

EXCLUSIVE - HBS (T. S.)

13. CG III MAF 240204Z OCT67 (TS) *gp-3*
SPECAT EXCLUSIVE FOR GEN WESTMORELAND FROM LTGEN CUSHMAN
DYE MARKER PROGRESS
14. CG III MAF 240810Z OCT67 (TS) *gp-3*
SPECAT EXCLUSIVE FOR MGEN HOCHMUTH, RADM LACY, RADM BARTLETT FROM LTGEN CUSHMAN
DYE MARKER PROGRESS (READDRESSAL OF CG III MAF 240204Z OCT67 (TS))
15. CG III MAF 270228Z OCT67 (TS) *gp-3*
SPECAT EXCLUSIVE FOR LTGEN KRULAK FROM LTGEN CUSHMAN
OPERATIONS NORTH OF THE DMZ

9. CG III MAF 060936Z OCT67 (TS) *Gp-4*
SPECAT EXCLUSIVE FOR LTGEN KRULAK FROM LTGEN CUSHMAN. MARINE CORPS EYES ONLY
TEXT OF 4OCT67 WESTY DISCUSSION ON ENEMY SITUATION
10. CG III MAF 070542Z OCT67 (TS) *Gp-2*
SPECAT EXCLUSIVE FOR GEN WESTMORELAND FROM LTGEN CUSHMAN NOFORN
EVALUATION OF VNAF OFFICERS
11. CG III MAF 240204Z OCT67 (TS) *Gp-3*
SPECAT EXCLUSIVE FOR GEN WESTMORELAND FROM LTGEN CUSHMAN
DYE MARKER PROGRESS
12. CG III MAF 240810Z OCT67 (TS) *Gp-3*
SPECAT EXCLUSIVE FOR MGEN HOCHMUTH, RADM LACY, RADM BARTLETT FROM LTGEN CUSHMAN
DYE MARKER PROGRESS (READDRESSAL OF 240204Z OCT67)

DECLASSIFIED

49. CG III MAF 030808Z OCT67 (C) *Sp-4*
SPECAT EXCLUSIVE FOR LTCEN KRULAK FROM LTCEN CUSHMAN
COMMENTS ON NEWSPAPER ARTICLE "RAIN AND HOSTILITY"

50. CG III MAF 030832Z OCT67 (S) *Sp-4*
SPECAT EXCLUSIVE FOR GEN KRULAK FROM LTCEN CUSHMAN
PERSONNEL SITUATION

DECLASSIFIED

CCN 196

FILLER 25

DTG 270228Z

MONTH OCT 67

ORIGINATOR CG III MAF

CG	<i>[Signature]</i>
DGG	<i>[Signature]</i>
DGG AIR	
C/S	<i>[Signature]</i>

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MARINE CORPS EYES ONLY
EXCLUSIVE

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TOP SECRET**TOP SECRET**

DE RUMSAK 2544 3000223
 ZNY TTTTT
 P 270228Z OCT 67
 FM CG III MAF
 TO CG FMFPAC
 BT

MARINE CORPS EYES ONLY
EXCLUSIVE

T O P S E C R E T SPECAT EXCLUSIVE FOR LTGEN KRULAK FROM LTGEN
 CUSHMAN. MARINE CORPS EYES ONLY.
 OPERATIONS NORTH OF THE DMZ

1. WESTY INFORMED ME TODAY THAT HE HAS PROVIDED COMMENTS TO
 ADM SHARP PROPOSING COMMAND RELATIONS AND STRUCTURE FOR SUBJ
 OPERATIONS.
2. THE PROPOSALS INCLUDE MY BEING DESIGNATED CJTF FOR THESE
 OPERATIONS BASED ON THE REASONING THAT UNITY OF COMMAND SHOULD
 EXIST OVER ALL FORCES ASSIGNED A COMMON OBJECTIVE IN A SINGLE
 TACTICAL AREA. SUBJ OPERATIONS ARE CONCEIVED AS CONSISTING OF
 AN AMPHIBIOUS/AIR LANDED HAMMER BEING LOWERED FROM THE NORTH
 AGAINST THE ANVIL OF III MAF FORCES ALONG THE DMZ.
3. WESTY'S PROPOSALS ARE COMPLETELY COMPATABLE WITH LONG-HELD
 ARMY VIEWS RE THE GROUND COMMANDER (ARMY) RUNNING THE AMPHIBIOUS
 SHOW. I STATED OUR DOCTRINE - CJTF IN HANDS OF USN, AND TOLD
 HIM HE'D HAVE AN ARGUMENT ON HIS HANDS.
 WARM REGARDS.

GP-3

BT

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CCN 181

FILLER 25

DTG: 240810Z

MONTH: OCT 67

ORIGINATOR: CG III MAF

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TOP SECRET

DE RUMSAK 2282 2970810

ZNY TTTT

P 240810Z OCT 67

FM CG III MAF

INFO CG THIRD MARDIV

CMDR NAVSUPACT DANANG

CMDR THREE NCB

BT

T O P S E C R E T SPECAT EXCLUSIVE FOR MGEN HOCHMUTH, RADM LACY,
RADM BARTLETT FROM LTGEN CUSHMAN. QUOTE.

P 240204Z OCT 67

FM CG III MAF

TO RUMSAW/COMUSMACV

BT

T O P S E C R E T SPECAT EXCLUSIVE FOR GEN WESTMORELAND FROM
LTGEN CUSHMAN

DYE MARKER PROGRESS

A. COMUSMACV MSG 220625Z OCT 67 (S)

B. COMUSMACV MSG 210055Z OCT 67 (TS)

1. I SHARE YOUR CONCERN EXPRESSED IN REF A AND HAVE TAKEN THE
FOLLOWING IMMEDIATE ACTIONS:

A. ASSIGNED MGEN MURRAY (MY DEPUTY CG) TO HEAD UP A PERMANENT

PAGE TWO RUMSAK 2282 T O P S E C R E T SPECAT EXCLUSIVE FOR
DYE MARKER SPECIAL STAFF ELEMENT WITH REPRESENTATION FROM NSA,
DANANG AND MY FORLOGCMD.B. I REQUESTED RADM BARTLETT (COMM THIRD CB BDE), AND HE HAS
AGREED, TO MAKE HIMSELF AVAILABLE TO MGEN MURRAY AS SENIOR
ENGINEER ADVISOR.C. EMPHASIZED TO ALL COMMANDERS CONCERNED THAT DYE MARKER
PROJECT HAS HIGH NATIONAL INTEREST AND PRIORITY SECOND ONLY TO
EMERGENCY COMBAT REQUIREMENTS.D. DIRECTED IMMEDIATE COMPREHENSIVE REVIEW OF ALL ASPECTS OF
THE FOLLOWING WITH THE VIEW TO EXPEDITING COMPLETION OF DYE MARKER
PROJECT:

- (1) ENGINEER/MCB ASSETS.
- (2) CURRENT ENGINEER/MCB TASKS
- (3) LOGISTIC CAPABILITY TO INCREASE TONNAGES INTO NORTHERN
AREA
- (4) QUALITY CONTROL OF CONSTRUCTION
- (5) TACTICAL/OPERATIONAL REQUIREMENTS TO SUPPORT CONTRUCTION
AND MAINTAIN LOC'S.
- (6) CONSTRUCTION SCHEDULE IN VIEW OF ALL PRECEDING ACTIONS
DIRECTED.

PAGE 1 OF 2 PAGES

TOP SECRET

PAGE THREE RUMSAK 2282 T O P S C R E T SPECAT EXCLUSIVE FOR

(7) ADEQUACY OF MY OP-ADMIN PLANS 12-67.

(8) FUTURE PLANNING; TO INCLUDE OPERATION AND SUPPORT OF THE ANTI-INFILTRATION SYSTEM INCLUDED IN MY OP-ADMIN PLANS 12-67 AS WELL AS THE FUTURE EXPANSION OF THAT SYSTEM.

2. EARLY MOVEMENT OF ROKMC BDE TO DANANG TAOR WILL PERMIT ME TO DEPLOY MARINE REGT (3 BNS) (REINF) NORTH TO PROVIDE ADDITIONAL SUPPORT OF TACTICAL REQUIREMENTS.

3. ALTHOUGH ALL CONSTRUCTION TASKS HAVE NOT BEEN COMPLETED AS OF THIS TIME, AS YOU ARE AWARE, ALL A- AND C- SITES (LESS A-3) INCLUDED IN MY 12-67 PLANS ARE CURRENTLY MANNED AND ENGAGED IN ANTI-INFILTRATION OPERATIONS. THE TASK OF COMPLETING CONSTRUCTION/IMPROVEMENT OF COMBAT PATROL BASES/ANTI-INFILTRATION SYSTEM WILL BE PURSUED AS A MATTER OF UTMOST URGENCY. IN THIS REGARD, AND IN ORDER TO PROVIDE THE ADDITIONAL SECURITY FORCES REQUIRED BY THE INCREASED TEMPO OF CONSTRUCTION, IT MAY BE NECESSARY TO RE-EXAMINE THE TIMING OF PLANNED OPERATIONS INTO BASE AREAS 101 AND 114. GP-3 UNQUOTE.

GP-3

BT

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PAGE 2 OF 2 PAGES

CCN 177

FILLER 25

DTG: 240204Z

MONTH: OCT 67

ORIGINATOR: CG III MAF

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TOP SECRET

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 P 240204Z OCT 67
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 TO RUMSAW/COMUSMACV
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GP-3

BT

PAGE 2 OF 2 PAGES

CCN 181

FILLER 25

DTG: 240810Z

MONTH: OCT 67

ORIGINATOR: CG III MAF

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TOP SECRET

DE RUMSAK 2232 2970810

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P 240810Z OCT 67

FM CG III MAF

INFO CG THIRD MARDIV

CMDR NAVSUPACT DANANG

CMDR THREE NCB

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TOP SECRET SPECAT EXCLUSIVE FOR MGEN HOCHMUTH, RADM LACY,
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P 240204Z OCT 67

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TOP SECRET SPECAT EXCLUSIVE FOR GEN WESTMORELAND FROM
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GP-3

BT

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CCN 177

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DTG: 240204Z

MONTH: OCT 67

ORIGINATOR: CG III MAF

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PP RUMSAW
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GP-3

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CG 10
CS

CCN 050

FILLER 3

DTG 070542Z MONTH OCTOBER 1967

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 P 070542Z OCT 67
 FM CG III MAF
 TO RUMSAW/COMUSMACV
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EXCLUSIVE

T O P S E C R E T SPECAT EXCLUSIVE FOR GEN WESTMORELAND
 FROM LTGEN CUSHMAN NOFORN PD SECTION ONE OF TWO

1. IN RESPONSE TO YOUR REQ TO MGEN NICKERSON DURING RECENT CMDRS
 CONFERENCE, THE FOLLOWING IS MY EVALUATION OF THE BELOW LISTED
 VNAF OFFICERS:

CG, I CORPS LTGEN LAM EXCELLENT
 LTGEN LAM POSSESSES THE PROFESSIONAL MILITARY COMPETENCE, THE
 LEADERSHIP ABILITY, THE CAPACITY FOR CLEAR AND INCISIVE THINKING,
 THE PROPER COMBINATION OF FINESSE AND FIRMNESS, AND THE REPUTA-
 TION FOR HONESTY AND FAIR DEALING TO BE HIGHLY EFFECTIVE AS A
 CORPS COMMANDER.

C/S, I CORPS COL NGHI EXCELLENT
 A MOST COMPETENT AND EFFECTIVE STAFF OFFICER. HE EXERCISES SOUND
 JUDGMENT AND TAKES DECISIVE ACTION. EXCELLENT RELATIONS WITH
 U. S. OFFICIALS.

CG, 1ST ARVN DIV BGEN NGO QUANG TRUONG EXCELLENT

PAGE TWO RUMSAK 2570 **T O P S E C R E T** SPECAT EXCLUSIVE FOR NOFORN
 AN AGGRESSIVE, SOUND TACTICIAN WHO READILY EXPLOITS TACTICAL
 ADVANTAGES. HE EXCELLED IN HANDLING THE BUDDHIST DEMONSTRATIONS
 IN HUE LAST YEAR. DRAWS FREQUENT PRAISE FROM USMC AND USA
 OFFICERS. A TOP NOTCH COMMANDER

CO, 1ST ARVN REGT LTCOL VO HUE HANH SATISFACTORY
 HANH IS THE WEAKEST OF THE THREE REGT CMDRS IN 1ST ARVN DIV.
 SOME REPORTED OPERATIONAL FAILINGS. HANH DOES NOT VISIT 1ST ARVN
 DIV HEADQUARTERS IN HUE VERY OFTEN. HE HAS A MEDIOCRE REPUTA-
 TION, BUT IS NOT INCOMPETENT. PRESENT PASSIVE ROLE OF REGT HAS
 TENDED TO ADVERSELY EFFECT REGT AND HANH.

CO, 1STBN, 1ST ARVN REGT CAPT VINH DAC SATISFACTORY
 CO, 2NDBN, 1ST ARVN REGT MAJ NGUYEN THANH HOANH SATISFACTORY
 CO, 3RDBN, 1ST ARVN REGT CAPT TRAN VAN HANH RELIEVE
 SHOULD BE RELIEVED DUE TO HIS OBVIOUS LACK OF LEADERSHIP AND
 COMMAND ABILITY. THIS BATTALION WAS RATED COMBAT INEFFECTIVE
 IN AUGUST BY THE DONG DA NATIONAL TRAINING CENTER. THE KEY
 REASON FOR THIS POOR STATE OF READINESS HAS BEEN AND IS HIS
 FAILURE TO PROVIDE GUIDANCE TO HIS OFFICERS AND NCO'S, HIS
 INABILITY TO MAKE DECISIONS AND HIS FAILURE TO ALLOW
 SUBORDINATES TO EXERCISE THEIR RESPONSIBILITIES.

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TOP SECRET

PAGE THREE RUMSAK 0570 T O P S E C R E T SPECAT EXCLUSIVE FOR NOFORN
 CO, 4THBN, 1ST ARVN REGT CAP LE HANH SATISFACTORY
 CO, 2ND ARVN REGT MAJ VO VAN GIAI EXCELLENT

MAJOR GIAI AND HIS REGT HAVE BEST REPUTATION IN 1ST ARVN DIV.
 HIS REGT ALWAYS SEEMS TO BE USED FOR TOUGH JOBS. MAJOR GIAI IS
 OFTEN THE SUBJECT OF PRAISE BY USMC OFFICERS. AN IMPRESSIVE
 OFFICER WITH A GOOD COMMAND OF ENGLISH. WORKS WELL ON COMBINED
 OPNS WITH U. S. FORCES.

CO, 1STBN, 2ND ARVN REGT CAPT HUYNH NGOC CHAC EXCELLENT
 CO, 2NDBN, 2ND ARVN REGT CAPT HA THUC GIAC EXCELLENT
 CO, 3RDBN, 2ND ARVN REGT CAPT NGUYEN HUU THONG EXCELLENT
 CO, 4THBN, 2ND ARVN REGT CAPT VU VAN PHAO SATISFACTORY
 CO, 3RD ARVN REGT LTCOL PHAN SA HOA EXCELLENT

LTCOL HOA IS A HIGHLY COMPETENT TACTICIAN AND ADMINISTRATOR.
 UNDER HIS LEADERSHIP HIS REGT IS NOTED FOR ITS MILITARY COURTESY
 AND LOW DESERTION RATE. TRAINED UN U. S. IN 1963. VERY FAMILIAR
 WITH HIS AREA OF OPERATION. TOOK COMMAND AFTER FORMER REGT CO
 WAS KILLED IN HIS COMPOUND DURING VC ATTACK.

CO, 1STBN, 3RD ARVN REGT CAPT PHAN NGOC LUONG EXCELLENT
 CO, 2NDBN, 3RD ARVN REGT MAJ PHAM DAN DINH EXCELLENT
 CO, 3RDBN, 3RD ARVN REGT CAPT NGUYEN VAN NGHIA EXCELLENT

PAGE FOUR RUMSAK 0570 T O P S E C R E T SPECAT EXCLUSIVE FOR NOFORN
 CO, 4THBN, 3RD ARVN REGT NGUYEN HUU LU SATISFACTORY
 COMMANDER, QUANG DA SPECIAL ZONE LTCOL NGUYEN DUY HINH EXCELLENT
 HAS DEMONSTRATED HIS MILITARY COMPETENCE IN MANY UNILATERAL
 OPERATIONS. HIS TRAINING IN SEVERAL U. S. MILITARY SCHOOLS IN
 CONUS IS REFLECTED BY HIS EXCELLENT PROFESSIONAL ABILITY IN BOTH
 OPERATIONAL AND LOGISTICAL PLANNING AND EXECUTION.

CO, 51ST ARVN REGT LTCOL TRUONG TAN THUC SATISFACTORY
 A COMPETENT MILITARY COMMANDER WHOSE REGT HAS MADE SUBSTANTIAL
 PROGRESS IN THE HUNG QUANG CAMPAIGN. DEDICATED PROFESSIONAL
 SOLDIER WHO IS VERY PROUD OF HIS UNIT AND ITS ACCOMPLISHMENTS.
 CO, 1STBN, 51ST ARVN REGT MAJ HUONG SATISFACTORY
 GRADUATE OF THEIR MILITARY SCHOOL. KNOWLEDGEABLE IN MILITARY
 SUBJECTS. GIVES IMPRESSION OF BEING A STRICT DISCIPLINARIAN.
 HAS SERVED AS COMPANY COMMANDER, BN S-4, BN CO, REGT XO.

CO, 2NDBN, 51ST ARVN REGT CAPT NGUYEN RUONG EXCELLENT
 CO, 3RDBN, 51ST ARVN REGT CAPT TRAN PHUOC KANG SATISFACTORY
 CO, 4THBN, 51ST ARVN REGT CAPT VUONG GA THUAN EXCELLENT
 CO, 59TH RF BATTALION CAPT NGUYEN HUU THANH RELIEVE

A COMPLETE FAILURE AS A COMMANDER. HE HAS PROVED TO BE DISHONEST
 AND HIS ACTIONS ARE COWARDLY. ON NUMEROUS OCCASIONS WHEN IT WAS

PAGE 2 OF 4 PAGES

TOP SECRET

PAGE FIVE RUMSAK 0570 T O P S E C R E T SPECAT EXCLUSIVE FOR NOFORN POSSIBLE FOR THE ADVISORY TEAM TO OBTAIN MATERIAL SUCH AS LUMBER AND SANDBAGS TO BOLSTER THE DEFENSIVE POSITIONS OF THE UNITS, INCLUDING THE CP COMPOUND, THE INDIVIDUAL STOLE THE MATERIAL AND USED IT FOR HIS OWN HOME LOCATED IN THE BATTALION REAR AREA. HE HAS NEVER ACCOMPANIED HIS HEADQUARTERS ON OPERATIONS. HE HAS SELDOM IF EVER SPENT A SINGLE NIGHT AT HIS CP COMPOUND, UNTIL RECENTLY WHEN THE CO OF THE 51ST ARVN REGT ORDERED HIM TO LOCATE HIMSELF WITH HIS BN AT NIGHT. EVEN NOW HE RARELY SPENDS THE NIGHT WITH HIS TROOPS. THIS INDIVIDUAL CANNOT BE TRUSTED BECAUSE OF HIS SELFISHNESS, LACK OF LEADERSHIP AND BASIC DISHONESTY. ONLY AN ABLE STAFF IS HOLDING THIS BN TOGETHER.

CG, 2ND ARVN DIV	COL NGUYEN-VAN TOAN	EXCELLENT
AN EXCEPTIONALY CAPABLE MILITARY COMMANDER WHO HAS AN EXCELLENT KNOWLEDGE OF TACTICS, EMPLOYS HIS FORCES EFFECTIVELY, AND KNOWS THROUGHLY THE CAPABILITIES AND LIMITATIONS OF EACH OF HIS DIV UNITS. BASED ON THE LATTER, HE ASSIGNS MISSIONS AND TASKS ACCORD- INGLY, I.E., THE TOUGHEST ASSIGNMENT TO THE BEST UNITS. HE IS PERSONALLY BRAVE AND STAYS WITH HIS UNITS IN BATTLE WHEN NECESSARY TO INFLUENCE THE SITUATION. ONE OF THE BEST COMMANDERS IN I CORPS.		
C/S, 2ND ARVN DIV	LTCOL PHAN CAO DONG	EXCELLENT

PAGE SIX RUMSAK 0570 T O P S E C R E T SPECAT EXCLUSIVE FOR NOFORN

CO, 4TH ARVN REGT	LTCOL LAM	SATISFACTORY
CO, 1STBN, 4TH ARVN REGT	CAPT KHANH	SATISFACTORY
CO, 2NDBN, 4TH ARVN REGT	CAPT HOA	EXCELLENT
CO, 3RDBN, 4TH ARVN REGT	CAPT THUAN	EXCELLENT
CO, 4THBN, 4TH ARVN REGT	MAJ HOI	SATISFACTORY
CO, 5TH ARVN REGT	LTCOL NGHIA	SATISFACTORY
CO, 1STBN, 5TH ARVN REGT	MAJ DU	SATISFACTORY
CO, 2NDBN, 5TH ARVN REGT	CAPT E	SATISFACTORY
CO, 3RDBN, 5TH ARVN REGT	MAJ CHANH	SATISFACTORY
CO, 4THBN, 5TH ARVN REGT	MAJ LAN	SATISFACTORY
CO, 6TH ARVN REGT	LTCOL THANG	EXCELLENT
CO, 1STBN, 6TH ARVN REGT	MAJ THIET	RELIEVE

CONSIDERED TO BE AN INEFFECTIVE LEADER, AND HABITUALLY PRODUCES UNSATISFACTORY RESULTS. HE WAS RECENTLY TRANSFERRED FROM 2/4 BN, WHICH HE COMMANDED IN AN UNSATISFACTORY MANNER. SINCE THIS CHANGE OF COMMAND OCCURRED, 2/4 BN HAS STEADILY IMPROVED, AND 1/6 BN HAS DETERIORATED. THIS INDIVIDUAL DISPLAYS NO INITIATIVE, IS IN- DECISIVE, AND HAS AN EXTREME RELUCTANCE TO CLOSE WITH THE ENEMY.

CO, 2NDBN, 6TH ARVN REGT	CAPT PHU	EXCELLENT
CO, 3RDBN, 6TH ARVN REGT	MAJ NGHIN	EXCELLENT

BT

PAGE 3 OF 4 PAGES

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 P 070542Z OCT 67
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 TO RUMSAW/COMUSMACV
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T O P S E C R E T SPECAT EXCLUSIVE FOR GEN WESTMORELAND
 FROM LTGEN CUSHMAN NOFORN. FINAL SECTION OF TWO

CO, 4TH BN, 6TH ARVN REGT	MAJ SOAN	SATISFACTORY
CO, 1ST RANGER GROUP	MAJ NGUYEN VAN HIEP	SATISFACTORY
CO, 21ST RANGER BN	CAPT VANG	EXCELLENT
CO, 37TH RANGER BN	CAPT VUNG	SATISFACTORY
CO, 39TH RANGER BN	CAPT CHUOC	SATISFACTORY
CO, 4TH ARMORED CAVALRY	LTCOL PHAN HOA HIEP	SATISFACTORY
CO, 7TH ARMORED CAVALRY	CAPT DO KHAC QUE	EXCELLENT
CO, 11TH ARTILLERY	MAJ LE THUONG	SATISFACTORY
C/S, QUANG DA SPECIAL ZONE, MAJ NINH		EXCELLENT

THIS OFFICER IS WELL-QUALIFIED AND COMPETENT AND HAS AN ESTABLISHED AND COORDINATED STAFF THAT ENJOYS AN EXCELLENT REPUTATION. PROVINCE CHIEF, QUANG NAM PROVINCE, LTCOL TIN EXCELLENT
 CONSIDERED TO BE AN EXCELLENT ADMINISTRATOR AND A GOOD LEADER. HE IS HIGHLY DEDICATED AND A HIGHLY REGARDED PROFESSIONAL

PAGE TWO RUMSAK 0571 **T O P S E C R E T** SPECAT EXCLUSIVE FOR NOFORN
 SOLDIER WHO IS RESPECTED BY MANY OFFICERS.

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T O P S E C R E T SPECAT EXCLUSIVE FOR LTGEN KRULAK FROM LTGEN
 CUSHMAN. MARINE CORPS EYES ONLY.

1. ON 4 OCT WESTY AND I DISCUSSED ENEMY SIT AND AGREED:
 - A) BULK OF FORCE IN CON THIEN - GIO LINH AREA HAS BEEN HURT AND HAS RETREATED FOR THE TIME BEING.
 - B) PRINCIPAL THREAT IN NORTH AT PRESENT IS ENEMY IN BASE AREAS 101 AND 114.
2. DECISION REACHED AND IN WHICH I CONCURRED WAS AS FOLLOWS:
 HOLD IN ABEYANCE MOVEMENT OF REMAINDER 1ST AIR CAV DIV COMMITMENT (COMMAND HQS AND TWO BRIGADES OF TWO BNS EACH). 3D BDE IS ALREADY IN COMBAT IN QUE SON - THANG BINH - NUI LOC SON AREA. 1ST AIR CAV PREPARED TO EXECUTE MOVEMENT REMAINING UNITS LATER IF ENEMY SIT REQUIRES IT; RETAIN 1/101 FOR NEXT 2 MONTHS AT WHICH TIME 198 BDE WILL BE COMBAT READY. I ANNOUNCED MY PLAN TO CONDUCT OPERATIONS INTO 101 AND 114 SEQUENTIALLY AND ASAP; TO CONDUCT OFFENSIVE OPERATIONS AGAINST SPECIFIC ENEMY FORMATIONS IN CON-

PAGE TWO RUMSAK 2503 T O P S E C R E T SPECAT EXCLUSIVE MCEO
 THIEN - GIO LINH AREA IN ORDER TO DEFEAT IN DETAIL, MEANWHILE
 KEEPING FIRE POWER PRESSURE ON ENEMY; AND TO CONTINUE THE
 OFFENSIVE AGAINST THE 2D NVA DIV.

3. I ALSO TOLD WESTY OF MY DISSATISFACTION WITH OPERATION
 NEUTRALIZE AND THAT I WOULD SEND HIM A MESSAGE SHORTLY.

WARM REGARDS

GP-4

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S E C R E T SPECAT EXCLUSIVE FOR GEN KRULAK FROM LGEN CUSHMAN
 PERSONNEL SITUATION

1. I CONSIDER THAT THE PERSONNEL SITUATION IN BOTH DIVISIONS IS BECOMING SERIOUS. IN DISCUSSION WITH COMMANDERS I GET THE IMPRESSION THAT CASUALTY PREDICTIONS USED AS BASIS FOR REPLACEMENT PROJECTIONS MAY BE UNREALISTIC. AT THE CURRENT CASUALTY RATE IT SEEMS THAT PROJECTED INPUT WILL NOT SATISFY AUTHORIZED MANNING LEVELS. CASUALTY PREDICTIONS APPEAR TO BE BASED ON KIA AND WIA EVACUATED OUT OF COUNTRY WHICH ARE NOW TOGETHER AVERAGING ABOUT 860 PER MONTH FOR THE FORCE. ALTHOUGH THERE MAY BE A LAG INVOLVED IN REPORTING AND REFLECTING INTO THE PERSONNEL ACCOUNTING SYSTEM, THESE LOSSES ARE CLEAR. OTHER LOSSES TO THE EFFECTIVENESS OF THE FORCE ARE THE WIA WHO ARE IN HOSPITALS PLUS THE VARIOUS ADDITIONAL CATEGORIES OF NON EFFECTIVES WHICH TOGETHER HAVE BEEN RUNNING ABOUT 4,800 DAILY. THIS IS WELL-ABOVE THE PLANNED 3500.
2. DURING THE PAST THREE MONTHS THRU 21 SEPTEMBER HOSTILE CASUALTY

PAGE TWO RUMSAK 0224 **S E C R E T** SPECAT EXCLUSIVE
 STATISTICS FOR OFFICER AND ENLISTED OF THE FORCE ARE AS FOLLOWS:

	KIA	WIA	ADM HOSP	RETD DUTY	EVAC
JUL	302	2216	999	505	696
AUG	179	1960	792	413	408
SEP	291	2665	1159	396	708

THIS INDICATES, AS WE HAVE KNOWN FOR SOME TIME, THAT AT LEAST ONE-HALF OF ALL WIA ARE RETURNED TO DUTY WITHOUT HOSPITALIZATION. ALTHOUGH NOT HOSPITALIZED MANY ARE TREATED AND ARE NON-EFFECTIVES FOR SHORT PERIODS OF TIME. THOSE HOSPITALIZED AND NOT EVACUATED ARE ESTIMATED TO BE NON-EFFECTIVE FOR A PERIOD IN EXCESS OF 20 DAYS.

3. COMPOUNDING THE PROBLEM IS THE INCREASED NUMBER OF MARINES, TAD FROM THE DIVISIONS TO THE COMBINED ACTION PROGRAM. INCREASING IMPETUS ON ENLARGING THE CAP HAS CAUSED ADDITIONAL DRAW ON DIVISIONS FOR PERSONNEL SUPPORT IN EXCESS OF THE CURRENTLY AUTHORIZED MANNING LEVEL ESTABLISHED FOR INPUT TO THE CAP. FOR EXAMPLE, 1ST MARDIV MANNING LEVEL WAS INCREASED BY 682. CURRENTLY, 15 OFFICERS AND 775 ENLISTED ARE BEING PROVIDED THE CAP FROM 1ST MARDIV. THE 3D DIVISION MANNING LEVEL WAS INCREASED BY 365. CURRENTLY, 9 OFFICERS AND 459 ENLISTED ARE SO ENGAGED. SIMILARLY, BUT TO A LESSER DEGREE THE FLC AND THIS

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PAGE THREE RUMSAK 0224 S E C R E T SPECAT EXCLUSIVE
 HQ ARE ALSO PROVIDING INPUT TO THE CAP.

4. NONAVAILABILITY OF ADDITIONAL MARINES FOR THE CAP UNTIL 3RD QTR
 FY 68 SEEMS INCONGRUOUS WITH THE GOAL TO INCREASE THE NUMBER OF CAP
 PLATOONS DURING THE REMAINDER OF CY 67. IN THE ABSENCE OF ADDITIONAL
 PERSONNEL WE CANNOT CONTINUE TO DEplete THE UNITS FOR INPUT TO THE
 CAP, NOR CAN WE RISK HAVING CAP'S UNDER STRENGTH.

5. IN SUMMARY, THE SYSTEM FOR PROJECTING LOSSES AND GAINS DOES NOT
 APPEAR TO INCLUDE ONGOING CASUALTIES. WITH THE COMMITMENTS IMPOSED
 ON THE DIVISIONS FOR THE CAP COUPLED WITH THE AVERAGE NON-EFFECTIVES,
 THE TRUE ON BOARD EFFECTIVE STRENGTH OF THE UNITS IS PRECARIOUSLY
 LOW IN LIGHT OF CURRENT AND PROJECTED OPERATIONS.

6. THE FOLLOWING RECOMMENDATIONS ARE SUBMITTED FOR CONSIDERATION:
 A. RECOMMEND TO CMC THAT THE MONTHLY PLANNED INPUT FACTOR TO
 WESTPAC GROUND FORCES BE INCREASED TO COMPENSATE FOR THE INCREASED
 CASUALTY LOSSES AND ADDITIONAL TASKS.

B. FMFPAC APPLY A MORE REALISTIC CASUALTY PREDICTION FOR INPUT TO
 MAJOR UNITS. KNOWN CASUALTY DATA FROM OPERATIONS REPORTS MAY
 PROVIDE THE DATA.

C. PERMIT DROPPING FROM THE ROLLS OF UNITS THOSE PERSONNEL WHO,
 WHEN ADMITTED TO THE HOSPITAL, ARE MEDICALLY EVALUATED TO BE

PAGE FOUR RUMSAK 0224 S E C R E T SPECAT EXCLUSIVE

EVACUATED WITHIN A FEW DAYS. (ABOUT 35 PER CENT OF THOSE HOSPITALIZED
 WILL BE EVACUATED). FURTHER, THAT THESE PERSONNEL BE TRANSFERED TO
 CAMP BUTLER AND FOR PROGRAM 4 REPORTING BE CARRIED TAD IN-COUNTRY
 UNTIL EVACUATED.

D. EXPEDITE ARRANGEMENT OF RUC FOR CAG HEADQUARTERS TO ENABLE
 JOINING OF CURRENT TAD PERSONNEL FROM MAJOR COMMANDS.

WARM REGARDS.

GP-4

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CONFIDENTIAL SPECAT EXCLUSIVE FOR LTGEN KRULAK FROM LTGEN CUSHMAN.

1. IN REPLY TO CMC 282323Z SEP (U)
 THE CORRESPONDENT VISITED GIO LINH DURING THE PERIOD 1200-1600 ON 22 SEPT. HE WAS FLOWN IN AND OUT BY HELICOPTER FROM DONG HA. DURING THE PERIOD 15-19 SEP THE DONG HA-GIO LINH AREA RECEIVED 27 INCHES OF RAIN.
2. SPECIFIC COMMENTS ON NEWSPAPER ARTICLE ARE AS FOLLOWS:
 ITEM-"GIO LINH GETS A JOB IT WASN'T DESIGNED FOR."
 COMMENT-GIO LINH IS A COMBAT OUTPOST ESTABLISHED FEBRUARY 1967. IT HAS IN THE PAST AND STILL IS ACCOMPLISHING IT'S MISSION AS A FORWARD FIRE SUPPORT BASE AND ANTI-INFILTRATION STRONGPOINT.
 ITEM-"IT'S POORLY CONSTRUCTED BUNKERS ARE COLLAPSING UNDER THE IMPACT OF TORRENTIAL RAINS AND HEAVY GUNFIRE FROM THE NORTH."
 COMMENT-TRUE IN PART. THE BUNKERS HE REFERS TO ARE THE ONES CONSTRUCTED ON THE PERIMETER AND THEY ARE MADE OF SAND BAGS

PAGE TWO RUMSAK 0223 CONFIDENTIAL SPECAT EXCLUSIVE FILLED WITH CLAY. FIFTEEN OF APPROXIMATELY 80-90 OF THESE BUNKERS CAVED IN THE FIRST TWO DAYS OF RAIN. ANOTHER 12-16 OTHER BUNKERS REINFORCED WITH TIMBER, CONSTRUCTED BY THE ENGINEERS, WITHIN THE PERIMETER RESISTED THE RAIN. PRE-CAST AND REINFORCED CONCRETE BUNKERS WOULD BE PREFERABLE AND WERE RECOMMENDED DURING EARLY DYE MARKER PLANNING.
 ITEM-"THE RAINS HAVE CUT THE ONE ROAD LEADING TO THE SOUTH."
 COMMENT- DURING THE PERIOD OF THE HEAVY RAINS THE ROAD WAS UNDER WATER FOR A PERIOD OF APPROXIMATELY 5 DAYS. THE ROAD WAS OPEN AGAIN ON 22 SEPT AND IS OPEN NOW.
 ITEM-"BUT EVEN WHEN THE ROAD IS OPEN, CONVOYS WERE MINED AND AMBUSHED REGULARLY ON THE SEVEN-MILE DASH TO THE AIR BASE AT DONG HA.
 COMMENT-THERE HAVE BEEN "OCCASIONAL" AMBUSHES AND MINE INSTANCES. THE ROAD IS SUCH THAT IT IS IMPOSSIBLE TO DASH TO DONG HA. THE MAXIMUM SPEED IS 25 MPH. AT PRESENT ARVN FORCES ARE PROVIDING SECURITY ALONG RTE NR 1 FROM DONG HA TO GIO LINH. THERE HAS ONLY BEEN 1 MINING INCIDENT AND 1 AMBUSH SINCE 20 SEPT TO THE PRESENT DATE.
 ITEM-TWO HOT MEALS PER DAY.

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PAGE THREE RUMSAK 0223 C O N F I D E N T I A L SPECAT EXCLUSIVE
 COMMENT-THIS IS TRUE. DUE TO OPERATIONAL COMMITMENTS THEY
 NORMALLY ONLY SERVE TWO MEALS A DAY. EVEN DURING THE PERIOD
 OF THE EXTENSIVE RAIN AT LEAST ONE HOT MEAL WAS SERVED EACH
 DAY AND SEVERAL TIMES THEY MANAGED TO SERVE TWO. AT NO TIME
 WERE THE PERSONNEL AT GIO LINH REQUIRED TO SUBSIST ON C RATIONS,
 FOR EXTENDED PERIODS.

ITEM-FLOODED PUMP.

COMMENT-IT WAS FLOODED FOR ABOUT FIVE DAYS. IT HAS SINCE BEEN
 REPAIRED AND IS WORKING. THERE NEVER HAS BEEN A SERIOUS
 SHORTAGE OF WATER. WATER WAS TRANSPORTED BY FIVE GALLON CANS
 AND WATER TRAILERS.

ITEM-ESTIMATED 100 TUBES.

COMMENT-HIS SOURCE OF KNOWLEDGE ABOUT 100 TUBES IS UNKNOWN.
 ASSESSMENT HERE IS BETWEEN 10-20 TUBES NORMALLY FIRE ON GIO
 LINH. AS FOR NOT BEING ABLE TO SILENCE THE ARTILLERY, THIS
 IS SELF EVIDENT.

ITEM-CAPT. RICH'S STATEMENT CONCERNING THE BARRIER.

COMMENT- ALL HE DID WAS POINT OUT THE EXISTING TRACE FROM GIO
 LINH TO CON THIEN. THE DESCRIPTION OF THE BARRIER WAS BY THE
 CORRESPONDENT AND NOT CAPT. RICH.

PAGE FOUR RUMSAK 0223 C O N F I D E N T I A L SPECAT EXCLUSIVE

ITEM-STATEMENTS BY CAPT. RICH CONCERNING SMALL UNIT OPERATION.

COMMENT-THESE STATEMENTS ARE GENERALLY TRUE. DETERMINATION
 OF THE SIZE AND DISTANCE OF A PATROL WAS MADE BY THE COMPOSITE
 ARTILLERY COMMANDER, WHO HAS OPCOM OF CAPT. RICH'S COMPANY.

ITEM-STATEMENTS BY LT. ZOERB CONCERNING THE PLATOON THAT GOT
 PINNED DOWN.

COMMENT-THIS OCCURED TWO THOUSAND METERS NORTHWEST OF GIO
 LINH. MORTAR AND ARTILLERY FIRE FROM GIO LINH WAS IMMEDIATELY
 PLACED UPON THE ENEMY AND A PLATOON WITH THREE TANKS AND TWO
 DUSTERS WAS SENT OUT AS REINFORCEMENTS. DUSTERS HAVE TWIN 40S
 NOT RECOILESS RIFLES.

ITEM-STATEMENT BY LT. ZOERB CONCERNING HELMETS, FLAK JACKETS,
 AUTOMATIC WEAPONS, ETC.

COMMENT-HE DID MAKE THIS STATEMENT. THIS WAS GIVEN AS HIS OWN
 OPINION AND IS IN ACCORDANCE WITH CURRENT POLICY REGARDING
 INTERVIEWS WITH THE PRESS AS ARE THE STATEMENTS MADE BY
 CAPT. RICH. THERE IS NOTHING WRONG WITH WHAT THEY SAID, BUT
 RATHER WITH THE WAY THE CORRESPONDENT PRESENTED IT.

ITEM-"BUT ALL DAY, THE MARINES SAID, THEY CAN SEE MEN STREAMING
 DOWN ALONG THE RIVER."

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PAGE FIVE RUMSAK 0223 C O N F I D E N T I A L SPECAT EXCLUSIVE
COMMENT-THIS IS NOT TRUE. THEY DO SEE INDIVIDUALS, BUT NOT
LARGE NUMBERS. THEY CALL IN ARTILLERY AND MORTARS ON
THE SMALL GROUPS SIGHTED.

ITEM-OVERALL EVALUATION OF THE ARTICLE.

COMMENT-IN MY OPINION THE ARTICLE IS A FAIRLY REASONABLE
ATTEMPT TO DESCRIBE THE ENVIRONMENTAL SITUATION AT GIO LINH.
IT FAILS, HOWEVER, IN THAT IT DOES NOT INDICATE THAT DURING
THE PERIOD DESCRIBED THE RAIN EXPERIENCED WAS TREMENDOUS
EVEN BY VIETNAM STANDARDS. RATHER IT IMPLIES THAT
SHORTCOMINGS AND PROBLEMS EXISTED AS A RESULT OF OUR FAILURE
TO DO SOMETHING ABOUT THEM.

GP-4

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