

TO: Mr. Lawrence Flanagan

FROM: FSI Vietnam Training Program  
Office of Civil Operations Program

This confirms

Y O U R   S P E A K I N G   E N G A G E M E N T

as marked in RED in the attached schedule.

VIETNAM TRAINING CENTER

OFFICE OF CIVIL OPERATIONS PROGRAM

OPERATIONS STUDIES

WEEK IV

Monday, May 8, 1967

- 0900 - 1050      Introduction to Operations Studies - Mr. E. F. Bumgardner,  
Acting Chairman, Opns, OCO/FSI
- Scope: A welcome to and explanation of the Operations  
phase of the OCO Training Program, purpose and expectations.
- Description of Provincial Analysis and Briefing -  
Dr. Gerald F. Winfield, Faculty Advisor, Resources Staff,  
OCO/FSI
- Distribution of training material folders to each participant.
- Student Q&A session with staff.
- 1100 - 1400      Language Study and Lunch
- 1410 - 1450      Provincial Analysis and Briefing - Sections A, B, C, and D
- 1500 - 1700      Vietnamese Government and Administration at All Levels -  
Dr. Duval Stoaks, Chief Public Administration Division,  
Vietnam Bureau, AID
- Scope: Present Vietnamese Government organizational and  
administrative structures including: History of present  
system, basic weaknesses against an insurgent force, areas  
of real improvement over past years, needs and possibilities  
of reform and change. The actual chain of command structure  
its implications - civil vs. military programs in budget and  
pacification. The V.C. shadow government's use of GVN  
weaknesses - vis-a-vis:
- Democratic expressions;
- Response to the people.
- Discussion of new constitution as it affects present and  
future civil efforts - prospects for change.
- 1700 - 1730      CRITIQUE (Location to be announced)

Tuesday, May 9, 1967

- 0900 - 1050      American Agencies and Organization in Vietnam (C) -  
Dr. Lester Houck, Faculty Advisor, Resources Staff, OCO/FSI
- Scope: The primary American agencies in Vietnam - their functions and size - their role as defined by the Mission Council - the methods of coordination at all levels. Candid discussion of different charters and histories of the agencies with emphasis on varying background of members of the agencies - adjustments necessary by OCO personnel in regard to the multi-agency participation in OCO.
- 1110 - 1400      Language Study and Lunch
- 1410 - 1450      Provincial Analysis and Briefing - Sections A, B, C, and D
- 1500 - 1700      The Vietnamese Revolutionary Development Program - Its Organization and Function - Mr. Vincent Puritano, Deputy Director, Office of Revolutionary Development, Vietnam Bureau, AID
- Scope: An outline of the Vietnamese Government's RD Program and the VN organizations which implement it. History of RD - concepts - objectives, coordination within GVN, the RD Ministry and its personalities. The supporting ministries - The importance and coordination of military plans of support - RD success and failure to date. Implementation in the field - the role of the VN leadership at each level - The OCO role in support, future trends - lessons from earlier programs. VC reaction to RD, 1967 Program Guidelines including technique of civil/military planning.
- 1700 - 1730      CRITIQUE (Location to be announced)

Wednesday, May 10, 1967

0900 - 1050

Vietnamese and American Military Organization and Functions  
(Speaker to be announced)

Scope: An outline of the structure and missions of U.S. and GVN military and para-military forces. A discussion of political facts of life regarding the VN military faction in VN politics - personalities and past experience of military programs - U.S. armed forces against background of French experience - U.S. political situation vis-a-vis before and after committing U.S. Forces - U.S. Forces' tactical success areas - U.S. Forces vs. the Guerilla - GVN and U.S. Forces and the population - strategic and close support bombing - use of ARVN in pacification - use of U.S. Forces, Korean, Anzac, Filipino, and Thai military activities.

1110 - 1400

Language Study and Lunch

1410 - 1450

Provincial Analysis and Briefing - Sections A, B, C, and D

1500 - 1700

OCO Organization and Functions - Panel Discussion AID-State-CIA-USIA-DOD - chaired by course coordinator

Scope: A panel presentation and discussion during which each agency representative will outline what his agency does in the OCO concept, and supporting programs. A frank discussion of the strength and weakness of OCO-field programs - problems of support-problems of technical agencies in OCO - improved advisory image at province and regional level - OCO and the Sector and Sub-Sector Advisors - the role of OSA at various levels.

1700 - 1730

CRITIQUE (Location to be announced)

Thursday, May 11, 1967

0900 - 1050

The Province Chief and District Chiefs in Action  
(Speaker to be announced)

Scope: An explanation of how provincial officials function, the positive and negative effects of pressures from political, social and cultural sources placed upon these leaders - how they plan, finance, and make decisions - their resources - their training and experience - how advisors assist or hinder their programs - corruption - VC reaction to leader level.

1100 - 1400

Language Study and Lunch

1410 - 1450

Provincial Analysis and Briefing - Sections A, B, C, and D

1500 - 1700

The OCO Jobs - Provincial Refugee Advisor - Mr. George Goss, Chief, Refugee and Welfare Division, FE Bureau, AID

Scope: A description of the OCO Provincial Refugee Advisor's job - discussion of 1954-55 refugee program, how it differs from present problem and program - present program details and scope. Political aspects and potentials of refugee program - degree of exploitation - informational possibilities in refugee centers - analysis of "Who are the refugees - and their motivation?" - Montagnard refugees and their special problems - VN attitudes toward refugees.

1700 - 1730

CRITIQUE (Location to be announced)

1930

Film (Optional)

Friday, May 12, 1967

- 0900 - 1050      The OCO Jobs - Provincial Public Safety Advisor - Mr. Byron Engel, Chief, Office of Public Safety, AID; Mr. Frank Walton, Chief, Vietnam Division, Office of Public Safety, AID
- Scope: A description of the OCO Public Safety Advisor's job. History and present status of police activities in VN rural areas - objectives which support RD working programs and police image - conceptual differences between VN and U.S. police efforts - resources control - ID card program - anti-VC programs - corruption - Police Field Force concept - Informational aspects of police work.
- 1110 - 1400      Language Study and Lunch
- 1410 - 1450      Provincial Analysis and Briefing - Sections A, B, C, and D
- 1500 - 1700      The OCO Jobs - The Information Representative - Mr. Steven Nager, Faculty Advisor, Resources Staff, OCO/FSI
- Scope: A description of the OCO Information Advisor's job. A history, current status and future plans - objectives of Vietnamese Information Service - JUSPAO-OCO support to VIS - VIS relationship to military psywar effort - the personnel of VIS - VIS attitudes on information programs - credibility of VIS - VC counter propaganda and VC technique for information. Technical ministry information support resources and programs.
- 1700 - 1730      CRITIQUE (Location to be announced)

WEEK V

Monday, May 15, 1967

- 0900 - 1050      The OCO Jobs - New Life Development Advisor - Mr. Anton Cistaro, Operations Staff, OCO/FSI
- Scope: A description of the OCO New Life Development advisor's role. A brief resume of its history, a resume of the New Life Hamlet Program and the 1967 guidelines, supporting programs, coordination of other OCO field personnel and NLD advisors' efforts, Vietnamese counter-parts. Land reform - eradication of social injustice - engaging Tech Service people in NLD - increasing productivity - self help and the involvement of the people in development of their hamlet - local information support of NLD effort - the sub-sector advisor in NLD.
- 1110 - 1400      Language Study and Lunch
- 1410 - 1450      Provincial Analysis and Briefing - Sections A, B, C, and D
- 1500 - 1700      → The OCO Jobs - The Chieu Hoi Advisor - Mr. Lawrence Flanagan and Mr. Ogden Williams, OCO, Saigon
- Scope: A description of the OCO Chieu Hoi Advisor's job. The history of the Chieu Hoi Program - its organization, concepts and future plans. Weakness of present plans - ideas for strengthening - political factors involving VC of rank who would return - political aspects to be exploited. The returnee - who he is and why he returned - rehabilitation and future of present returnees - VC attitudes towards program - GVN officials and their attitudes to returnees - strengthening total program.
- 1700 - 1730      CRITIQUE (Location to be announced)
- 1930              Briefing on Press Facilities and Press Matters  
(REQUIRED)

Tuesday, May 16, 1967

0900 - 1050

The OCO Jobs - Revolutionary Development Cadre Advisor -  
Mr. Tom Donahue, Advisor, OCO/FSI

Scope: A description of the RD cadre advisor's role. Rural political action in the VN conflict - historical setting - general objectives of political action in Vietnam and role in overall RD effort. Operations of Viet Minh and Viet Cong political cadre, GVN political efforts prior to November 1963. Advance of political action programs since 1963. Advance Political Action - People Actions Teams - RD Teams - successes and shortcomings. Current modification and experimental techniques in rural political action. Plans and prospects.

1110 - 1400

Language Study and Lunch

1410 - 1450

Provincial Analysis and Briefing - Sections A, B, C, and D

1500 - 1700

The OCO Jobs - The Revolutionary Development Teams -  
Mr. Wyn Oliver, Adviaor, OCO/FSI

Film - "People Fight Back"

Brief recap of background to present RD Teams - organization of an RDT. GVN adminiistration of RDT Program and functions of RDT elements. Training of RDT's. Role of advisors. Problems, plans, and prospects.

1700 - 1730

CRITIQUE (Location to be announced)



Wednesday, May 17, 1967

0900 - 1050      Related Rural Political Action Programs: Static Civil Government Programs and Police Special Branch - Mr. Dick Forton, Advisor, OCO/FSI

Scope: STATIC CG Mission, background of CG program. Provincial organization, training, activities of hamlet CG cadre. Handling of reports - role of provincial officials. Relationship of CG and RD effort, problems, plans prospects. Police Special Branch - role of Police Special Branch and functions at Prov. level. General organization and chain of command within Directorate General National Police. Relationship of PSB and RD. Hamlet Informant and PIC programs. PSB advisor's role.

1110 - 1400      Language Study and Lunch

1430              Leave for Field Trip

1630              Arrive Cacapon Lodge, West Virginia

1630 - 1930      Check in and dinner

1930 - 2130      Background to Rural Work in Vietnam - Mr. Rufus Phillips, President of Airways Engineering Corporation, Washington, D.C.

Thursday, May 18, 1967

0830 - 1030	<u>Building a Political Base in Vietnam</u> - Mr. Rufus Phillips; General Nguyen Chanh Thi; Dr. Nguyen Dinh Hoa
1030 - 1200	<u>The Vietnamese Viewpoint</u> - General Nguyen Chanh Thi; Dr. Nguyen Dinh Hoa
1200 - 1500	Lunch and Swimming
1500 - 1700	Informal Discussions with Resource People
1900	Film

Friday, May 19, 1967

0800 - 1030      Return to Arlington (FSI)

1100 - 1400      Language Study and Lunch

1410 - 1450      Provincial Analysis and Briefing - Sections A, B, C, and D

1500 - 1700      VC Programs to Obstruct RD - Mr. Bruce Kressler, Advisor  
OCO/FSI

Scope: An analysis of the VC reaction to the Strategic Hamlet Program. An analysis of data available to date of the VC Programs to contain the Pacification Effort.

WEEK VI

Monday, May 22, 1967

0900 - 1050     Provincial Reports by Trainees  
                 - 10 minutes each and questions  
                 - 3 groups  
                 - video taped

1110 - 1400     Language Study and Lunch

1410 - 1730     Provincial Reports (concluded)

1930             Meet the Press - Informal discussions with well-known  
                 correspondents

Tuesday, May 23, 1967

0900 - 1050      The OCO Jobs - Provincial Representative - Mr. Richard Holbrooke, Office of Special Assistant to the President

Scope: A discussion of the OCO Provincial Representative's job. The nature and responsibilities of the position, relationships to other Americans at Region and Saigon, their relationship with the Province officers, advising versus doing, relationship to Sector (military). Reporting responsibilities.

1110 - 1400      Language Study and Lunch

1410 - 1600      "Corruption" - Panel Discussion - Mr. William Mazzocco, Chief, Commodity Control and Surveillance Division; Mr. Paul Wankowicz, Plans Officer, Office of RD, Vietnam Bureau, AID

Scope: The forms, money, material and power, Vietnamese and American - black market, PX, Money Exchange, smuggling. U.S. military control of American civilians; debilitating influence of war environment - different interpretations, traditions, standards of Vietnamese and Americans. Advice on how to limit corruption. The Major Chi Case - the VC on corruption.

1600 - 1700      Explanation of Political Warfare Simulation

1700 - 1730      CRITIQUE

Wednesday, May 24, 1967

0830 - 0930	<u>Walk through Polwar Simulation</u>
0930 - 1300	<u>Polwar Simulation</u>
1300 - 1400	<u>Lunch</u>
1400 - 1700	<u>Language Study</u>
1700 - 1800	<u>Review of Simulation</u>
1800	<u>Rerun of Video Tapes taken during Polwar Simulation</u>

Thursday, May 25, 1967

0900 - 1050	<u>Further Discussion of Simulation</u>
1110 - 1400	<u>Language Study and Lunch</u>
1410 - 1600	<u>Review of Course</u>
1600 - 1700	<u>Questions and Answers - Staff</u>
1700 - 1730	CRITIQUE

Friday, May 26, 1967

0900 - 1030	To be announced
1100 - 1400	<u>Language Study and Lunch</u>
1410 - 1500	<u>Session with Course Chairman</u>
1515 - 1600	<u>Written Critique</u>
1615 - 1730	<u>Language Students report to Language Staff</u>