALUATION. This card system is highly flexible, allowing cards to be withdrawn or to be altered without damaging the file, as occurs with notebooks or other bound volumes. It allows OB personnel to build a detailed list of targets that can be readily passed to visiting S-2's and can be used to plot airstrikes and artillery concentrations. The system can be modified and improved without destroying the file, as often happens with bound volumes.

(c) RECOMMENDATION. That division OB Sections organize a target file as discussed.

(2) Visual Reconnaissance by Air.

(a) OBSERVATION. The aerial observer may be used in two ways, first in a general reconnaissance of the area to discover new targets and movement. Secondly to confirm intelligence reports of enemy locations. Any significant targets are given to PSE for H & I fire.

(b) EVALUATION. The quickest way to confirm targets is through the targeting section. They have been limited and have not been able to confirm intelligence reports due to lack of air assets. If the targeting section can be allocated one or two aircraft on daily basis, the intelligence network can be made to function more effectively.

(c) RECOMMENDATION. That the targeting section be allocated one or two aircraft on a daily basis.

(3) Evacuation of Captured Enemy Material.

(a) OBSERVATION. Four VC flamethrowers were captured by a 25th Div unit and evacuated to IW Section, Cu Chi. The tanks on the flamethrowers all contained a full load of fuel, and in the later handling of this material, the unit was accidentally ignited, resulting in wounds to US personnel. In an earlier case, a captured AK-47 was turned in with a mis-fired round in the chamber. Upon being turned into the S-2 section, 1st Eds, one US WIA resulted from the normal handling of this weapon.

(b) EVALUATION. If there is any doubt or question pertaining to the safety of captured material, it should be checked or destroyed prior to evacuation.

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(c) RECOMMENDATION. That potentially dangerous material be rendered safe before turned in or destroyed in place.

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(4) Documents Captured with a Detainee.

(a) OBSERVATION. In April 1968, a detainee was brought in to be interrogated. The detainee was interrogated and classified Civil Defendant due to the lack of proper identification. Source stated that he had full identification when captured, but this could not be verified. After 3 days, the documents belonging to this individual were produced by the capturing unit. This detainee should have been classified Innocent Civilian, but had already been turned over to ARVN authorities.

(b) EVALUATION. All documents belonging to detainees should remain on the person being detained. Thus, when undergoing interrogation at the IWC, accurate and proper classification can be given. This lesson applies to documents found on captured VC PW's.

(c) RECOMMENDATION. Special care should be taken to insure documents remain with the detainee, as an uncooperative VC PW can be more successfully interrogated when confronted with authentic and accurate information obtained from incriminating documents.

(5) Star & Haze Readouts.

(a) OBSERVATION. SLAR, the side looking airborne radar, is used to detect the movement of sampans, vehicles and other moving military targets. Red Haze, an infra red device detects heat emissions such as camp fires, charcoal ovens, funning motors and other heat emitters.

(b) EVALUATION. Readouts of SLAR & RED HAZE takes considerable time, most readouts being 5 to 6 hours old. When immediate inflight readouts are received from aircraft the time is cut from 15 to 20 minutes. This information, when passed/monitored by FSE or the Artillery FEC, can be immediately fired as H & I fires with a much higher possibility of inflicting damage on the enemy than ordinary H & I fires. Also, when these devices are used in conjunction, improved intelligence is available to the using unit.

(c) RECOMMENDATION. FSE and Artillery FEC should monitor inflight readout of SLAR and RED HAZE and be prepared to react to this information with the H & I program.

(6) Expedited Readout of Aerial Photography.

(a) OBSERVATION. Due to the time factor in ordering aerial photography through normal channels, steps were taken to rely on the 73rd SMC (Mohawks) in obtaining immediate coverage of "suspected" areas. Their cooperation and professional results were such that a mission was requested, flown and the interpreted information requested by the G-2 was available within 26 hours.

(b) EVALUATION. Greater utilization of the 73rd's resources enhances the efficiency of the imagery interpretation section and increases its intelligence community of the 25th Division through accurate, complete and timely photographic intelligence, when immediate coverage is required.

(c) RECOMMENDATION. Greater use of 73rd SMC (Mohawks) for aerial photography should be made by all units.

(7) Debriefing of PW Detainees for CI Information.

(a) OBSERVATION. Personnel detained by the PW can contribute to CI effort in obtaining valuable intelligence information in their areas of residence and employment concerning guerrilla units and infrastructure.

(b) EVALUATION AND RECOMMENDATION. Local guerrillas and civil defendants should be interrogated and thoroughly debriefed concerning local guerrilla activities and infrastructure in their area of knowledgeability. This debriefing period will also present the CI with possible spotting and recruitment of intelligence sources for future use.

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## (8) Enemy Capabilities

(a) OBSERVATION. This unit for the first time encountered hamlets and villages that the hedge rows (mainly bamboo) were set in a checkertboard fashion. The enemy selected positions in the corners of each square.

(b) EVALUATION. Bunkers were placed under the hedge row, with apertures almost at ground level. Each bunker could support all adjacent bunkers. It was also noted that the hedge rows were thinned out on the outside of the village for better surveillance.

(c) RECOMMENDATION. Make more use of hedge rows for cover and movement.

## (9) Sources of Information.

(a) OBSERVATION AND EVALUATION. It has been noted that the enemy dead have not been thoroughly searched for documents and marks of identification of the KIA's appearance, condition of clothing and equipment.

(b) RECOMMENDATION. Commanders should insure appropriate training and supervision of small units and individuals in methods of searching enemy PW's and KIA's, stressing the importance of reporting the enemy's appearance.

## (10) Intelligence Readout on PW's.

(a) OBSERVATION AND EVALUATION. The 2/12th Inf captured several PW's during the period. In most cases feedback information emanating from higher headquarters resulting from interrogation of these prisoners were not funneled back to the capturing unit.

(b) RECOMMENDATION. Unit personnel, especially those directly involved in the capture express high interest in the results of these interrogations. Prompt receipt of interrogation reports in addition to their intelligence value enhance the morale of members of the capturing unit.

## (11) Utilization of Hoi Chans.

(a) OBSERVATION. Often Hoi Chan personnel will be flown in an aircraft, to attempt to point out enemy base areas and troop concentration with negative results, because the Hoi Chan is unable to identify the area of interest from the air.

(b) EVALUATION. Many Hoi Chans are terrified by the prospect of air travel. Because of this fear, the Hoi Chans are distracted from their mission, and avoid looking at the ground.

(c) RECOMMENDATION. If the Hoi Chan is given an initial familiarization flight, and given an opportunity to become acclimated to the aircraft, results are much better.

## (12) Utilization of Hoi Chans.

(a) OBSERVATION. Many Hoi Chans when evacuated to intelligence personnel have valuable information concerning enemy locations, but when their directions are followed, the enemy is not found.

(b) EVALUATION. Many Vietnamese are very poor at estimating distances. If the person is taken outside and asked to estimate various distances, and given the opportunity to become more correct at distance approximations, and if he is given the opportunity to draw the location on a sand table, and then taken outside to show what distances correspond to distances on the sand table, a much higher incidence of successful exploitation of intelligence will result.

(c) RECOMMENDATION. That Hoi Chans be provided guidance as referenced above.

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(13) Utilization of Hoi Chns.

(a) OBSERVATION. Many times a Hoi Chanh will indicate an area of enemy activity on a map, but it will not be found by U.S. Personnel.

(b) EVALUATION. Often the Hoi Chanh has only gone to, and returned from the area by one route. If the air or ground party start out with the Hoi Chanh from his point of origin they are much more likely to find the area than if they attempt to approach it from a direction which the Hoi Chanh is unfamiliar.

(c) RECOMMENDATION. That in using Hoi Chanh's to identify locations, every attempt be made to retrace individual's actual route from point of initiation.

e. Logistics

(1) M109 Howitzers

(a) OBSERVATION. Equipment with extensive modification or involving numerous Federal Stock Number changes should be preceded by revised parts manuals and a list of modifications that were performed. The lack of repair parts for new equipment increased maintenance problems.

(b) EVALUATION. The problem area encountered with the M109 Howitzers has been partially corrected by issue of fourth and fifth year production models. The new equipment is functioning properly, but weapons were delivered without revised TM's or adequate repair parts.

(c) RECOMMENDATION. None

(2) Equipment Maintenance.

(a) OBSERVATION. The changing of oil, oil filters and the cleaning of air intake and oil cooler systems under the dusty dry season environment cannot be over stressed.

(b) EVALUATION. Extensive operations in dusty conditions continues to be a major cause of engine failure. Oil samples were taken from a random selection of engines both operational and non-operational. The sediment content of all engines in the non-operational category was excessive. The carbon residue was also high in these engines. A letter was published during the period instructing the units to increase the frequency of maintenance of filters and the change of lubricants.

(c) RECOMMENDATION. All units must stress the changing of oil and oil filters and the cleaning of air intake and oil cooler systems systems during the dry season.

(3) "Fork slide bearing" of the Anthony Model MLTA 6,000 pound forklift.

(a) OBSERVATION. Conditions where dirt, dust and sand are a problem necessitates the operation of the fork slide bearing in a dry state.

(b) EVALUATION AND RECOMMENDATION. The fork slide bearing is made of nylon and is self lubricating. Normal operating conditions call for GM lube. However, for conditions where dirt and sand are a problem, bearings should be thoroughly cleaned and operated dry.

(4) Disconnector Safety of the 45 caliber pistol.

(a) OBSERVATION. An abnormally high number of requests for replacement of the disconnector safety of the 45 caliber pistol have been received in recent months. The majority of these requests

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resulted from CMI's. This is an indication that unit armorers are not aware of proper inspection techniques as pertains to the pistol.

(b) EVALUATION AND RECOMMENDATION. Small arms inspection courses are conducted monthly. Proper inspection procedures will be stressed in future classes on the pistol.

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(5) Vehicle Maintenance.

(a) OBSERVATION. New vehicles (M113A1).

(b) EVALUATION. A driver with a new vehicle is more likely to lax in his maintenance duties. This is due to the fact that no explanation has been given him by his platoon leader, platoon sergeant, or maintenance sergeant of why he must watch for new engine defects, loose bolts, or track expansion. These are just a few of the problem areas with new vehicles.

(c) RECOMMENDATION. Insure proper maintenance measures are taken by all drivers and that the drivers are aware of all responsibilities.

(6) Storage.

(a) OBSERVATION. ARVIT and T-1 Storage.

(b) EVALUATION. These small radios and telephones are delicate and as a result of this damage occurs very easily from rough handling. It should be SOP that these sets, when not in use, should be stored in a safe place where men will not or cannot walk on them causing extensive damage. Also, the trading of radios is not advised because each platoon is on a different frequency and as a result personnel regard the radio as inoperable.

(c) RECOMMENDATION. Store fragile equipment in a safe place when not in use to decrease breakage.

(7) Resupply.

(a) OBSERVATION. Adjustment of carrying loads for individual.

(b) EVALUATION. One of the battalions operated in areas which were a major distance from its main supply source. This condition necessitated a principle reliance on air means for daily resupply. Weather conditions during this period were ideal for this method of resupply.

(c) RECOMMENDATION. During the coming rains (Monsoon) the efficiency of this technique of resupply will be reduced and units may be required to subsist for longer periods without resupply. With adjustments in individual loads this problem can be reduced to some extent.

f. Organization. None

g. Other.

(1) Use of Helping Hand.

(a) OBSERVATION. Rice and other food commodities captured from the enemy can be profitably used within the Helping Hand Project.

(b) EVALUATION. Captured rice and other food commodities stored at Helping Hand were an important source of sustenance and measureably assisted in feeding refugees during the VC TET Offensive. Additionally, the salvage lumber stockpiled at Helping Hand has been used extensively by the RVTF, ARVN and civilians as a source of building material.

(c) RECOMMENDATION. Captured rice and foodstuffs should be evacuated for future use in civic action and salvage lumber should be used to support projects of improving outposts and assisting refugees.

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(2) Treatment of Plague.

(a) OBSERVATION. The reaction to the recent Plague outbreak was unsatisfactory.

(b) EVALUATION. A high incidence of Plague was evidenced in TAY NINH Province during the reported period. GVN/CORDS did not have sufficient vaccine on hand to conduct an immediate inoculation program. Stockpiles of insecticide powder were not available for immediate use. Reaction to the outbreak by preventive health teams should have occurred sooner.

(c) OBSERVATION: Prior planning and anticipation of the recurrence of Plague should be effected. Sufficient vaccine and insecticide powder should be stockpiled for immediate use.

3. (C) HEADQUARTERS, DEPARTMENT OF THE ARMY SURVEY INFORMATION. TACTICAL COVER AND CONCEALMENT.

Several examples are available to illustrate tactical cover and concealment techniques used within this division during the reporting period.

The 3rd Battalion, 22nd Infantry recently placed into position a company ambush patrol in such a way to deliberately compromise its position and draw enemy attention to its location. Once inserted, the ambush patrol was directed to simulate an ambush by fire and thereby draw the attention of enemy troops in the vicinity. When this action was commenced and underway, a second company size ambush patrol was placed into a position that was considered more lucrative. The insertion of this ambush patrol went entirely undetected due to the enemies preoccupation with the fire being delivered by the decoy unit. When the second ambush patrol was in position, the decoy ambush patrol was successfully extracted. The 3rd Battalion, 22nd Infantry reports using those tactics on three separate occasions during the reporting period, each time in a successful manner.

The use of smoke delivered by helicopters has been successfully used within this division to cover the extraction of units pinned down by enemy fire in open positions. In such instances smoke ships are called in to lay down a screen between enemy firing positions and the friendly unit. With the observation of the enemy on his field of fire obscured, successful withdrawal of units, their casualties and equipment has been accomplished. Smoke has also been used on a limited basis within the division to cover the advance on divisional units on enemy objectives.

The use of cover afforded by darkness has come in for increased emphasis and use within the division. The objective of taking the night away from the enemy has been successfully accomplished. LT COL Toy K. Flint, Commanding Officer, 3rd Battalion, 22nd Infantry and LT COL Glenn K. Otis, Commanding Officer, 3rd Squadron, 4th Cavalry have been extremely successful in training their units for night ambushing operations and have been executing these ambushes with regularity. The tactics generally involve the movement of ambush patrols under cover of darkness to predetermined ambush locations, execution of an ambush and movement of a unit under cover of darkness to a predetermined alternate ambush site. It has been proven that with the proper training to instill confidence in his ability as a night fighter, the 25th Infantry Division soldier is equal to or superior to the enemy as a night fighter. LT COL Otis and LT FL Flint have prepared papers and presentations in their units night fighting activities. Copies of these papers are now in the process of being forwarded to the Office of the Chief of Military History for record purposes. In addition, the 1st Battalion, 5th Infantry (M) has recently been trained and used

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considerably for night ambushing operations along avenues of approach from the west into the Saigon area. A Small Unit After Action Interview Report (audio tape) on one such ambush conducted by the battalion's Reconnaissance Platoon has been recently forwarded to the Office of the Chief of Military History. The report provides a complete description of the platoon's operation under the cover of darkness specifying deceptive actions taken to conceal the location of the ambush site.

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FOR THE COMMANDER:

53 Nov 68

19 Incl	D. F. HOOD
1. TAB A- 25th Infantry	Colonel, GS
Division Task Organization	Chief of Staff
1 February-30 April 1968.	
2. TAB D-Combat Operations	Withdrawn, Hqs, DA; pub sep as
After Action Reports, Operation	CAAR 68X010
YELLSTONE.	
3. TAB C-Combat Operations	Withdrawn, Hqs, DA; pub sep as
After Action Reports, Operation	CAAR 68X015
S. MATOGA.	
4. TAB D-Combat Operations	Withdrawn, Hqs, DA
After Action Reports, Operation	
WYET THANG.	
5. TAB E-Combat Operations	Withdrawn, Hqs, DA; pub sep as
After Action Reports, Operation	CAAR 68X022
WILDERNESS.	
6. TAB F-Operations Order 1-68,	Withdrawn, Hqs, DA
OPERATION TOAN THANG.	
7. TAB G-ORLL Feeder Report; 1st Brigade	
8. TAB H-ORLL Feeder Report; 2nd Brigade	
9. TAB I-ORLL Feeder Report; 3rd Brigade	
10. TAB J-ORLL Feeder Report; DISCOM	
11. TAB K-ORLL Feeder Report; G-1	
12. TAB L-ORLL Feeder Report; G-2	
13. TAB M-ORLL Feeder Report; G-5	
14. TAB N-ORLL Feeder Report; 65th Engineer Bn	
15. TAB O-ORLL Feeder Report; 125th Signal Bn	
16. TAB P-ORLL Feeder Report; 25th Aviation Bn	
17. TAB Q-ORLL Feeder Report; FID	
18. TAB R-ORLL Feeder Report; Chaplain	
19. TAB S-ORLL Feeder Report; 3rd Squadron,	
4th Cavalry.	

Withdrawn,  
Hqs, DA

## DISTRIBUTION:

2-ACSFOR, DA (Thru CG, II FFORCEV)  
 2-CG, USARPAC, ATTN: GPOPL-PT  
 3-CG, USARV, ATTN: AVHGS (DST)  
 1-CG, II FFORCEV

25

AVFBC-RE-H (12 May 68) 1st Ind  
SUBJECT: Operational Report for Quarterly Period Ending 30 April 1968  
(RCS CSFOR-65) (BC)

DA, HQ II FFORCEV, APO San Francisco 96266 31 MAY 1968

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D.C. 20310

1. Subject report is forwarded.
2. This command has reviewed the attached Operational Report-Lessons Learned of the 25th Infantry Division and concurs with it.

FOR THE COMMANDER:

OB Tong

2 P  
SLT, 1  
Ass't Adm

23

AVHGC-DST (12 May 68) 2d Ind (")

CPT Arnold/ms/LBN 4485

SUBJECT: Operational Report for Quarterly Period Ending 30 April 1968  
(RCS CSFOR-65) (BC)

HEADQUARTERS, US ARMY VIETNAM, APO San Francisco 96375 7 JUN 1968

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT,  
APO 96558

1. This headquarters has reviewed the Operational Report-Lessons Learned  
for the quarterly period ending 30 April 1968 from Headquarters, 25th  
Infantry Division as indorsed.

2. Concur with report as submitted.

FOR THE COMMANDER:

*C. S. Nakatsukasa*  
C. S. NAKATSUKASA  
Captain, AGC  
Assistant Adjutant General

Copies furnished:  
HQ, II FFORCEV  
HQ, 25th Inf Div

27

GPOP-DT (12 May 68) (U) 3d Ind  
SUBJECT: Operational Report of HQ, 25th Inf Div for Period Ending  
30 April 1968, RCS CSFOR-65 (R1)

21 JUN 1968

HQ, US Army, Pacific, APO San Francisco 96558

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding indorsements and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:

*Official*

C.L. SHORTY  
CPT, AGC  
Asst AG

25-

Headquarters and Headquarters Company, DISCOM  
25th Medical Battalion  
25th Supply and Transportation Battalion  
725th Maintenance Battalion

199th Light Infantry Brigade (OFCUN to 25th Infantry Division 31 March  
to 9 April)

Headquarters and Headquarters Company, 199th Infantry Brigade  
3rd Battalion, 7th Infantry  
4th Battalion, 12th Infantry

51  
DEPARTMENT OF THE ARMY  
HEADQUARTERS 2D BRIGADE, 25TH INFANTRY DIVISION  
APO 96225

AVDCSB-C

06 May 1968

SUBJECT: Operational Report of 2d Bde, 25th Infantry Division, for period ending 30 April 1968, Reports Control Symbol CS FOR 65.

Commanding General  
25th Infantry Division  
ATTN: Division Historian  
APO 96225

1. Personnel: Daily requirements imposed by combat conditions often preclude accomplishment of necessary preventive functions. Required immunizations are frequently delayed and sometimes not done. Normally, dental examinations and treatment, excluding emergencies, are done when men are in base camp. Thus, minor defects become major ones before treatment is administered. To remedy this situation, this brigade has established a system which insures systematic dental care for men in the battalion. Complete platoons are rotated from the line to the rear for required immunizations and dental examinations. The platoon moves to the rear on the morning resupply run and returns to the field on the afternoon resupply convoy. Thus, it is back with its parent unit within 12 hours, and in sufficient time to plan for, and participate in, night operations.

2. Operations: During night activities near populated areas frequently the time factor for illumination clearance extends beyond a reasonable limit. Hand thrown trip flares have proven very successful for illumination of the kill zone. The flares can be thrown to the back side of the kill zone, thereby lighting the enemy without showing the ambush patrol as ordinary flares do. A note should be made that personnel should be instructed in safety about the flare, because it does not have a delay type fuse. Trip flares are also a good method of showing the front trace of friendly forces for an airstrike at night.

3. Training and Organization: Covered by darkness and with a good percentage of our men shooting too high, too many VC/NVA caught in ambushes are able to slip away. To make ambush patrols more effective, organic units now send one portable flame thrower from the flame platoon with each ambush patrol. Used on ambushes, the flame thrower can serve three purposes. If sprayed in the kill zone immediately after the initial burst of fire, flame will insure 100% kill in that

TAB H

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Secondly, flame directed into depressions will both illuminate the target and force the Viet Cong who have taken cover to rise and run, framing them against the light background and making them good targets for aimed small arms and automatic weapons fire. Finally, flame can serve as an equalizer when an ambush patrol finds itself facing a numerically superior force.

4. Intelligence: None

5. Logistics: a. The aiming post lights for four point two inch mortars have no remote control switch. The lights must either burn all night or be turned on individually for each fire mission. Burning the lights continually uses B430 batteries, which are in short supply, too rapidly. Aiming post lights can be wired to a B4-200/v battery with a switch that can be turned on and off from the mortar position with little difficulty. These batteries will last approximately one month if used only when firing a mission.

b. Delays in transportation and the extreme heat has caused ice to melt and perishable goods to spoil before they can reach the forward areas. A conex container can be lined with wood and used for transportation and temporary storage of ice and perishable foods. The conex can be placed on a truck for movement to the pickup zone, air lifted to the field location, and returned on a later flight.

6. Other: None

FOR THE COMMANDER:

*James J. Mc Lendon*

LEM J. MC LENDON  
Major, Infantry  
Adjutant

DEPARTMENT OF THE ARMY  
HEADQUARTERS, 25TH INFANTRY DIVISION SUPPORT COMMAND  
APO San Francisco 96225

AVDCSPT-C

2 May 1968

SUBJ-CT: Operational Report of 25th Infantry Division Support Command  
for period ending 31 April 1968, AVDCSPT-C

Commanding General  
25th Infantry Division  
A/FFN: AVDCDH  
APO 96225

1. Section 1, Operation: Significant Activities.

a. 25th Division Support Command

(1) This reporting period was marked by increased enemy activity during the TET offensive against American and South Vietnamese base camps and lines of communication. DISCOM headquarters elements and subordinate units continued to operate primarily from Cu Chi, Dau Tieng and Tay Ninh in support of divisional and non-divisional elements. Early in February support elements at Katum were withdrawn and due to the heavy support required for operations around Saigon, an FSE was established at Tan Son Nhut Air Base.

(2) This FSE location, known as "Conex City", handled all classes of supplies issued on a daily basis using supply point distribution to support almost two brigades. Class I stockage included a capability of freeze and chill reefers for perishables, and dry storage for one day of "A" rations and five days of "C" rations. Ice was procured by commercial contract while potable water was made available through the Air Force. Class III products were issued using bulk refueling methods. One 5,000 gallon Diesel tanker provided the main POL support supplemented by drum products of MOGAS and DIESEL for aerial "hook out" to the forward tactical locations. Class V was requested by all maneuver and Div Arty units through DAO at Cu Chi and delivered by thru-put operations to Conex City or dropped off at Fire Support Bases along the MSR, Route 1, from Saigon to Cu Chi. Limited Class II and IV was provided at Conex City, primarily DX of TA 50-901 items and barrier materials. A maintenance contact team consisting of communication, armament and vehicular specialists provided direct support not only to all maneuver elements but also to all convoy traffic processed through the trailer

TAB J

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AVDCOPT-C

2 May 1968

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SUBJ/CF: Operational Report of 25th Infantry Division Support Command for period ending 31 April 1968, AVDCOPT-C

transfer point maintained at Conex City. Other services provided included a bath and shower unit, PA, beer and soda pick-up, and commercial and laundry.

(3) Operation Quyet Thang (Resolve to Win) continued through March and early April, requiring increased support from Conex City to divisional units and the 3d Squadron 11th Armored Cavalry Regiment which were engaged in clearing out the VC/NVA rocket belt threatening Tan Son Nhut Air Base and Saigon.

(4) Through most of April, the requirement for heavy support shifted to Bu Chi and Bau Tieng in support of Toan Thang (Complete Victory) and its major actions around Trang Lang and the Lichelin Plantation - War Zone "C" area.

b. 25th Medical Battalion

(1) At the beginning of this reporting period, the battalion was participating in operation Yellowstone. On 8 February, Company D, which was deployed to Lai Khe in support of the operation, returned to Tay Ninh base camp support there. On 28 March 68, this battalion received a commitment to send an emergency medical team to a northern position to treat and evacuate casualties incurred by a Special Forces - C10G element, the notification was received and within one hour, men and materials were ready to be placed on a helicopter. The team consisted of fourteen medics and two Officers, which included one doctor and one MSG Officer. Supplies were taken in sufficient quantities to treat 100 patients with various injuries. During this two day operation, 6 US WIA and 29 C10G WIA plus 14 C10G KIA were treated and evacuated. The one outstanding problem the team faced was the lack of a radio and operator. The Air Force air strip operator was able to help the team to a limited degree with his radio in getting a dustoff. Since the necessity of having a uniform emergency medical team for deployment of very short notice had been established, a plan was formulated and made a part of this unit's Tactical SOP. This appendix to the SOP is attached as inclosure 1.

(2) Throughout the reporting period, this battalion supported divisional units with medical service and supplies. In addition, non-divisional units were supported with medical supplies.

(a) Medical totals:

1. Patients seen - 11,289
2. Disease - 7,844

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SUBJECT: Operational Report of 25th Infantry Division Support Command  
for period ending 31 April 1968, AVDCSPT-C

b. Non-Battle injuries - 2,031

c. Lab - 1,414

2. Lab tests - 9,516

3. Immunizations - 11,516

4. Prescriptions filled - 9,531

(b) Dental Patients seen:

1. Dental Examinations - 7,564

2. Other (extractions, etc.) - 12, 245

(c) Supply and Service:

1. Line items issued - 6,892

2. Short tonnage total - 34 short tons

3. MEDCAG line items issued - 1,135

4. Bulk pharmacy items issued - 1,876 work units

5. Eye glasses ordered (parts) - 324

6. Maintenance work orders received - 30

(a) Work orders completed - 17

(b) Work orders awaiting parts - 13

c. 25th Supply and Transport Battalion:

(1) At the beginning of this reporting period, the TST offensive was launched during operation Saratoga. As previously mentioned, a logistical support base was established at Tan Son Nhut Air Base. The Supply and Transport Battalion contributed to Conex City with one officer and 25 enlisted men. Support rendered by this battalion is listed as follows:

(a) Class I

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Personnel - 6

Equipment - 2 reefer boxes, 1 forklift

Ice - contract local firm in Saigon - 15,000 lbs

Rations - two "A" rations and one "C" ration per day.

(b) Class II

Personnel - 3 (also Class IV)

DA point - 20 items

(c) Class III

Personnel - 1

Package products - 2 days

1 - 5,000 gallon diesel tanker

1 - 5,000 gallon mogas tanker

(d) Class IV

Limited barrier material, P&P and sandbags

(e) Mobile PK

Personnel - 1

Beer and soda sales, and toilet articles - \$600.00 per day.

(f) Shower point

Personnel - 2 - approximately 150 showers per day. Throughout Operations Sartog and Quyet Thang, inter-service cooperation between Air Force and Army units eliminated many potential problems.

(2) Throughout the reporting period, S&T maintained its forward location at Bau Tieng in addition to Cu Chi. Total supply operations by S&T En for the division are as follow:

## (a) Class I Supply

<u>1.</u> Status	A Rations	C Rations
<u>a.</u> Stockage objective (days)	Cu Chi 5	10
	Dau Tieng 5	10
<u>b.</u> On Hand (days)	Cu Chi 4	10.7
	Dau Tieng 4	20

2. Fresh fruits and vegetables were received from Class I Issue Point, Saigon.

- a. Feb - 222,035 lbs
- b. Mar - 220,787 lbs
- c. Apr - 268,818

3. Ice Cream

- a. Cycle of issues - four times per week
- b. Gallons per week from Cu Chi - 467
- c. Gallons per week from Saigon - 863
- d. Gallons per week from Dau Tieng - 266

4. Ice Issue

- a. Average amount of ice issued daily
- b. Potable - Dau Tieng - 14,000 lbs
- c. Potable - Cu Chi - 59,400 lbs
- d. Non-potable - 40,000 lbs

## (b) Class II and IV

SubJ-CT: Operational Report of 25th Infantry Division Support Command  
for period ending 31 April 1968, AVDCSPf-C

1. Additions to ASI during Quarter Cu Chi - 3,345

Dau Tieng - 38

2. Total lines of ASI Cu Chi - 4,782

Dau Tieng - 191

(c) Class III (consumption rates - gallons)

	Daily	Quarterly
--	-------	-----------

<u>1.</u> AVGAS Cu Chi	10,348	931,300
Dau Tieng	4,280	392,470
<u>2.</u> DIAWOL Cu Chi	19,544	1,758,635
Dau Tieng	3,953	355,785
<u>3.</u> JP-4 Cu Chi	36,000	3,240,000
Dau Tieng	6,867	619,900
<u>4.</u> AVGAS Cu Chi	1,942	174,860
Dau Tieng	281	25,915

(d) Services

1. Contract Laundry (bundles) Dau Tieng - 45,000

2. (1) bath unit

a. Total showers - field (Cu Chi) - 10,226

    Daily average - field (Cu Chi) - 114

b. Total showers - field (Dau Tieng) - 247

    Daily average - field (Dau Tieng) - 21

3. Graves registration

a. Deceased US personnel during quarter

    Cu Chi - 448 (as of 2400 hrs 30 Apr 68)

    Dau Tieng - 63 (as of 2400 hrs 30 Apr 68)

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b. Deceased RVN personnel processed during quarter

Cu Chi - 103 (as of 2400 hrs 30 Apr 68)

Dau Tieng - 0 (as of 2400 hrs 30 Apr 68)

4. Water resupply to Cu Chi base camp users - daily average  
45,000 gallons.

5. Duc Hoa - Refuel Facility

a. JP-4 Daily - 3,978 Quarterly - 358,031

b. AVGAS Daily - 210 Quarterly - 18,900

(e) Transportation

1. Mileage driven

a. Total Cu Chi - 8,997

Dau Tieng - 2,060

b. Average daily Cu Chi - 99.9

Dau Tieng - 40.0

2. Troops moved by convoy

a. Total Cu Chi - 12,600

b. Average daily Cu Chi - 140

Dau Tieng - 0

(3) During the reporting period, the road was closed for a number of days in February which presented several problems on Class III supply. It became necessary to schedule combat essential air lifts to provide the required quantities of product to the customer. During March and April the road was open and resupply from 64th WIS was very satisfactory. A problem was also encountered in resupplying forward elements at Dau Tieng and the rear and refuel point at Duc Hoa.

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2 May 1968

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for period ending 31 April 1968, AVDCSPT-C

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This problem resulted not from a lack of product but from a lack of organic transportation.

d. 725th Maintenance Battalion

(1) During Operations Saratoga and Guyet Thang, Conex City was in operation. To provide maintenance support to the field trains, it was necessary to have a maintenance team located at BISCo. (Fwd) at Conex City. PLI items and fringe items were requisitioned through normal supply channels. If an item of equipment was dead lined, the needed part was re-quisitioned from Headquarters and A Co, 725th Maintenance Battalion. A special BIC was assigned to the team to expedite the requested parts. The maintenance team consisted of one Officer and seven enlisted men.

(2) During the reporting period, the following jobs were completed by this battalion.

	FEB	Mar	Apr	TOT.L
Wheel Vehicles	245	380	421	1046
Track Vehicles	150	220	111	481
Small Arms	927	1059	1082	3068
Artillery	170	144	98	412
Chemical	53	92	80	225
Refrigeration	29	14	14	57
Engineer	173	247	376	796
Signal	2283	2840	2588	7711
Fire Control	170	235	246	651
Office Machines	121	240	179	540
Aircraft	225	288	246	769
TOT.L	4,556	5,749	5,441	15,756

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AVDCSFT-C

SUBJECT: Operational Report of 25th Infantry Division Support Command  
for period ending 31 April 1968, AVDCSFT-C

2 May 1968

(3) Throughout the reporting period, the maintenance and supply mission of this battalion has been influenced by the following factors:

- (a) Repair parts availability
- (b) Geographical location (High temperature and dust)
- (c) Extensive and prolonged operations by maneuver elements of the division and transportation problems due to Tet offensive.
- (d) Lack of proper maintenance at the organizational level.

e. Division Transportation Office

(1) Highway continues to be the primary mode of transportation for the resupply of the division base camps. Throughout this reporting period, due to the Tet offensive, no commercial vehicles from the Shell Oil Company, Philco Ford, or Equipment Inc. have delivered products to the Cu Chi Base Camp. The Movements Control Center, Saigon Support Command states the commercial trucks are fully utilized in port clearance but in addition to this, the commercial contractors refuse to transport cargo between Long Khanh and Cu Chi without an increased premium.

(2) Following is a breakdown of regular resupply convoys operated in the division area:

(a) Cu Chi - Saigon

No of Convoys	1st Log Comd	25th Div & Attached units	
F.M.	93	1315	2998
Init	136	3249	4376
Post	180	3846	3627
Total	459	8300	11001

(b) Saigon - Cu Chi - Tay Ninh

Total	444	2947	1898
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AVDCSPF-C

2 May 1968

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for period ending 31 April 1968, AVDCSPF-C

	No of convoys	1st Log Comd	25th Div & attached units
Jan	61	4322	1904
Feb	61	4760	2094
TOT. LS	126	12029	5896

(c) Dau Tieng - Tay Ninh

FEB	42	1396
Mar	46	1620
Apr	50	2108
TOT. LS	138	5124

(d) Cu Chi - Duc Hoa

FEB	0	0
Mar	14	68
Apr	24	237
TOT. LS	38	305

(3) Special airlift data concerning USAF support is as follows:

Month	Cargo (tons)	Troops	Operation
FEB	1890	10909	I/A
Mar	1209	18737	N/A
Apr	90	11787	N/A
TOT. LS	3189	41433	N/A

(4) Division Baggage Section:

Month	Service	Pieces	Weight
FEB	758	1011	78740
Mar	1950	2895	251000
Apr	1473	2028	178750
TOT. LS	4173	5934	508490

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SUBJECT: Operational report of 25th Infantry Division Support Command  
for period ending 31 April 1968, AVDCSPT-C

f. Division Ammunition Office:

(1) Status at end of quarter - 704 tons on hand

(2) Issues during quarters:

	Total Tons	Tons/Day
FEB	3067	105.76
MAR	2680	86.45
APR	2924	97.47

(3) Average for quarter (tons/day) - 96.56

2. Section 2, Lessons Learned: Commander's Observations, Evaluations and Recommendations

a. Personnel: None

b. Operations: None

c. Training: None

d. Intelligence: None

e. Logistics:

(1) M109 Howitzers

(a) OBSERVATION: Equipment with extensive modification or involving numerous Federal Stock Number changes should be preceded by revised parts manuals and a list of modifications that were performed. The lack of repair parts for new equipment increased maintenance problems.

(b) EVALUATION. The problem area encountered with the M109 Howitzers has been partially corrected by issue of fourth and fifth year production models. The new equipment is functioning properly, but weapons were delivered without revised M's or adequate repair parts.

(2) Equipment maintenance

(a) OBSERVATION: The changing of oil, oil filters and the cleaning of air intake and oil cooler systems under the dusty dry season environment can not be over stressed.

AVDCSF-C

SUBJ-CT: Operational Report of 25th Infantry Division Support Command  
for period ending 31 April 1968, AVDCSF-C

2 May 1968

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(b) EVALUATION: Extensive operations in dusty conditions continues to be a major cause of engine failure. 41 samples were taken from a random selection of engines both operational and non-operational. The sediment content of all engines in the non-operational category was excessive. The carbon residue content was also high in these engines. A letter was published during the period instructing the units to increase the frequency of maintenance of filters and the change of lubricants.

(3) "Fork slide bearing" of the Anthony Model M1T6 6,000 pound forklift.

(a) OBSERVATION: Conditions where dirt, dust, and sand are a problem necessitates the operation of the fork slide bearing in a dry state.

(b) EVALUATION: The fork slide bearing is made of nylon and is self lubricating. Normal operating conditions call for GM lube. However, for conditions where dirt and sand are a problem, bearings should be thoroughly cleaned and operated dry.

(4) Disconnector safety of the 45 caliber pistol.

(a) OBSERVATION: An abnormally high number of requests for replacement of the disconnector safety of the 45 caliber pistol have been received in recent months. The majority of these requests resulted from CMMI's. This is an indication that unit armorers are not aware of proper inspection techniques as pertains to the pistol.

(b) EVALUATION: Small arms inspection courses are conducted monthly. Proper inspection procedures will be stressed in future classes on the pistol.

f. Organization: None

g. Other: None

*J. R. Etchell Jr.*  
J. R. Etchell Jr.  
COL, CE  
Commanding

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G-1 ORLL REPORT

6 May 1968

g. ADMINISTRATION.

(1) Personnel. During the past quarter, the personnel posture of the division has remained at a fairly constant level. The assigned EM strength is about 9 .7% of the authorized strength. The shortage of Infantry Captains and NOCs continue to be a problem. With the advent of receiving the "instant NCOs" we hope the problem to be alleviated but not immediately. For approximately one month during the quarter there was a shortage of mess personnel. This shortage of mess personnel has been alleviated by enough replacements.

(2) Key Gains/Losses WITHDRAWN, HQS, DA

(3) Strength as of 30 April 1968:

(a) Assigned Units	<u>OFF</u>	<u>WO</u>	<u>EM</u>	<u>ACG</u>
AUTH	1049	135	15679	16863
ASGD	1027	154	15932	17113
PDY	1003	145	15714	16862

(b) Attached Units	<u>OFF</u>	<u>WO</u>	<u>EM</u>	<u>ACG</u>
AUTH	48	3	545	596
ASGD	39	2	491	532
PDY	38	3	477	518

(4) LOSSES (1 Feb - 30 Apr 68)

	<u>OFF</u>	<u>WO</u>	<u>EM</u>	<u>ACG</u>
KHA/DOW	34	0	486	520
WHA	84	4	1553	1641
MHA	0	0	0	0
NBD	1	0	17	18
NBI	1	0	33	34
TOTAL	118	4	2089	2213

(5) GAINS (1 Feb 68-30 Apr 68)

	<u>OFF</u>	<u>WO</u>	<u>EM</u>	<u>ACG</u>
	364	50	5965	6379

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DECLASSIFIED AFTER 12 YEARS.  
DOD DIR 5200.10

TAB K

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DEPARTMENT OF THE ARMY  
HEADQUARTERS, 25TH INFANTRY DIVISION  
APO San Francisco 96225

AVDCCA

5 May 1968

SUBJECT: Operational Report for Quarterly Period Ending 30 April  
1968 (RCS CCFOR - 65) (R-1)

Commanding General  
25th Infantry Division  
ATTN: Division Historian  
APO 96225

I. Section 1, Operations: Significant Activities.

A. Revolutionary Development.

1. No significant changes occurred concerning the placement or organization of the Revolutionary Development cadre throughout the TAOI. Although the majority of the teams were withdrawn from assigned hamlets into District headquarters and assisted in fighting against the VC during the TET Offensive, as security increased they were again deployed into the assigned hamlets. Several of the teams were effectively used to control and operate refugee camps in Hoc Mon area. The teams are now assisting in the GN Civil Recovery Program. They are building homes and accomplishing other projects in an effort to return the situation to normal.

2. Shown below is information extracted from the Hamlet Evaluation System comparing January 1968 with February 1968. It describes in general terms the effects of the TET Offensive on the pacification effort. The numbers shown in parenthesis under hamlet category depict change in hamlet status that occurred from January to February (i.e. In January there were 67 B category hamlets in the TAOI: in February 42, or minus 15.) The February evaluation was prefaced with the statement that its validity could not be considered realistic in all cases as complete evaluations could not be made by District Advisors because of lack of security.

TAB M

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(3) Restore essential public facilities to include roads, wells, medical facilities, markets and administrative facilities to useable status.

b. Throughout the month of February, the division reacted to assist in the areas of most critical need based on the damage estimates available. All activities in support of the recovery program, except for emergency medical care, were coordinated thru district/province advisors. G-5 was established as the control center and directed the distribution of all commodities, equipment and services.

c. The following is a brief general description of the situation in each of the provinces in the TAOI during the last quarter.

(1) Tay Ninh.

(a) In Tay Ninh Province, the VC attacked the MACV Advisory compound on 15 February and then withdrew to prepare defense positions in Long My Hamlet XT2948. The hamlet sustained considerable damage before necessary military pressure evicted the VC from the area. It was estimated that 2,000 people were left homeless as result of the combat operations. The division provided emergency medical treatment and food to these refugees immediately following the attack. Salvage tents were provided for temporary shelter. The Province Chief continued the relief activities in that area and reacted to the needs of the people on a timely basis. 10 sheets of tin roofing, 10 bags of cement and 5,000\$VN was provided to each family as standard allowance from GVN. At the end of the month a great deal of the damage was repaired.

(b) Additionally, in Tay Ninh a high incidence of plague was reported. The outbreak was located generally in Tay Ninh City and in the populated area along Highway 22 to the south. The division supported an inoculation and an insecticide dusting program in that area. Over 16,000 people were inoculated during the month and the spread of the disease was held in check.

(c) During the month of March it was determined that 354 homes had been destroyed in Long My Hamlet XT2948 of Phu Khuong District. An estimated 90% of the people had completed the reconstruction or repair of their homes in that area by the end of the month. Two other areas sustained damage as result of further combat operations against the VC. Damage to Phuoc Tan, XT0143, of Phuoc Ninh District was incurred during the first part of the month. The village is a trading center and many of the homes destroyed had provided only transient type accommodations and were not of great value. It was determined that a total of 430 homes were destroyed, of which approximately 200 provided

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only temporary shelter as just described. GVN is recognizing only permanent home for reconstruction and allowance of the monetary payment and tin/cement. At the end of the month it was reported that approximately 40% of the families had received the materials from GVN. Transportation and security created a problem and 1st Bde was asked to provide assistance in transporting cement to Phuoc Tan.

(d) Additionally Ben Cao XT2330 in Hieu Thien District suffered damage and 216 homes were reported to be destroyed. Again, Tay Ninh Province was able to react to the needs of the people and little assistance was required from the division. The materials were distributed on a timely basis and rebuilding was underway immediately.

(e) In April, the rebuilding continued and the remaining families received the commodity assistance from the GVN. 1st Bde provided a number of CH47 sorties to transport cement into Phuoc Tan, eliminating the transportation problem. Over all, little assistance was given to Tay Ninh Province in support of the recovery program by the division because the provincial government worked well and did not require the help. Civic action/MEDCAP programs continued as normal in other areas as security was not a great problem and the damage to the civilians as result of the combat operations was restricted to only three areas.

## (2) Binh Duong

(a) In Binh Duong Province, the Tri Tam District headquarters came under attack during the first part of February. Considerable destruction to public facilities and governmental offices resulted in Dau Tieng. Over 150 RF/PF dependents and civilians were reported to be homeless. 3rd Bde rendered immediate relief in the form of blankets, clothing, food and medical attention. Heavy engineer equipment was provided to clear debris and rubble from streets and burned out areas to facilitate rebuilding. GVN was not able to provide building materials to the refugees and the majority of the assistance is being supplied from the 3rd Bde. GVN officials were forced to leave Dau Tieng as result of the assassination of the village council chairman, death of one of the hamlet chiefs and unsuccessful attempts on the lives of several of the other leaders. This left the area little GVN representation with the exception of the District Chief who remained.

(b) Phu Hoa District also suffered extensive damage as the VC occupied many of the populated areas and considerable damage was caused in the ensuing combat operations. Many of the civilians evacuated the area to more secure locations. It was initially estimated that 1,000 refugee families were created and one hamlet, Tan Hoa XT7014, was completely destroyed. The division found it necessary to airlift a MEDCAP team and food commodities into the advisory compound at Phu Hoa Dong to assist in the relief of the people. No accurate damage assessments were made due to

the general lack of security in the district.

(c) Additionally, during the month of February the division responded to the request of Binh Duong Province officials for assistance to the Provincial Hospital in Phu Cuong. Large numbers of people came into Phu Cuong seeking refugee and medical attention which over taxed existing facilities. The division provided necessary medical supplies and food commodities to the hospital which assisted in the care of these people.

(d) In March, conditions remained almost the same in both Tri Tam and Phu Hoa Districts. Accurate damages were tabulated in Dau Tieng (XT4947) and it was reported that 18 PF homes and 64 civilian homes had been destroyed. Although assistance continues to be provided, it was limited because necessary materials at the time were not available in the supply system to support the rebuilding effort. The governmental officials returned and reestablished the village council and other governmental agencies became operational again. The Census grievance office, Vietnamese Information office and several other buildings were completely destroyed and work was started to put them back into useable status.

(e) In Phu Hoa, the general situation remained fluid. The initial estimate of 1,000 homes being destroyed was confirmed. Cement, tin or monetary payments were not distributed as many of the people had not returned to the area. A general lack of security and freedom of movement complicated the rebuilding problem. MEDCAP teams and food were supplied to Phu Hoa Dong on several occasions during the month. Approximately 4,000 pounds of food commodities, the predominant amount being captured rice, was flown into Phu Hoa Dong on each occasion.

(f) During the month of April, civic action programs made progress in Dau Tieng. Work continued on reconstructing the VIS building and the Census Grievance office. Other civic action projects continued to progress also. Five additional classrooms were added onto the public high school and rebuilding of the PF housing area was supported with material and heavy engineer equipment. The homes, when completed will have living quarters as well as defensive fighting positions. A berm and defensive wire will surround the entire housing area.

(g) In Phu Hoa District, material assistance was made available from GVN. The division provided considerable transportation assets to move cement from Saigon into the areas selected for rebuilding. Additionally, DISCOM has organized a provisional work force which is assisting in the distribution of supplementary lumber packets. Each packet will construct a 10' x 16' frame house when married up with the cement and tin provided by Province. Homes are initially being constructed in the Trung An area XT7515. It was reported at the end of the month

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(4) Gia Dinh

(a) Shortly after the start of the VC TET Offensive several large refugee camps were formed in the Hoc Mon area. Refugees came to this area seeking security and food. At one time five different camps were operating and over 3,500 people were consolidated in them. RVN officials, with the assistance of RD cadre teams, operated and controlled the camps. The division provided salvage canvass and tentage as temporary shelter and also provided medical assistance in the form of frequent MEDCAPS in the camps. Large quantities of food commodities were provided to the refugees. The food, primarily rice, was available from Helping Hand as large amounts had been stockpiled there from rice captured in War Zone C during Operation Yellowstone. These food commodities were instrumental in providing for the large number of refugees.

(b) On 13 February 1968, a misdirected B-52 strike caused considerable damage to Dong Binh hamlet, XT8406. The division reacted immediately by providing medical attention and commodity support to the people. The division additionally paid 491,000\$VN in solatium to the families of the 51 killed and 93 injured. IIFV controlled all relief activities in that area.

(5) General

(a) The division MEDCAP continued to provide medical attention to a large number of civilians. During the past three months a total of 444 MEDCAPS were conducted treating 66,858 people. Only 77 MEDCAPS were conducted in February in contrast to 222 for the month of April. April's figure represents the highest number of patients treated and MEDCAPS conducted in single month period since the division has been in Vietnam.

C. Psychological Operations (PSYOP)

1. PSYOP activities were primarily in support of combat operations in Hau Nghia, Tay Ninh and Binh Duong Provinces.

2. A total of 41,648,632 leaflets were airdropped and hand disseminated throughout the Division's AOI. 24 leaflets were originated by G5 and Brigade S5's. The leaflets were produced by the 6th PSYOP Battalion.

3. Aerial loudspeaker broadcasts conducted during the quarter totalled 189 hours 50 minutes of broadcast time. Ground loudspeaker time totalled 59 hours broadcast time. Emphasis was placed on increased use of 500 watt loudspeaker set for ground operations.

4. During the quarter an HE (audio Visual) team (US) from the 6th PSYOP Battalion was in support of the 25th Infantry Division. This team conducted PSYOP by aerial and hand dissemination of leaflets and aerial and ground loudspeaker broadcasts. The team is presently supporting the Division's operation Toan Thang.

5. PSYOP during the quarter was in support of the following division operation:

- (1) Operation - SARATOGA
- (2) Operation - YELLOWSTONE
- (3) Operation - WILDERNESS
- (4) Operation - QUYET THANG
- (5) Operation - TOAN THANG

6. Chieu Hoi Program: During the months of February, March and April Chieu Hoi appeals were directed at NVA and NVA infiltrated units that participated in the TET Offensive. During the quarter 49 Hoi Chanh rallied in the Division's ZOI. A drop in the number of returnees occurred throughout III Corps area.

## II. Section 2, Lessons Learned: Observations, Evaluations and Recommendations.

### A. Item: Use of Helping Hand

(1) Discussion: Captured rice and other food commodities stored at Helping Hand were an important source of sustenance and measureably assisted in feeding refugees during the VC TET Offensive. Additionally, the salvage lumber stockpiled at Helping Hand has been used extensively by the RF/PF, ARVN and the civilians as a source of building material.

(2) Observation: Captured rice should be evacuated for future use in civic action and salvage lumber should be used to support projects of improving outposts or assisting refugees.

### B. Item: Plague

(1) Discussion: A high incidence of plague was evidenced in Tay Ninh Province during the reported period. GVN/CORDS did not have sufficient vaccine on hand to conduct an immediate inoculation program. Stockpiles of insecticide powder were not available for immediate use. Reaction to the outbreak by preventive health teams should have occurred sooner.

(2) Observation: Prior planning and anticipation of the recurrence of plague should be effected. Sufficient vaccines and insecticide powder should be stockpiled for immediate use.

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C. Item: Effect of military Civic Action

(1) Discussion: It was noted during the TET Offensive that the people did not support the VC. This was particularly obvious in areas where good civic action programs had been conducted. Civilians have provided essential intelligence information and are more willing to assist the GVN/FW in combating the VC.

(2) Observation: Civic action is an excellent means of sealing the victory and gaining the close support of the people.

D. Item: Cooperation/coordination with GVN/CORDS

(1) Discussion: Good relations and close coordination with GVN/CORDS personnel facilitated rapid response to the needs of the civilians. This enabled maximum use of available resources and avoided duplication of effort. All relief activities, with the exception of emergency medical attention, was coordinated directly with the appropriate GVN/CORDS officials.

(2) Observation: For maximum utilization of resources and accomplishment of civic action missions, close coordination and cooperation with GVN/CORDS personnel is essential.

*Vincent I. Brosky*  
VINCENT I. BROSKY  
LTC, GS  
ACofS, G5

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OPERATIONAL REPORT - LESSONS LEARNED  
FROM 125TH SIGNAL BATTALION  
25TH INFANTRY DIVISION  
FOR PERIOD  
1 FEBRUARY 68 - 30 APRIL 68

TAB O

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PART I - NARRATIVE

PART II - TABS

TAB A - VHF SYSTEMS DIAGRAM

TAB B - GROUNDING OF AB-216 TOWERS

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Narrative Report**1. GENERAL:**

The 125th Signal Battalion continued to support the 25th Infantry Division in all operations during the period 1 February 1968 to 30 April 1968. Common user and sole user telephone and teletype circuits over multi-channel VHF systems continued to provide the major portion of communications for the Division. Fire Support Bases were interconnected into the overall Division system through the use of multi-channel systems. (VHF systems diagram, current as of 26 April 1968, is inclosed as Tab A). The primary means of back-up for existing VHF systems remains the AN/VRC-12 series radio. The secure FM Command net provides the communication media for rapid response to classified information passed between the Division Headquarters and the major maneuver elements. Traffic of a less sensitive nature is passed over the Division Clear FM Command Net. Other communications media employed during the period were AM and Single Sideband nets, Radio Wire Integration capability, and FM retransmission facilities for both clear and secure nets.

**2. CO-AXIAL CABLE:**

During the last reporting period, this battalion experienced many problems with co-axial cables utilized to connect the VHF radio to the antenna. The average operator, when he suspects a bad co-axial cable, will lower his antenna, install a new co-axial cable, and raise the antenna back into position. By substituting the co-axial cable, the operator does not know for a fact if the old cable is bad or if, in fact, the new cable is good. In some cases, the operator has substituted a bad cable for a good cable and is not able to discover this until many hours later. The hours of downtime incurred by this erroneous method of trouble-shooting could have been prevented by insuring that the operators understood and used the proper trouble-shooting method described in TM 11-687, AN/VRC-24. This method involves placing a 50,000 ohm resistor between the center conductor and the shield on one end of the cable and measuring the DC resistance at the other end. If a 10% tolerance resistor is used, the ohmmeter should measure between 45,000 and 55,000 ohms. Any reading outside of these limits indicates a defective cable or defective connector on the cable. It is important that commanders insure that their personnel know the proper methods of trouble-shooting. Supervision cannot be too close when multi-channel VHF system outages are involved.

**3. VHF INTERFERENCE:**

During the last quarter, this battalion installed a VHF system in a location approximately  $\frac{1}{2}$  mile from a countermortar radar, AN/MPQ-10. The system was originally installed using "D" band frequencies. Every evening, as the radar was turned on, interference would be experienced as the radar beam swept

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across the antennas of the VHF system. The final determination that the MPQ-10 was the source of interference was made by recording the times that the interference started and stopped and comparing the times to the transmit periods of the radar. When the systems frequencies were changed to "C" band, no more interference was experienced even though the radar continued to sweep its beam across the antennas. The lesson learned is that consideration must be given to the frequencies assigned to a VHF system if it is known that the terminal equipment will be in the vicinity of an AN/MPQ-10 radar set.

4. CALIBRATION OF AN/TRC-24 RADIO TUNING HEADS:

Poor calibration of AN/TRC-24 tuning heads has caused considerable difficulty in the alignment of transmitters and receivers and has resulted in excessive installation times. It was determined that maintenance personnel were not calibrating the dials of the tuning heads when performing final checks on a tuning head submitted for repair. This frequently caused the VHF operator to tune his receiver and transmitter to the wrong frequency, increasing system installation time and causing interference on other frequencies. A detailed review of tuning head calibration in accordance with criteria set forth in TM 11-687 has been made. Maintenance personnel have been instructed in the proper method and, as a result, the quality of VHF systems have considerably improved. The important lesson here is that repair procedures in signal repair shops must be continually reviewed and inspected to insure that radio sets are calibrated in addition to being repaired.

5. GROUNDING OF AB-216 TOWERS:

A continuing problem in Southeast Asia has been that of obtaining a good electrical ground for signal equipment and communications towers. This has been particularly true with the AB-216 Towers erected in the Division area and used for mounting FM, VHF, and UHF antennas. In addition to the normal amount of spurious electricity that might be found, the tower tends to attract static electricity which could result in serious damage if the tower is improperly grounded. To combat this problem, a more reliable path to ground for spurious current has been installed. This was done by grounding the tower through the guy cables into the guy rod which is set deeply and firmly into the ground. The guy cables are interconnected with copper strap wire (making sure of metal to metal contact) which is then welded to the guy stake. (See Tab B). Once this is completed the ground can be verified by a continuity check with a volt-meter.

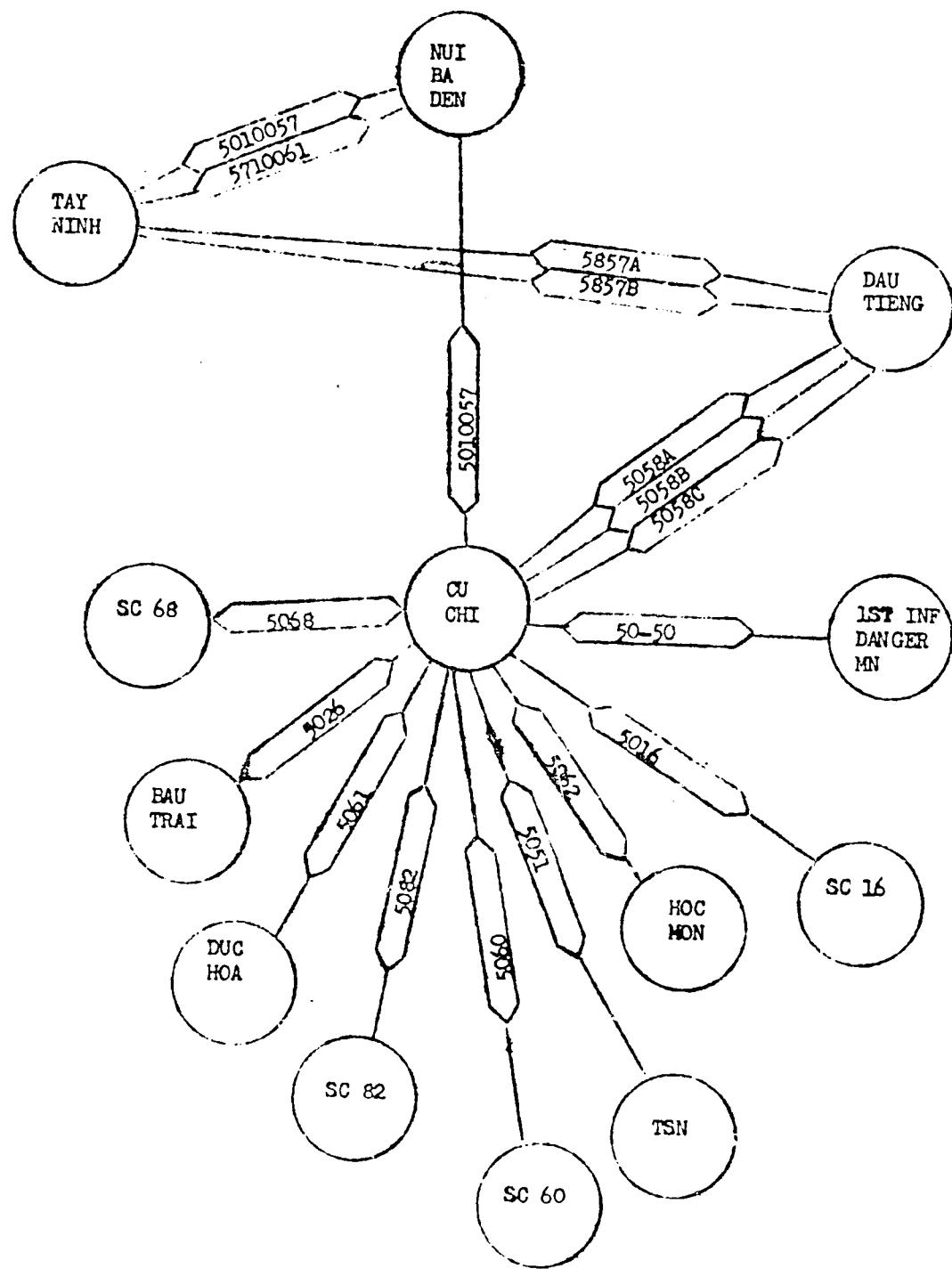
7. COMMAND AND CONTROL RADIO CONSOLES AN/ASC 6, 10, & 11.

a. The Command and Control radio consoles utilized by commanders in their helicopters have presented a number of lessons learned during the last quarter. The Command and Control consoles ASC-6, 10, and 11, used in the 25th Infantry Division have been modified to add an additional radio, usually, the RT-246 or RT-524. This modification was initially accomplished by fabricating a cable to connect the "audio out" plug of the RT-246/524 to the connector in the ASC-(), normally reserved for use by the AN/ARC-102. When this modification is completed, it was discovered that there was an intolerable amount of audio feedback which made both transmission and reception difficult.

1st Log Command inspection team discovered that the feedback was caused by an impedance mismatch between the ASC-( ) and the RT-246/524. The installation of a one ohm resistor in parallel with the RT-246/524 transmit portion of the audio line corrected the mismatch and eliminated the feedback. The successful addition of the RT-246/524 to the ASC-( ) extends the frequency range of the commanders communications capability from 69.95 (the maximum range of the AN/ARC-54) to 75.95 mc., compatible with all AN/VRC-12 radios utilized by the maneuver elements under his command.

b. A major problem with the AN/ARC-54 radios in the AN/ASC-6, 10, & 11 command and control consoles is recurring radio failure due to misalignment of the RF and IF amplifiers. The radios were failing with as little as 2 or 3 hours operating time. Investigation revealed that the aircraft vibration caused the tuning slugs of the adjustable coils to move from their proper positions. The correction for this problem is to apply a small drop of airplane glue to the tuning slug adjusting screw after proper alignment of the coil has been effected. The drop of airplane glue will prevent the coil from becoming misadjusted but is easily removed in the event future adjustments become necessary. Signal officers should be particularly aware of the unique maintenance and repair problems associated with helicopter installed radios.

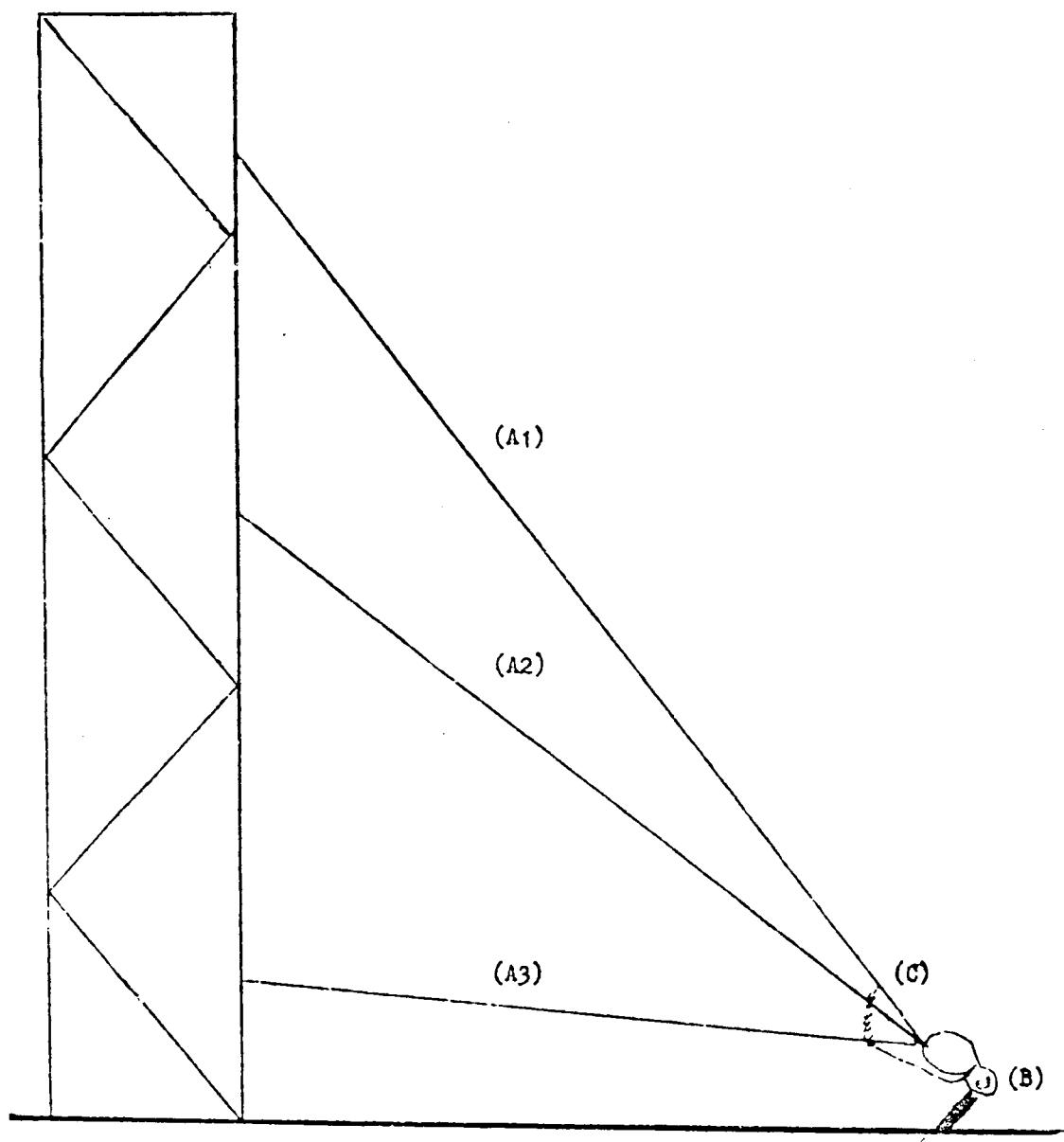
*John W. Sorbet*  
JOHN W. SOBET  
LTC, SigC  
Commanding



TAB A

GROUNDING OF AB-216 TOWER

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— Ground Level

(A1), (A2), (A3) - Guy Cables

(B) - Guy Stake

(C) - Copper Interconnect wire

TAB B

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DEPARTMENT OF THE ARMY  
HEADQUARTERS 25TH AVIATION BATTALION (INF DIV)  
AFO S.F. 96225

AVDCAVB-C

1 May 1968

SUBJECT: Feeder Operational Report - Lessons Learned of Headquarters, 25th Aviation Battalion, WALZAA, for Period Ending 30 April 1968, Reports Control Symbol CSFOR - 65

Commanding General  
25th Infantry Division  
Attn: Division Historian  
APO: S.F. 96225

In compliance with paragraph 4d 25th Infantry Division Reg, dtd. 23 April 1968, the following feeder report for inclusion in the Division Operational Report on Lessons Learned, in accordance with USARV Reg 525-1j, is submitted.

FOR THE COMMANDER

*Walter Kuehn Jr.*  
WALTER KUEHN JR  
Major Infantry  
Adjutant

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TAB P

DEPARTMENT OF THE ARMY  
 HEADQUARTERS 25TH AVIATION BATTALION (INF DIV)  
 APO US Forces 96225

AVDCAVB-C

1 May 1968

SUBJECT: Feeder Operational Report - Lessons Learned of Headquarters, 25th Aviation Battalion WALZAA, for Period Ending 30 April 1968, Reports Control Symbol CS for - 65)

Commanding General  
 25th Infantry Division  
 Attn: Division Historian  
 APO US Forces 96225

SECTION I, OPERATIONS  
SIGNIFICANT ACTIVITIES

1. HHD - No Significant activities.

2. A Company. During the period 1 February 1968, thru 30 April 68, Company A performed 10,200 sorties, flew 2,975 combat missions, carried 25,608 passengers, carried 450 tons of cargo, flew a total of 4,740 hours, conducted 11 combat assault missions and made 5 troop extractions. The company expended 8,408 rounds of incendiary grenade ammunition in support of Incendiary Grenade Missions. A total of 90,790 rounds of 7.62 ammunition was expended in support of missions. These missions resulted in the destruction or damage of 5 structures, 3 sampans, 51 VC - KBAA (BC) and 2 VC KBAA (FOSS).

3. B Company. During the period 1 February 1968, thru 30 April 1968, Company B participated in 4,259 sorties, flew 1,634 missions, carried 1,803 passengers, carried 10 tons of cargo, and flew a total of 2,148 hours. The General Support Platoon expended 609,963 rounds of 7.62mm ammunition, 870 rounds of .50 cal. ammunition, 6,477 rounds of 40mm grenade ammunition, and 5,859 2.75 inch rocket. These missions resulted in the destruction or damage of 331 structures, 55 sampans, 163 VC KBAA (BC) and 211 VC KBAA (FOSS).

SECTION II, LESSONS LEARNED

Commanders' Observations, Evaluation and Recommendations.

PERSONNEL

ITEM: Lack of school trained armament personnel.

DISCUSSION: This unit is operating on an antiquated TO&E, and has

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no provisions for maintenance of the highly complex aircraft armament systems. Personnel who exhibit an ability and desire to work with the weapons system are picked from the assigned door gunners and are given on the job training. In-country armament schools are used when quotas are available.

OBSERVATION: Unit TO&E's should be modified to provide positions for armament personnel required to maintain aircraft armament systems.

#### OPERATIONS

(1) ITEM: Reorganization of Airlift Platoon Commanders under the Operations Officer.

DISCUSSION: Since the unit operates exclusively from a permanent base installation, the capability of separate platoon employment is not required. Therefore, all TOE equipment in the 3 flight platoons of the unit, has been redistributed and the associated enlisted personnel internally reassigned. Under this organization the Platoon Commanders have only the assigned pilots under their supervision and flying is their primary responsibility. The Airlift Platoons only mission is to fly and to accomplish this mission. The Platoon Commanders responsibilities lies with operations. The chain of command has been altered to include Operations Officer with the three Airlift Platoon Commanders under his supervision and reporting directly to him. This reorganization eliminates one administrative chain and reduces the possibility of operational errors. A significant improvement in mission planning, coordination and flow of information has resulted from this reorganization. In addition, the Operations Officer is able to directly influence the Airlift Platoon operations to include the utilization of personnel.

OBSERVATION: The effectiveness and efficiency of operations has steadily improved as a result of placing the Airlift Platoon Commanders directly under the Operations Officer in the chain of command.

(2) ITEM: Evaluation validity of "Hotspot" readings obtained on People Sniffer Missions.

DISCUSSION: There are a variety of chemical substances suspended in the atmosphere which will produce readings on the man detection device, but primarily where ammonia is present. Ammonia is produced from almost all ammunition and explosive detonations. It is mandatory that all artillery fires and air strikes be terminated several hours in advance of the people sniffer mission if the readings are to be valid. If hotspots are to be immediately engaged by light fire teams, the starting point and route of flight must cover the downwind portion of the area first. There are no known limits of how far a "Scent" will travel from it's source and still be strong enough to produce readings on the sniff machine. Personnel evaluating the data obtained must know the location of villages, troops, or other concentrated population areas where a strong scent might be carried by the wind for several miles. Flight crews should note the wind direction, and report those hotspots that are accompanied by village odors, usually identifiable by the smell of charcoal.

OBSERVATION: The People Sniffer Mission must be thoroughly planned at all levels of command. Improper planning and preparation produces invalid intelligence, and results in a waste of valuable aircraft time.

## (3) ITEM: Operating in close proximity to international borders.

DISCUSSION: Some missions require flights along or in close proximity to international borders. In many areas, those borders are ill defined and extremely hard to visually recognize. During periods of poor weather and darkness, this problem of recognition becomes even more critical. In order to prevent border violations in these circumstances, electronic navigational aids must be relied on. Contact should be established with USAF flight following radar, and at least one aircraft should have an operational transponder. When possible, the Decca Navigational System should be used to maintain an accurate plot on the aircraft's exact location.

OBSERVATION: Electronic navigational equipment should be used on all flights, particularly those near international borders.

## (4) ITEM: Blowing sand and dust has been causing malfunctions in the M-21 weapon systems.

DISCUSSION: The following steps have been taken to reduce the amount of grit entering the weapons system.

1. Keep weapons covered tightly with canvas when aircraft is not flying.
2. Keep the safing sector in place with the top bolt in the rear position when aircraft is not on a scramble status.
3. Minimize hovering flight to the maximum extent.

OBSERVATION: These steps minimize malfunctions to a great extent.

## (5) ITEM: Inability to fully describe required maintenance of work order (DA Form 2407) has caused delay in D.S. maintenance on aircraft weapons system.

DISCUSSION: Whenever an aircraft is sent to direct support maintenance for work on weapons system, a member of the armament section is sent with the aircraft to fully explain the deficiency and to help perform the maintenance.

OBSERVATION: Better support and quicker response is received when unit personnel accompany aircraft to direct support maintenance facilities.

## (6) ITEM: Improper installation of tail rotor thrust bearings.

DISCUSSION: When the tail rotor on the UH-1 is fully installed, it is impossible for the TI to tell if the thrust bearings are installed properly. During tail rotor installation, TI's should be present to inspect each step of the work.

OBSERVATION: Proper installation of certain other aircraft components could be insured by having the technical inspector present during certain phases of the installation.

(7) ITEM: Increased wear on UH-1C Trunnion bearings during dusty conditions. 68

DISCUSSIONS: Dust and grit causes early wear-out of UH-1C Trunnion bearings, although no practical way to preventing this increased wear has been resolved, the early discovery and correction of the condition prevents wear on other components of the rotor head.

OBSERVATION: A more thorough inspection of the rotor head during the daily inspection and each pre-flight will help early detection of worn components.

(8) ITEM: Cleaning of turbine helicopter engines.

DISCUSSION: Inspection of several engines which failed in flight revealed that normal cleaning methods were neglecting the lower portion of the engine inlet and first stage stator vanes resulting in large build-up of mud and grease compound. This heavy build-up is a potential source of foreign object damage. Investigation revealed that the thoroughness of cleaning was deficient. Crew chiefs were neglecting to clean the engine inlet under the short shaft and were unable to reach the stator vanes due to the size of their hands.

OBSERVATION: That daily cleaning of engines with water and complete cleaning during each intermediate removes this potential problem area. A typewriter brush on the end of a small stick is an excellent expedient for cleaning compressor vanes. Recommend that all helicopter units study the effectiveness of present engine cleaning techniques and if deficient, consider the above.

#### TRAINING AND ORGANIZATION

ITEM: Reorganization of Aircraft Maintenance Effort.

DISCUSSION: TOE 1-77E allocates TOE equipment to include vehicles, aircraft and associated equipment as well as related enlisted personnel necessary to operate separately as a unit to the 3 flight platoons. These platoons, so equipped, have the inherent responsibilities by TOE to maintain and employ such equipment with organic personnel. Resultantly, school trained, technically qualified crew chiefs were utilized for vehicle maintenance, vehicle and generator operators and other essential details within the platoon not associated with aircraft maintenance. Since this unit operates exclusively from a permanent base installation, the capability of separate platoon deployment is not required. Therefore, all TOE equipment in the 3 flight platoons of this unit, has been redistributed and the associated enlisted personnel internally reassigned. All technically qualified aircraft maintenance personnel were assigned to the service platoon for centralized control. When not performing flying duties, these personnel are now available for closely supervised maintenance of their assigned aircraft or for reinforcement of PE team, nonscheduled maintenance teams and other aircraft maintenance tasks. A significant increase in mission ready aircraft is apparent as a result of this redistribution. From 40% mission ready aircraft reported on 10 February the unit has progressed to reporting 70% to 80% consistently.

OBSERVATION: Centralized control of technically qualified aircraft maintenance personnel contributes significantly to the efficiency of the maintenance effort. 64

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DEPARTMENT OF THE ARMY  
HEADQUARTERS, 25TH INFANTRY DIVISION  
Office of the Provost Marshal  
APO San Francisco 96225

AVDCPM

1 May 1968

SUBJECT: Operational Report of Provost Marshal Office, 25th Infantry Division, AVDCPM, for period ending 30 April 1968.

Commanding General  
25th Infantry Division  
ATIN: AVDCDH  
APO 96225

1. Section I, Operations: Significant Activities:

(a) Convoys: The 25th Military Police Company assumed the mission of escorting resupply convoys from Cu Chi to Tan Son Nhut on 22 February 1968. This mission includes designating the rate of march, density of vehicles, order of march, and security, as well as deciding action during enemy attack. The average number of vehicles per convoy is fifty (50) vehicles. To date, this mission has been considered very successful.

(b) On 11 March 1968, the unit assumed the mission of escorting POL resupply tankers, every other day, from Cu Chi to Duc Moa. This mission included specifying rate and density of march, security, and action during enemy attack. The average number of vehicles per convoy was seven (7) vehicles. This mission was discontinued on 16 Mar 1968.

(c) On 25 February 1968, the 1st Platoon, 25th Military Police Company, relieved B Company, 720th Military Police Battalion, of operational jurisdiction at Tay Ninh. This mission consists of post patrols, gate security, forward POW Collection Point, joint police patrols, combat patrols, and TCC security.

(d) Resources Check Point:

(1) On 1 April 1968, Joint Police Patrols consisting of U.S. Military Police, ARVN Quan Canhs, and GVN National Police, were resumed in the Cu Chi area. These patrols perform the following missions:

TAB Q

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AVDCPM

1 May 1968

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SUBJECT: Operational Report of Provost Marshal Office, 25th Infantry Division, AVDCPM, for period ending 30 April 1968.

A. Conduct thorough searches of persons and vehicles to interdict VC movement of personnel and supplies.

B. Control traffic to reduce accidents and expedite the flow of traffic.

C. Render services to promote health and welfare of the population.

(2) On 24 April 1968, Joint Patrols began operating in the vicinity of Duc Hoa. Mission is the same as in paragraph above.

(e) Cordon and Search - Tan Thia Trung: On 20 April 1968, sixteen (16) MP's of the 25th Military Police Company were assigned the mission of traffic control and establishment of a collection point along MSR #1. This element was attached to the 2nd Brigade, 25th Infantry Division, during this operation.

2. Section II. Lessons Learned: None

WILLIAM J McCORMICK  
LTC MPC  
Provost Marshal

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DEPARTMENT OF THE ARMY  
Headquarters, 25th Infantry Division  
APO San Francisco 96225

AVDCCH

1 May 1968

SUBJECT: Operational Report of Division Chaplain Section for Period Ending  
30 April 1968, Reports Control Symbol CSFOR-65

Commanding General  
25th Infantry Division  
ATTN: Division Historian  
APO 96225

1. Operations: Significant Activities

A. During the report period ending 30 April 1968, there was a total of twenty chaplains assigned to the 25th Infantry Division and eight were assigned to units which are operating within the 25th Infantry Division area of command providing for the religious and moral needs of all military personnel in that area. Approximately 2000 religious services were conducted by these twenty-eight chaplains at the base camps of Cu Chi, Tay Ninh and Dau Tieng, as well as in the field and forward areas, with the total attendance well over 50,000. Coverage included services for Roman Catholic, Protestant, Jewish, Episcopal, Lutheran, Latter-Day Saints and Seventh Day Adventist faiths.

B. The Division Chaplain organized and conducted monthly chaplain training conferences and monthly retreats attended by all division and non-division chaplains. These training conferences were extremely helpful as a means of instruction and guidance on many topics for the chaplains.

C. The 25th Infantry Division chaplains have developed a pastoral relationship with members of the command by participating in activities of the command and by visiting soldiers during duty and off-duty hours, both at the base camps and in the field. They have made themselves available to all members of the command for interviews, guidance, counseling, and spiritual help. The chaplains have assisted in the rehabilitation of personnel in confinement by regular visits to confinement areas and by counseling and instruction. The chaplains have been particularly active in providing spiritual support and help to those sick and wounded by frequent visits to the hospitals.

2. Lessons Learned: Commander's Observations, Evaluations and Recommendations.

A. Personnel: None.

B. Operations: None.

TAB R

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