

CG
CS
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CCN 029

FILLER 3

DTG 041247Z

MONTH OCTOBER 1967

ORIGINATOR CG THIRD MARDIV

CATEGORY **EXCLUSIVE** MARINE CORPS EYES ONLY

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COPIES OF CG THIRD MARDIV MESSAGE 041247Z OCT 67

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15

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EXCLUSIVE

DRAFTER 38/WHC/ghh
SEC STAFF SEC PHONE SHOVE 38
CWO W/WH

PRIORITY 041247Z OCT67

FM: CG THIRD MARDIV
TO: CG III MAF

LT

SECRET

MCEO

SECRET SPECAT EXCLUSIVE FOR LTCEN CUSHMAN FROM MAJGEN HOCHMUTH

EVALUATIONS OF VNAF COMMANDERS MARINE CORPS EYES ONLY

A. CG III MAF 270114Z SEP67

1. LAW REF A FOLL INFO IS PROVIDED:

A. THE GENERALLY FINE PERFORMANCE OF THE FIRST ARVN DIVISION IS A REFLECTION OF ITS COMMANDING GENERAL AND SUBORDINATE COMMANDERS. AVERAGE AND SLIGHTLY BELOW AVERAGE COMMANDERS DO EXIST; HOWEVER, SUFFICIENT AND COLLABORATE INFORMATION IS LACKING WHICH WOULD JUSTIFY REMOVAL OF THESE COMMANDERS. EVALUATIONS ARE BASED ON PERSONAL AND PROFESSIONAL CONTACTS AND UNSOLICITED VIEWS OF USA AND USMC ADVISORS.

B. LISTED BELOW ARE EVALUATED OFFICERS. FOLLOWING EACH NAME ARE THE LETTERS (E) EXCELLENT, (S), SATISFACTORY, OR (U) UNEVALUATED, INDICATING IN ORDER; PROFESSIONAL MILITARY COMPETENCE, INFLUENCE ON CIVILIAN COMMUNITY, REPUTATION FOR HONESTY AND FAIR DEALING AND GENERAL EFFECTIVENESS.

(1) CG, 1ST ARVN DIV, BOEN NGO QUANG TRUONG (E) (E) (E) (E)

COMMENT: TOP NOTCH COMMANDER. AN AGGRESSIVE, AND OUTSTANDING TACTICIAN WHO READILY SEIZES ON TACTICAL ADVANTAGES. GENERAL TRUONG HAS ACHIEVED EXTREMELY RAPID PROMOTION AS A FIELD COMMANDER. HE HAS BEEN AIRBORNE MOST OF HIS CAREER. HE ACHIEVED PARTICULAR RECOGNITION ON HIS HANDLING OF THE BUDDHIST DEMONSTRATIONS IN HUE LAST SPRING. REPORTEDLY WEALTHY IN HIS OWN RIGHT. DRAWS FREQUENT PRAISE FROM USMC AND USA OFFICERS.

PAGE 1 OF 3 PAGES

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THIRD MARDIV
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III MAF
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(2) CO, 1ST REGT, 1ST ARVN DIV, LTCOL VO HUE HANH (S) (F) (S) (S)

COMMENT: HANH IS THE WEAKEST OF THE 3 REGT CMDRS IN 1ST ARVN DIV. SOME REPORTED OPERATIONAL FAILINGS. HANH DOES NOT VISIT 1ST ARVN DIV HEADQUARTERS IN HUE VERY OFTEN. HE HAS A MEDIOCRE REPUTATION, BUT IS NOT INCOMPETENT. PRESENT PASSIVE ROLE OF REGT HAS TENDED TO ADVERSELY EFFECT REGT AND HANH.

(A) CO 1st BN, CAPT VINH DAC (S) (U) (S) (S)

(B) CO 2D BN, MAJ NGUYEN THANH KOANH (S) (U) (S) (S)

(C) CO 4TH BN, CAPT LE HANH (S) (U) (E) (S)

(3) CO, 2D REGT, 1ST ARVN DIV, MAJ VO VAN GIAI (E) (U) (E) (E)

COMMENT: MAJOR GIAI AND HIS REGT HAVE BEST REPUTATION IN 1ST ARVN DIV. HIS REGT ALWAYS SEEMS TO BE USED FOR TOUGH JOBS. MAJOR GIAI IS OFTEN THE SUBJECT OF PRAISE BY USMC OFFICERS. AN IMPRESSIVE OFFICER WITH A GOOD COMMAND OF ENGLISH. WORKS WELL ON COMBINED OPNS WITH U.S. FORCES.

(A) CO, 2D BN, CAPT HA THUC GIAC (E) (S) (E) (E)

(B) CO, 4TH BN, CAPT VU VAN PHAO (E) (U) (E) (S)

(4) CO, 3RD REGT 1ST ARVN DIV, LTCOL PHAN BA HOA (E) (S) (E) (E)

COMMENT: LTCOL HOA IS A HIGHLY COMPETENT TACTICIAN AND ADMINISTRATOR. UNDER HIS LEADERSHIP HIS REGT IS NOTED FOR ITS MILITARY COURTESY AND LOW DESERTION RATE. TRAINED IN U. S. IN 1963. VERY FAMILIAR WITH HIS AREA OF OPERATION. TOOK COMMAND AFTER FORMER REGT CO WAS KILLED IN HIS COMPOUND DURING VC ATTACK.

(A) CO, 1ST BN, CAPT PHAN NGOC LUONG (F) (U) (U) (E)

(B) CO, 2ND BN, MAJ PHAM DAN DINH (E) (S) (E) (E)

(C) CO, 4TH BN, NGUYEN HUU LU (E) (U) (U) (S)

(5) CO, 11TH ARTY, MAJ LE THUONG (S) (U) (U) (S)

(6) 7TH ARMD CAV C.O. REACTION FORCE (DP CO) CAPT DO KHAC QUE (F) (U) (U) (E)

PAGE 2 OF 3 PAGES

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2. COMMANDERS NOT EVALUATED ARE BELIEVED TO BE ^{OF} GENERALLY HIGH CALIBER WITH NO KNOWN INCOMPETENTS.

GP-4

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#22

CG *to*
C/S

079

16

060836Z

OCTOBER 1967

CG NINTH MAB

EXCLUSIVE

FILLER

1 & 2

2

CG NINTH MAB

060836Z OCT 67

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060836Z OCT 67

22

#23

SECRET

PP RUMHMF
DE RUHHFMA 1596 2840255
ZNY SSSSS
P 110255Z OCT 67
FM CG FMFPAC
INFO RUMHMF/CG III MAF
BT

SECRET SPECAT EXCLUSIVE FOR LTGEN CUSHMAN FROM
LTGEN KRULAK.

P 060836Z OCT 67
FM CG NINTH MAB
TO CG FMFPAC
BT

EXCLUSIVE

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SPECAT EXCLUSIVE FOR LTGEN KRULAK FROM MGEN GLICK.

(A) CG FMFPAC MSG 042134Z OCT 67.

1. REFERENCE (A) REQUESTED MY VIEWS AS TO WHAT CAN BE DONE TO STREAMLINE ADMINISTRATIVE ARRANGEMENTS AS THEY RELATE TO CURRENT NINTH MAB IN-COUNTRY UNITS.
2. THE ADMINISTRATIVE PROBLEMS WHICH NINTH MAB UNITS HAVE BEEN EXPERIENCING HAVE BEEN OF DEEP CONCERN TO ME AND ACCORDINGLY, I HAVE PLACED INCREASED PRESSURE ON SUBORDINATES TO SEEK WAYS TO ALLEVIATE THEM. SOME

PAGE 2 RUHHFMA 1596 SECRET SPECAT EXCLUSIVE

PROGRESS HAS BEEN MADE AND EVEN THOUGH MOST DISCREPANCIES EVENTUALLY COME TO MY ATTENTION AND CORRECTIVE ACTION INSTITUTED, THE RESULTS ARE NOT ALWAYS AS TIMELY OR EFFECTIVE AS I WOULD LIKE THEM TO BE.

3. MANAGEMENT OF THE BRIGADE HAS BECOME INCREASINGLY COMPLEX WITH THE INCREMENTAL DEPLOYMENT OF UNITS IN-COUNTRY AND SUBSEQUENT SEPARATION OF SUBORDINATE ELEMENTS FROM THEIR PARENT ORGANIZATIONS. FOR EXAMPLE, BRIGADE ARTILLERY HAS BEEN DEPLOYED

TO VIETNAM AND REMAINS UNDER MY COMMAND, (LESS OPCON). IT HAS BEEN NECESSARY FOR III MAF TO TASK ORGANIZE NINTH MAB ARTILLERY INTO FOUR SEPERATE UNITS LOCATED IN FOUR WIDELY SEPARATED AREAS.

ADMINISTRATIVE AND SUPPLY SUPPORT ARRANGEMENTS AT THE BATTALION AND COMPANY/BATTERY LEVELS

HAVE BEEN COMPLICATED BY SUCH GEOGRAPHICAL FRAGMENTATION. THE SITUATION IS FURTHER AGGRAVATED, UNDER THE CIRCUMSTANCES, WITH OPERATIONAL CONTROL BEING ASSIGNED TO ONE COMMAND AND ADMINISTRATIVE COMMAND BEING RETAINED BY

ANOTHER. I BELIEVE THAT ACTION CAN BE TAKEN TO REDUCE ADMINISTRATIVE TIME AND SPACE FACTORS AND TO BRING ADMINSTRATIVE COMMAND AND OPCON MORE INTO CONSONANCE.

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									

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SECRET

PAGE 3 RUHFMA 1596 S E C R E T SPECAT EXCLUSIVE

4. THE FOLLOWING PROPOSALS ARE SUBMITTED FOR CONSIDERATION:
- A. PLACE ALL NINTH MAB ASSETS IN VIETNAM (LESS THE DETACHMENT OF VMGR-152 AND THE SLFS) UNDER THE COMMAND OF III MAF. THIS WOULD SHORTEN REPORTING LINES AND MAKE THE NEXT HIGHER ECHELON MORE READILY AVAILABLE IN ALL AREAS OF THE COMMAND.
 - B. RETAIN COMMAND (LESS OPCON) OF THE SLFS, AND THE AIRCRAFT AND CREWS OF VMGR-152, WITH NINTH MAB.
 - C. WITHDRAW FROM VIETNAM SUCH AUGMENTATION FOR RLT-26 (REAR) AS MAY BE REQUIRED TO SUPPORT THE BLT ROTATION PROGRAM AT SUCH TIME AS BLT ROTATION IS RESUMED.
5. IN MAKING THE ABOVE RECOMMENDATIONS, I AM INVITING A CERTAIN AMOUNT OF EROSION OF MY COMMAND. HOWEVER, I BELIEVE THIS IS IN THE BEST OVERALL INTEREST OF THE UNITS CONCERNED AND THE MARINE CORPS.

IF SUCH ACTION IS TAKEN, THE NINTH MAB POSITION AS FLEET MARINE FORCE SEVENTH FLEET, AND AS THE PACIFIC AMPHIBIOUS READY RESERVE, MAY BE FURTHER WEAKENED SOMEWHAT. THE ONLY REAL CHANGE IN THIS REGARD WOULD BE ON PAPER; OUR READINESS TO REACT WOULD BE ESSENTIALLY THE SAME SINCE WITHDRAWAL OF UNITS FROM VIETNAM UNDER EITHER COMMAND ARRANGEMENT WOULD BE SUBJECT TO CONSIDERATION BY COMUSMACV AND CINCPAC AND PROBABLY HIGHER.

PAGE 4 RUHFMA 1596 S E C R E T SPECAT EXCLUSIVE

WE WOULD STILL HAVE THE SAME RELATIONSHIP WITH RESPECT TO THE SLFS AND WOULD STILL HAVE THE TF 79, TG 79.2, AND TG 79.3 PLANNING HEADQUARTERS. OF COURSE IT WOULD BE MOST DESIRABLE FROM MY POINT OF VIEW TO REPLACE THOSE UNITS DEPLOYED TO VIETNAM WITH LIKE UNITS FROM OTHER MARINE CORPS ASSETS; HOWEVER, I REALIZE THAT THIS PROBABLY IS NOT IN THE CARDS. VERY RESPECTFULLY.

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DT

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#23

Exclusive SPECAT

P 084335Z ZFF-1
FM GEN WESTMORELAND COMUSMACV
TO LTC CUSHMAN III MAF
ZEM

SECRET

G-2 ~~ST~~
G-3 ~~ST~~

SECRET MAC 9425 EYES ONLY

1. (S) WITH REGARD TO THE INDICATED BUILDUP OF ENEMY STRENGTH IN BASE AREA 101, I BELIEVE THAT THIS SITUATION CAN BE MADE TO WORK TO OUR ADVANTAGE. SINCE THE ENEMY HAS PROBABLY PLACED A SIGNIFICANT TROOP CONCENTRATION IN AN AREA WHICH IS SUBSISTENCE POOR, HIS RESUPPLY PROBLEMS MUST BE INCREASING EACH DAY THAT HE REMAINS THERE. A CONCERTED EFFORT TO INTERDICT HIS ROUTE OF INGRESS FOR RICE FROM THE COASTAL REGION WOULD SERVE TO MAKE HIS SITUATION MORE DIFFICULT AND ALSO ASSIST YOUR PLANNED OFFENSIVE.

2. () A SIMILAR SITUATION REGARDING RICE SHORTAGES EXISTS FOR THE 2D NVA DIVISION IN THE QUANG NAM - QUANG TIN BORDER AREA AND ALSO IN QUANG NGAI WHERE LOCAL FORCES ARE BEING DENIED THEIR USUAL SHARE OF THE RICE HARVEST.

3. (S) OUR OPERATIONS TO DENY THE RICE HARVEST TO THE ENEMY THROUGHOUT I CTZ HAVE MET WITH CONSIDERABLE SUCCESS WHICH WILL FORCE ENEMY UNITS TO DESPERATE MEASURES TO INCREASE THEIR SUPPLY AS THE MONSOON SEASON COMMENCES. I WOULD LIKE YOU TO DEVELOP A PLAN WHICH WILL EXPLOIT OUR POTENTIAL ADVANTAGE IN THIS AREA BY INTERDICTING ENEMY RICE RESUPPLY ROUTES FROM THE COASTAL PLAIN TO THE HIGHLANDS THROUGHOUT THE III MAF AREA OF RESPONSIBILITY. THIS PLAN SHOULD INCLUDE USE OF MAF PERSONNEL FOR STAY-BEHIND OPERATION IN YOUR CURRENT AREAS OF OFFENSIVE EMPLOYMENT. DEPCOMUSMACV FOR CORDS IS CONSIDERING A PLAN FOR PREEMPTIVE BUYING OF RICE WHICH WILL AUGMENT TACTICAL PLANS. THIS WILL BE CONVEYED TO YOU THROUGH YOUR DEPUTY FOR CORDS.

4. (S) I WOULD LIKE TO HEAR YOUR INTELLIGENCE ANALYSIS ON THIS SITUATION AND DISCUSS YOUR PLAN TO DENY RICE TO THE ENEMY ON MY NEXT VISIT TO YOUR HEADQUARTERS.

GP-4

SSO NOTE: DELIVER DURING DUTY HOURS
300

101

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90067
dplm. ~~ST~~

#24

CG | le
C/S | Q

CCN 062

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DTG 082356Z MONTH OCTOBER 1967

ORIGINATOR CG FMFPAC

CATEGORY **EXCLUSIVE** MARINE CORPS EYES ONLY

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See my notes inside

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SECRET

DE RUHFMA 1277 2812356
ZNY SSSSS
O 082356Z OCT 67
FM CG FMFPAC
TO RUMHMF/CG III MAF
RUMHAW/CG FIRST MAW
BT

EXCLUSIVE MARINE CORPS EYES ONLY

SECRET SPECAT EXCLUSIVE FOR LTGEN CUSHMAN AND
MAJGEN ANDERSON FROM LTGEN KRULAK. MARINE
CORPS EYES ONLY.

1. AS YOU ARE AWARE, THE USAF, IS ATTEMPTING TO TAKE FULL CREDIT FOR YOUR SUCCESSES ALONG THE DMZ, BY AN OVERDRAWN PORTRAIT OF OPERATION NEUTRALIZE. A REQUIREMENT EXISTS TO SET THE RECORD STRAIGHT.
2. I HAVE HAD A SERIES OF FACTS AND FIGURES DEVELOPED FROM OUR OWN SOURCES, PLUS THOSE OF CINCPAC AND PACAF, WHICH ILLUSTRATE WHO DID WHAT IN OPERATION NEUTRALIZE DURING THE PERIOD 11-26 SEPTEMBER. THE RESULTS OF THIS RESEARCH, WHICH MAY BE OF USE TO YOU DURING YOUR PRESS CONFERENCE ON THE 10TH, ARE AS FOLLOWS:

This cannot be correct. 48, 5-33 would be more like it? just N of DMZ or N of River?

COMPONENT	SORTIES	ROUNDS FIRED	TONS	BOMBS
1ST MAW	548	8,533	1,246	3,845
USMC/USA ARTY		1,940	624	
NGF			131	
7TH AF	428		762	2,529
TF-77	50		77	353
ARC LIGHT	354		10,061	32,332
TOTAL	1,378	10,473	12,901	39,059

3. SO, FROM THE RECORD, WE SEE THAT IN SHEER WEIGHT OF METAL THE B-52 EFFORT GREATLY EXCEEDED ALL THE REST; THAT THE 1ST MAW CONTRIBUTED OVER 60 PERCENT MORE THAN 7TH AF; AND THAT ARTILLERY AND NAVAL GUNFIRE EQUALLED THE WEIGHT OF THE 7TH AF CONTRIBUTION, WHILE DELIVERING 13 TIMES AS MANY INDIVIDUAL EXPLOSIONS.

WARM REGARDS
GP-4
BT

cannot believe there are correct.

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									

#25

CG
C/SO

CCN. 072

FILLER 25

DIG: 091946Z

MONTH: OCT 67

ORIGINATOR: CG FMEPAC

EXCLUSIVE

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DATE MONTH 091946Z OCT 67

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CONFIDENTIAL

VV PAC337
RR RUMHMF
DE RUHFMMA 1328 2821946
ZNY CCCCC
R 091946Z OCT 67
FM CG FMFPAC
TO RUMHMF/CG III MAF
BT

EXCLUSIVE

CONFIDENTIAL
SPECAT EXCLUSIVE FOR LTGEN CUSHMAN FROM LTGEN KRULAK.
MARINE CORPS EYES ONLY.

A. CMC 071255Z/OCT 67
1. REF A, WHILE CLEARLY A SKILLFUL PATCHWORK OF A REPORTER'S
INFERENCE AND DEDUCTION COUPLED WITH OFF-GUARD COMMENTS,
STILL SUGGESTS THAT SOME OF OUR PEOPLE MAY TALK TOO
MUCH. WARM REGARDS.

GP-4
BT

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									#26

CCN: 073

DIG: 092151Z

MONTH:

OCTOBER 1967

ORIGINATOR:

CG FMFPAC

CATEGORY:

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DATE/MONTH 092151Z OCT 67

21

CG
c/s
Dep. CAG Has Been
G-1
DC/s

SECRET

PP DDKE
DE YNA 31357 2822151
ZNY SSSSS
P 092151Z OCT 67
FM CG FMFPAC
TO DDKE/CG III MAF

sep. cd. *My* 10 Oct. 67
c/s

EXCLUSIVE

BT
SECRET SECTION 1 OF 2
SPECAT EXCLUSIVE FOR LTGEN CUSHMAN FROM LTGEN
KRULAK
PERSONNEL SITUATION

- A. CG III MAF 030832Z/OCT (S)
 - B. CG FMFPAC 290035Z/SEP (S)
 - C. CG FMFPAC 030051Z/OCT (S)
1. I APPRECIATE YOUR MESSAGE ON THE PERSONNEL OUT-

LOOK AND I SHARE YOUR CONCERN. THERE IS NO DOUBT THAT PERSONNEL TROUBLES LIE AHEAD. AS YOU KNOW, REFERENCE B, I HAVE INFORMED THE COMMANDANT OF MY CONCERN OVER THE COMBINED EFFECT OF SEPTEMBER CASUALTIES AND THE OCTOBER-DECEMBER BOTTOM-OUT IN INFANTRY STRENGTH. HE HAS NOT YET GIVEN HIS DECISION ON THE PROPOSAL TO DEPLOY SHORT TIMERS FOR INTERIM RELIEF. I ALSO BELIEVE THAT THE NEED FOR AN ALLOWANCE TO OFFSET IN-COUNTRY

PAGE 2 YNA 1357 SECRET
NON-EFFECTIVES IS URGENT. THE DIMENSIONS OF THAT REQUIREMENT WERE SUBMITTED TO THE COMMANDANT IN AUGUST AND HE IS PRESSING OSD FOR THE NECESSARY END STRENGTH INCREASE, BUT THE PERSONNEL CANNOT MATERIALIZE BEFORE LATE THIRD QUARTER FY-68, AND THAT IS OPTIMISTIC.

2. THE INCONSISTENCY THAT YOU NOTE BETWEEN THE CAC GROWTH PLAN AND THE PERSONNEL ACTUALLY PROVIDED FOR THAT PURPOSE IS ALSO RECOGNIZED, AS REFERENCE C SHOULD ILLUSTRATE. I UNDERSTAND THAT THE 799 INCREASE HAS FINALLY BEEN APPROVED, ALTHOUGH WE HAVE NO OFFICIAL WORD.

3. DISSATISFIED AS I AM WITH THE PRESENT INFANTRY SHORTAGE AND THE CHRONIC PERSISTENCE OF SOME DEFICIENCIES IN OUR HARD SKILLS, ALL OF WHICH SAP THE VITALITY OF OUR COMBAT UNITS, I AM RESPECTFUL OF THE FACT THAT THE MARINE CORPS HAS NO UNCOMMITTED MANPOWER. FOR ALL PRACTICAL PURPOSES, EVERY MARINE WHO HAS NOT BEEN IN WESTPAC DURING THE PAST TWO YEARS -- IS THERE NOW. I HAVE JUST BEEN INFORMED THAT NO RESERVE EXISTS TO SUP-

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									

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PAGE 3 YVNA 1357 S E C R E T
 PORT FURTHER FMF T/O OR M/L INCREASES AND THAT EACH SUCH PROPOSAL IN THE FUTURE MUST DEFINE A COMPENSATORY REDUCTION. IN OTHER WORDS, WE ARE AGAINST THE STOPS.

4. WITH THESE UNCOMFORTABLE MANPOWER FACTS OF LIFE AS BACKGROUND, I WILL RESPOND TO THE SPECIFICS OF YOUR MESSAGE. IN READING THOSE PARTS DEALING WITH CASUALTY PREDICTION AND NON-EFFECTIVE FACTORS IT BECAME OBVIOUS THAT SOME MISUNDERSTANDING EXISTS AS TO HOW THE PERSONNEL ALLOWANCE AND REPLACEMENT SYSTEM FOR CASUALTIES/ NON-EFFECTIVES WORKS. LET ME TRY TO CLEAR THIS UP FIRST THROUGH THE FOLLOWING:

A. SINCE THE MARINE CORPS CANNOT TIE UP MANPOWER IN A STATIC CASUAWPY REPLENISHMENT POOL, THE COMMANDANT HAS DIRECTED INSTEAD THAT A LEVEL MONTHLY CASUALTY REPLACEMENT INCREMENT BE PROGRAMMED. THAT ALLOWANCE, BASED ON THE EXPERIENCE AVERAGE, HAS BEEN SET AT 1121, OF WHICH 37 ARE IDENTIFIED FOR MCC-167, AND 1084 FOR MCC-159. OF THE LATTER NUMBER,

PAGE 4 YVNA 1357 S E C R E T
 934 ARE FOR OCC FLD 03.

B. OVER THE PAST SIX MONTHS, THE CASUALTY REPLACEMENT INCREMENT ACTUALLY OVERCOMPENSATED IN APRIL, JUNE, AND AUGUST, UNDERCOMPENSATED IN MAY AND SEPTEMBER AND BROKE ABOUT EVEN IN JULY. OUR RECORDS SHOW ACTUAL CASUALTIES FOR THE PERIOD AS 8263 WIA (EVAC), OF WHOM MORE THAN 4000 RETURNED TO DUTY IN RVN, AND 2212 KIA, FOR A NET LOSS OF ABOUT 6400. THE REPLACEMENT INCREMENT TOTALLED 6726 FOR THE SAME PERIOD.

C. THE MECHANISM FOR SHORT TERM MEASURES IN REACTION TO ONGOING CASUALTIES EXISTS IN THIS HEAD-QUARTERS, BUT OBVIOUSLY CAN ONLY APPLY RESOURCES THAT ARE ALREADY IN, OR ENROUTE TO, FMFPAC. AS YOU RECALL, COMBINATIONS OF REASSIGNING OLD AND REALLOCATING NEW PERSONNEL WERE USED DURING AUGUST AND SEPTEMBER WHEN EACH DIVISION HAD PERIODS OF SEVERE LOSSES. RESPONSE TIME RANGES BETWEEN 5-15 DAYS IN ACTUALLY GETTING REPLACEMENTS ABOARD. THIS EXTRAORDINARY TYPE OF ACTION IS ALWAYS TAKEN IN THE KNOWLEDGE THAT CORRECTIVE ADJUSTMENTS TO THE REPLACEMENT

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									#27

SECRET

PAGE 5 YNA 1357 S E C R E T
 PATTERN WILL BE NECESSARY LATER.

D. IT IS IMPORTANT TO KNOW THAT CASUALTY PREDICTIONS ARE NOT USED AS A BASIS FOR PERSONNEL DISTRIBUTION BY THIS HEADQUARTERS. THE ONES THAT ARE DEVELOPED ARE ORDER-OF-MAGNITUDE FIGURES, AND ARE ONLY REGARDED AS BEING SOMEWHAT CLOSER TO FACT THAN CIPHERS WOULD BE AS STRUCTURAL FILLER FOR THE WEEKLY PERSONNEL RECAPS THAT ARE WORKED UP TO DISPLAY RELATIVE DISTRIBUTION AND PERSONNEL FLOW. CONVERSELY, REPORTED CASUALTIES CAN INFLUENCE DISTRIBUTION. HOWEVER, EXPERIENCE SHOWS THAT, EXCEPT FOR PERIODS OF HIGH DISPROPORTION BETWEEN THE TWO DIVISIONS IN LOSS RATES, THESE NUMBERS EXERT RELATIVELY LIGHT LEVERAGE BECAUSE CASUALTY LOSSES GENERALLY CONSTITUTE LESS THAN ONE-FOURTH OF THE III MAF LOSS TOTAL IN A GIVEN MONTH AND USUALLY TEND TO LEVEL PROPORTIONS BETWEEN THE DIVISIONS. PUT ANOTHER WAY, CASUALTY LOSSES ARE FAR EXCEEDED BY THE OTHER ATTRITIONED FACTORS.

E. THE CURRENT COMPOSITE MEAN LENGTH OF HOSPITAL

PAGE 6 YNA 1357 S E C R E T

STAY PER PATIENT IN REPOSE, SANCTUARY, AND NSA DANANG IS TWENTY-FIVE DAYS, AND PROPERLY REFLECTS COMPLIANCE WITH THE THIRTY DAY EVACUATION POLICY. YOUR ESTIMATE OF OVER TWENTY DAYS IS CONSISTENT WITH REPORTED AVERAGES. I ASSUME THAT THESE PATIENTS ARE INCLUDED IN THE MONTHLY REPORT OF NON-EFFECTIVES SUBMITTED BY III MAF COMMANDS.

F. IN AUGUST, THIS HEADQUARTERS SUBMITTED, TO HQMC, AN ANALYSIS OF IN-COUNTRY NON-EFFECTIVES, BASED ON REPORTS FOR THE PERIOD APRIL-JULY 1967 INCLUSIVE. THE TOTAL FIGURE WAS 1709, BROKEN INTO THE FOLLOWING PRINCIPAL CAUSE CATEGORIES:

- | | |
|-------------------|-----|
| (1) R&R | 123 |
| (2) LEAVE | 3 |
| (3) TAD | 463 |
| (4) TEMADDUINS | 61 |
| (5) HOSP(WESTPAC) | 653 |
| (6) HOSP (SHIP) | 181 |
| (7) UA | 15 |
| (8) TRANSIENTS | 80 |

BT

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SECRET

SECRET FINAL SECTION OF 2
 SPECAT EXCLUSIVE FOR LTGEN CUSHMAN FROM LTGEN
 KRULAK

(9) CASUALS	OGMO-5 & BUGLE CORPS	17
(E) TF OREGON		15
(F) DUTY IN TRANSIENT CENTER		
	DANANG	1
(G) CIVIL AFFAIRS TEAM		5
(H) SECURITY DUTY		28
(I) MISCELLANEOUS		69
	TOTAL	326

H. THE COMMANDANT DECIDED THAT A III MAF ALLOWANCE OF 1383 FOR IN-COUNTRY NON-EFFECTIVES PLUS 408 FOR SECURITY BILLETS AT REGIMENT, DIVISION, AND YOUR HEADQUARTERS WOULD ADEQUATELY OFFSET THE NET DRAWDOWN ON RIFLE COMPANY EFFECTIVE STRENGTH FROM THE ABOVE CAUSES. IF RETURN TO DUTY RATES HOLD UP AND CAC RESOURCES MATERIALIZE, THEN I AGREE THAT THIS WILL PROBABLY BE SUFFICIENT.

5. ALL OF THE FOREGOING REALLY BOILS DOWN TO THIS. EACH OF THE AUTHORIZATIONS ALREADY APPROVED OR BEING

PAGE 2 YNA 1360 SECRET
 SOUGHT BY THE COMMANDANT TO COMPENSATE FOR NON-EFFECTIVES AND ADDED OVERHEAD IS REALISTIC AND, OF ITSELF, POTENTIALLY ADEQUATE -- IF FILLED. THE PROBLEM, OF COURSE, IS HOW TO PROVIDE THESE ADDITIONAL MARINES TO WESTPAC. WE HAVE KNOWN FOR SOME TIME THAT THIS CANNOT OCCUR BEFORE DECEMBER OR JANUARY BY WHICH TIME A GENERAL STRENGTH IMPROVEMENT SHOULD BECOME VISIBLE.

6. THE FOLLOWING RESPOND TO THE RECOMMENDATIONS IN PARAGRAPH 6.A. THROUGH 6.D. OF REFERENCE A.

A. FOR REASONS ALREADY EXPRESSED, I SEE NO REAL BASIS FOR REQUESTING INPUT OTHER THAN WHAT HAS BEEN PROPOSED TO THE COMMANDANT IN REFERENCE B.

B. I BELIEVE I HAVE COVERED CASUALTY PREDICTION MATTERS SUFFICIENTLY IN PARAGRAPH 4.D.

C. I SEE NOTHING BUT ADMINISTRATIVE HEADACHES IN THE PROPOSITION TO DROP CASUALTIES TO BUTLER THEN TAD THEM BACK, FOR THE RECORD. BEYOND THIS, IT WOULD VIOLATE THE SPIRIT OF IN-COUNTRY STRENGTH LIMITATIONS AND WOULD FURTHER PERPLEX AN ALREADY

PAGE 9 OF 6 PAGES

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PAGE 3 YVNA 1360 S E C R E T

STRUGGLING PERSONNEL ACCOUNTING SYSTEM.

D. BY NOW YOU SHOULD HOLD CMC 061101Z/OCT67 (C) AS AN INFO ADDEE. THAT MESSAGE ASSIGNS REPORTING UNIT CODES TO THE CAG AND PROVIDES THIRD QUARTER CA MANNING LEVEL PLANNING DATA AS WELL.

7. UP TO THIS POINT, SHOULD MY REMARKS, NOT BE INTERPRETED TO MEAN THAT I INTEND TO ROLL OVER AND PLAY DEAD ON MANPOWER ISSUES. GENUINE REQUIREMENTS MUST BE IDENTIFIED AND PRESENTED REGARDLESS OF WHETHER OR NOT THEY STAND A CHANCE OF BEING APPROVED OR FILLED. IF WE HAVE UNDERESTIMATED OR OVERLOOKED IMPORTANT SECTORS OF THE NON-EFFECTIVE POPULATION, THEN WE SHOULD PROPOSE REVISION TO CURRENT REPLACEMENT PLANNING FACTORS -- BUT WE BETTER HAVE HARD FACTS TO BACK IT.

8. MEANWHILE, I AM SURE THAT MANPOWER SAVING POSSIBILITIES WITHIN THE FORCE ARE FAR FROM EXHAUSTED. I AM SPECIFICALLY THINKING OF:

PAGE 4 YVNA 1360 S E C R E T

A. THE SEVERAL HUNDRED MEN WHO, AT ANY GIVEN TIME CAN BE FOUND TO HAVE LEFT III MAF FOR GOOD, BUT WHO REMAIN CHARGEABLE ON THE IN-COUNTRY ROLLS SIMPLY BECAUSE OF SLOW ADMINISTRATION. SOME 500 SPACES ARE IN THIS WASTED CATEGORY TODAY.

B. THE LOSS OF MAN DAYS EACH MONTH DUE TO SLIPPAGE IN THE DANANG TRANSIENT CENTER. YOUR MESSAGE OF 24 SEPTEMBER TO III MAF COMMANDS ON THE SUBJECT TOOK A SWING AT THAT SITUATION. HOWEVER, IT STILL LEAVES A GOOD DEAL OF INITIATIVE IN THE HANDS OF THE INDIVIDUAL.

C. THE DECLINING RATE OF SIX MONTH EXTENSIONS IN RVN, ESPECIALLY IN THE THIRD MARDIV. THIS IS AN AREA OF TREMENDOUS POTENTIAL RETURN IN TERMS OF MEN WITH EXPERIENCE. THERE NEEDS TO BE A MAJOR EFFORT TO REVERSE THE TREND.

9. MY CONCLUDING THOUGHT IS THAT YOUR MESSAGE EXHIBITS THAT WE ARE IN NEED OF STAFF DISCUSSIONS ON THIS WHOLE MATTER; PARTICULARLY STRENGTH AND REPLACEMENT PLANNING FACTORS. I BELIEVE IT WOULD BE MOST TIMELY AND PRODUCTIVE IF A MEETING WERE HELD

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PAGE 5 YNA 1360 S E C R E T
AT THIS HEADQUARTERS EARLIEST. ACCORDINGLY, WILL YOU PLEASE
COORDINATE THE ASSEMBLY FROM YOUR STAFF, EACH DIVISION, THE WING
AND FORLOGCOMD THE MOST SENIOR G-1 REPRESENTATIVE THAT EACH
CAN SPARE, AND INFORM ME OF THE DATE MOST
SUITABLE FOR THOSE PARTICIPANTS TO CONVENE HERE FOR
TWO DAYS OF BUSINESS. THEY SHOULD BE HERE WITHIN
THE NEXT TEN DAYS. I INTEND TO DIRECT REPRESENTATION
FROM NINTH MAB. WARM REGARDS.

GP-4
BT

PAGE 6 OF 6 PAGES

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c/s
9-3
Gr-2
16

CON 075

DTG: 110141Z

MONTH: OCTOBER 1967 - 270067

ORIGINATOR:

CG FMFPAC

EXCLUSIVE

CATEGORY:

MARINE CORPS EYES ONLY

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SECRET

A

PP RUMHMF
DE RUHHFMA 1575 2340141
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P 110141Z OCT 67
FM CG FMFPAC
TO RUMHMF/CG III MAF
ZEN/CG NINTH MAB
BT

EXCLUSIVE

MARINE CORPS EYES ONLY

SECRET SPECAT EXCLUSIVE DELIVER ONLY TO LTGEN CUSHMAN AND BGEN GLICK FROM LTGEN KRULAK. MARINE CORPS EYES ONLY. SECTION 1 OF 2

- A. COMUSMACV 231500Z/SEP67 (TS)
- B. CINCPAC 213600Z/OCT67 (TS)
- C. CG NINTH MAB 060336Z/OCT67 (PASEP) (S)
- D. CG NINTH MAB 070532Z/OCT67 (PASEP) (S)
- E. CG III MAF 030656Z/OCT67 (PASEP) (S)
- F. FMFPACO 001300.13A
- G. CG III MAF 090002Z/OCT67
- H. COMSEVENTHFLT 091012Z/OCT67

1. SEVERAL FACTORS HAVE UNITED TO UNDERSCORE THE NEED FOR A UNIFIED MARINE POSITION, TO BE EXPRESSED AT ALL LEVELS, ON THE PRESENT AND PROSPECTIVE DISPOSITION AND USE OF NINTH MAB FORCES.

PAGE 2 RUHHFMA 1575 SECRET SPECAT EXCLUSIVE FOR
2. THERE IS - AND HAS BEEN - SUBSTANTIAL VARIATION IN THOUGHT AS TO WHAT NINTH MAB SHOULD DO IN TERMS OF MAKING AN OPTIMUM CONTRIBUTION TO THE CONFLICT IN RVN. ON THE ONE HAND, MACV WOULD LIKE TO SEE NINTH MAB UNITS IN-COUNTRY CONTINUALLY, BUT NOT AS PART OF HIS AUTHORIZED STRENGTH. HE PRETTY MUCH SEES THEM AS JUST SO MANY MORE BATTALIONS, HELO SQUADRONS, BATTERIES, ETC. HE DOES NOT - NOR CAN WE EXPECT HIM TO - PERCEIVE FULLY THE VIRTUES OF THE NAVY/MARINE AMPHIBIOUS TEAM, AND HE HAS NO ENTHUSIASM FOR OUR INTRA-THEATER REHAB ARRANGEMENTS.

3. THE PAROCHIAL MARCORPS VIEW IS THAT THE BEST THING WE CAN DO IN CONTRIBUTION TO THE WAR IS TO PRESERVE THE ARG/SLF CONCEPT OF AMPHIBIOUS ACTION, WITH ALL OF ITS ADVANTAGES OF FLEXIBILITY IN LOGISTICS, MOVEMENT, MAINTENANCE, ETC; TO HAVE THE SLF'S EMPLOYED IN A MANNER COMPLETELY RESPONSIVE TO THE WILL OF CG III MAF; AND TO CONDUCT PERIODIC REHABILITATION OF UNITS IN OKINAWA.

4. THE NAVY SEES THE MATTER FROM SEAWARD. THEY SUPPORT

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SECRET

PAGE 3 RUHFMA 1575 S E C R E T SPECAT EXCLUSIVE FOR THE ARG/SLF TEAM CONCEPT TOO, AS WELL AS INTRA-THEATER ROTATION, BUT THEY NATURALLY EMPHASIZE THE SEAGOING ASPECTS OF THE PROBLEM, THE FLEET AUTHORITY IN AMPHIBIOUS OPERATIONS AND THE SANCTITY OF SHIP UPKEEP PERIODS.

5. FOR MY PART, AND WHILE I UNDERSTAND THE MACV VIEW, I FIND LITTLE VIRTUE IN IT. I BELIEVE WE MUST STICK TO THE SECOND FORMULA, ACCOMMODATED AS NECESSARY AND PRUDENT, TO THE NAVY VIEW. I BELIEVE, FURTHERMORE, THAT WE SHOULD EXPLOIT THE BENEFITS OF INTRA-THEATER ROTATION, WITH ITS SUPERIOR REHABILITATION CAPABILITIES. REGRETTABLY, THERE ARE FEW OFFICERS REMAINING IN III MAF WHO HAVE SEEN THE CONSUMMATE EFFECTIVENESS OF THIS PROGRAM WHERE, IN THE SPACE OF 3 WEEKS, A BATTERED BN IS REFRESHED, REFURBISHED AND SENT BACK TO RUN FULLY FIT. APART FROM EXPLOITING THE VIRTUES OF THE AMPHIBIOUS CAPABILITY, I REGARD SOME ACCOMMODATION WITH THE NAVY AS ESSENTIAL TO PRESERVE OUR USE OF THE AMPHIBIOUS SHIPPING AND ALL THE BENEFITS THAT GO WITH IT. IF WE DO NOT WORK HAND AND GLOVE WITH THEM THE NAVY IS GOING TO TAKE THE

PAGE 4 RUHFMA 1575 S E C R E T SPECAT EXCLUSIVE FOR SHIPPING AWAY, AND EITHER MOVE IT OUT OF THE THEATER OR JOIN FORCES WITH THE ARMY. THE DIALOG IN REFERENCES G AND H COULD B A PRECURSOR TO SOME SUCH ACTION. IN THIS CONNECTION, OUR RELATIONSHIPS WITH 7TH FLEET WILL BECOME MORE DIFFICULT WHEN BRINGLE ARRIVES BECAUSE WHILE AN ABLE MAN HE HAS LESS BREADTH, WHERE WE ARE CONCERNED, THAT HYLAND HAS.

6. AS LATE AS TEN DAYS AGO THERE WAS REASON TO BELIEVE THAT THE SITUATION IN ICTZ REQUIRED THE INDEFINITE RETENTION IN-COUNTRY OF NINTH MAB FORCES. AT THAT TIME MY OFFICIAL POSITION TO CINCPACFLEET WAS THAT THERE SHOULD BE NO RESERVATIONS, NOW OR IN THE FUTURE, AS TO THE RETENTION OF THESE UNITS IN-COUNTRY SO LONG AS THE SITUATION CLEARLY REQUIRES IT. THAT POSITION IS UNCHANGED.

7. NOW, WESTY HAS DECIDED TO HOLD IN ABEYANCE THE MOVEMENT OF THE REMAINDER OF THE 1ST AIR CAV DIV INTO ICTZ BECAUSE, AS HE PUTS IT, OF THE IMPROVED ENEMY SITUATION ALONG THE DMZ. THIS IS INCONSISTENT WITH THE PROPOSAL THAT INTRA-THEATER ROTATION SHALL BE SUSPENDED SINCE, TO COMMIT NINTH MAB UNITS TO ICTZ FOR A CONTINUOUS

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SECRET

PAGE 5 RUHHFMA 1575 S E C R E T SPECAT EXCLUSIVE FOR PERIOD FROM NOW UNTIL THE SPRING OF 1963, AS RECOMMENDED BY WESTY IN REFERENCE A, IN EFFECT, IS TO WITHHOLD ARMY UNITS AND TO RETAIN MARINES AS A SUBSTITUTE. I BELIEVE THAT ANY DECISION TO ALTER PRESENT PLANS SHOULD BE MADE ON 1 NOVEMBER, AFTER CLOSE ANALYSIS OF THE EFFECT OF THE ACTIONS PROPOSED IN REFERENCE A AND APPROVED BY REFERENCE B.

8. IN REFERENCES D AND E YOU HAVE BOTH TAKEN A REALISTIC APPROACH TO PROVIDING RELIEF FOR THE TWO PRESENT SLF BLT'S. WHETHER OR NOT THE DECISION IS MADE ON 1 NOV TO EXTEND THE NINTH MAB UNITS IN RVN, A PROGRAM SUCH AS YOU HAVE PROPOSED IS NECESSARY, AND PLANNING SHOULD PROCEED ACCORDINGLY. YOU HAVE MY CONCURRENCE IN SO PROPOSING TO COMUSMACV NOW, AND OUR RESPECTIVE REPRESENTATIVES SHOULD FOLLOW THAT PATTERN AT THE 7TH FLEET SCHEDULING CONFERENCE.

9. ACCORDINGLY, AND SPECIFICALLY, I BELIEVE THIS IS WHAT OUR OVERALL POSITION SHOULD BE RESPECTING 9TH MAB ELEMENTS:

A. THE TWO SLF'S SHOULD REMAIN ON A 24 AND 96 HOUR REACTION TIME, RESPECTIVELY; RESPONSIVE AUTOMATICALLY

PAGE 6 RUHHFMA 1575 S E C R E T SPECAT EXCLUSIVE FOR TO III MAF REQUEST. THERE SHOULD BE NO CONSTRAINT AGAINST THEIR SIMULTANEOUS EMPLOYMENT, WHENEVER CG III MAF HAS THE REQUIREMENT.

B. INTRA-THEATER ROTATION SHOULD BE RESUMED ON INOV67, INVOLVING A MAXIMUM OF 25 DAYS IN THE REHABILITATION CYCLE AT OKINAWA.

C. THE PRECISE TIMINGS OF INTRA-THEATER ROTATION SHOULD RESPOND TO CG III MAF TACTICAL REQUIREMENTS.

D. THE INTRA-THEATER ROTATION PROGRAM SHOULD BE SUSPENDED AT ANY TIME THAT CG III MAF CONCLUDES THAT THE BENEFITS OF THE BLT PRESENCE IN RVN CLEARLY OUTWEIGH THOSE GAINED FROM ITS TEMPORARY ABSENCE. HE SHOULD BE THE JUDGE.

E. EXCHANGE OF SLF BLTS SHOULD FOLLOW THE GENERAL PATTERN OF REFS D AND E.

12. REFERENCE C PROPOSED CERTAIN COMMAND CHANGES TO ALLEVIATE THE ADMINISTRATIVE PROBLEMS WHICH NINTH MAB UNITS IN RVN HAVE BEEN EXPERIENCING. I AGREE THAT THIS PROPOSAL WOULD RESULT IN MORE EFFICIENT ADMINISTRATION; HOWEVER, TO PRESERVE THE INTEGRITY AND MAINTAIN THE OUT-OF-COUNTRY IDENTITY OF THESE UNITS, COMMAND BT

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PP RUMHMF
DE RUHFMA 1584 2840141
ZNY SSSSS
P 110141Z OCT 67
FM CG FMFPAC
TO RUMHMF/CG III MAF
ZEN/CG NINTH MAB
BT

SECRET SPECAT EXCLUSIVE DELIVER ONLY TO LTGEN CUSHMAN AND BGEN GLICK FROM LTGEN KRULAK. MARINE CORPS EYES ONLY. FINAL SECTION OF 2 LESS OPCON WILL REMAIN WITH CG NINTH MAB.

11. WITH REGARD TO THE REHABILITATION OF EQUIPMENT AS PROPOSED IN REFERENCE D, THE MAJOR IMPACT OF THIS EFFORT SHOULD BE ABSORBED OUT OF COUNTRY BY THIRD FSR/NINTH MAB PERSONNEL AND FACILITIES. I AM AWARE OF THE MAINTENANCE BACKLOG AT FLC, AND ACCORDINGLY DO NOT CONCUR IN THE FIVE-DAY PERIOD FOR REHAB AT FORLOGCMD PROPOSED IN REFERENCE D. THE CONCEPT OUTLINED BELOW WILL NOT REQUIRE THIS INVESTMENT. ASSUMING THAT RE-ENTRY OF REHABILITATED BLT'S INTO ICTZ WILL BE TACTICAL, VIZ, BY AMPHIBIOUS LANDING, THE FOLLOWING SEQUENCE IS DESIGNED TO ACCOMPLISH A LIMITED REHABILITATION OF THE ROTATING BLT AT SUBIC:

A. THE SELECTION AND DESIGNATION OF THE BLT ELE-

PAGE 2 RUHFMA 1584 SECRET SPECAT EXCLUSIVE FOR MENTS SHOULD TAKE PLACE A MINIMUM OF 30 DAYS PRIOR TO EMBARKATION.

B. LTI'S WILL BE PERFORMED ON ALL BLT EQUIPMENT IN ACCORDANCE WITH REFERENCE F, THIRTY DAYS PRIOR TO EMBARKATION.

C. THESE LTI'S WILL BE COURIERED TO THE THIRD FSR, WHERE AVAILABILITY OF REQUIRED REPLACEMENTS AND T/E DEFICIENCY FILLS WILL BE DETERMINED ON AN EXPEDITED BASIS. ASSEMBLY OF SUCH ASSETS AS ARE AVAILABLE FROM THE LAYETTE OR OTHER SOURCES ON OKINAWA WOULD COMMENCE IMMEDIATELY.

D. ALL ITEMS REQUIRED FOR THE BLT WHICH ARE AVAILABLE ON OKINAWA, TOGETHER WITH NECESSARY PERSONNEL FROM NINTH MAB PROV SERV BN, WILL BE SENT TO SUBIC BAY SO AS TO ENSURE BEING ON SITE PRIOR TO THE BLT'S ARRIVAL.

E. AFTER SCREENING OF LTI'S BY THIRD FSR, CG FORLOGCMD WILL BE NOTIFIED OF THOSE ITEMS WHICH ARE NOT AVAILABLE ON OKINAWA. HE WILL TAKE MEASURES TO SCREEN ALL ASSETS IN-COUNTRY, AND WILL PROVIDE THE BLT

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PAGE 3 RUHHFMA 1534 S E C R E T SPECAT EXCLUSIVE FOR AS MUCH OF THE DEFICIENCY LIST AS IS AVAILABLE IN-COUNTRY JUST PRIOR TO EMBARKATION. NO EXCHANGE OR TURN-IN OF EQUIPMENT WILL OCCUR AT THIS TIME. THE BLT WILL EMBARK WITH ALL OF ITS ON-HAND EQUIPMENT PLUS THOSE ASSETS ISSUED BY CG FORLOGCMD.

F. UPON ARRIVAL AT SUBIC, THE BLT WILL BE ISSUED THE PACKAGE FROM OKINAWA WHICH HAS BEEN PRE-POSITIONED AND WILL TURN IN ALL ITEMS WHICH HAVE BEEN REPLACED, EITHER BY FLC OR BY THE THIRD FSR PACKAGE.

G. THE NINTH MAB DETACHMENT WILL PROVIDE MAINTENANCE AND SECURITY FOR THE REFURBISHING PACKAGE AND WILL ACCEPT AND ENSURE EXPEDITIOUS RETROGRADE OF THE EQUIPMENT TURNED IN.

H. UPON ARRIVAL AT OKINAWA, EQUIPMENT TURNED IN BY THE BLT WILL BE REPAIRED/REBUILT AS NECESSARY AND RETURNED TO THE LAYETTE OR TO THE FORLOGCMD AS APPROPRIATE.

12. NO DIFFICULTY WITH SUPPLY PROCEDURES IS FORESEEN. IN THIS CONNECTION, THE BLT AND ITS ELEMENTS WILL BE CONSIDERED NOT TO HAVE LEFT COUNTRY, AND ALL UNFILLED

PAGE 4 RUHHFMA 1534 S E C R E T SPECAT EXCLUSIVE FOR REQUISITIONS WILL REMAIN IF EFFECT. LOCAL MEASURES WILL BE SET UP TO ENSURE RECEIPT AND HOLDING OF MATERIAL FOR UNITS/ELEMENTS INVOLVED BY PARENT UNITS (REGT, BN, CO, BTY) UNTIL RETURN OF BLT. WHERE REQUISITIONS ARE FOR END ITEMS OR PARTS FOR END ITEMS WHICH ARE EXCHANGED IN THE REHABILITATION PROCESS, MATERIAL RECEIVED WILL BE RETURNED TO CG FORLOGCMD FOR STOCK UPON RETURN OF BLT ELEMENTS. WARM REGARDS.

GP-4
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 TO RUHFMA/CG FMFPAC (K024)
 ZEN/CG III MAF
 BT

EXCLUSIVE

C O N F I D E N T I A L
 EXCLUSIVE FOR LTGEN KRULAK INFO LTGEN CUSHMAN
 FROM MAJGEN ROBERTSON
 MARINE OFFICER CORRESPONDENCE TO CMC

A. MCBUL 3436 A03H12-CAA OF 1 JUN 67
 1. CAPTAIN GEORGE A. THOMAS JR 268314/0802; USMC, ATTACHED TO HQ BTRY, FIRST BN, ELEVENTH MARINES HAS ORIGINATED A LETTER TO CMC THROUGH OFFICIAL CHANNELS, ENTITLED QUOTE ERRONEOUS AND MISLEADING INFORMATION CONTAINED IN OFFICIAL CORRESPONDENCE UNQUOTE. THE LETTER REFERS TO ENCLOSURE (1) OF REF A ENTITLED QUOTE A MARINES GUIDE TO THE REPUBLIC OF VIETNAM UNQUOTE, PREPARED BY CG FMFPAC. CAPT THOMAS STATES THAT THE MARINE CORPS ENDORSEMENT OF HALF-TRUTHS AND POLITICALLY ORIENTED ARGUMENTS CONTAINED IN ENCL (1) OF REF A SHOULD BE OF IMMEDIATE CONCERN, AND HE CITES EXAMPLES FROM PAGES 1, 2, AND 3 WHICH REPRESENT

PAGE TWO RUMILA 1294 C O N F I D E N T I A L
 SENT TO HIM QUOTE QUESTIONABLE ATTEMPTS AS MASS MENTAL MANIPULATION UNQUOTE. HE STATES THAT HE DOES NOT RESPECT THIS TYPE OF LEADERSHIP AND GUIDANCE IN PERFORMING WHAT ARE DE FACTO MILITARY ASSIGNMENTS. HIS LETTER CONCLUDES QUOTE IN VIEW OF SENATOR J. W. FULBRIGHT'S OUTSPOKEN AND CONTINUING APPEALS AND EFFORTS TO ILLUMINATE FALSE PREMISES AND THEIR SUBSEQUENT TRANSLATION INTO EXTENSIONS OF ACTION IN VIETNAM, I HAVE PROVIDED HIM WITH MY PERSONAL OBSERVATIONS SUMMARIZED HEREIN UNQUOTE.
 2. CAPT THOMAS LETTER HAS BEEN RETURNED TO CO 11TH MARINES REQUESTING THAT ADDITIONAL INFORMATION BE PROVIDED WITH RESPECT TO CAPT THOMAS' PERFORMANCE OF DUTY, LOYALTY AND RELIABILITY; POSSIBLE ATTEMPTS BY HIM TO INFLUENCE OTHERS, PARTICULARLY SUBORDINATES, TO ACCEPT HIS VIEWS; AND THE CONTENTS OF HIS CORRESPONDENCE TO SENATOR FULBRIGHT. THE LETTER WILL BE FORWARDED WHEN RETURNED BY CO, 11TH MARINES.
 3. IT IS NOTED THAT IN CAPT THOMAS' OOR IS A COPY OF A LETTER ADDRESSED TO SECNAV DATED 31 JULY 67, THE DAY BEFORE HE LEFT CONUS (RTD 29 AUG 63). IN IT, HE STATES QUOTE SINCE 1965 I HAVE OFFICIALLY COMMUNICATED WITH SUCCESSIVE REPORTING SENIORS MY ATTITUDE IN RELATION TO PROMOTION BEYOND THE COMPANY GRADE

PAGE 1 OF 2 PAGES

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PAGE THREE RUMHLA 1294 C O N F I D E N T I A L
 LEVEL. THIS NEGATIVE MOTIVATION HAS BEEN INADEQUATELY REFLECTED
 IN MY FITNESS REPORTS ALTHOUGH DEEMED MOST GERMANE TO ANY PRO-
 MOTION CONSIDERATION. IN SHORT, I HAVE NOT NOR DO NOT NOW
 DESIRE FAVORABLE CONSIDERATION FOR FURTHER PROMOTION IN THE
 UNITED STATES MARINE CORPS UNQUOTE.

4. IN VIEW OF THE POSSIBILITY THAT SENATOR FULBRIGHT MIGHT
 CALL CMC ATTENTION TO CAPT THOMAS CORRESPONDENCE, YOU MAY
 DESIRE TO ALERT CMC TO THE ABOVE INFORMATION. IT IS UNDER-
 STOOD THAT CMC MAY HAVE INFORMATION IN SIMILAR CORRESPONDENCE
 ORIGINATED BY CAPT THOMAS WHILE STATIONED AT HQMC FROM 1965
 TO 1967.
 BT

NNNN

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#29

CG
C/S

CON. 087

FILLER

3

DTG: 130042Z

MONTH: OCTOBER 1967

ORIGINATOR: CG FMFPAC

CATEGORY: **EXCLUSIVE**

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PP DDKE DDKH
DE YNA 1911 2860042
ZNY CCCCC
P 130042Z OCT 67
FM CG FMFPAC
TO DDKE/CG III MAF
INFO DDKH/CG THIRD MARDIV
BT

EXCLUSIVE

C O N F I D E N T I A L
SPECAT EXCLUSIVE FOR LTGEN CUSHMAN INFO MAJ GEN HOCKMUTH
FROM LTGEN KRULAK.

A. CG THIRD MARDIV 090445Z/OCT67

1. I WAS GLAD TO LEARN THAT THE 68 MARINES MENTIONED IN REFERENCE A WILL DEPART DANANG TODAY.
2. I HAVE LOOKED INTO THE SITUATION BRUNO DESCRIBED, AND HAVE LEARNED THAT THERE ARE IN FACT ENOUGH SEATS FOR ALL THE OCTOBER ROTATEES. UNFORTUNATELY, HOWEVER, THERE ARE GAPS IN THE SCHEDULING WHICH PRECLUDE EVERY MAN FROM GOING HOME ON THE EXACT DAY HE SHOULD DEPART. THE INEQUITY CAN BE ALLEVIATED IN PART BY LOCAL READJUSTMENT, AND CAN BE HELPED FURTHER BY BREAKING ROTATEES INTO DAILY GROUPS, RATHER THAN INTO THREE TEN-DAY GROUPS PER MONTH. HOWEVER, IF THE

PAGE 2 YNA 1911 **C O N F I D E N T I A L**
TOTAL MEANS PROVIDED ARE NOT ADEQUATE, THEN A REQUEST SHOULD BE MADE TO FMFPAC (FWD) FOR ADDITIONAL AIRCRAFT.

WARM REGARDS.

GP-4
BT

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#30

CCN: 098

FILLER 3

DTG: 170131Z

MONTH: OCTOBER 1967

ORIGINATOR: CG FMFPAC

EXCLUSIVE

CATEGORY: MARINE CORPS EYES ONLY

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26

#31

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OO RUMHMF
DE RUHHFMA 2535 2900131
ZNY CCCCC
P 170131Z OCT 67
FM CG FMFPAC
TO RUMHMF/CG III MAF
ZEN/CG FMFPAC (FWD)
RUMHFL/CG FORLOGCMD
ZEN/THIRD FORSERVREGT
BT

**EXCLUSIVE
MARINE CORPS EYES ONLY**

C O N F I D E N T I A L
SPECAT EXCLUSIVE FOR LTGEN CUSHMAN, MAGEN
BOUKER, BGEN OLSON, AND COL SHELLY FROM LTGEN KRULAK.
MARINE CORPS EYES ONLY.
OSD TEAM REVIEW OF SUPPLY AND TRANSPORTATION FUNCTIONS IN
SUPPORT OF PACOM (U)

- A. SECDEF 112039Z/OCT 67.
- 1. IN AMPLIFICATION OF THE BAREBONES ANNOUNCEMENT OF STILL ANOTHER OSD VISIT, AS PASSED TO YOU IN REF A, HERE ARE SEVERAL MORE POINTS GERMANE TO THE TEAM'S COMPOSITION AND ITS REAL PURPOSE.
- 2. THE QMG HAS TOLD ME THAT WE WILL HAVE A MARINE REP ON COL DAVID'S TEAM, LTCOL PAUL TIGHE USMC FROM THE PLANS, PROGRAMS

COL DAVID T. LESTER
USAF

PAGE 2 RUHHFMA 2535 C O N F I D E N T I A L
AND SYSTEMS SECTION OF QMG, HQMC. ALTHOUGH WE HAVE NO DETAILED ITINERARY YET, WE BELIEVE THE TEAM IS DEPARTING WEST COAST ON 16 OCT, AND WILL ARRIVE SAIGON ON 19 OCT. THEIR VISIT IS TO INCLUDE MACV, ARMY, NAVY AND MARINE INSTALLATIONS IN VIETNAM, TO INCLUDE DANANG. THEY ARE SCHEDULED TO DEPART SAIGON ABOUT 26-28 OCTOBER FOR OKINAWA; THEN DEPART OKINAWA FOR CONUS ON 28 OCT.

3. THE REVIEW IS TO CONSIST PRINCIPALLY OF, BUT NOT RESTRICTED TO, MATTER PERTAINING TO AIR CARGO SHIPMENTS, TO INCLUDE RDDS. TYPE MATERIAL BEING MOVED TO WHOM AND JUSTIFICATION FOR AIR TRANSPORTATION. RETROGRADE OF REPARABLES ALSO WILL BE REVIEWED. FORMAL BRIEFINGS ARE NOT REQUIRED NOR DESIRED, HOWEVER, I WANT A MSG RESUME OF THE VISITS, INCLUDING THE SUBSTANCE OF QUESTIONS AND ANSWERS.

4. REVIEW IS OUTGROWTH OF RECENT VISIT TO RVN BY BRIG GEN KENDERLINE USA, FROM DSA, WHOSE TRIP REPORT REVEALED THAT HE WAS APPALLED AT THE MISUSE OF (ARMY) RED BALL IN THAT CERTAIN CARGO WAS BEING CARRIED, SUCH AS PAPER PLATES. SECDEF ALLEGEDLY REACTED AS FOLLOWS "GET SOMEONE OUT THERE - FIND OUT WHAT IS GOING ON- STRIAIGHTEN IT OUT."

III MAF 2100/1 (REV. 11-66)

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PAGE 1 OF 2 PAGES

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PAGE 3 RUHHFMA 2535 C O N F I D E N T I A L
 5. IT APPEARS THAT THE TEAM WILL GO TO OKINAWA TO FIND OUT HOW MUCH SUPPORT THE ARMY IS GIVING THE MARINES THROUGH OKINAWA. THE TEAM LEADER IS PURPORTED TO BE AN OUTSPOKEN ADVOCATE OF UNIFICATION/SINGLE SERVICE SUPPORT, NOT ONLY AS IT APPLIES TO AIRLIFT/MAC, BUT IN OTHER AREAS. AS DID CDR LEVENTHAL WHEN HE VISITED RVN, THIS OFFICER MOST PROBABLY WILL NOT CONFINE HIMSELF TO HIS CHARTER, BUT WILL SEARCH DEEPLY INTO ANYTHING WHICH COMES INTO HIS VIEW. CONSEQUENTLY IT IS ESSENTIAL THAT YOU BE METICULOUS IN ASSIGNMENT OF ESCORT OFFICER (S), AND THAT ADHERENCE TO MARINE CORPS DOCTRINE IS REITERATED, WHENEVER SPOTLIGHTED. WE HAVE NOTHING TO HIDE, BUT WE MUST INSURE THAT OUR POSITION IS NOT WEAKENED BY INEXPERT OR DISGRUNTLED TESTIMONY OF RANDOM, SPOKESMEN, WHICH COULD BE DIGNIFIED BY SUBSEQUENT LABELING AS OFFICAL USMC POSITION. REGARDS
 GP-4
 BT

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III MAF 2100/1 (REV. 11-66)

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#31

CG [unclear]

CCN 99

FILLER

19
g/s

DTG: 170250Z

MONTH: OCT 67

ORIGINATOR: COMUSMACV

CATEGORY: EXCLUSIVE

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SECRET

EXCLUSIVE

PP RUMSAK
DE RUMSAW 4735 U 2900253
ZNY SSSSS
P 170250Z OCT 67
FM COMUSMACV
TO RUMSAK/CG III MAF
INFO RUMSAL/CMR 7AF
BT

SECRET SPECAT 34115 FROM: MACCOC
EXCLUSIVE FOR LTG CUSHMAN, INFO LTG NOMYER FROM
GENERAL WESTMORELAND
SUBJ: RESPITE IN DMZ

REF: CG, III MAF DTG 090010Z OCT (S)

1. (S) CONCUR IN OPINION EXPRESSED IN REF THAT ENEMY SHOULD NOT BE GIVEN RESPITE IN DMZ AREA DESPITE LULLS WHICH HAVE OCCURRED IN HIS ACTIVITY DURING PAST TWO WEEKS. RECENT RESUMPTION OF ENEMY ATTACKS BY FIRE AND GROUND ACTION IN CON THIEN AREA REINFORCE THIS OPINION.
2. (S) THERE HAS BEEN NO MODIFICATION OF ASSIGNED RESPONSIBILITY FOR CONTROL AND COORDINATION OF SUPPORTING ARMS. CG, III MAF IS CHARGED WITH RESPONSIBILITY UP TO FEL (NORTHERN LIMIT DMZ), WITH CMDR 7TH AF, RESPONSIBLE FOR CONTROL AND COORDINATION NORTH OF THE DMZ.

PAGE 2 RUMSAW 4735U SECRET SPECAT

3. (S) COMMANDER 7TH AF IS PREPARED TO CONTINUE NEUTRALIZE AS LONG AS VALID TARGETS AND WEATHER CONDITIONS PERMIT RECONNAISSANCE AND STRIKES SORTIES. MSQ STRIKES WILL BE USED WHEN WEATHER CLOSES. ARC LIGHT PRIORITY CONTINUES IN DMZ AREA.
4. (S) CG, III MAF AND CMDR, 7TH AF MUST MAINTAIN CLOSEST LIAISON AT ALL ECHELONS TO INSURE MAXIMUM COORDINATION OF SUPPORTING ARMS. TO THIS END DESIRE IMMEDIATE NOTIFICATION OF ANY UNRESOLVED PROBLEMS.

GP-4

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CCN 103

FILLER 3

DTG: 171140Z

MONTH: OCTOBER 1967

ORIGINATOR: CG NINTH MAB

EXCLUSIVE

CATEGORY MARINE CORPS EYES ONLY

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SECRET

P 171140Z OCT 67
FM CG NINTH MAB
TO CG FMFPAC
INFO CG III MAF
BT

EXCLUSIVE

MARINE CORPS EYES ONLY

SECRET

SPECAT EXCLUSIVE FOR LT GEN KRULAK INFO LTGEN CUSHMAN FROM BGEN GLICK. MARINE CORPS EYES ONLY.

A. CG FMFPAC 110141Z OCT 67.

B. CG III MAF 160124Z OCT 67

1. REFERENCE A DISCUSSES VARIOUS ASPECTS OF BLT INTRA-THEATER ROTATION. CONCUR THAT THE OVERALL POSITION SET FORTH IN PARA 9 OF REF A IS THE PREFERRED APPROACH.

2. IN THE EVENT WITHDRAWAL OF BLT TO OKINAWA CANNOT BE ACCOMPLISHED, IN THE REASONABLE FUTURE, A LESS DESIRABLE, BUT NEVERTHELESS BENEFICIAL PROGRAM CAN BE EFFECTED AS OUTLINED IN PARA 11 REF A AND CONCURRED IN REF B. THE FOLLOWING FACTORS ARE PERTINENT IN CONSIDERATION OF SUCH A PROGRAM:

A. BLT SHOULD BE DESIGNATED AND FORMED THIRTY DAYS PRIOR TO EMBARKATION TO ALLOW TIME FOR LTI'S, ASSEMBLY OF EQUIPMENT AND SHIPMENT TO SUBIC.

B. ABOUT 1 DECEMBER WOULD APPEAR TO BE A SATISFACTORY PLANNING DATE FOR THE INITIAL BLT EXCHANGE.

C. THE DATE OF EXCHANGE FOR THE SECOND BLT SHOULD BE FLEXIBLE AND WILL DEPEND ON HOW RAPIDLY EQUIPMENT CAN BE SHIPPED FROM SUBIC TO OKINAWA, REPAIRED AND RETURNED TO SUBIC FOR ISSUE TO THE SECOND BATTALION. THIRTY DAYS WOULD APPEAR TO BE TOO SHORT FOR THIS PROCESS. WE ANTICIPATE THAT THE LAYETTE/STOCK ASSETS AT THIRD FORSERVREGT, SUPPLEMENTED BY FORLOGCOMD ASSETS CAN ACCOMODATE THE FIRST BLT. HOWEVER, IT IS DOUBTFUL THAT THE LAYETTE CAN BE RECONSTITUTED TO ACCOMMODATE THE SECOND BLT WITHIN THIRTY DAYS. WE CAN BETTER DETERMINE OUR CAPABILITIES TO SUPPORT REQUIRED REPLACEMENT OF THE SECOND BLT ASSETS AFTER THE FIRST BLT HAS COMPLETED THE PROGRAM AND AFTER LTI'S ARE PERFORMED ON THE SECOND BLT.

D. DEFECTIVE ITEMS OF BLT EQUIPMENT WOULD BE REPLACED FOR THE

MOST PART, SINCE THERE WOULD NOT BE TIME OR FACILITIES FOR REHAB AT SUBIC.

E. A MINIMUM OF FOUR DAYS TRAINING TIME SHOULD BE ALLOWED AT SUBIC FOR AMPHIBIOUS TRAINING FOR THE NEW BLT.

3. ADDITIONAL STUDY OF THE FACTORS INVOLVED IN SUBIC REHAB, SUCH AS FACILITIES AVAILABLE, SHIPPING, AND PROVISIONS FOR FOLLOW-ON MOVEMENT OF MATERIAL TO THE BLT'S IS BEING MADE, IN PREPARATION FOR SUCH A PROGRAM, IF ADOPTED.

4. CO THIRD FORSERVREGT CONCURS.

GP-4
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DTG: 172109Z

MONTH: OCTOBER 1967

ORIGINATOR: CG FMFPAC

CATEGORY **EXCLUSIVE**

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PP MAF
DE PAC 2697 2902109
ZNY CCCCC
P 172109Z OCT 67
FM CG FMFPAC
TO CG FORLOGCMD
THIRD FORSERVREGT
INFO CG III MAF

EXCLUSIVE

CG
DCG
45

BT
C O N F I D E N T I A L SPECAT EXCLUSIVE FOR BGEN OLSON AND
COL SHELLY INFO LIGEN CUSHMAN FROM LIGEN KRULAK.
BLT ROTATION

A. FMFPACO 001300.13A
1. PLANS FOR RESUMPTION OF THE BLT ROTATION PROGRAM HAVE BEEN
DISCUSSED IN SEPARATE CORRESPONDENCE WITH GENERALS
CUSHMAN AND GLICK. THE MANY BENEFITS WHICH ACCRUE TO US
THROUGH THIS MECHANISM ARE WELL KNOWN TO ALL, AND IT REMAINS
OUR OBJECTIVE TO RESUME THE PROGRAM JUST AS SOON AS THE
TACTICAL SITUATION IN III MAF PERMITS, USING A TWENTY-FIVE DAY
OKINAWA CYCLE AS THE BASIC TIME FACTOR. MEANTIME, AS A LESS
DESIRABLE ALTERNATIVE, WE HAVE ADDRESSED THE POSSIBILITY OF
A MODIFIED PROGRAM WHICH WILL EXPLOIT THE RESOURCES OF THE NINTH
MAB AND THE THIRD FSR, WHILE REDUCING THE LOAD ON THE FORLOGCMD,

PAGE 2 PAC 2697 C O N F I D E N T I A L SPECAT EXCLUSIVE
AND, WITHIN A COMPRESSED TIME FRAME, PROVIDE THE MAXIMUM
POSSIBLE OUT-OF-COUNTRY AMPHIBIOUS TRAINING TIME WHILE STILL
MAINTAINING THE REQUIRED REACTION POSTURE. THIS INTERIM PROGRAM
WOULD EMPLOY SUBIC AS A FOCAL POINT RATHER THAN OKINAWA, AND
WOULD INVOLVE AN EXCHANGE OF EQUIPMENT RATHER THAN ACTUAL
MATERIAL REHABILITATION. BECAUSE OF THE SPECIAL LOGISTIC
PROBLEMS INVOLVED, AND IN ORDER THAT YOU MAY INITIATE PLANNING,
I AM PROVIDING YOU WITH THE BASIC CONCEPT OF THIS MODIFIED
PROGRAM, AS PERTAINS TO EQUIPMENT REHABILITATION AND SUPPLY.
2. THE MAJOR IMPACT OF THE REHABILITATION EFFORT IS TO BE
ABSORBED OUT OF COUNTRY BY THIRD FORSERVREGT/NINTH MAB
PERSONNEL AND FACILITIES. THE FOLLOWING SEQUENCE IS
ENVISIONED TO ACCOMPLISH A LIMITED REHABILITATION OF THE
SLF BLT:

A. THE SELECTION AND DESIGNATION OF THE BLT ELEMENTS WILL
TAKE PLACE A MINIMUM OF 30 DAYS PRIOR TO EMBARKATION.

B. LTI'S WILL BE PERFORMED ON ALL BLT EQUIPMENT IN
ACCORDANCE WITH REF A, THIRTY DAYS PRIOR TO EMBARKATION.

C. THESE LTI'S WILL BE COURIERED TO THE THIRD FORSERVREGT,
BY III MAF. THIRD FORSERVREGT WILL DETERMINE AVAILABILITY OF

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PAGE 1 OF 3 PAGES

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PAGE 3 PAC 2697 C O N F I D E N T I A L SPECAT EXCLUSIVE
 REQUIRED REPLACEMENTS AND T/E DEFICIENCY FILLS ON AN EXPEDITED
 BASIS. ASSEMBLY OF SUCH ASSETS AS ARE AVAILABLE FROM THE LAYETTE
 OR OTHER SOURCES ON OKINAWA WILL COMMENCE IMMEDIATELY.

D. ALL ITEMS REQUIRED FOR THE BLT WHICH ARE AVAILABLE ON
 OKINAWA, TOGETHER WITH NECESSARY PERSONNEL FROM NINTH MAB PROV
 SERV BN, WILL BE SENT TO SUBIC BAY SO AS TO ENSURE BEING ON
 SITE PRIOR TO THE BLT'S ARRIVAL.

E. AFTER SCREENING OF LTI'S BY THIRD FORSERVREGT, CG
 FORLOGCMD WILL BE NOTIFIED OF THOSE ITEMS WHICH ARE NOT
 AVAILABLE ON OKINAWA. HE WILL TAKE MEASURES TO SCREEN ALL
 ASSETS IN COUNTRY, AND WILL PROVIDE THE BLT AS MUCH OF THE
 DEFICIENCY LIST AS IS AVAILABLE IN COUNTRY JUST PRIOR TO
 EMBARKATION. NO EXCHANGE OR TURN-IN EQUIPMENT WILL OCCUR AT
 THIS TIME THE BLT WILL EMBARK WITH ALL OF ITS ON-HAND
 EQUIPMENT PLUS THOSE ASSETS ISSUED BY CG FORLOGCMD.

F. UPON ARRIVAL AT SUBIC, THE BLT WILL BE ISSUED THE
 PACKAGE FROM OKINAWA WHICH HAS BEEN PRE-POSITIONED, AND WILL
 TURN IN ALL ITEMS WHICH HAVE BEEN REPLACED, EITHER BY
 FORLOGCMD OR BY THE THIRD FORSERVREGT PACKAGE. IT IS
 ENVISIONED THAT THIS WILL REQUIRE A MAXIMUM OF TWENTY-FOUR

PAGE 2 OF 3 PAGES

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PAGE 4 PAC 2697 C O N F I D E N T I A L SPECAT EXCLUSIVE HOURS.

G. THE NINTH MAB DETACHMENT WILL PROVIDE MAINTENANCE AND SECURITY FOR THE REFURBISHING PACKAGE AND WILL ACCEPT AND ENSURE EXPEDITIOUS RETROGRADE OF THE EQUIPMENT TURNED IN.

H. UPON ARRIVAL AT OKINAWA, EQUIPMENT TURNED IN BY THE BLT WILL BE REPAIRED/REBUILT AS NECESSARY AND RETURNED TO THE LAYETTE, TO STOCK OR TO THE FORLOGCMD AS APPROPRIATE.

3. NO DIFFICULTY WITH SUPPLY PROCEDURES IS FORESEEN. IN THIS CONNECTION THE BLT AND ITS ELEMENTS WILL BE CONSIDERED NOT TO HAVE LEFT COUNTRY, AND ALL OF ITS REQUISITIONS WILL REMAIN IN EFFECT. LOCAL MEASURES WILL BE SET UP TO ENSURE RECEIPT AND HOLDING OF MATERIAL FOR UNITS/ELEMENTS INVOLVED BY PARENT UNITS (REGT, BN, CO, BTY) UNTIL RETURN OF THE BLT. MATERIAL RECEIVED ON REQUISITIONS FOR END ITEMS OR PARTS FOR END ITEMS WHICH ARE EXCHANGED IN THE REHABILITATION PROCESS WILL BE RETURNED TO FORLOGCMD FOR STOCK UPON RETURN OF BLT ELEMENTS.

4. GEN CUSHMAN PLANS TO DISCUSS THE PROGRAM OUTLINED ABOVE WITH GEN WESTMORELAND IN THE IMMEDIATE FUTURE, WITH THE OBJECTIVE OF INITIATING IT ABOUT 1 DECEMBER, 1967 FOR ONE SLF BLT, WITH A SECOND TO FOLLOW ABOUT 1 JANUARY, 1968.

PAGE 5 PAC 2697 C O N F I D E N T I A L SPECAT EXCLUSIVE

5. UNDERSTANDING THAT THE ENTIRE CONCEPT MUST NECESSARILY BE SEVERELY LIMITED BY TIME AND SPACE FACTORS, AND BEARING IN MIND THAT RE-ENTRY INTO RVN IS ASSUMED TO BE TACTICAL, YOUR COMMENTS ON THE FOREGOING ARE ENCOURAGED.

GP-4
BT

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CCN 110

FILLER 25

DTG: 181309Z

MONTH: OCT 67

ORIGINATOR: CMC

TOP SECRET

MARINE CORPS EYES ONLY

CATEGORY

EXCLUSIVE

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ENY TITTT
T-CG THIRD MAF
P 131329Z OCT 67
FM CMC
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RUMHF/CG III MAF
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TOP SECRET
MARINE CORPS EYES ONLY
EXCLUSIVE

T O P S E C R E T SPECAT MCEQ-EXCLUSIVE FOR LTGENS KRULAK & CUSHMAN FROM GEN GREENE. REQUEST LTGEN CUSHMAN PROVIDE SUBSTANCE TO BGEN CHAISSON.

VISIT OF STAFF REPRESENTATIVES OF SENATE ARMED FORCES COMMITTEE
1. MR J T KENDALL, COUNSEL, & BGEN S R SHAW, USMC (RETD), MR R M NEAL, COL E L HARPER, USAF, STAFF MEMBERS, WILL VISIT VIETNAM AND THE FAR EAST DURING PERIOD 19OCT-19NOV ON BUSINESS OF THE PREPAREDNESS SUBCOMMITTEE OF THE ARMED SERVICES COMMITTEE. ADDITIONAL DETAILED ITINERARY & INFO WILL FOLLOW BY OTHER CHANNELS.

2. MESSRS KENDALL AND SHAW VISITED HQMC 17OCT FOR BRIEFINGS & DISCUSSIONS IN PREPARATION FOR THEIR FORTHCOMING TRIP. AS HAS BEEN THE CASE WITH PREVIOUS STAFF VISITS, THEIR INTERESTS ARE WIDESPREAD. THEY WERE PROVIDED A BRIEFING ON THE CURRENT TACTICAL SITUATION IN ICTZ, INCLUDING RECENT ARMY DEPLOYMENTS

PAGE TWO RUCIHOA 9619 T O P S E C R E T SPECAT MCEQ-EXCLUSIVE FOR LTGENS KRULAK & CUSHMAN FROM GEN GREENE FROM ELSEWHERE IN COUNTRY. THRUST OF QUESTIONS INDICATED A LIKELIHOOD THAT FOLLOWING MATTERS WILL BE PURSUED IN QUESTIONS ASKED DURING THEIR VISIT.

- A. REASONS FOR US FORCES PRESENCE IN STRENGTH VICINITY DMZ.
- B. WHAT IS QUALITY OF ARVN FORCES? TRAINING? LOGISTIC POSTURE?
- C. EFFECTS OF DMZ TROOP REQUIREMENT ON REVOLUTIONARY DEVELOPMENT?
- D. IS MARCORPS HAVING DIFFICULTY IN TRNG ADEQUATE SQUAD LDRS?
- E. IS MARCORPS CAPABILITY OF SUSTAINING REPLACEMENTS AT AN ADEQUATE LEVEL IN FACE OF RECENT CASUALTY LEVELS?
- F. WHAT IS THE STATUS OF INCREASE IN THE GAC PROGRAM?
- G. ORIGIN AND PROGRESSION OF THE STRONG POINT OBSTACLE SYSTEM?
- H. PRIORITY OF FUTURE ISSUES OF THE M-16 RIFLE.

3. RESPONSES PROVIDED HERE TO ABOVE QUESTIONS WERE ESSENTIALLY ALONG LINES FAMILIAR TO YOU.
4. REQUEST PARTY BE PROVIDED FRANK AND CANDID ANSWERS TO QUESTIONS AND SHOWN YOUR USUAL HOSPITALITY.

GP-4
BT

CG
3 C/S

CCN 106

FILLER 3

DTG: 180204Z

MONTH: OCTOBER 1967

ORIGINATOR: CG FMFPAC

EXCLUSIVE

CATEGORY MARINE CORPS EYES ONLY

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VV PAC596
 PP DDKE
 DE YNA 2721 2910204
 ZNY SSSS
 P 180204Z OCT 67
 FM CG FMFPAC
 TO DDKE/CG III MAF
 BT

EXCLUSIVE

MARINE CORPS EYES ONLY

SECRET

SPECAT EXCLUSIVE FOR LTGEN CUSHMAN INFO BGEN GLICK FROM LTGEN KRULAK. MARINE CORPS EYES ONLY.

- A. CG III MAF 160924Z/OCT67
- B. CG FMFPAC 110141Z/OCT67
- C. CG III MAF 080656Z/OCT67

1. I AGREE THAT THE SOUNDEST APPROACH TO TAKE AT THIS TIME IS TO BROACH THE SUBJECT OF BLT REHABILITATION AND REFIT TO WESTY ALONG THE LINES DISCUSSED IN REFERENCE B.

2. IN PLACING THE PROPOSAL FOR SHIFTING THE BLT'S IN THE TIME FRAMES 1 DECEMBER 67, AND 1 JAN 68, RESPECTIVELY, I BELIEVE YOU HAVE PUT IT FAR ENOUGH INTO THE FUTURE TO MAKE IT ATTRACTIVE TO WESTY, AND HAVE MADE ALLOWANCE, FOR THE TIME NECESSARY TO PLAN ON A DELIBERATE BASIS. IN

PAGE 2 YNA 2721 SECRET

THIS CONNECTION, WE SHOULD RECOGNIZE AN ADDITIONAL POSSIBLE ADVANTAGE. THIS IS FOR FURTHER EXPLOITATION OF OUR LONG-RANGE GOALS, SHOULD AN OVERALL IMPROVEMENT IN THE SITUATION ALONG THE DMZ OCCUR.

3. AS SUGGESTED IN REFERENCES A AND C, I SEE MUCH TO BE GAINED FOR A QUICK 3 DAY AMPHIBIOUS EXERCISE AT SUBIC.

4. CONDITIONED ON WESTY'S HOPED FOR RESPONSE, I SUGGEST YOU NOW WORK OUT A ROUGH SCHEDULE WITH TF 76 AND 79 AND PROVIDE A COPY TO THIS HEADQUARTERS TO FACILITATE A UNITED FRONT BY OUR RESPECTIVE REPRESENTATIVES AT THE 7TH FLEET SCHEDULING CONFERENCE ON 30 OCTOBER. WARM REGARDS.

GP-4
BT

III MAF 2100/2 (REV. 11-66)

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CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. CMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.									

#35

SECRET

Dep CG
ACTION COPY
DCL

CG has seen
C/S

PP UUMSEA
DE UUMSA 3163K 2921130
ZNY SSSSS
P 191125Z OCT 67

FM COMUSMACV
TO CG III MAF

BT
SECRET 34414 FROM: MACCOC
FOR LTG CUSHMAN FROM GEN WESTMORELAND
SUBJ: 108TH ARTY GRP (U)

ACT: S/S

C/S

Recommended
copies to G-3
TR 2000

REF: ADMIN III MAF DTG 242334Z SEP 67 (S)

1. (S) ON 22 SEPT WE DISCUSSED THE EMPLOYMENT OF THE 108TH ARTY GRP HQ UNDER III MAF. AS REPORTED IN REFERENCE, THE MATTER OF ASSIGNMENT OF A TACTICAL MISSION WAS LEFT TO YOUR DETERMINATION.
2. (S) IN VIEW OF THE CONTINUING COMPLEXITY OF CONTROLLING THE LARGE NUMBER OF ARTY UNITS IN QUANG TRI, IT IS NOW MY OPINION THAT THE TACTICAL CAPABILITY OF THE 108TH GRP COULD BE USED TO YOUR ADVANTAGE.

THEREFORE, I WOULD LIKE YOU TO EXAMINE THE ALTERNATIVES AND SUBMIT TO ME A PLAN FOR THE EMPLOYMENT OF THE ARTY GRP HQ IN A TACTICAL ROLE. THE GRP COULD WILL PROVIDE ADMINISTRATIVE AND LOGISTICAL SUPPORT FOR ARMY ARTILLERY UNITS IN NORTHERN I CTZ.

GP-4
BT

6

G-3 has copy
+ action
P

13

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CIB	CDC	DENT.	ENB.	ENGR.	FD. SERV.	HQ. COM.T.	INSP.	LEGAL	MTD	POSTAL	PROTOCOL	PMD
PSY. OPS.	SPL. SERV.	SUP.	SURG.									

#36

CCN 135

FILLER 3

DTG: 191050Z

MONTH: OCTOBER 1967

ORIGINATOR: THIRD FSR

CG	<i>lo</i>
DCG	<i>W</i>
CS	<i>a</i>

CATEGORY **EXCLUSIVE**

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CG FMFPAC - #3

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P1*

DATE-TIME GROUP 191050Z OCT 67

COPY 1 OF 3

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#37

CONFIDENTIAL

EXCLUSIVE

P 191050Z OCT 67
FM THIRD FORSERVREGT
TO CG FMFPAC
INFO CG FORLOGCOMD
CG III MAF
BT

CONFIDENTIAL SPECAT EXCLUSIVE FOR LTGEN KRULAK INFO
LTGEN CUSHMAN AND BGEN OLSON FROM COL SHELLY.

BATTALION ROTATION (C).

A. YOUR 172109Z OCT 67 (C).

1. IAW PAR FIVE REF A FOLLOWING PARAGRAPHS PROVIDE COMMENTS/RATIONALE REGARDING ALTERNATE PLANS.

2. THE LTI/INVENTORY SHOULD NOT BE ONE OF GREAT DETAIL BUT SHOULD ONLY BE USED AS A GUIDE BY QUALIFIED MAINTENANCE PERSONNEL TO MAKE THE DETERMINATION AS TO WHETHER THE END ITEM SHOULD BE REPLACED. THIS INSPECTION SHOULD BE A JOINT THIRD FSR/FLC EFFORT WITH THE RESULTS COURIERED BACK BY THIRD FSR PERSONNEL.

3. FOR THOSE ITEMS PROVIDED BY FLC WHICH ARE NOT AVAILABLE AT THIRD FSR SOME CONSIDERATION SHOULD BE GIVEN TO TURN-IN TO FLC FOR REPAIR. EXAMPLE: A TANK REQUIREING ENGINE REPLACEMENT IS REPLACED BY A TANK FROM IN-COUNTRY ASSETS. AT THAT TIME FLC MIGHT BE ABLE TO MAKE THE REQUIRED ENGINE CHANGE AND RETURN THE VEHICLE TO M/F WITHOUT JEOPARDIZING THEIR WORK EFFORTS. THIS WOULD PRECLUDE THE REQUIREMENT OF MOVING THE TANK TO OKINAWA, FURTHER IT SHOULD SIMPLIFY THE LOADING PLAN. THE COMBAT LOAD OF EACH SHIP WILL HAVE TO PROVIDE READY OFF-LOADING OF END ITEMS TO BE REPLACED AT SUBIC AND THPIE FOR WHICH AN ISSUE WAS MADE IN-COUNTRY WITH NO TURN-IN.

4. FOR THOSE MAJOR ENB ITEMS OFF-LOADED AT SUBIC FOR SHIPMENT TO OKINAWA SUFFICIENT TIME MUST BE ALLOTTED FOR REPAIRS AT THIRD FSR. FOR PLANNING PURPOSES THIS SHOULD BE TWENTY DAYS WHICH DOES NOT INCLUDE TRANSIENT TIME. CONSIDER OPPORTUNE LST SHIPPING MOST USEFUL HERE

5. BECAUSE OF THE TIME FACTORS IT MAY BE NECESSARY TO INCREASE THE LAYETTE ALLOWANCE TO PROVIDE THE DESIRED REPLACEMENTS. INDIVIDUAL EQUIPMENT AND M-16 RIFLES HAVE ALREADY BEEN RECOMMENDED FOR INCREASES TO ALLOW COMPLETE REPLACEMENTS. DETERMINATION OF WHAT OTHER ITEMS WOULD BE INCREASED WILL HAVE TO BE MADE ALONG WITH AN ANALYSIS OF AVAILABLE ASSETS.

6. IF THIS LESS DESIRABLE ALTERNATIVE IS ADIPTED THERE SHOULD BE A CONFERENCE OF MAJOR COMMANDS CONCERNED, WITH ALL PARTIES HAVING KNOWLEDGE OF ASSET DATA RTC. THIS COMD NOW KNOWS TOTAL M/F ASSET POSITION OF

FLC.
GP-4
BT

III MAF 2100/1 (REV. 11-66)

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CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.									

#37

CCN 115

FILLER 3

DTG: 210115Z

MONTH: OCTOBER 1967

ORIGINATOR: CG NINTH MAB

CG	<i>[Signature]</i>
DCS	<i>[Signature]</i>
C/S	<i>[Signature]</i>

CATEGORY **FOR SECRET**

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SECRET

IIPC403
 OO RUMHMF
 DE RUABQL 936B 2940115
 ZNY SSSSS
 O 212115Z OCT67
 FM CG NINTH MAB
 TO RUMHMF/CG III MAF
 BT

S E C R E T

FOR LIGEN CUSHMAN FROM BGEN GLICK
 BLT REHABILITATION AT SUBIC
 A. CG FMFPAC MSG 132204Z OCT67

1. PARA 4 OF REF A AUTHORIZED DIRECT LIAISON IN WORKING OUT THE DETAILS OF REHABILITATION AND TRAINING OF BLTS AT SUBIC. MY STAFF HAS BEEN WORING ON THE DETAILS OF 9TH MAB RESPONSIBILITIES AND I EXPECT TO HAVE THIS PLAN COMPLETED BY 27OCT. I WILL ASSURE THAT III MAF IS MADE FULLY AWARE OF ITS CONTENTS. UNDER THE PROPOSED PROGRAM, IN WHICH AN ITEM EXCHANGE WOULD TAKE PLACE, THERE WILL HAVE TO BE A SIGNIFICANT DEPLETION OF BLT LAYETTE ASSETS. I AM CONCERNED THAT 30 DAYS, WHICH WOULD INCLUDE SHIPPING TIME, MAY NOT BE SUFFICIENT TIME TO REPLENISH THE LAYETTE AND THAT THE SECOND BLT TO ROTATE MAY SUFFER. AS PREVIOUSLY STATED, I BELIEVE THAT THE DATE OF EXCHANGE FOR THE SECOND BLT SHOULD BE FLEXIBLE.

PAGE TWO RUABQL 936B S E C R E T

IT MAY BE POSSIBLE TO PLAN FOR ROTATION OF THE SECOND BLT ABOUT 1 JAN AND STILL MAINTAIN A DEGREE OF FLEXIBILITY. I WOULD PROPOSE THAT THE FINAL DETERMINATION BE WITHHELD UNTIL ON OR ABOUT 5 DECEMBER, AT WHICH TIME WE WILL HAVE SUFFICIENT INFORMATION REGARDING BOTH AVAILABLE EJD REQUIRED ASSETS TO MAKE A SOUND RECOMMENDATION.

GP-4
 BT

III MAF 2100/2 (REV. 11-66)

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SECRET

CG	AFC	CS	DC/S	G-1	G-2	G-3	G-4	G-5	COMPT.	ADJ.	CHAP.	CEO
CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.									

#38

CCN 114

FILLER 3

DTG: 210147Z

MONTH: OCTOBER 1967

ORIGINATOR: CG FIRST MARDIV

CG	<u>B</u>
DCG	
C/S	<u>0</u>

CATEGORY **EXCLUSIVE**

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SECRET

EXCLUSIVE

DE RUMHLA 2255 2940147
 O P 210147Z OCT 67
 FM CG FIRST MARDIV REIN
 TO CG FMFPAC
 INFO CG III MAF
 BT

S E C R E T SPECAT EXCLUSIVE FOR
 SPECAT EXCLUSIVE FOR LTGEN KRULAK, INFO FOR LTGEN CUSHMAN
 FROM MGEN ROBERTSON
 HOSPITALIZATION FOR NEPHRECTOMY

1. ON ANNUAL PHYSICAL EXAMINATION LEFT HYDRONEPHROSIS FOUND. ADMITTED TO SICK LIST EIGHTEEN OCTOBER WITH MALISE, DYSURIA, FREQUENCY OF URINATION, FEVER, CHILLINESS AND GROSS HEMATURIA. DISCHARGED FROM SICK LIST TWENTY OCTOBER WITH RECOMMENDATION THAT LEFT NEPHRECTOMY BE PERFORMED AT A STATIONARY HOSPITAL IN WESTPAC. UROLOGIST ESTIMATED PERIOD ON SICK LIST FOUR WEEKS AND RETURN TO DUTY.
2. UNLESS OTHERWISE DIRECTED DESIRE TO BE ADMITTED EITHER TO U.S. ARMY HOSPITAL, CAMP KUE, OKINAWA OR U.S. NAVAL HOSPITAL YOKOSUKA ON OR ABOUT 25OCT1967. FURTHER DESIRE ON DISCHARGE FROM SICK LIST TO RESUMECOMMAND FIRST MARINE DIVISION.

PAGE TWO RUMHLA 2255 S E C R E T EXCLUSIVE FOR
 3. BRIGADIER GENERAL F. C. LAHUE, WELL QUALIFIED TO COMMAND FIRST MARINE DIVISION DURING MY TEMPORARY ABSENCE.
 4. WILL DISCUSS WITH YOU UPON YOUR ARRIVAL DANANG.
 GP-4
 BT

III MAF 2100/2 (REV. 11-66)

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CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.									

#39

CCN 124

FILLER 25

DTG: 211356Z

MONTH: OCT 67

CG	<i>ls</i>
DCG	<i>u</i>
C/S	<i>o</i>

ORIGINATOR: CG FORLOGCMD

EXCLUSIVE

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M
 PP RUHFMA
 DE RUMHFL 2467 2941356
 ZNY CCCCC
 P 211356Z OCT 67
 FM CG FORLOGCOMD
 TO RUHFMA/CG FMFPAC
 INFO ZEN/CG III MAF
 ZEN/CG FMFPAC FWD
 ZEN/THIRD FORSERVREGT
 BT

EXCLUSIVE

C O N F I D E N T I A L
 MARINE CORPS EYES ONLY
 SPECIAL EXCLUSIVE FOR LTGEN KRULAK, LTGEN CUSHMAN, MGEN BOUKER,
 AND COL SHELLY
 OSD TEAM REVIEW OF SUPPLY AND TRANSPORTATION FUNCTION IN SUPPORT
 OF PACOM

- A. CG FMFPAC 170131Z OCT 67
1. THE OSD TEAM ARRIVED 1037 ON 20 OCT AND CONSISTED OF CAPT BLASDALL, USN, LTCOL PATTERSON, USAF, AND LTCOL TIGHE, USMC. THE TEAM LEADER STAYED IN SAIGON WITH OTHER MEMBERS.
 2. LTCOL PATTERSON STATED THAT BGEN KENDERDINE'S TRIP REPORT COINCIDED WITH A DESIRE OF SECDEF TO CUT BACK ON COMMERCIAL AIRLIFT CONTRACTS AS A MEANS OF REDUCING THE BUDGET.

- PAGE TWO RUMHFL 2467 **C O N F I D E N T I A L**
3. THE TEAM DESIRE TO SPEND MOST OF THEIR TIME AT LOCATIONS WHERE SHIPMENTS ARE HANDLED. AT RED BEACH THEY VISITED SHIPPING AND RECEIVING AND MADE A TOUR OF CLASS II LOTS. THEY ASKED TO SEE SOME RECENTLY ARRIVED AIR SHIPMENTS BUT OUR PEOPLE HAD ALREADY PROCESSED THE MATERIAL AND IT HAD BEEN DISPERSED. SOME BOXES WITH THE 999 DESIGNATION WERE FOUND IN STORAGE. THE ITEM WAS THE DISPOSABLE WATER CONTAINERS. THE NEED FOR THE ITEM WAS EXPLAINED. HOWEVER, THEY MADE THE POINT THAT IMMEDIATE REQ ONLY SHOULD HAVE BEEN SHIPPED BY AIR WITH THE REMAINDER BY SURFACE. THE CUT LABELS CONTAINING TCMD FROM SEVERAL OF THE BOXES FOR FURTHER EXAMINATION.
 4. AT PHU BAI THEY CAME TO REALIZE THAT 999 WAS ALSO USED ON INTRA WESTPAC SHIPMENTS AND THAT ALL SUCH MARKINGS DID NOT COME FROM CONUS. THEY MADE THE REMARK THAT A CASUAL VISITOR COULD EASILY BE MISLEAD IN THINKING THAT ALL THIS MATERIAL WAS FLOWN FROM CONUS.
 5. UPON RETURN TO DANANG THE TEAM VISITED SALVAGE REPAIRABLE STORAGE LOT OF FLC AND OBSERVED A 114 TRUCK THIRD MARDIV CONVOY UNLOAD RETROGRADE ITEMS FROM PHU BAI AND DONG HA.
 6. ON 21 OCT THE TEAM VISITED FLSG SAVO AT CHU LAI. AT THIS POINT IT BECAME EVIDENT THAT THE TEAM FINALLY REALIZED THAT THE URGENT REQUIREMENT FOR MATERIAL BY PRIORITY 02 999 FOR IN COUNTRY MOVEMENT

PAGE 1 OF 2 PAGES

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CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SJP.	SURG.									

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PAGE THREE RUMHFL 2467 C O N F I D E N T I A L
 OF SUPPLIES WAS GENERALLY BASED ON THE URGENCY OF THE SUPPORT
 REQUIRED FOR THE TACTICAL SITUATION AND THE EFFECTS OF MONSOON
 WEATHER WHICH PRECLUDED THE USE OF SURFACE AND LAND LINE OF
 COMMUNICATION. FURTHER, THE TEAM STATED THAT THEIR REAL BASIC
 INTEREST WAS NONUS TO RVN PRIORITY 32 999 REQUISITIONED SUPPLIES.
 THEREFORE, I BELIEVE THAT THE TEAMS EVALUATION WILL BE LIMITED TO
 THE PRIORITIES USED FOR CONUS TO RVN SHIPMENTS. THE FOLLOWING DATA
 WAS REQUESTED BY AND FURNISHED TO THE TEAM:

MONTH	MAC	SHORT TONS SURFACE
APRIL	621.3 WESTPAC 243.9 CONUS	13,192 WESTPAC 3,925 CONUS

MAY	364.9 TOTAL 336.1 WESTPAC 222.6 CONUS	16,927 TOTAL 3,859 WESTPAC 5,256 CONUS

JUNE	1,283.7 TOTAL 647.3 WESTPAC 101.2 CONUS	8,936 TOTAL 292 WESTPAC 12,673 CONUS

PAGE FOUR RUMHFL 2467 C O N F I D E N T I A L

JULY	743.5 TOTAL 691.8 WESTPAC 321.5 CONUS	12,962 TOTAL 6,116 WESTPAC 14,268 CONUS

AUGUST	1,213.3 TOTAL 523.3 WESTPAC 446.9 CONUS	23,184 TOTAL 9 WESTPAC 14,251 CONUS

SEPTEMBER	970.2 TOTAL 352.0 WESTPAC 215.0 CONUS	14,351 TOTAL 852 WESTPAC 16,663 CONUS

	567.3 TOTAL	17,515 TOTAL

7. THE TEAM WILL VISIT OKINAWA 24-25 OCT. COLONEL LESTT ER T. DAVID
 USAF, TEAM LEADER, WILL CALL ON FMFPAC FWD AND THIRD FSR.

8. ALL ITEAM VISITS WERE PERSONALLY ESCORTED. BGEN OLSON SENDS.

GP-4

BT

PAGE 2 OF 2 PAGES

III MAF 2100/1 (REV. 11-60)

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									#40

CCN 125

FILLER 25

DTG: 211408Z

MONTH: OCT 67

ORIGINATOR: CG FORLOGCMD

CG	<i>[Signature]</i>
DCG	<i>[Signature]</i>
C/S	<i>[Signature]</i>

CATEGORY

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SECRET

PP RUHFMA
DE RUMHFL 4472 294140S
ZNY SSSSS
P 211409Z OCT 67
FM CG FORLOGCOMD
TO RUHFMA/CG FMFPAC
INFO ZEN/CG III MAF
ZEN/THIRD FORSERVREGT
BT

EXCLUSIVE

SECRET
EXCLUSIVE FOR LTGEN KRULAK, LT GEN CUSHMAN, COL SHELLEY FROM
BGEN OLSON

A. CG FMFPAC 172109Z OCT 67 (C)

1. CONCUR WITH BASIC CONCEPT REF A.
2. ESSENTIAL THIS COMMAND RECEIVE NOTIFICATION OF ITS PORTION OF THE TOTAL REPLACEMENT REQ AS DETERMINED BY CG THIRD FSR AS SOON AS POSSIBLE AND NLT EMBARK DAY MINUS 10 TO ALLOW FOR PROCESSING FOR ISSUE.

GP-4
BT

III MAF 2100/2 (REV. 11-66)

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CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.									# 41

CCN 129

FILLER 3

DTG: 220227Z

MONTH: OCTOBER 1967

ORIGINATOR: CTF SEVEN NINE

~~CG~~
C/S.

CATEGORY FOR - BGEN OWENS

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#42

SECRET

FOR

ZNY SSSSS
P 220227Z OCT 67
FM CTF SEVEN NINE
TO CG III MAF
BT

SECRET

FOR BGEN OWENS FROM COL CODISPOTI

1. OUR STAFF DOES NOT REPEAT NOT DESIRE TO SUPPORT THE MACV PROPOSAL FOR CHANGE IN RULES OF ENGAGEMENT PERTAINING TO THE WBLC'S HOWEVER THEY APPEAR TO AGREE TO AT LEAST NOT OPPOSE THE RECOMMENDATION.
2. ESSENTIALLY THEIR POSITION SEEMS TO BE THE OLD PAROCHIAL LINE GUARDING THEIR AREA OF CONCERN FROM ENCROACHMENT BY OTHER SERVICES.
3. SORRY I COULD NOT DO BETTER IN THIS MATTER, BUT, I AM STILL PRESENTING ARGUMENTS.
4. BEST REGARDS.

GP-4

BT

III MAF 2100/2 (REV. 11-66)

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SECRET

CG	AFC	CS	DC/S	G-1	G-2	G-3	G-4	G-5	COMPT.	ADJ.	CHAP.	CEO
CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.									#42

CCN 146

FILLER 25

DTG: 220435Z

MONTH: OCT 67

ORIGINATOR: COMNAVFOR V

CG	<i>B</i>
DCG	<i>m</i>
C/S	<i>[initials]</i>

G-3 [initials]

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DATE-TIME GROUP 220435Z OCT 67

#43

CONFIDENTIAL

EXCLUSIVE

P 220435Z OCT 67
FM COMNAVFORV
TO CG III MAF
INFO CG FIRST MAW
BT

CONFIDENTIAL SPECIAL EXCLUSIVE FOR LTGEN CUSHMAN INFO
MGEN ANDERSON FROM RADM VETH.

A. CG III MAF 172354Z OCT 67.

1. AGREE WITH YOUR COMMENTS IN REF A AND WELCOME THE OPPORTUNITY TO EVALUATE THE TRIM SYSTEM OVER I CTZ.
 2. MY STAFF IS DEVELOPING A CONCEPT OF OPERATIONS AND OPLAN FOR THE TRIM EVALUATION. PRESENT INTENTIONS ARE TO USE TRIM IN MARKET TIME AND GAME WARDEN DURING THE FIRST AVAILABLE PERIODS AND THIS WOULD INCLUDE MISSION IN SURF LINE OFF I CTZ. AFTER EVALUATION HAS MADE SATISFACTORY PROGRESS AGAINST THE EASIER WATERBORNE TARGETS INTEND TO SHIFT IN AND FOR MORE DIFFICULT MISSIONS AND CONSIDER I CTZ THE BEST AREA FOR SUCH OPERATIONS. SINCE POOR WEATHER IS REPORTED TO DEGRADE THE EFFECTIVENESS OF MANY TRIM SENSORS, THE NE MONSOON IS A FACTOR. I WILL KEEP YOU ADVISED OF DEVELOPMENTS, PARTICULARLY THE SCHEDULES AND PLANNED AREA OF OPERATIONS. TRIM IS EXPECTED TO RETURN TO CONUS IN JUNE.
- WARM REGARDS.

GP-4

III MAF 2100/1 (REV. 11-66)

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CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMOT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.									#43

CCN 184

FILLER 16

DTG: 220527Z

MONTH: OCTOBER 1967

ORIGINATOR: COMUSMACV

CG

DCG

DCGAIR

cls

DC/s

[Handwritten signature]

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FOR

CATEGORY _____

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44

SECRET

FOR

PP RUMMF
 DE RUMSAW 642D
 P 220527Z OCT 67
 FM COMUSMACV
 TO CG III MAF
 BT

S E C R E T 34756 FROM: MACCCOC
 FOR LIG CUSHMAN FROM GEN WESTMORELAND
 SUBJ: ARG/SLF EMPLOYMENT SCHEDULE (U)
 REF: CG, III MAF DTG 180820Z OCT 67 (S)

1. (S) YOUR PROPOSED ROTATION OF BLT'S TO RELIEVE BLT 2/3 AS SLF BRAVO DURING 1-4 DEC 67 AND BLT 1/3 AS SLF ALPHA DURING 1-4 JAN 68 IS CONCURRED IN.
 2. (S) I UNDERSTAND THAT FORTY OF THE MARINE CH-46 HELICOPTERS NOW UNDERGOING STRUCTURAL MODIFICATIONS WILL BE RETURNED TO YOU DURING NOVEMBER AND THAT COMPLETION OF THE REMAINING FIFTY-SIX CH-46'S IS PROGRAMMED DURING DECEMBER. THIS SHOULD APPRECIABLY INCREASE YOUR REACTION CAPABILITY WITHIN I CTZ AT THE TIME OF BLT FORMATION AND REHABILITATION PERIODS.
 - 3 (S) PLEASE KEEP ME ABREAST OF ANY MAJOR CHANGES YOU FORESEE IN THE SUBJECT SCHEDULE. GP-3
- BT

III MAF 2100/2 (REV. 11-66)

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CIB	CDC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.									#44

CCN 138

FILLER 16

DTG: 220552Z

MONTH: OCTOBER 1967

ORIGINATOR: COMSEVENTHFLT

CG / lo
C/S / lo

CATEGORY _____

FOR - BGEN OWENS

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OK
lo

MAF: RECEIVED (1) ENVELOPE SAID TO CONTAIN COPIES 2-3 OF 3
COPIES OF COMSEVENTHFLT MESSAGE 220552Z OCT 67

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DATE-TIME 221535 H OUT.

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D1*

DATE-TIME GROUP 220552Z OCT 67

40

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#45

~~CONFIDENTIAL~~

PP RUMHMF
DE RUAUBUL 1753 2952552
ZNY CCCCC
P 220552Z OCT 67
FM COMSEVENTHFLT
TO RUMHMF/CG III MAF
BT

FOR

C O N F I D E N T I A L

FOR BGEN OWENS FROM COL CODISPOTI

1. WE ARE PREPARING A PROPOSED SCHEDULE OF VISITS FOR VADM BRINGLE, PROSPECTIVE COMSEVENTHFLT, DURING THE NEXT UNDERWAY PERIOD OF THE FLAGSHIP. FOR INFO, AND SUBJECT TO YOUR CONCURRENCE, THE FOLLOWING ARE PLANNED VISITS INVOLVING III MAF:

19 NOV - CALL ON CG III MAF

6 DEC - TOUR III MAF UNITS 0745 TO 1700. SUGGEST SAME SCHEDULE AS THAT PREPARED FOR LAST VISIT VADM HYLAND EXCEPT THAT RETURN TO BANANG AT TERMINATION OF DMZ TOUR IN LIEU OF VISIT TO ARG/SLF; I.E. REGULAR III MAF BRIEF, ISTMAW, ISTMARDIV (INCLUDE LUNCH), 3RDMARDIV, DMZ.

9 DEC - POSSIBLE LUNCH ABOARD FLAGSHIP FOR CG III MAF AND COMNAVSUPPACT DANANG

2. WITH YOUR OK, WILL DISCUSS DETAILS OF VISIT WITH FRANK SMITH AT SKED CONFERENCE IN YOKOSUKA.

3. BEST REGARDS.

GP-4

BT

III MAF 2100/1 (REV. 11-66)

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									

#45

CCN 172

FILLER 16

DTG: 231240Z

MONTH: OCTOBER 1967

ORIGINATOR: COMUSMACV

CG	<i>[Signature]</i>
DCG	<i>[Signature]</i>
DCG AIR	<i>Has seen</i>
9/s	<i>[Signature]</i>
DC/S	<i>Has seen</i>

FOR-LT GEN CUSHMAN

CATEGORY _____

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MAF: RECEIVED (1) ENVELOPE SAID TO CONTAIN COPIES 2-4 OF 4
COPIES OF COMUSMACV MESSAGE 231240Z OCT 67

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14 Dec 67
P*

DATE-TIME GROUP 231240Z OCT 67

Copy 4 of 4.

44

#46

9253VA 336MAA735

~~CONFIDENTIAL~~

FOR

ZNY CCCCC
P 231243Z OCT 57
FM COMUSMACV
TO RUMHMF/CG III MAF
INFO RUMSVA/DCG USARV
BT

C O N F I D E N T I A L 34332 MACCO4
FOR LTG CUSHMAN, INFO LTG PALMER FROM GEN WESTMORELAND.
SUBJECT: FORMATION OF FALCON GROUP IN I CTZ (U)

1. (U) I HAVE APPROVED THE RECOMMENDATION OF THE DEPUTY COMMAND-
ING GENERAL, USARV, THAT AN ARMY AVIATION GROUP HEADQUARTERS BE
STATIONED AT DANANG.
2. (C) THE BUILD-UP OF U.S. ARMY FORCES IN I CTZ TO INCLUDED A
SIZABLE AMOUNT OF AVIATION ORGANIC TO ARMY DIVISIONAL UNITS AND AN
INCREASED NUMBER OF AVIATION UNITS OF THE 1ST ARMY AVIATION BRIGADE
HAD MADE THE PROVISION OF AN ARMY AVIATION GROUP HEADQUARTERS A MATTER
OF URGENCY. THE NEW GROUP WILL FOR A LIMITED TIME BE PROVISIONAL AND
WILL BE CALLED THE FALCON GROUP UNTIL DEPARTMENT OF THE ARMY PROVIDES
A NUMBER DESIGNATION.
3. (C) THE GROUP WILL BE UNDER YOUR OPERATIONAL CONTROL. THE
212TH COMBAT AVIATION BATTALION AND THE 14TH COMBAT AVIATION BATTALION,

PAGE 2 RUMSMA 3375K C O N F I D E N T I A L
NOW LOCATED IN THE I CTZ AND ASSIGNED TO THE 17TH COMBAT AVIATION
GROUP LOCATED AT NHA TRANG WILL BE TRANSFERRED TO THE FALCON GROUP.
THE FALCON GROUP WILL BE RESPONSIBLE FOR ADMINISTRATION AND TECHNICAL
SUPERVISION, AND INSURE THE PROFESSIONALISM OF ALL NON-DIVISION U.S.
ARMY AVIATION UNITS IN I CTZ. THE 14TH COMBAT AVIATION BATTALION
WILL CONTINUE TO BE ATTACHED TO THE AMERICAL DIVISION, THE 212TH
COMBAT AVIATION BATTALION AND ITS SUBORDINATE UNITS SHOULD BE TASKED
THROUGH THE FALCON GROUP.

4. (C) THE I FFV AND II FFV HAVE SIMILAR COMBAT AVIATION
GROUP HEADQUARTERS. THE FF COMMANDERS EMPLOY THE AVIATION GROUP
COMMANDERS IN THE DUAL CAPACITY OF GROUP COMMANDER AND SENIOR ADVISOR

AS THE PRIMARY STAFF OFFICER FOR ARMY AVIATION. THIS PROVIDES THE
COMMANDER A WELL QUALIFIED OFFICER TO DEAL WITH THE TECHNICAL AND
AVIATION OPERATIONAL PROBLEMS RELATING TO ALL ARMY AVIATION, DIVI-
SIONAL AND SEPARATE UNITS IN HIS CTZ. I URGE THAT YOU ESTABLISH THE
FALCON GROUP COMMANDER AS YOUR ARMY AVIATION STAFF OFFICER REPORTING
DIRECTLY TO YOU AND WORKING WITH YOUR G STAFF ON THE EMPLOYMENT AND
SUPPORT OF ARMY AVIATION.

5. (U) COLNEL EUGENE CONRAD, A SENIOR AND HIGHLY COMPETENT
ARMY AVIATOR, WILL BE ASSIGNED AS THE FALCON GROUP COMMANDER ON THE

PAGE 3 RUMSMA 3375K C O N F I D E N T I A L
1ST OF NOVEMBER. MAJOR GENERAL ROBERT R. WILLIAMS, USARV AVIATION
OFFICER, IS AVAILABLE AT ANY TIME FOR DISCUSSIONS OR TO ADVISE YOU
DURING THE FORMATIVE STAGES OF THE FALCON GROUP AND ITS OPERATIONS
GP-4

BT

III MAF 2100/1 (REV. 11-66)

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									#46

P 231251Z ZFF-1
FM GEN ABRAMS DEPCOMUSMACVHEA100M
TO LTG CUSHMAN CG III MAF
ZFM

CONFIDENTIAL

CONFIDENTIAL - A L-MAO-2997 EYES ONLY
ON MY VISIT TO YOUR HEADQUARTERS LAST WEEK I WAS TOLD
YOU WERE SHORT 4.2" MORTAR AMMUNITION. USARV HAS AMPLE
STOCKS ON HAND AND A LOAN CAN BE ARRANGED IF YOU SO DESIRE.

DELIVER DURING DUTY HOURS

253

CONFIDENTIAL

MINIM

23/12/51 OCT.

1 OF 1

47

CCN 201

FILLER 16

DTG 272127Z

MONTH OCTOBER 1967

ORIGINATOR CG FMFPAC

EXCLUSIVE
MARINE CORPS EYES ONLY

CG	<i>[Signature]</i>
DCCG	<i>[Signature]</i>
DCGAIR	
C/S	<i>[Signature]</i>
DC/S	

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DATE-TIME GROUP 272127Z OCT 67

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#8081

#36

~~TOP SECRET~~

VV PAC908
 PP RUMHMF
 DE RUMHMFMA 4403 3002127
 ZNY IITTT
 P 272127Z OCT 67
 FM CG FMFPAC
 TO RUMHMF/CG III MAF
 BT

EXCLUSIVE

MARINE CORPS EYES ONLY

TOP SECRET SPECAT EXCLUSIVE FOR LTGEN CUSHMAN FROM
 LTGEN KRULAK. MARINE CORPS EYES ONLY.

OPERATIONS NORTH OF THE DMZ

A. CG III MAF 270228Z/OCT 67 (TS)

1. IT WAS NO CONTEST. THE LOCAL ARMY TRIED TO PUSH WESTY'S
 IDEA, BUT GOT NOWHERE. CINCPAC SIMPLY STUCK TO THE DOCTRINE.
 WARM REGARDS.

GP-3

BT

CCN 199

FILLER 16

DTG 271030Z

MONTH OCTOBER 1967

ORIGINATOR COMUSMACV

DCG	<i>[Signature]</i>
DCG	<i>[Signature]</i>
DCG AIRC	<i>Has Seen</i>
C/S	<i>[Signature]</i>
DCS	<i>Has Seen</i>

EXCLUSIVE

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[Signature]*

DATE-TIME GROUP 271030Z OCT 67

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[Signature]

48

SECRET

PP RUNSAK
 DE RUNSAW 4884U 3001045
 ZNY SSSSS
 P 271030Z OCT 67
 FM COMUSMACV
 TO CG III MAF DA NANG
 BT

EXCLUSIVE

SECRET SPECAT EXCLUSIVE FOR LT GEN CUSHMAN 35362
 SUBJ: CIVILIAN DEFENDENT PRISON CAMPS (U)
 REF: YOUR MSG DTG 180238Z OCT 67

1. (S) A TASK FORCE OF THIS HEADQUARTERS HAS BEEN STUDYING THE CIVILIAN DEFENDENT AND DETENTION PROBLEM. EFFORTS ARE NOW UNDERWAY TO EXPEDITIOUSLY REMOVE CONVICTED CIVILIAN DEFENDENTS IN I CORPS TO NATIONAL PRISONS OUTSIDE YOUR AREA. THE TASK FORCE HEAD VISITED YOUR HEADQUARTERS ON 20 OCTOBER FOR DISCUSSION AND INSPECTION OF CU LAO RE.
2. (S) CU LAO RE AND ALTERNATIVE LOCATIONS ARE BEING FULLY CONSIDERED FROM THE VIEWPOINT OF OVERALL NATIONAL REQUIREMENTS AND EVERY CONSIDERATION WILL BE GIVEN THE SPECIAL SITUATION IN I CORPS. COMPLETION OF THE STUDY IS ANTICIPATED NEXT WEEK. DECISION ON THE CU LAO RE CONCEPT IS AWAITING COMPLETION OF THE STUDY.
3. (C) MACV MSG 250538Z OCT 67 INVITED III MAF REPRESENTATIVE TO SAIGON ON 27 OCTOBER TO PARTICIPATE IN FINAL DELIBERATIONS

PAGE 2 RUNSAW 4884U SECRET SPECAT
 ON DETENTION AND PRISON FACILITIES. GP-4
 BT

III MAF 2100/2 (REV. 11-66)

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									

#48

CCN 202

FILLER 25

DTG 272136Z

MONTH OCT 67

ORIGINATOR CG FMFPAC

CG

Lo

DCG

W

DCG AIR

Has seen

C/S

[Signature]

DC/S

Has seen

CATEGORY

EXCLUSIVE

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DATE/TIME 280842H

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24 Dec 67
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DATE-TIME GROUP 272136Z OCT 67

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#49

SECRET

PP RUMHMF
DE RUHFMA 4402 3002136
ZNY SSSSS
P 272136Z OCT 67
FM CG FMFPAC
TO RUMHMF/CG III MAF
RUMHVP/CG THIRD MARDIV
RUMHAW/CG FIRST MAF
RUMHLA/CG FIRST MARDIV
ZEN/CG NINTH MAF
RUMHFL/CG FLC
BT

EXCLUSIVE

SECRET SPECAT EXCLUSIVE FOR LTGEN CUSHMAN, MAJGEN HOCHMUTH, MAJGEN ANDERSON, MAJGEN ROBERTSON, BGEN GLICK, AND BGEN OLSON FROM LTGEN KRULAK.

PERSONNEL STRENGTH (U)

1. MUCH HAS BEEN SAID, THESE PAST FEW WEEKS, ABOUT OUR PERSONNEL STRENGTH FOR THE REMAINDER OF THE YEAR. IT WAS A MAJOR INTEREST AREA AT EACH STOP OF MY JUST COMPLETED TRIP, AND IT WAS THE MOTIVATION FOR THE G-1 CONFERENCE AT THIS HEADQUARTERS LAST WEEK. I MAKE NO ATTEMPT TO CITE ALL THE TRAFFIC ON THE SUBJECT, SUFFICE IT TO SAY THAT ITS VOLUME HAS BEEN CONSIDERABLE. IT

PAGE 2 RUHFMA 4422 SECRET SPECAT EXCLUSIVE FOR BOILS DOWN TO THIS - THE LONG PREDICTED LEAN PERIOD IS UPON US. TO THE EXPECTED REPLACEMENT SHORTFALL FOR THE FOURTH QUARTER WE HAVE ADDED THE HEAVIER THAN NORMAL CASUALTIES OF SEPTEMBER, THE PREDICTABLY GREATER ADMINISTRATIVE LOSSES OF DECEMBER, INCLUDING THE HOLIDAY CONCENTRATION OF SPECIAL LEAVES, AND FINALLY, CONVERSION TO THE 395 DAY TOUR. THE TIMING OF THIS LAST FEATURE COULD HAVE BEEN DELAYED INTO CY-68, BUT IN SO DOING WOULD HAVE LOST CONSIDERABLE EFFECT. SINCE WE CANNOT PREVENT A SECOND CHRISTMAS AWAY FROM HOME FOR MOST OF THOSE WHO DEPARTED CONUS LAST DECEMBER, TRANSITION TO THE 395 DAY TOUR AT THIS TIME IS THE MOST AGGRESSIVE THING THAT WE CAN DO, IN TERMS OF GETTING THE GREATEST NUMBER OF OUR WESTPAC MARINES HOME FOR THE HOLIDAYS.

2. THE CHANGEOVER WHICH, BY YOUR OWN CALCULATIONS, WILL COST US ABOUT ONE THOUSAND MARINES IN OCTOBER AND PROBABLY ABOUT FOURTEEN HUNDRED MORE FOR NOVEMBER AND DECEMBER COMBINED, NEVERTHELESS APPEARS TO HAVE THE UNIVERSAL UNDERSTANDING AND SUPPORT OF ALL MAJOR COMMANDERS. I

PAGE 1 OF 2 PAGES
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SECRET

III MAF 2100/2 (REV. 11-66)

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CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.									#49

SECRET

PAGE 3 RUHHFMA 4402 S E C R E T SPECAT EXCLUSIVE FOR BELIEVE THE IMMEDIATE BENEFIT TO THE INDIVIDUAL MARINE AND THE LONG TERM LEVELING OF ROTATION-REPLACEMENT FLOW TO WESTPAC UNITS MAKE IT WORTH THE PRICE.

3. I ESTIMATE THAT BY THE END OF OCTOBER WE WILL HAVE IN WESTPAC, GROUND AND AIR, ABOUT SEVENTY FOUR THOUSAND ENLISTED THAT ARE EFFECTIVE, THIS IS ABOUT 89 PERCENT OF OUR MANNING LEVEL. BY THE END OF NOVEMBER THIS FIGURE SHOULD INCREASE TO SEVENTY SEVEN THOUSAND OR ABOUT 92 PERCENT OF THE MANNING LEVEL. AND BY THE END OF DECEMBER WE HOPE TO ACHIEVE EIGHTY THOUSAND OR 95 PERCENT OF OUR PRESENT MANNING LEVEL. YOUR REPRESENTATIVES AT THE G-1 CONFERENCE WERE ARMED WITH THESE FIGURES AND MANY MORE, AND BY NOW I AM SURE THAT YOU HAVE EACH BEEN BRIEFED ON THE RESULTS OF THE DISCUSSIONS HERE. THE COMMANDANT, YOU AND I ALL KNOW THAT YOU NEED MORE MARINES, AND EVERY EFFORT WILL CONTINUE TO BE MADE TO PROVIDE THEM, BUT THESE ARE THE FACTS.

4. MY CONCLUDING THOUGHT IS THAT WE HAVE, IN EFFECT, AGREED UPON TAKING A CALCULATED MANPOWER RISK IN THE BELIEF THAT IS IN OUR ULTIMATE BEST INTERESTS.

PAGE 4 RUHHFMA 4402 S E C R E T SPECAT EXCLUSIVE FOR UNFORTUNATELY THIS TEMPORARY AND VOLUNTARY DRAWDOWN CANNOT GO COMPLETELY UNNOTICED BY AN OBSERVANT, AGGRESSIVE PRESS, OR BY THOSE AMONG OUR OWN MARINES WHO HAVE A PROPENSITY FOR DISCUSSING OR WRITING ABOUT UNIT STRENGTHS, ROTATION POLICIES AND THE HARDSHIPS THAT THEY MAY GENERATE. IT IS THEREFORE OF UTMOST IMPORTANCE THAT WE KEEP THE TRANSITION PERIOD IN LOW KEY PERSPECTIVE AND THAT WE THOROUGHLY INFORM BOTH OFFICERS AND MEN OF THE FACTS SO THAT THEY WILL UNDERSTAND THE IMPROVEMENT THAT THE NEW TOUR COMPUTATION BRINGS TO THEM. WARM REGARDS.

GP-4
BT

PAGE 2 OF 2 PAGES

III MAF 2100/2 (REV. 11-66)

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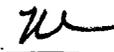
FILLER 16

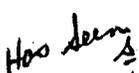
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MONTH OCTOBER 1967

ORIGINATOR 7AF TSN AB RVN

CG 

DCG 

DCG AIR 

C/S 

DC/S

CATEGORY

FOR

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~~Sig~~ 282325H or

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24 Dec 67*

DATE-TIME GROUP 281027Z OCT 67

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FOR

ZCZCSAA752V ALF398
 OO RUMSAK
 DE RUMSAL 379IE 3011030
 ZNY CCCCC ZOK JPCCO
 O 281027Z OCT 67
 FM 7AF TSN AB RVN
 TO RUMSAK/CG III MAF DANANG AB RVN
 INFO RUMSMA/COMUSMACV

BT
 C O N F I D E N T I A L/C-00689 OCT 67.
 FOR GENERAL CUSHMAN, INFO: GEN WESTMORELAND FROM GENERAL MCMYER.
 SUBJ: REPLACEMENT OF III MAF LIAISON OFFICER AND TALLY
 HO FRAGGER.
 REF: CONF MSG CG III MAF 25/1244Z OCT 67.
 I SHARE YOUR CONCERN AND DESIRE TO OPTIMIZE THE
 ATMOSPHERE OF COOPERATION AND UNDERSTANDING IN OUR
 AREAS OF MUTUAL EFFORT. IT PLEASURES ME TO BE ABLE TO
 REPORT THAT MAJOR CATHCART HAS SERVED US WELL THROUGHOUT
 HIS TOUR HERE. I WILL APPRECIATE AND WELCOME YOUR MORE
 SENIOR LIAISON OFFICER. HIS CONCOMITANT EXPERIENCE WILL
 BE TO OUR MUTUAL ADVANTAGE.
 IT OCCURS TO ME THAT YOUR REPRESENTATIVE ON THE TIGER
 HOUND/TALLY HO TASK FORCE FRAGGING TEAM WILL ALSO BE

PAGE 2 RUMSAL 379IE C O N F I D E N T I A L
 LEAVING US THE BEGINNING OF NOVEMBER. HIS CONTRIBUTION AS
 AN EXPERIENCED MARINE AVIATOR HAS BEEN INVALUABLE IN THE
 EMPLOYMENT OF MARINE AIR AND WE ARE ANXIOUS TO GET HIS
 REPLACEMENT.

GP-4
 BT

III MAF 2100/1 (REV. 11-66)

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									#50

CCN 205

FILLER 16

DTG 281158Z

MONTH OCTOBER 1967

ORIGINATOR COMUSMACV

CG

[Signature]

DCG

[Signature]

DCG AIR

Has seen

C/S

[Signature]

CATEGORY

FOR

DC/S

Has seen

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A*

DATE-TIME GROUP 281158Z OCT 67

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#51

SECRET

FOR

ZNY SSSSS
 P 281158Z OCT 67
 FM CCOMUSMACV
 TO CG III MAF DANANG
 BT

SECRET 35511 FROM: MACCOC
 FOR LTG CUSHMAN FROM GENERAL WESTMORELAND
 SUBJ: EMPLOYMENT OF 2D BDE ROKMC
 REF: CG, III MAF DTG 250858Z OCT (S)
 (S) MY LETTER TO GENERAL CHAE WHICH PROPOSED THE MOVE OF THE
 2D ROKMC BDE TO THE SOUTHEASTERN PORTION OF THE DANANG TAOR
 WAS MAILED ON 26 OCT. A COPY HAS BEEN FURNISHED III MAF LIAISON
 OFFICER FOR FORWARDING TO YOUR HQS.
 GP-4
 BT

III MAF 2100/2 (REV. 11-66)

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PSY. OPS.	SPL. SERV.	SJP.	SURG.									#51

CCN 217

FILLER 3

DTG 300448Z

MONTH OCTOBER 1967

ORIGINATOR CG FMFPAC

CG

[Handwritten signature]

DCG

[Handwritten initials]

DCG AIR

Has seen

C/S

[Handwritten initials]

DC/S

Has seen

CATEGORY

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G-3. COPY #6

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M-16 7016
31 Oct 67*

*Copy #3
burned
24 Dec 67*

DATE-TIME GROUP 300448Z OCT 67

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PP RUMHMF
 DE RUHFMA4741 3230448
 ZNY CCCCC
 P300448Z OCT 67
 FM CG FMFPAC
 TO RUCIHOA/CMC
 INFO RUMHMF/CG III MAF
 RUABQL/CG NINTH MAB
 BT

FOR

C O N F I D E N T I A L
 FOR GENERAL GREENE, INFO LTGEN CUSHMAN,
 BGEN GLICK FROM LTGEN KRULAK.

REF:

- A. CG FMFPAC 031923 JUN Do NOT HOLD
 - B. CG FMFPAC 090139 JUN Do NOT HOLD
 - C. CG FMFPAC 102146 JUN Do NOT HOLD
 - D. CG FMFPAC 120617 JULY
 - E. CG FMFPAC 290533 JULY
 - F. CG FMFPAC 022558 AUG
 - G. CG FMFPAC 040601 AUG
 - H. CG FMFPAC 222148 AUG Do NOT HOLD
 - I. CG FMFPAC 242215 OCT Do NOT HOLD
1. A REVIEW OF THE REFERENCES MAY BE OF SOME VALUE

PAGE 2 RUHFMA 4741 C O N F I D E N T I A L
 IN YOUR RESEARCH CONCERNING THE LETTER ON THE M-16
 WRITTEN BY 1ST LIEUTENANT CHERVENAK.

2. MEANWHILE, THE MATTER IS BEING PROSECUTED IN
 DETAIL, TO DETERMINE WHAT EACH ECHELON IN THE CHAIN
 OF COMMAND CAN CONTRIBUTE.

3. SIGNIFICANT FINDINGS WILL BE FORWARDED TO YOU
 PIECEMEAL.

GP-4
 BT

III MAF 2100/1 (REV. 11-66)

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CCN 220

FILLER 16

DTG 042215Z

MONTH OCTOBER 1967

ORIGINATOR CG FMFPAC

EXCLUSIVE
MARINE CORPS EYES ONLY

CG	<i>[Signature]</i>
DCG	<i>[Signature]</i>
DCG AIR	<i>Has been</i>
C/S	<i>[Signature]</i>
DC/S	<i>Has been</i>

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ZNY SSSSS
P 302148Z OCT 67
FM CG FMFPAC
INFO RUMHM/CG III MAF

ZEN CG 9TH MAB
SPECATE EXCLUSIVE FOR LTGEN CUSHMAN AND BGEN GLICK FROM
LTGEN KRULAK, MARINE CORPS EYES ONLY

P 042215Z OCT 67
FM CG FMFPAC

TO CMC
BT

SECRET EXCLUSIVE FOR GEN GREENE FROM LTGEN
KRULAK, MARINE CORPS EYES ONLY.

1. I HAVE JUST HAD A FINE DEBRIEF BY COL. ED BALE,
WHOM GEN ROBERTSON REQUIRED TO LOOK PERSONNALLY
INTO THE M-16 SITUATION IN EVERY UNIT OF 1ST MARDIV.
WHILE HIS FINDINGS ARE NOT DRAMATIC, THEY ARE
STRONGLY VALIDATED AND ARE RESPECTABLE BECAUSE
HE HAD THE OPPORTUNITY TO MAKE A BROAD BASED
COMPARATIVE ANALYSIS AMONG MANY UNITS.

2. BASICALLY, ED CONCLUDES THAT:

A. THE WEAPON IS SOUND AND EFFECTIVE.

B. IT IS SENSITIVE TO PROPER CARE AND CLEANING;
WILL FUNCTION WELL IF GIVEN THIS ATTENTION BUT
DOES NOT ALWAYS GET IT.

C. THE WEAKNESS IN ATTENTION IS LARGELY
SUPERVISORY, RESIDING MAINLY IN NON-COMMISSIONED

PAGE 1 OF 2 PAGES

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SECRET

PAGE 2 RUHHFMA 0580 S E C R E T EXCLUSIVE FOR (MCEO) OFFICERS. THESE ARE YOUNG PEOPLE, WITH A LIMITED DEPTH OF EXPERIENCE, ACTUALLY POSSESSING LITTLE MORE KNOWLEDGE OF THE WEAPON THAN THE PRIVATES.

D. WHILE MUCH IS SAID REGARDING NEED FOR CARE FOR THE RIFLE ITSELF, THE AMMUNITION AND MAGAZINES ALSO REQUIRE SCRUPULOUS CARE, BUT THE CARE REQUIRED IS NEITHER EXCESSIVELY DIFFICULT NOT TIME CONSUMING.

E. THE BASIC WEAPON RUSTS FAR TOO READILY.
 3. ED CONFIRMED MY OWN CONVICTION THAT PRIMARILY WE HAVE A COMMAND AND LEADERSHIP PROBLEM, AND THAT WE ARE MAKING PROGRESS. HOWEVER, I FEEL

THAT WE WILL NOT WHOLLY WHIP THE M-16 PROBLEM UNTIL THE WEAPON IS ISSUED AT THE RECRUIT DEPOTS AND TAUGHT THERE. THEN WE WILL NOT ONLY BURN IT INTO THE PRIVATES MINDS, BUT WILL EDUCATE AN ARRAY OF RESPONSIBLE NCO'S AS WELL.

4. RECOMMEND YOU SEND FOR BALE WHEN HE GETS TO HIS NEW STATION (FORCE TROOPS LANT) AND TALK TO HIM. WARM REGARDS. GP-4
 BI

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