

- 1 18. CG III MAF 020546Z SEP68 (S) *group-3*
CUSHMAN TO QUILTER
PASSES: BUSE PERSONAL ON IGLOO WHITE/DUEL BLADE/DUCK BLIND
FROM MGEN NJ ANDERSON
- 2 17. CG III MAF 021308Z SEP68 (C) *gp-4*
CUSHMAN TO STILWELL
HUE FLOAT BRIDGE
- 3 18. CG III MAF 030524Z SEP68 (C) *gp-4*
CUSHMAN TO BUSE
REASSIGNMENT OF COLONELS
- 4 19. CG III MAF 030526Z SEP68 (C MCEO) *gp-4*
CUSHMAN FOR BUSE
FUNDING FOR R&R CENTERS
- 5 18. CG III MAF 040100Z SEP68 (S) *group-4*
CUSHMAN TO GETTYS AND YOUNGDALE
ENEMY HOLLING UP - REQUESTS COMMENTS
- 6 11. CG III MAF 061129Z SEP68 (S) *group-4*
CUSHMAN TO ABRAMS
ENEMY SITUATION IN SICTZ
- 7 12. CG III MAF 070600Z SEP68 (C) *group-4*
CUSHMAN TO ALL CDRS
UNNECESSARY FRIENDLY CASUALTIES
- 8 13. CG III MAF 070604Z SEP68 (S MCEO) *group-4*
SVN PROGRAM 6 CEILING
- ~~9 14. CG III MAF 070800Z SEP68 (C)
ANDERSON TO C/S 20TH INF DIV
CPL HOLLOWAY'S FRIEND~~
- 10 15. CG III MAF 071000Z SEP68 (S) *gp-4*
CUSHMAN TO STILWELL
BASE AREA COORDINATION IN PHU BAI AREA
- 11 16. CG III MAF 080120Z SEP68 (C) *gp-4*
CUSHMAN TO ABRAMS
POST TYPHOON BESS DAMAGED ASSESSMENT

- 12 17. CG III MAF 090200Z SEP68 (C) *gp-4*
CUSHMAN TO ABRAMS
UNNECESSARY CASUALTIES
- ~~13 18. CG III MAF 090300Z SEP68 (S)
CUSHMAN TO ABRAMS
SINGLE MANAGEMENT RECIAMA~~
- 14 19. CG III MAF 100244Z SEP68 (S MCEO) *gp-4*
CUSHMAN TO CHAPMAN & BUSE
PASSES SINGLE MANAGEMENT RECIAMA
- 15 20. GEN CUSHMAN 090925Z SEP68 (S) *group-4*
CUSHMAN TO ABRAMS
RELOCATION OF 35TH ENGINEER BN.
- ~~16 21. CG III MAF 120145Z SEP68 (U)
CUSHMAN TO ROSSON
PERSONAL EFFECTS~~
- ~~17 22. CG III MAF 130946Z SEP68 (C)
ANDERSON TO 25TH INF DIV
SP/4 THOMAS J. STOPYRA, USA~~
- 18 23. CG III MAF 140800Z SEP68 (C MCEO) *group-4*
CUSHMAN TO BUSE
SOURCE OF INFO ON NEWSPAPER ARTICLE
- 19 24. CG III MAF 140808Z SEP68 (C MCEO) *gp-4*
CUSHMAN TO BUSE
PROGRAM SIX
- 20 25. CG III MAF 150630Z SEP68 (S) *group-4*
CUSHMAN TO STILWELL
POSSIBLE EXPLANATIONS FOR CLANDESTINE OPNS WUNDERBEACH
"SPECIAL OPERATIONS"
- 21 26. CG III MAF 150632Z SEP68 (S) *gp-4*
CUSHMAN TO ABRAMS INFO STILWELL
"SPECIAL OPERATIONS" - REQUESTS INFO FROM ABRAMS
- 22 27. CG III MAF 160132Z SEP68 (S MCEO) *gp-4*
CUSHMAN TO CHAPMAN AND BUSE
PASSES COMUSMACV'S DECISION ON PROPOSED 30-DAY PLAN
SINGLE MANAGEMENT
- 23 28. CG III MAF 170046Z SEP68 (C) *gp-4*
CUSHMAN FOR BUSE
ASSIGNMENT OF OFFICERS

- ~~24 29. CG III MAF 190320Z SEP68 (C)
CUSHMAN TO COMNAVEORB. VETH, OSBORN AND SHAW
IMPROPER PROTOCOL ON COMNAVEORB DESIGNATE VISIT~~
- 25 30. CG III MAF 190734Z SEP68 (C MCEO) *gp-4*
CUSHMAN FOR BUSE AND CHAPMAN
CAMOUFLAGE JUNGLE UTILITIES
- ~~26 31. CG III MAF 191026Z SEP68 (C)
ANDERSON TO BUSE
MASTER'S CONDITION~~
- ~~27 32. CG III MAF 191324Z SEP68 (C)
CUSHMAN TO CAPT SHAW
IMPROPER PROTOCOL ON COMNAVEORB DESIGNATE VISIT~~
- ~~28 33. CG III MAF 200810Z SEP68 (U)
TOMPKINS TO RCN WEBSTER
SSGT BROOKS~~
- 29 34. CG III MAF 211500Z SEP68 (C) *gp-4*
ANDERSON TO MCCUTCHEON
CG-53 TOW
- 30 35. CG III MAF 231104Z SEP68 (C) *gp-4*
TOMPKINS TO CHAPMAN
RVN AWARD FOR CPL MARGUERITIS
- 31 36. CG III MAF 250616Z SEP68 (C MCEO) *gp-4*
CUSHMAN TO CHAPMAN AND BUSE
RELIEF OF MGEN TOMPKINS
- 32 37. CG III MAF 260120Z SEP68 (S) *gp-4*
CUSHMAN TO KOMER
PRISONER DETENTION FACILITIES IN ICTZ
- 33 38. CG III MAF 240114Z SEP68 (C MCEO)
CUSHMAN TO YOUNGDALE, DAVIS, QUILTER, AND OLSON
HOSPITAL VISITS *gp-4*
- 34 39. CG III MAF 261135Z SEP68 (C) *group-4*
COL LUTZ TO SEDDEF
SENSORS IN MARINE COMMANDS
- 35 40. CG III MAF 280838Z SEP68 (S MCEO) *gp-not shown*
CUSHMAN TO BUSE.
PROGRAM 6
- 36 41. CG III MAF 290040Z SEP68 (S MCEO) *gp-4*
CUSHMAN FOR BUSE INFO CHAPMAN
RECOMMENDED CHANGES TO MEMO - SINGLE MANAGEMENT
- ~~37 42. CG III MAF 301140Z SEP68 (C MCEO)
ANDERSON TO WILSON
MCCUTCHEON~~

38. 43. CG III MAF 010652Z OCT68 (S MCEO) *gp-4*
CUSHMAN TO YOUNGDALE, QUILTER, AND DAVIS
AIR CAV CAPABILITY FOR MARINE DIVISIONS
- ~~39. 44. CG III MAF 020226Z OCT68 (S)
CUSHMAN TO DAVIS INFO BUSE
APPROVAL TO ATTEND MEDAL OF HONOR CELEBRATION~~
- ~~40. 45. CG III MAF 030540Z OCT68 (S)
CUSHMAN TO BRINCIE
LUNCH DINNER AT CG III MAF QUARTERS~~
- ~~41. 46. CG III MAF 030700Z OCT68 (S)
CUSHMAN TO ADRAMS
REQUEST TO VISIT HONGKONG~~
- ~~42. 47. CG III MAF 030944Z OCT68 (S)
CROSS TO DRAKE
CONFIRMS INVITATION FOR PSA CONF~~
43. 48. CG III MAF 031344Z OCT68 (C MCEO) *group-4*
CUSHMAN TO CHAPMAN INFO BUSE, YOUNGDALE AND QUILTER
PUC FOR 1ST MARDIV AND 1ST MAW
44. 49. CG III MAF 041100Z OCT68 (C) *gp-4*
CUSHMAN FOR COMBS
DSM FOR RADM OSBORN
45. 50. CG III MAF 041230Z OCT68 (S) *group-4*
~~XXXXXXXX~~ CUSHMAN FOR STILWELL & YOUNGDALE INFO GOODPASTER
SOUTHERN BOUNDARY, XXIV CORPS
46. 51. CG III MAF 041704Z OCT68 (S) *group-4*
CUSHMAN TO YOUNGDALE, DAVIS, AND QUILTER
SEC NAV VISIT -- QUESTIONS WHICH MAY BE RAISED BY SECNAV
- ~~47. 52. CG III MAF 050350Z OCT68 (S)
CUSHMAN TO BRINCIE & LACY
PUC FOR 1ST MARDIV AND 1ST WING~~
48. 53. CG III MAF 061140Z OCT68 (S) *group-4*
ANDERSON TO SHAEFER INFO SCHWEITER
CONSOLIDATED LIST OF ACCESS ON SPECIAL PLANNING PROJECT
49. 54. CG III MAF 061358Z OCT68 (S MCEO) *gp-4*
SINGLE MANAGEMENT
50. 55. CG III MAF 070335Z OCT68 (C) *group-4*
ANDERSON TO WILLIAMSON, CG 25TH INF DIV
SP-4 STOPYRA
51. 56. CG III MAF 070515Z OCT68 (C) *group-4*
CUSHMAN TO BUSE INFO OLSON
DISPOSITION OF SUSPENDED AMMUNITION

DECLASSIFIED

25. CG III MAF 090850Z SEP68 *Group-4*
CUSHMAN TO BUSE
SEALED AUTHENTICATOR SYSTEM
26. CG III MAF 100252Z SEP68 *gp-4*
cushman to all cdrs
ENEMY KNOWS ABOUT ARC LIGHTS
27. CG III MAF 261025Z SEP68 *gp-4*
CUSHMAN TO ABRAMS INFO STILWELL
REQUESTS PERMISSION TO DICLOSE LIMITED PORTIONS OF PLANS
TO SELECTED STAFF MEMBERS ~~XXX~~ "CONTINGENCY"
28. CG III MAF 271350Z SEP68 *gp-4*
ANDERSON TO SHAEFER INFO SCHWEITER
MEET III MAF 291030H. Billets available for RON

DECLASSIFIED

SECRET

DE RHMAFA 0154 2460546
 ZNY SSSSS
 R 020546Z SEP 68
 FM CG III MAF DNG
 TO RUMHAW/CG FIRST MAF DNG
 BT

S E C R E T

FOR MGEN QUILTER FROM LGEN CUSHMAN

1. FOL PERSONAL FR CMC PASSED FOR YR INFO:

QUOTE

PERSONAL FOR LGEN BUSE FROM MGEN ANDERSON INFO LGEN CUSHMAN

A. CG 1ST MAF LTR 3/RIR/RPH OVER 8000SER 03E12568 OF 4MAY1968

B. CG 1ST MAF 122335Z JUN1968

C. CG 1ST MAF LTR 3/CCC/TWC OVER 13100 SER 003A16568 OF 13JUN1968

1. I AM SURE YOU ARE AWARE THAT A COMMITTEE WAS CONVENED IN EARLY AUG TO EVALUTATE THE IGLOO WHITE/DUEL BLADE/DUCK BLIND PROGRAMS. THISCOMMITTEE OF ELEVEN, CPUIED BY ADM JIM RUSSELL (RET) HAS GENERAL OFFICER REPRESENTATION FROM EACH SERVICE (I AM THE MARINE CORPS MEMBER) AND FOUR MEMBERS FROM THE SCIENTIFIC COMMUNITY. IT HAS BEEN CHARGED TO REVIEW THE TECH-

PAGE TWO RHMAFA 0154 S E C R E T

NICAL, OPERATIONAL, CURRENT MANAGERIAL AND FINANCIAL ASPECTS OF THE PROGRAMS AND TO MAKE RECOMMENDATIONS WHICH WILL BE CONSIDERED IN DECISIONS EFFECTING THE FUTURE FOR THE PROGRAMS.

2. AS A PART OF THE EVALUAZION, ADM RUSSELL AND FIVE COMMITTEE MEMBERS WILL BE TOURING SEA TO GATHER INFORMATION. THEY WILL BE IN HAWAII ON 31AUG AND AGAIN ON 10SEPT. ADM RUSSELL'S INTENT IS TO CONCERNTRAIIE ON CINCPAC, BUT I BELIEVE THAT MARINE CORPS VIEWS SHOULD BE MADE KNOWN ALL ALONG THE LINE. TO THIS END, I HAVE SENT LETTERS TO GENSCUSHMAN AND HISE TO ALERT THEM TO TMW VISIT. ADM RUSSELL WILL BE IN I CORPS 4 SEPT. IT WOULD SEEM TO ME THAT THE FOLLOWING SUBJECTS WILL BE PARAMOUNT IN THE COMMITTEE'S INTERESTS.

A. DUEL BLADE: ITS PAST, PRESENT STATUS, AND FUTURE. THEY WILL BE CONCERNED SPECIFICALLY WITH WHY THE SCHEME HAS BEEN ONLY PARTIALLY IMPLEMENTED AND WHAT YOU CONSIDER TO BE VALID REASONS WHY WE ARE NOT PROCEEDING APACE WITH SYSTEM INSTALLATION. (ALL THE FACTORS OF WHICH I AM AWARE HAVE BEEN EXPLAINED.)

B. SENSOR EMPLOYMENT AT KHE SWLH. THIS IS FREQUENTLY CITED AS A SIGNIFICANT CONTRIBUTION AND IN MY OPICAOIN THE

PAGE 1 OF 2 PAGES**SECRET**

1

SECRET

PAGE THREE RHMMAFA 0154 S E C R E T

GENESIS OF DUCK BLIND. I AM SURE GEN TOMPKINS WILL BE CONTACTED. C. III MAF'S CURRENT OPERATIONS EMPLOYING SENSORS AROUND DANANG, IN THE ASKAU VALLEY. IN THE BASE AREAS, AND ALONG THE DMZ.

3. ALTHOUGH AT THIS POINT, COMMITTEE INTEREST IS CENTERED ON PAST ACTIONS, I FEEL ITS RECOMMENDATIONS CAN EASILY IMPINGE UPON SERVICE ROLES AND MISSIONS, SINCE OPINION IS DIVIDED BETWEEN THOSE WHO WOULD PLACE SENSOR CONTROL AND READ-OUT EXCLUSIVELY IN AIR FORCE CHANNELS AND THOSE WHO REGARD SENSOR SYSTEMS MERELY AS ADJUNCTS TO LARGER MATTERS SUCH AS THE AMPHIBIOUS OPERATION. BEING ONE OF THE LATTER, I WOULD LIKE TO URGE MARINE CORPS RESPONSES TO THE RUSSELL COMMITTEE BE OFFERED IN THE AMPHIBIOUS CONTEXT, WHERE APPLICABLE. AND THAT WE EXPRESS A LONG-TERM INTEREST IN THEIR CONTROL AND EMPLOYMENT. REFS A, B, AND C PROVIDE APPLICABLE JUSTIFICATION.

GP-3

UNQUOTE

GP-3

BT

PAGE 2 OF 2 PAGES**SECRET**
1

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

CONFIDENTIAL

II MAF FORM 5216 (REV 3-68)

| OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE | | | FROM CG III MAF | | DATE 02 SEP 68 | |
|-------------------------------------------------------------------------------------------------------------------|-----------|------|----------------------------------------|-----|--------------------------|-------------------------------------------------------|
| | | | SERIAL#/CONTROL DATE 021308Z SEP 68 | | COPY# 2 OF 6 COPIES RECD | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT |
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| 3 | CG | | | | | REMARKS FOR HAS BEEN SENT |
| | DCG | | | | | |
| | DCG AIR | | | | | |
| 2 | C/S | | | | | |
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| | SUPPLY | | | | | |
| | S&C | | | | | |

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PP RUMLBPA
DE RHMAFA 200 2461308
P 021308Z SEP 68
FM CG III MAF
TO CG XXIV CORPS

FOR

HAS BEEN SENT

BT
C O N F I D E N T I A L
FOR LT GEN STILLWELL FROM LT GEN CUSHMAN
HUE FLOAT BRIDGE (U)

- A. CG XXIV CORPS CITE 05403 MSG 010150Z SEP 68 (C)
- 1 (U) YOUR INTEREST IN THE EXPEDITIOUS RECOVERY OF THE HUE FLOAT BRIDGE, REF A, IS APPRECIATED.
- 2. (C) TO DATE THE FOLLOWING BRIDGING HAS BEEN REMOVED, RAISED AND RETRIEVED FROM THAT PORTION OF THE BRIDGE UNDERWATER:
 - A. ALL DECK PANELS
 - B. ALL CURBING
 - C. THE PEDESTRAIN WALKWAYS
 - D. 23 HALF FLOATS
- 3. (C) THE PLAN FOR RETRIEVING THE REMAINING BRIDGING UNDERWATER IS TO DIVIDE IT INTO (13) THIRTEEN, 45 FOOT SECTIONS TO BE RAISED BY A CRANE MOUNTED ON A BARGE. TO ACCOMPLISH THIS REQUIRES THE REMOVAL OF APPROXIMATELY 176 PINS, WHICH IS EXTREMELY DIFFICULT

PAGE TWO RHMAFA 200 C O N F I D E N T I A L
UNDER WATER.

- 4. (C) DISSASSEMBLY AND RECOVERY OF THAT PORTION OF THE BRIDGE ON THE SURFACE IS SCHEDULED TO COMMENCE TODAY.
- 5. (C) IN CONJUNCTION WITH PARAGRAPH THREE, THE MAJOR DIFFICULTY IS THE RECHARGING OF AIR TANKS FOR THE DIVERS WORKING ON THE BRIDGE. THE NEAREST LOCATION TO RECHARGE THE DIVING TANKS HAS BEEN 45 MINUTES BY VEHICLE; HOWEVER, AFTER CONCENTRATED EFFORT A COMPRESSOR WITH THE SPECIAL FILTRATION SYSTEM REQUIRED HAS BEEN LOCATED AND WILL BE AT THE BRIDGE SITE TODAY.
- 6. (C) U) I AM IN COMPLETE AGREEMENT WITH YOUR CONCERN IN THE EXPEDITIOUS RECOVERY OF THIS BRIDGE. BE ASSURED ALL POSSIBILITIES FOR RAPID REMOVAL ARE BEING PURSUED.

GP-4
BT

III MAF 2100/1 (REV. 11-66)

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| CG | AFC | CS | DC/S | G-1 | G-2 | G-3 | G-4 | G-5 | COMPT. | ADJ. | CHAP. | CEO |
| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HO. COMDT. | INSP. | LEGAL | MTD | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | #2 |

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PP RUHNFMA
 DE RHMMFA 0266 2470524
 ZNY CCCCC
 P 030524Z SEP 68
 FM CG III MAF DNG
 TO RUHNFMA/CG FMFPAC
 BT

C O N F I D E N T I A L
 SPECAT EXCLUSIVE FOR LGEN BUSE FROM LGEN CUSHMAN
 REASSIGNMENT OF COLONELS (U)

IT IS NECESSARY TO GET MORE RVN COMBAT EXPERIENCE ON MY STAFF. TO ACCOMPLISH THIS, I HAVE TWO COLONELS IN MIND WHO WOULD BRING A GREAT AMOUNT OF EXPERTISE WITH THEM TO THE G-3 SECTION. COLONEL M. C. DALBY COMPLETES SIX MONTHS IN-COUNTRY THIS MONTH. LTCOL T. OWENS (COL SEL) ARRIVED IN RVN IN JULY. HE HAD COMMAND OF TWO/TWENTY-SIX UNTIL THAT UNIT BECAME THE SLP. HE HAS HAD A PREVIOUS TOUR IN RVN AS A BATTALION COMMANDER. SUBSEQUENTLY, HE WAS IN G-3, OPERATIONS, AT YOUR HQTRS. I CAN USE THE TALENTS OF BOTH OFFICERS NOW.

WARM RE GRDS.

GP-4

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| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INSP. | LEGAL | MTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | #3 |

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PP RUMHMA
 DE RUMMAFA 0207 2075026
 ENY 00000
 F 030026Z SEP 68
 FM CG III MAF DAG
 TO RUMHMA/CG FMFPAC
 BT

C O N F I D E N T I A L MARINE CORPS EYES ONLY
 FOR LT GEN DESE FROM LT GEN CUSHMAN
 REUNAPPROPRIATED FUNDING FOR R&R CENTERS (U)
 A. CG FMFPAC 302000Z AUG68
 1. (C) WE HAVE BEEN AWARE FOR SOME WEEKS THAT A MOVE WAS
 UNDERWAY TO GET ALL SERVICE COMPONENTS IN RVN TO CONTRIBUTE
 REUNAPPROPRIATED FUNDS TO SUPPORT OF ONE OF COUNTRY R&R
 CENTERS. THE PROPOSED MACV DIRECTIVE TO WHICH YOU REFER
 WAS RECEIVED AND REVIEWED BY MY STAFF. WE WERE REQUESTED
 TO COMMENT INFORMALLY WHICH WE DID BY BOTH LETTER AND
 TELEPHONE. OUR ANSWER BRIEFLY STATED THAT WE WERE OPPOSED
 TO ESTABLISHMENT OF THE FUND IN THE METHOD PROPOSED WHICH
 AMOUNTED TO A BLANK CHECK. THIS PRECIPITATED THE BRIEFING
 WE RECEIVED ON 30 AUG FROM WHICH OUR ANTICIPATED CONCURRENCE
 DID NOT REPEAT NOT RESULT.

PAGE TWO RUMMAFA0267 C O N F I D E N T I A L MCOB
 2. (C) WE ARE NOT REPEAT NOT OPPOSED TO THE
 PROPOSITION OF PAYING OUR FAIR SHARE OF ANY COSTS
 WHICH ARE INCURRED BY MARINES ON R&R. AS FAR AS WE
 CAN SEE, THE PROPER AUTHORITY TO ASSESS COMPONENTS
 AND SUPERVISE R&R FACILITIES IS COMUSMACV; HOWEVER,
 IF HE DELEGATED THIS TO COMUSMACV, WE ARE PREPARED
 TO PARTICIPATE IN ANY DECISION-MAKING.
 3. (C) WE HAVE REVIEWED THE MACV SHOPPING LIST OF
 PROPOSED SERVICES AND CAN FIND ONLY THREE WITH WHICH
 WE AGREE.

- A. TRANS TO AND FROM AIRPORT, WITH THE HOPE BY
 EVENTUALLY PROVIDING THIS SERVICE OUT OF SAME FUND
 AS AIR TRANSPORTATION (PRESIDENT'S FUND).
- B. EMPLOYMENT OF CIVILIAN PERSONNEL. THIS IS
 BELIEVED TO BE JUSTIFIED IN ORDER TO REDUCE THE
 NUMBER MILITARY PERSONNEL INVOLVED.
- C. CONTRIBUTION OF REASONABLE AMOUNTS FOR EACH
 R&R INDIVIDUAL TO HELP DEFRAY COSTS OF SIGHTSEEING
 TOURS.

PAGE 1 OF 2 PAGES

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III MAF 2100/1 (REV. 11-66)

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| CG | AFC | CS | DC/S | G-1 | G-2 | G-3 | G-4 | G-5 | COMPT. | ADJ. | CHAF. | CEO |
| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INSP. | LEGAL | WTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | #4 |

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PAGE THREE RHHMAFA0267 C O N F I D E N T I A L NCEO
 4.(C) THERE ARE INDICATIONS THAT THE DERUSSY/BELLOWS
 TAIL IS WAGGING THE R&R DOG. IF PAST ARMY/AF
 APPLICATIONS OF NONAPPROPRIATE FUNDS ARE TO BE USED
 AS A GUIDE, WILL OVER ONE-HALF OF THESE FUNDS GO
 TO THE HAWAIIAN AREA.

5.(C) IT APPEARS THAT SOMEONE IS DETERMINED TO
 SCHEDULE THE TIME OF EACH MAN ON R&R TO THE POINT
 WHERE HE WILL BE DOMINATED BY MILITARY ORGANIZATION.
 TO GET AWAY FROM THIS IS PRECISELY WHY WE SEND OUR
 MARINES ON R&R.

6.(C) WITH REGARD TO THE FORMATION OF MACV RECREATION
 COUNCIL, WE CAN SEE NO JUSTIFICATION FOR IT AND WILL
 CONTINUE TO OPPOSE IT. WE HAVE RECREATION COUNCILS
 IN EACH CORPS. GUIDANCE IS PROVIDED THESE COUNCILS
 THROUGH COMMAND CHANNELS. TO ADD ANOTHER ECHELON
 OF INTERFERENCE IS UNNECESSARY.

7.(C) IN SUMMARY, WE HAVE TOLD COMUSMACV THAT WE
 FEEL THAT THE HONG KONG R&R WORKSHOP IS THE VEHICLE
 BY WHICH HIS PROPOSAL AND OUR REPLY SHOULD BE FORMALLY
 PRESENTED AND RECORDED; THAT WE ARE PREPARED TO PAY
 OUR FAIR SHARE OF SERVICES USED BY MARINES; THAT WE

PAGE FOUR RHHMAFA0267 C O N F I D E N T I A L NCEO
 SHOULD HAVE A VOICE IN DETERMINING WHETHER THESE
 SERVICES ARE EITHER DESIRED OR NECESSARY; AND THAT THE
 PRESENT COMMAND LINES ARE SUFFICIENT TO SUPERVISE THE
 R&R PROGRAM WITHOUT THE CREATION OF A MACV RECREATION
 COUNCIL.

EP-4
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PAGE 2 OF 2 PAGES

III MAF 2100/1 (REV. 11-66)

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| | | | | | | | | | | | | |
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| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INSP. | LEGAL | MTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | #4 |

HEADQUARTERS
III MARINE AMBIBIOUS FORCE

SECRET

IIIAF FORM 5216 (REV 3-68)

| OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE | | | FROM CG III MAF | | DATE 04 SEP 68 | |
|-------------------------------------------------------------------------------------------------------------------|-----------|------|-----------------------------------|--------|-----------------------------------|--------------------------------------------------------------------------------------------------------------------------------|
| | | | SERIAL# / CONTROL DATE 040100Z | | 1,2,3 COPIES OF 1 COPIES REC'D | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT SECRET EYES ONLY |
| | | | IN | OUT | | |
| | CG | | | | | REMARKS CG 1ST MAR DIV AND SSO AMERICAL DIV COMMUNICATION CENTERS ACKNOWLEDGED RECEIPT OF THIS MESSAGE AT 040940H. |
| | DCG | | | | <i>Ruel</i> | |
| | DCG AIR | | | | | |
| 2 | C/S | | | | <i>Cl</i> | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| 1 | S/S | | 04/030 | 15 Sep | <i>sm</i> | |
| | G-1 | | | | | |
| | G-2 | | | | | |
| | G-3 | | | | | |
| | G-4 | | | | | |
| | G-5 | | | | | |
| | G-6 | | | | | |
| | ADJ | | | | | |
| | CAP | | | | | |
| | CORDS | | | | | |
| | EMB/TRANS | | | | | |
| | ENGR | | | | | |
| | H&S CO | | | | | |
| | INSP | | | | | |
| | MTO | | | | | |
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| | SUPPLY | | | | | |
| | S&C | | | | | |

SECRET

0 040100 Z ZYH ZFF-4

FM CG III MAF
TO CG 1ST MARDIV
SSO AMERICAL DIV

ZEM

S E C R E T EYES ONLY

LIGEN CUSHMAN SENDS FOR MG GETTYS AND MG YOUNGDALE

A. MAC 11917 EYES ONLY DTG 030858Z SEP (NOTAL)

1. REF A RECEIVED FROM GEN ABRAMS AND IS QUOTED AS
FLOOLWS: QUOTE: SOME STRAWS OF INTELLIGENCE INDICATE
THAT IN SOME PLACES THE ENEMY IS "HOLING UP", "HIDING",
TUNNELING TO ESCAPE BOMBING, AND OTHER MEASURES TO
REVIEW COURSES OF ACTION.

I WOULD APPRECIATE YOUR PERSONAL VIEWS ON THIS SUBJECT
IN THE NEXT TWO DAYS OR SO. ALSO YOUR VIEWS ON WHETHER
WHAT HAS BEEN DONE SO FAR IN THE LAST 60 DAYS MAY HAVE
CAUSED MORE ATTRITION THEN WE RECORD. UNQUOTE.

2. I DESIRE YOUR INDIVIDUAL COMMENTS ON THE ABOVE
MEASURES AND PRACTICES BY ENEMY FORCES WITHIN YOUR
RESPECTIVE AREAS. PLEASE SUBMIT NLT 051200H. REGARDS

GP-4

SSO NOTE: PRECEDENCE FOR TRANSMISSION ONLY
DELIVER DURING NORMAL WORKING HOURS

190

NNNN

#5

#5

O 081129Z ZYH

FM CG III MAP

TO 330 MAGV

ZEM

SECRET EYES ONLY

LTCEN CUSHMAN SENDS FOR GEN ABRAMS

A. MAC 11917 ED DTG 030858Z

1. IN THAT YOU HAVE SOLICITED LTCEN STILWELL'S VIEWS DIRECTLY FOR THE XXIV CORPS AO, THE FOLLOWING OBSERVATIONS ARE OFFERED CONCERNING THE CURRENT ENEMY SITUATION IN THE SOUTHERN THREE PROVINCES OF THE ICTZ.

2. THERE ARE SOME INDICATIONS THAT THE ENEMY MAY BE REVISING HIS STRATEGY IN THE LIGHT OF RECENT EVENTS AND CURRENT CIRCUMSTANCES. PRIOR TO 23 AUGUST, THERE WAS A RATHER SUBSTANTIAL BODY OF INTELLIGENCE WHICH SUGGESTED THAT THE ENEMY WOULD COMMENCE OFFENSIVE OPERATIONS IN LATE AUGUST OR EARLY SEPTEMBER. ANY SUCH OFFENSIVE, I CONSIDERED, WOULD PROBABLY BE ONE OF LIMITED OBJECTIVES, OF MODERATE DURATION AND ONE WHICH ATTEMPTED TO COALESCE PROPAGANDA AND POPULAR UPRISINGS WITH TACTICAL OPERATIONS INVOLVING FIRST:

A. INITIAL ATTACKS BY LOCAL FORCE/VC UNITS SO AS TO PREPARE THE WAY FOR,

B. MAIN ATTACKS BY NVA/MAIN FORCE UNITS AGAINST PREDETERMINED OBJECTIVE AREAS.

3. DURING LATE JULY AND EARLY AUGUST, IT BECAME APPARENT TO ME THAT ENEMY FORCES WERE REDEPLOYING SO AS TO ACHIEVE THE OPTIMUM TACTICAL POSTURE FOR THE INITIATION OF THESE OFFENSIVE OPERATIONS. SOME PREDISPOSITION OF TACTICAL GROUPMENTS BEGAN TO CONVEGE AROUND DANANG, TAM KY, CHU LAI AND QUANG NGAI. HOWEVER THESE EFFORTS NEVER CRYSTALLIZED AND WERE, TO A LARGE DEGREE, DISRUPTED BY THE INTENSIVE NATURE AND FAR RANGING SCOPE OF I CORPS OFFENSIVE OPERATIONS WHICH WERE THEN AND REMAIN NOW IN EFFECT. THESE OPERATIONS BY MY FORCES PRE-EMPTED THE ENEMY'S TACTICAL INITIATIVE, INTERRUPTED HIS TIMING, AND DISLOCATED BOTH HIS TACTICAL DISPOSITION AND IN-COUNTRY LOGISTICAL BASE. IRRESPECTIVE OF THESE ADVERSITIES, THE ENEMY PERSEVERED IN HIS AIMS AND INCREASED HIS TEMPO OF OPERATIONS WHICH, ON 23 AUGUST, CULMINATED IN MULTIPLE ATTACKS BY FIRE AND LIMITED GROUND ATTACKS AGAINST SELECTED TARGETS THROUGHOUT ICTZ. IT IS MY VIEW THAT THESE ENEMY INITIATED OPERATIONS WERE UNDERTAKEN FROM AN OFFENSIVE POSTURE WHICH HAD NOT BEEN FULLY OPTIMIZED FOR THE OPERATIONS INTENDED.

4. IN CONSEQUENCE, THE ENEMY WAS DEFEATED AT DANANG, TAM KY, AND QUANG NGAI WHERE THE MORE SIGNIFICANT GROUND ACTIONS WERE CONTESTED. ENEMY LOSSES WERE SEVERE. DURING THE PERIOD 19-26 AUGUST, FORCES OF ICTZ INFLECTED 2100 CONFIRMED KIA'S ON ENEMY FORCES IN QUANG NAM AND QUANG TIN PROVINCES ALONE. THESE LOSSES EQUATE, CONSERVATIVELY, TO 4-5 ENEMY BATTALIONS AND PERHAPS, MORE REALISTICALLY, TO 6-8 BATTALIONS WHEN CONSIDERING THAT MANY ENEMY KIA'S AND DOW'S CANNOT BE COUNTED AND ARE NOT INCLUDED IN OUR CONFIRMED BODY COUNTS. THESE SHORT-TERM LOSS FIGURES, WHEN COMPILED WITH CONFIRMED ENEMY LOSSES RESULTING FROM OUR WIDESPREAD OFFENSIVE OPERATIONS DURING THE PERIOD IN QUESTION, INDICATE A MOST SERIOUS EFFECT ON THE

ENEMY'S CAPABILITY TO CONTINUE HIS PLANNED OPERATIONS AND MUST WEIGH HEAVILY IN THE DECISION-MAKING-EFFORT. VARIOUS REPORTS HAVE BEEN RECEIVED WHICH INDICATE THE HIGH CASUALTY INDEX WHICH MANY OF THE PARTICIPATING ENEMY UNITS ENDURED. IT WOULD SEEM THAT, AT THIS POINT, A REAPPRAISAL AND REASSESSMENT WOULD BE REQUIRED BY THE ENEMY PRIOR TO THE IMMEDIATE RENEWAL OF FURTHER OPERATIONS.

5. I AM OF THE OPINION THAT THIS REAPPRAISAL AND REASSESSMENT IS NOW BEING MADE. BECAUSE THE FIRST PHASE OF THE ENEMY'S SCHEME WAS UNSUCCESSFUL, HE WAS INABLE TO UNDERTAKE THE FOLLOW-ON PHASE, A PHASE WHICH HAD AS A NECESSARY PREREQUISITE THE SUCCESSFUL INITIAL ATTACKS BY LOCAL FORCE/VC UNITS WHICH WERE TO PREPARE THE WAY FOR NVA/MAIN FORCE UNITS IN EXPLOITATION OPERATIONS. RESULTINGLY, MANY ENEMY FORCES SEEM TO HAVE WITHDRAWN RECENTLY TO LESS EXPOSED POSITIONS AND TO BASE AREAS, LEAVING FEWER FORCES FORWARDLY DEPLOYED FOR HARASSMENT MISSIONS, TO MAINTAIN NECESSARY CONTACT WITH OUR FORCES, TO WARN OF THREATENING ALLIED FORCE OPERATIONS, AND TO PROTECT VITAL AREAS. INCREASED TERRORISM, LOC INTERDICTION, AND SAPPER ATTACKS MAY ALSO BE ANTICIPATED. FURTHERMORE, I HAVE THE FEELING THAT, TO CONSERVE MANPOWER WHILE THE ENEMY REAPPRAISES AND REASSESSSES HIS OWN CIRCUMSTANCES, MANY ENEMY FORMATIONS HAVE FRAGMENTED INTO SMALL AND DISPERSED TACTICAL GROUPS SO AS TO BECOME LESS VULNERABLE TO THE CASUALTY PRODUCING EFFECTS OF OUR OFFENSIVE SWEEPS, AIR SUPPORT AND ARTILLERY FIRES. AS A MATTER OF INTEREST, I HAVE DISCUSSED THIS POSSIBLE FRAGMENTATION AND DISPERSAL TREND WITH GENERAL LAM WHO ECHOED SIMILAR OBSERVATIONS REGARDING THE SITUATION IN QUANG NAM (P).

6. IN CONCLUSION, I AM OF THE OPINION THAT THE ENEMY HAS SUFFERED SUBSTANTIAL ATTRITION DURING THE PAST TWO AND ONE HALF MONTHS. I CONSIDER THAT THIS ATTRITION IS CONSIDERABLY MORE THAN WE ARE AWARE AND SUBSTANTIALLY MORE THAN THE ENEMY STRATEGISTS ARE WILLING TO CONCEDE. FOR THIS REASON, I THINK THAT HIS CURRENT CAPABILITIES AND THE PROJECTED COURSE OF HIS FUTURE OPERATIONS ARE NOW THE SUBJECT OF REASSESSMENT AND REVIEW. HOWEVER, I DO CONTINUE IN MY BELIEF THAT HOWEVER MUCH HIS RECENT LOSSES OR HOWEVER DISPOSED ARE HIS PRESENT TACTICAL FORMATIONS, HE REMAINS A COMBAT-CAPABLE ENEMY -- AN ENEMY WHO CAN INITIATE OFFENSIVE OPERATIONS AT ANYTIME WHEN SUCH OPERATIONS, BY SCOPE OR TYPE, WOULD SERVE A PURPOSE WHICH MAY NEED TO BE SATISFIED AND AT A RISK WHICH HE WOULD BE WILLING TO ACCEPT. CONSIDERING THIS, MY PRESENT AND FUTURE OPERATIONS ARE AND WILL BE CONCEIVED AND CONDUCTED SO AS TO INSTILL IN THE ENEMY'S MIND A HIGH SENSE OF FUTILITY WHICH, I TRUST, WILL FURTHER COMPLICATE AND RENDER MORE DIFFICULT ANY REAPPRAISAL AND REASSESSMENT WHICH HE MAY NOW OR IN THE FUTURE MAKE.

WARM REGARDS.

GP-4

#6(2)

SSO NOTE: PRECEDENCE FOR TRANSMISSION ONLY.
DELIVER DURING NORMAL DUTY HOURS.

900

SECRET

CONFIDENTIAL

PP RUMKIC
 DE RHMAFA 0686 2510600
 ZNY CCCCC
 P 070600Z SEP 68
 FM CG III MAF DNG
 TO RUMLBPA/CG XXIV CORPS PHB
 RUMHLA/CG FIRST MARDIV DNG
 TUMHAW/CG FIRST MAW DNG
 RUMKIC/CG AMERICAL DIV CHL
 RUMLMPA/CG FORLOGCMD DNG
 BT

C O N F I D E N T I A L
 FOR LTGEN STILLWELL, MGEN YOUNGDALE, MGEN QUILTER, MGEN GETTYS, AND
 GEN OLSON FROM LTGEN CUSHMAN

SUBJ: UNNECESSARY CASUALTIES (U).

- A. CG III MAF 110824Z AUG 68
- B. CG III MAF 030344Z SEP 68
- C. ICCI 5830.1A

1. THIS RELATES TO AND IS A CONTINUATION OF THE CONCERN OVER
 CASUALTIES WE ARE INFLECTING ON OUR OWN FORCES AND VIETNAMESE
 CIVILIANS WHICH WAS EXPRESSED IN REF A. GEN ABRAMS HAS AGAIN EXPRESSED
 HIS CONCERN. HIS MSG MAC 11977 EYES ONLY DTG 041127Z SEP 63 (C)
 IS QUOTED AS FOLLOWS:

PAGE TWO RHMAFA 0686 C O N F I D E N T I A L
 QUOTE "BY REFERENCE I EXPRESSED MY CONCERN WITH THE CASUALTIES
 WE ARE INFLECTING ON OUR OWN FORCES AND VIETNAMESE CIVILIANS. I HAVE
 JUST REVIEWED THE STATISTICS FOR AUGUST. IN JULY THERE WAS A TOTAL
 (US, ARVNAF, CIV) OF 37 PEOPLE KILLED AND 127 WOUNDED BY ACCIDENTS.
 HOWEVER IN AUGUST THESE FIGURES HAVE RISEN TO 140 KILLED AN 522
 WOUNDED. THIS IS AN APPALLING SITUATION. REPORTS OF INVESTIGATION
 RECEIVED HERE SHOW MANY EXAMPLES OF LACK OF COMMAND SUPERVISION,
 VIOLATION OF SAFETY PROCEDURES AND LAXITY IN INSPECTIONS. I BELIEVE
 THESE CONDITIONS REFLECT SERIOUS WEAKNESSES IN THE CHAIN OF
 COMMAND WHICH MUST BE CORRECTED AT ONCE. ANY COMMANDER WHO PERMITS
 SUCH CARELESS USE OF FIREPOWER CASTS SERIOUS DOUBT ON HIS FITNESS
 FOR CONTINUED COMMAND. YOU WILL EXAMINE YOUR RESPECTIVE COMMANDS
 AND REPLY TO ME AS TO THOSE MEASURES YOU ARE TAKING TO DRASTICALLY
 REDUCE THESE CASUALTIES. I WILL NOT CONDONE THIS SITUATION
 AND I WANT IMMEDIATE RESULTS." UNQUOTE

2. BY REFERENCE B I RECENTLY CONVEYED MY CONCERN OVER THE
 ALARMING INCREASE IN INCIDENTS IN OUR SALVAGE DUMPS. THE OVERALL
 SITUATION IS MUCH BROADER. MISDIRECTED ORDNANCE CONTINUES TO KILL
 AND MAIM TO THE POINT WHERE IT DOES NOT SEEM POSSIBLE FOR
 PROFESSIONAL TO BE ASSOCIATED WITH THESE INCIDENTS. A FEW EXAMPLES

III MAF 2100/1 (REV. 11-66)

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| CG | AFC | CS | DC/S | G-1 | G-2 | G-3 | G-4 | G-5 | COMPT. | ADJ. | CHAP. | CEO | |
| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INSP. | LEGAL | MTD | POSTAL | PROTOCOL | PMO | |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | PAGE 1 OF 3 PAGES | | | | | | | | #7 | #7 |

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PAGE THREE RHMAFA 0686 C O N F I D E N T I A L
AND CATEGORIES OF REPEATED ERRORS ARE:

A. ONE THIRD OF A HAMLET WAS DESTROYED WITH 5 KIA, 42 WIA AND NEARLY ALL ANIMALS DESTROYED BECAUSE A HELICOPTER PILOT REPORTED FIRE FROM ITS VICINITY.

B. BENT MORTAR FIRMS, DISORIENTED FO'S, MISALIGNED SIGHTING DIVICES, WET PROPELLANT CHARGES, LACK OF KNOWLEDGE OF NEAREST FRIENDLIES, FAILURE TO CROSS CHECK TARGET INFO, COMPUTATION ERRORS AND INADEQUATE SUPERVISION CAUSE A STEADY DAILY STREAM OF MISDIRECTED ORDNANCE REPORTS, MOSTLY INDICATIVE OF WASTE.

C. AIR CREWS DROPPED ON A TARGET MARKED BY SMOKE EVEN THOUGH ADMITTEDLY CONFUSED BY TWO WIDELY SEPARATED SMOKE SIGNALS.

D. THE NUMBER OF RECURRING CASES OF CASUALTIES FROM CARELESS HANDLING OF SMALL ARMS IN SECURE AREAS IS ASTONISHING AND INEXCUSABLE.

3. IN ADDITION TO INITIATING EFFECTIVE COUNTERMEASURES TO STOP THESE TRAGIC DEATHS AND INJURIES, REF A REQUIRES SPECIFIC ACTIONS IN CASE OF EACH INCIDENT AS FOLLOWS:

- A. RAPID CONDUCT OF COMPLETE INVESTIGATION, JOINT WHERE INDICATED.
- B. INVESTIGATIVE REPORT TO BE FORWARDED TO MACV ASAP.
- C. SUBMISSION OF INTERIM REPORTS AS APPROPRIATE.
- D. IN CASES INVOLVING SOUTH VIETNAMESE CIVILIANS, RAPID ASSISTANCE

PAGE FOUR RHMAFA 0686 C O N F I D E N T I A L
TO INCLUDE CONTACTS WITH APPROPRIATE LOCAL OFFICIALS.

4. I REQUIRE THAT EACH OF YOU WHOLEHEARTEDLY ACCEPT THE URGENT MISSION OF DRASTICALLY REDUCING THESE UNNECESSARY FRIENDLY CASUALTIES (US, RVNAF, CIV) RESULTING FROM CARELESS USE OF FIREPOWER. YOU ARE DIRECTED TO NOTIFY ME FORTHWITH OF ACTIONS YOU ARE TAKING OR INTEND TO TAKE IN RESPONSE TO THIS MANDATE.

5. IN ORDER TO MEASURE PROGRESS IN THE ACCOMPLISHMENT OF THIS MISSION, FOLLOWING PROCEDURES ARE HEREBY INVOKED:

A. INCIDENTS PRODUCING DEATH OF INJURY TO U.S. FORCES PERSONNEL, RVNAF PERSONNEL OR VIETNAMESE CIVILIANS AS RESULT OF CARELESS USE OF FRIENDLY FIREPOWER SHALL BE REGARDED AS SERIOUS INCIDENTS AND REPORTED AS SUCH IN IAW REF C.

B. RESULTING SERIOUS INCIDENT REPORT (SIR) WILL INCORPORATE THE FOLLOWING SPECIFIC INFO:

(1) UNDER ITEM 1, TYPE OF INCIDENT, ENTER "CASUALTIES FROM FRIENDLY FIREPOWER."

(2) UNDER ITEM 11, ADDITIONAL INFORMATION, INCLUDE INITIATION, INTERIM PROGRESS, COMPLETION AND DATE FORWARDED OF INVESTIGATION REQUIRED IN PAR 3 ABOVE.

(3) UNDER ITEM 12, IN CASE OF SOUTH VIETNAMESE CIVILIAN

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| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INS. | LEGAL | MTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | #7 |

PAGE 2 OF 3 PAGES

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PAGE FIVE RHMAFA 0686 C O N F I D E N T I A L
CASUALTIES INCLUDE ASSISTANCE RENDERED AND NAME/TITLE OF LOCAL
OFFICIALS CONTACTED.

(4) ADD UNDER ITEM 12, COUNTERMEASURES, AND ADDRESS DIRECTLY
QUESTION: "WHAT PREVENTIVE MEASURES ARE BEING INSTITUTED AS
RESULT OF THIS INCIDENT TO AVOID RECURRENCE OF SIMILAR INCIDENT IN
THE FUTURE?"

C. ACTION ADDRESSEES WILL MAINTAIN RUNNING ACCOUNT OF KILLED
AND WOUNDED AS COMPILED FROM SERIOUS INCIDENT REPORTS -
CASUALTIES FROM FRIENDLY FIREPOWER (SIR-CFFF) TYPE SUBMITTED BY
THEMSELVES OR SUBORDINATE COMMANDS UNDER THEIR OPERATIONAL
CONTROL. TALLY MONTHLY, COMPARE WITH PAST MONTHLY STATISTICS,
ANALYZE TO DETERMINE TRENDS, EXERT COMMAND INFLUENCE NECESSARY
TO REDUCE DECISIVELY NUMBER OF CASUALTIES FROM SIR-CFFF. PROVIDE
MONTHLY REPORT OF STATISTICS, CRITICAL ANALYSIS, AND YOUR
RESULTANT COMMAND ACTIONS TO REACH ME NLT 5TH OF FOLLOWING MONTH.
FIRST REPORT FOR MONTH OF SEPTEMBER DUE NLT 5 OCT 1968.

G-4
BT

III MAF 2100/1 (REV. 11-66)

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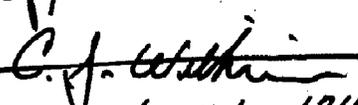
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| CIB | COC | DENT. O. | EMB. | INGEN. | FD. SERV. | INSTR. COMDT. | INSP. | INTL. | MTO | POSTAL | PROTOCOL | PMO |
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PAGE 3 OF 3 PAGES

HEADQUARTERS
III MARINE AMBIBIOUS FORCE

SECRET

II MAF FORM 5216 (REV 3-68)

| OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE | | | FROM CG III MAF | | DATE 07 SEP 68 | |
|-------------------------------------------------------------------------------------------------------------------|-----------|------|----------------------------------------|-----|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | | | SERIAL#/CONTROL DATE 070604Z SEP 68 | | COPY# OF 4 COPIES RECD | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT |
| | | | IN | OUT | | |
| | CG | | | | | REMARKS HAS BEEN SENT MARINE CORPS EYES ONLY Copy # 2 to DC6 (Air) 9 Sep 68  Copy # 4 to G-1 9 Sep 68  Copy # 4 IN 12/1/40 * Sep 68 Copy # 3 to G/S 9/10 Copy # 3 to Prog 6 File 14 Sep 68 |
| | DCG | | | | | |
| | DCG AIR | | | | | |
| | C/S | | | | | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| | S/S | | | | | |
| | G-1 | | | | | |
| | G-2 | | | | | |
| | G-3 | | | | | |
| | G-4 | | | | | |
| | G-5 | | | | | |
| | G-6 | | | | | |
| | ADJ | | | | | |
| | CAP | | | | | |
| | CORDS | | | | | |
| | EMB/TRANS | | | | | |
| | ENGR | | | | | |
| | H&S CO | | | | | |
| | INSP | | | | | |
| | MTO | | | | | |
| | OP ANAL | | | | | |
| | ORD | | | | | |
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SECRET #8

SECRET

OO RUHHFMA
 DE RHMMAFA 0688 2510604
 ZNY SSSSS
 O 070604Z SEP 68
 FM CG III MAF DNG
 TO RUHHFMA/CG FMFPAC
 BT

S E C R E T MARINE CORPS EYES ONLY
 SVN PROGRAM 6 CEILING (U)

A. TELECON FROM C/S FMFPAC 050730H SEP68
 B. CG FMFPAC 052049Z SEP68 (SPECAT-MCEO)
 C. CG III MAF 290358Z AUG68

1. REFS A AND B REQUESTED III MAF TO USE ANOTHER APPROACH IN RECOMMENDING REDUCTIONS/REALIGNMENT PREVIOUS SUBMITTED BY REF C.
2. IN A RECENT PERSONAL MESSAGE FROM COMUSMACV IT WAS STATED QUOTE I DESIRE THAT THE COMBAT STRENGTH OF OUR COMBAT AND ADVISOR ELEMENTS BE MAINTAINED AT AUTHORIZED LEVELS AND THAT NO SACRIFICES BE MADE IN THESE AREAS. NECESSARY STRENGTH REDUCTIONS MUST BE MADE ELSEWHERE UNQUOTE.
3. IN VIEW OF THE ENEMY THREAT EXISTING IN ICTZ, I CANNOT CONCUR IN THE REDUCTION OF ONE BLT FROM THE III MAF FORCE STRUCTURE, ALTHOUGH I RECOGNIZE THE RATIONALE WITH RESPECT TO STRENGTHENING MARINE CORPS RECLAMA POSITION. FUTHERMORE. I BELIEVE THAT SUCH A NOMINATION MIGHT

PAGE TWO RHMMAFA 0688 S E C R E T MCEO
 VERY WELL BE CONTER-PRODUCTIVE. WITH THE PRSENT CLIMATE IN MACV WITH RESPECT TO THE COMBINED ACTION PROGRAM, I CONSIDER IT HIGHLY PROBABLE THAT MACV WOULD RECOMMEND THE NUMBERS ASSOCIATED WITH THAT PROGRAM AS TRADE-OFF SPACES FOR THE PROPOSED LOSS OF THE BLT.

4. HOWEVER, IF MY RECO IS OVERRIDDEN, THEN THE 1729 SPACES MADE AVAILAELE BY THE INCLUSION OF A BLT WOULD OFFSET SOME OF THE DELETIONS PROPOSED IN REF C, MY SUGGESTED LIST FOLLOWS (COLM 2):

| UNIT | COLM1 | COLM2 |
|---------------------|-------|-------|
| BLT | | 1729 |
| AT CO'S (2) | 214 | 214 |
| 7TH COMM BN | 158 | 158 |
| TANK BN | 674 | 210 |
| TANK BN | 212 | |
| ANTRAC BN | 690 | 690 |
| ANTRAC BN | 390 | |
| HQ BTRY FAG | 143 | 143 |
| ARMD AMPHIB CO (-) | 143 | 143 |
| FLC | 840 | 753 |
| FORCE RECON CO'S(2) | 508 | 308 |

PAGE 1 OF 2 PAGES**SECRET**

#8

SECRET

PAGE THREE RHMMAFA 0688 S E C R E T MCEG
 VMA PLUS DET 297 297
 ASRT 23
 WERS 258
 MATCU 68
 BANDS 218 182
 DAN MC-68-102 199
 TOTALS 4827 4827

9. REMARKS:

- A. COLM 1 ABOVE RECAPS PROPOSAL MADE BY REF C.
- B. BLANKS IN COLM 2 REPRESENT ADDITION OF THOSE UNITS/
SPACES TO III MAF FORCE STRUCTURE.
- C. TANKS. COLM 2 PROPOSAL RESULTS IN DELETION ONE MED TK
CO PLUS DET H&S CO. THIS PROVIDES TWO POSSIBLE SOLUTIONS:
(1) ONE REINFORCED TK BN WITH FIVE TK CO'S AND REINFORCED H&S
CO, OR, (2) ONE FULL BN PLUS ONE BN OF TWO CO'S AND REDUCED
H&S CO.
- D. AMTRACS. COLM 2 PROPOSAL ADDS REMAINDER ONE AMTRAC BN.
NET DELETION IS ONE BN.
- E. FLC. NET DELETION NOW 793 VICE 846.
- F. BANDS. COLM 2 PROPOSAL RESULTS IN DELETION OF ONE WING

PAGE FOUR RHMMAFA 0688 S E C R E T MCEG
 AND TWO DIV BANDS. ONE III MAF UNIT OF 36 SPACES IS RETAINED.
 RECOMMENDATION IN ENCL (1) TO CG FMFPAC LTR IN/LEW 1080 OF
 20AUG68 WAS CONSIDERED.

G. TOTAL REDUCTION NOW TOTALS 4827 VICE 4628. THIS
 DIFFERENCE REFLECTS 199 SPACES SCHEDULED TO BE DELETED FROM
 PROG 6 ASSUMING DAN MC-68-102 IS APPROVED IN CURRENT FORM
 (MINUS 450. 2D LAAM BN PLU 251, INCREASED STRENGTH 2 SQDNS).
 THIS DAN ACTION WAS REFLECTED IN PARA 4 OF REF C BUT TOTALS
 IN PARA 2 WERE NOT REDUCED BY 199 (SEE FRM K054 00).

H. RECAP OF AUTH BASED ON LIST IN COLM 2 ABOVE:

| | |
|---------------|--------|
| HQ, III MAF | 3,211 |
| FIRST MARDIV | 23,906 |
| THIRD MARDIV | 20,824 |
| FIRST MAW | 15,720 |
| FLC | 9,052 |
| NINTH MAB | 4,933 |
| TOTAL III MAF | 77,646 |

GP-4

BT

PAGE 2 OF 2 PAGES

SECRET

8

HEADQUARTERS
III MARINE AMBIBIOUS FORCE

SECRET

IIIMAF FORM 5216 (REV 3-68)

| OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE | | | FROM CG III MAF | | DATE 07 SEP 68 | |
|----------------------------------------------------------------------------------------------------------------------------|-----------|------|----------------------------------------|-----|--------------------------|-----------------------------------------|
| | | | SERIAL#/CONTROL DATE 0710007 SEP 68 | | COPY# 2 OF 6 COPIES RECD | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT |
| | | | IN | OUT | | |
| | CG | | | | | REMARKS HAS BEEN SENT FOR |
| 3 | DCG | | 9/8 | | Rua | |
| | DCG AIR | | | | | |
| 2 | C/S | | | | Q | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| 1 | S/S | | 080815 | 14 | H | |
| | G-1 | | | | | |
| | G-2 | | | | | |
| | G-3 | I | | | COPY | |
| | G-4 | X | | | COPY | |
| | G-5 | | | | | |
| | G-6 | | | | | |
| | ADJ | | | | | |
| | CAP | | | | | |
| | CORDS | | | | | |
| | EMB/TRANS | | | | | |
| | ENGR | | | | | |
| | HQS CO | | | | | |
| | INSP | | | | | |
| | MTO | | | | | |
| | OP ANAL | | | | | |
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| | PSY OPS | | | | | |
| | SUPPLY | | | | | |
| | S&C | | | | | |

SECRET

SECRET

HAS BEEN SENT

RP RUMLESPA
 DE RUMLESPA 0731 2011000
 RY SSSSS
 P 071600Z SEP 68
 FM CG III MAF
 TO RUMLESPA/CG XXIV CORPS PHU BAY
 BT

FOR

S E C R E T

FOR LTC STELLWELL FROM LEG CUSHMAN

A. YOUR 1800 DTG 011435Z SEP 68

1. I HAVE ANALYZED YOUR PROPOSED SOLUTION TO THE PROBLEM OF
 INSTALLATION/BASE AREA COORDINATION IN THE PHU BAY AREA. WHILE
 PLANNING IS PROCEEDING AT THIS HQ, FLC AND USA MUST CONTINUE TO
 ESTABLISH THE RESPONSIBILITIES OF EACH AT THE LOGISTICS SUPPORT
 COMPLEX IN PHU BAY, I BELIEVE IT TO BE MOST ESSENTIAL THAT
 MC YOUNG'S HQ REMAIN IN THE DNG AREA IF WE ARE TO ACHIEVE THE
 MAXIMUM EFFECTIVENESS FROM OUR LOGISTICS SUPPORT EFFORTS IN THE
 WHOLE OF THE IOTZ. ALSO ANALYSIS OF THE FUNCTIONS PERFORMED
 BY TF X-RAY IN THE FOREGOING AREAS INDICATES THAT THEY ARE NOT
 PRIMARILY LOGISTIC IN NATURE.

2. RECOGNIZE THE STAFFING PROBLEM AS ONE REQUIRING RESOLUTION
 AS NO HQ'S T.O. ^{provide} FOR PERSONNEL TO PERFORM FUNCTIONS IN QUESTION.
 HOWEVER I BELIEVE THAT THE HQ ASSUMING THE RESPONSIBILITY

PAGE TWO RUMLESPA 0731 S E C R E T

FOR THE AREA TO BE A PRACTICAL SOLUTION, EVEN IN THE SAME
 MANNER AS THE 1ST MARDIV STAFFED BY X-RAY. OF COURSE,
 AUGMENTATION SHOULD LOGICALLY COME FROM ALL UNITS IN THE
 PHU BAY AREA AND ON AN EQUITABLE BASIS FOR ALL CONCERNED.

3. REGARDS

CP-4

BT

SECRET

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PP RUMSAV
 DE RUMSAK 0797 2220129
 ZNY CCCCC
 P 080120Z SEP 68
 FM CG III MAF DNG
 TO RUMSAV/COMUSMACV SON
 BT

C O N F I D E N T I A L

SPECAT EXCLUSIVE FOR GEN ABRAMS FROM L GEN CUSHMAN
 POST TYPHOON BESS DAMAGED ASSESSMENT (U)

1. THIS BRIEFLY SUMMARIZES OUR FATE AT THE HANDS OF BESS. DE-
 TAILS OF OUR DAMAGES AND PROBLEMS HAVE BEEN PASSED ALREADY BY
 OUR 061025Z TO YOUR COC AND BY L GEN STILWELL'S 061745Z TO MACV C/S.
 2. FACILITIES. THE INITIAL WINDS AND RAIN SEEM TO HAVE INFLICTED
 THE MOST SEVERE DAMAGE IN THE DANANG AREA WITH THE FOLLOW-ON FLOOD
 WATERS CREATING THEIR GREATEST IMPACT IN THE NORTHERN TACTICAL
 ZONE. DANANG AIRBASE SEEMS TO HAVE SUFFERED MOST THROUGH THE
 LOSS OF POWER AND WATER LINES. BUILDINGS DE-ROOFED, AND COM-
 MUNICATIONS/RADAR SYSTEMS SIGNIFICANTLY DISRUPTED. THERE
 WAS MINIMAL REQUIREMENT FOR EVACUATING OR RELOCATING MILITARY
 FORCES EVEN THOUGH MOST OF THE CAMPS AND BASES THROUGHOUT
 NORTHERN I CORPS WERE THOROUGHLY SATURATED AND SOME PARTIALLY
 INUNDATED. ASIDE FROM THE LOSS OF A FEW TENTS, SEA HUT ROOFS, AND

PAGE TWO RHMMAFA 0797 C O N F I D E N T I A L SPECAT
 ROAD DETERIORATION, ONLY THE FLOODING AND COLLAPSING OF BUNKERS
 IN THIS AREA APPEARS TO BE OF MAJOR CONCERN. THESE, OF COURSE, WILL
 REQUIRE IMMEDIATE RESTORATION IN ORDER TO MAINTAIN OUR POSTURE THROUGHOUT
 THE NORMAL MONSOON RAINS.

3. LOC'S MAJOR DAMAGE TO THE LOC'S WAS LIMITED TO THE AREA
 NORTH OF DANANG. SOME FLOODING DID OCCUR SOUTH OF DANANG, BUT THERE
 WAS NO SIGNIFICANT DAMAGE. THE INITIAL HEAVY RAINS CAUSED SEVERAL
 LAND SLIDES SOUTH OF PHU LOC AND IN THE HAI VAN PASS. SWOLLEN
 RIVERS DAMAGED ABUTMENTS AND APPROACHES TO SOME BRIDGES, BUT
 THANKFULLY, NO MAJOR BRIDGES WERE LOST. DURING THE PEAK OF
 FLOODING, 80PCT OF THE MAJOR LOC'S IN NORTHERN I CORPS WERE
 UNDER FROM ONE TO SIX FEET OF WATER. THIS FLOODING RESULTED IN
 NUMEROUS POT HOLES, SOFT SPOTS, PONDING AND SCOURING OF THE ROAD
 SURFACE. WITH THE WATER RECEDING AND REPAIRS PROGRESSING, THE
 MAJORITY OF THE ROADS ARE OPEN TO AT LEAST FIVE TON TRAFFIC.
 MAJOR ROADS CLOSED ARE ROUTE ONE FROM DONG HA TO QUANG TRI, HAI
 LANG ROAD TO WUNDER BEACH, AND ROUTE 301 FROM HUE TO TAN MY.
 ALTHOUGH ESSENTIALLY ALL THE SPECIFICS OF LOC DAMAGE HAVE
 BEEN PERIODICALLY REPORTED TO MACDC, WE ARE SENDING A COMPLETE
 LOC RECAP ALONG WITH THIS SUMMARY, BY SEPARATE MESSAGE.

III MAF 2100/1 (REV. 11-66)

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| PSY. OPS. | SPL. SERV. | SUP. | TRG. | | | | | | | | | |

PAGE 1 OF 2 PAGES

#11

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0797 C O N F I D E N T I A L S P E C A T

4. LOGISTICS. MOVEMENT OF CARGO IN NORTHERN ICIZ WAS INTERRUPTED ON 4 SEPTEMBER WHEN TANKERS AT ALL PORTS WERE UNABLE TO DISCHARGE FUEL DUE TO WEATHER. CRAFT ENROUTE TO DONG HA AND HUE WERE ABLE TO PROCEED AND OFFLOADED WITH 4386 S/T ENTERING NORTHERN ICIZ. STOCK LEVELS WERE SATISFACTORY AT THIS TIME WITH THE EXCEPTION OF FUEL WITH ONLY 9 DOS ON HAND IN NORTHERN ICIZ. CARGO MOVEMENT WAS COMPLETELY HALTED ON 5 AND 6 SEPTEMBER DUE TO HIGH SEAS AND FLOODING RIVERS, STOCK LEVELS WERE DRAWN DOWN ACCORDINGLY WITH BULK DIESEL FUEL REACHING A LEVEL OF 2 DOS ON 7 SEPTEMBER AT WHICH TIME THE FIRST MOVEMENT OF FUEL UP RIVER TO DONG HA AND HUE WAS EFFECTED. OFFLOAD OF FUEL ALSO COMMENCED AT CUA VIET. CARGO MOVEMENT BY LCU IS SCHEDULED TO COMMENCE ON 8 SEPTEMBER 1968. STOCK LEVELS OF OTHER SUPPLIES REMAINED RELATIVELY STABLE; HOWEVER, ON POSITION STOCKS HAVE BEEN DRAWN DOWN AS RESUPPLY WAS NOT EFFECTED FOR SEVERAL DAYS. RESUPPLY IS SCHEDULED AS LOC'S OPEN. FOUR ROCK BARGES WASHED AGROUND AT THE ROCK LOADING SITE AND FOUR BARGES AND ONE BARGE CARRYING SEVEN SEA-LAND VANS BROKE LOOSE FROM THEIR TUGS AT SEA. THE ROCK BARGES LOST AT SEA ARE REPORTED AS EITHER ADRIFT OR SUNK AND THE ADRIFT BARGE NR 605 IS REPORTED AGROUND. LCU 1615 IS BEACHED NEAR NOI AND WITH SALBAGE OPERATIONS

PAGE FOUR RHMMAFA 0797 C O N F I D E N T I A L S P E C A T
 COMMENCING 7 SEPTEMBER 1968. THE EFFECT OF THE HIGH WATER AND CURRENT ON THE CHANNELS AT CUA VIET AND TAN MY IS NOT KNOWN AT THIS TIME.

5. CIVIL. IN REGARDS TO CIVILIAN POPULACE PROBLEMS, INITIAL REPORTS TO CORDS INDICATE THE THE PSA'S ARE RESPONDING TO THE IMMEDIATE REQUIREMENTS IN THEIR RESPECTIVE AREAS. AS ADDITIONAL SPECIFIC REQUIREMENTS IN THEIR RESPECTIVE AREAS. AS ADDITIONAL SPECIFIC REQUIREMENTS DEVELOP BEYOND THEIR LOCAL CAPABILITY THEY WILL BRING THEM TO III NAF'S ATTENTION. DUE TO DIFFICULTY IN MOVEMENT THROUGHOUT THE AREA, FIRM ESTIMATES AND REQUIREMENTS ARE NOT FULLY DEVELOPED AS YET. INITIAL INDICATIONS ARE THAT SIGNIFICANT NEED FOR FOOD, CLOTHING, BUILDING MATERIAL AND MEANS OF TRANSPORTATION WILL DEVELOP, WITH POSSIBLY FOLLOW-ON REQUIREMENT FOR ENGINEERING ASSISTANCE.

6. CONCLUSION. AS IS EVIDENCED BY THE FOREGOING, WE SEEN TO HAVE PERFORMED EXTREMELY WELL IN SPITE OF BESS' INHERENT POTENTIAL. FORTUNATELY, SHE DISSIPATED RAIDLY, WHICH PERMITTED THE COMMENCEMENT OF RECOVERY OPERATIONS WITHIN HOURS OF HER PEAK. WE ARE ASSISTING LGEN LAM AS BEST POSSIBLE AND WILL URGENTLY STRIVE TO RECOUP OUR

PAGE FIVE RHMMAFA 0797 C O N F I D E N T I A L S P E C A T
 LOSSES BEFORE THE MONSOONS ARRIVE.

CP-4

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PAGE 2 OF 2 PAGES

1 / 1

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

TOP SECRET

IIIMAF FORM 8210 (REV 8-68)

| OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE | | | FROM CG III MAF | | DATE 09 SEP 68 | |
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| 3 | DCG | | | | | |
| 4 | DCG AIR | | | | | |
| 2 | C/S | F | | | | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| 1 | S/S | I 100900H | | | A | |
| | G-1 | | | | | |
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PP RUMKM
OE RHMMAFA 988 2530854
RNY TTTT
P 000000Z SEP 68
FM CG III MAF
TO RUMKM/CG FMFPAC
BT

TOP SECRET SPECIAL
EXCLUSIVE (FOR) LT GEN BUSH FROM LT GEN CUSHMAN
SEALED AUTHENTICATOR SYSTEM (SAS) (S)
A. CG FMFPAC MSG 250821Z JUL 68 (S)
1. (TS) AT THE CONFERENCE CONVENED BY REF A. VIA MAF REL WAS AN ATTEMPT
TO TAKE VARIOUS ACTIONS, INCLUDING PREPARATION OF A SOP/DI, THE
IMPLEMENTATION OF SAS WITHIN III MAF THROUGH FORMS OF REQUIRED
MATERIALS WOULD BE ALLOWED IN-COUNTRY ABOVE CONFERENCE ADDRESSING
ONLY TECHNICAL ASPECTS OF SAS USE, NOT COMMAND RELATIONSHIPS,
MISSIONS, OR PLANS TO BE SUPPORTED. THEREFORE, CONSENT AND PURPOSE
OF PLANNING REQUIREMENT IS NOT CLEAR.
2. (TS) THERE ARE AT LEAST FOUR READILY DESCRIBABLE ROLES TO WHICH
III MAF FORCES MIGHT BE EMPLOYED IN SUPPORT OF NUCLEAR MISSIONS
AND EACH OF THESE GIVES RISE TO DIFFERENT COMMAND RELATIONSHIPS
VIS-A-VIS SAS REQUIREMENTS:
A. WITHIN PRESENT SEASIA SCENARIOS UNDER OPTION OF COMUSMACV OR

PAGE TWO RHMMAFA 988 TOP SECRET
COMUSMACV. SAS IN THIS CASE WOULD BE THROUGH HONGKONG OR SINGAPORE
ASIA.
B. FROM PRESENT IN-COUNTRY LOCATIONS, SAS COULD BE EMPLOYED IN
IN SUPPORT OF WIDER OPERATIONS. IN THIS CASE NECESSARY MATERIALS
CONDITIONS WOULD HAVE TO BE BROUGHT INTO COUNTRY AS WELL AS SAS
COMPONENTS.
C. FROM OUT OF COUNTRY BY ELEMENTS REDEPLOYED AND HONORED
TO CINCPACFLT, SAS WOULD NOT BE REQUIRED FOR III MAF TO REDEPLOY
SUCH ELEMENTS, SINCE THEY WOULD NOT BE ARMED.
D. PLANNING FOR EMPLOYMENT OF NUCLEAR MISSIONS IN CINCPACFLT
CONTINGENCY PLANS WHICH ASSUME AVAILABILITY OF ALL FORCES
AND IGNORE PRESENT COMMITMENT OF III MAF IN SEASIA.
E. (TS) IT IS REQUESTED THAT THIS HEADQUARTERS BE PROVIDED WITH
MORE SPECIFIC GUIDANCE CONCERNING THE NECESSARIES TO WHICH
SAS WOULD BE EMPLOYED IF THERE IS INDEED A REQUIREMENT FOR A
III MAF SYSTEM AT THIS TIME, NATURALLY DESIRABLE TO AVOID REDEPLOYMENT
OF SYSTEM UNLESS REQUIRED AND DETERMINED.
SARM REGRAS.

BT
#25

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PP RUMSAW
 DE RUMSAK 0928 2530200
 ZNY CCCCC
 P 090200Z SEP 68
 FM CG III MAF DNG
 TO RUMSAW/COMUSMACV SGM
 BT

C O N F I D E N T I A L
 FOR GEN ABRAMS FROM L GEN CUSHMAN
 UNNECESSARY CASUALTIES (U)

- A. COMUSMACV 11977 DTG 041127Z SEP 68
1. REF A CITES APPALLING INCREASE IN SELF-INFLICTED CASUALTIES FOR MONTH OF AUGUST AND REQUIRES REPLY AS TO MEASURES BEING TAKEN TO REDUCE SAME.
 2. I TOO HAVE NOTED WITH CONCERN THE INCREASED INCIDENCE OF UNINTENTIONAL FRIENDLY CASUALTIES. OF PARTICULAR PROMINENCE IN RECENT TIMES HAVE BEEN CASUALTIES RESULTING FROM FIRING OF WARNING SHOTS TO DISCOUAGGE CIVILIANS FORAGING ABOUT OUR TRASH DUMPS. CONCERTED EFFORT HAS BEEN SPECIFICALLY INSTIGATED AGAINST THIS TYPE OF UNNECESSARY CASUALTY.
 3. BY PREVIOUS INSTRUCTIONS, EMPHASIZED BY FURTHER DIRECTIVES. IN DIRECT CONSEQUENCE OF REFA, I HAVE REQUIRED MY PRINCIPAL CMRS TO TAKE FOLLOWING ACTIONS:

PAGE TWO RUMSAK 0928 C O N F I D E N T I A L

- A. REPORT ALL INCIDENTS PRODUCING DEATH OR INJURY TO U.S. FORCES PERSONNEL, RVNAF PERSONNEL OR VIETNAMESE CIVILIANS AS RESULT OF CARELESS FRIENDLY FIREPOWER IAW SIR PROCEDURES. MACV DIR 535-1 APPLIES.
- B. AS A MANDATORY FEATURE OF THE SIR, ADDRESS QUESTION: "WHAT PREVENTATIVE MEASURES ARE BEING INSTITUTED AS RESLUT OF THIS INCIDENT TO AVOID RECURRENCE OF SIMILAR INCIDENT IN THE FUTURE?"
- C. MAINTAIN RUNNING ACCOUNT OF CASUALTIES FROM FRIENDLY FIREPOWER.
- D. ACCUMULATE STATISTICS MONTHLY AND COMPARE WITH PREVIOUS HISTORY TO IDENTIFY TRENDS AND MEASURE EFFECTIVENESS OF CURRENT EFFORTS.
- E. REPORT TO ME RESULTS OF MONTHLY EVALUATION AND ON-GOING COMMAND ACTIONS TO DRASTICALLY REDUCE UNNECESSARY CASUALTIES WITHIN THEIR COMMANDS.

GP-4

FORM 2100/1 (REV. 11-66)

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| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INSP. | LEGAL | MTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | |

#12

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

TOP SECRET

IIIMAF FORM 5216 (REV 3-66)

| OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE | | | FROM CG III MAF | | DATE 10 SEP 1968 | |
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| | | | IN | OUT | | |
| 3 | CG | | | | | REMARKS |
| 4 | DCG | | | | | |
| 2 | DCG AIR | | | | | |
| | C/S | I | | | | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| 1 | S/S | I | 10/5/68 | | | |
| | G-1 | | | | | |
| | G-2 | | | | | |
| | G-3 | | | | | |
| | G-4 | | | | | |
| | G-5 | | | | | |
| | G-6 | | | | | |
| | ADJ | | | | | |
| | SBC | | | | | |

26

TOP SECRET

0 100252Z ZYH
 FM CG 111 WAF
 TO SSO XXIV CORPS
 CG 1ST MARDIV
 SSO AMERICAL DIV
 INFO CG 1ST MAW
 ZEM



TOP SECRET EYES ONLY

LTGEN CUSHMAN SENDS FOR LTGEN STILWELL, MGEN YOUNGDALE, MGEN GETTYS
 INFO MGEN QUILTER
 ARC LIGHT SECURITY

R MAC 12153 EYES ONLY

1. REFERENCE A RECEIVED FROM GENERAL ABRAMS IS QUOTED AS FOLLOWS:
 QUOTE:

1. INFORMATION HERE INDICATES THAT THE ENEMY MAY HAVE HAD FOREKNOWLEDGE OF THE TIME AND LOCATION OF AN ARC LIGHT STRIKE.
 2. ALL PROCEDURES AT THIS HEADQUARTERS ARE BEING SCRUTINIZED TO ENSURE THAT ALL POSSIBLE SECURITY MEASURES ARE BEING IMPLEMENTED.
 3. IT IS REQUESTED THAT YOU CONDUCT A REVIEW OF YOUR PROCEDURES AND SECURITY MEASURES RELEVANT TO THE ARC LIGHT PROGRAM. THIS MUST INCLUDE A REVIEW OF PERSONNEL WHO HAVE ACCESS TO THE PERTINENT INFORMATION WHICH IS STRICTLY BASED ON THOSE WITH A QUOTE NEED-TO-KNOW UNQUOTE.
 4. OF PARTICULAR CONCERN TO ME IS THE POSSIBILITY THAT ARC LIGHT INFORMATION MAY BE COMPROMISED BY TRAFFIC IN THE CLEAR BY TACTICAL UNITS CONCERNED IN GROUND FOLLOW-UP OR POST STRIKE RECONNAISSANCE.
 5. WE MUST ENSURE THAT THE SUCCESS OF THIS WEAPONS SYSTEM IN NOT JEOPARDIZED BY CARELESS AND THOUGHTLESS HANDLING OF SENSITIVE INFORMATION. NOT ONLY WOULD SUCH PRACTICES WASTE VALUABLE RESOURCES, BUT THEY ALSO COULD ENDANGER THE LIVES OF THE AIRCRAFT CREWS.
- UNQUOTE

2. THIS IS PRIMARILY A PROBLEM IN OPERATIONS SECURITY. A THOROUGH REVIEW OF ARC LIGHT PROCEDURES IS BEING CONDUCTED AT THIS HEADQUARTERS. YOU ARE DIRECTED TO TAKE SIMILAR ACTION AND REPORT ANY DEFICIENCIES NOTED AND CORRECTIVE PROCEDURES INITIATED.

GP-4

SSO NOTE: PRECEDENCE FOR TRANSMISSION ONLY.
 DELIVER DURING NORMAL DUTY HOURS.

400

HAS BEEN SENT

TOP SECRET

NN

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

SECRET

IIIMAF FORM 5216 (REV 3-68)

| OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE | | | FROM CG III MAF | | DATE 10 SEP 68 | |
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| | CG | | | | | REMARKS HAS BEEN SENT EXCLUSIVE FOR MARINE CORPS EYES ONLY |
| 3 | DCG | | 9/10 | | AW | |
| | DCG AIR | | | | | |
| 2 | C/S | I | | | Q | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
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SECRET #14

SECRET

PP RUHKM
 DE RHMAFA 1071 2450224
 ZNY SSSSS
 P 100224Z SEP 68
 FM CG III MAF
 TO RUEBHOA/CMC
 RUHKM/CG FMFPAC
 BT

S E C R E T SPECAT MARINE CORPS EYES ONLY
 SPECAT EXCLUSIVE FOR GEN CHAPMAN AND L GEN BUSE FROM
 L GEN CUSHMAN FOR MARINE CORPS EYES ONLY

1. YESTERDAY I SENT THE FOLLOWING MSG TO GEN ABRAMS RE
 THE SINGLE MANAGEMENT SYSTEM, AND ITS IS QUOTED BELOW FOR
 YOUR INFORMATION:

QUOTE

SUBJ: SINGLE MANAGEMENT (U)

REF: (A) CINCPAC 040118Z SEP 68 (S)

1. I THINK THERE IS NO DOUBT BUT WHAT THE PRESENT MODIFIED
 SINGLE MANAGEMENT SYSTEM HAS PROVIDED YOU MORE EFFECTIVE
 OVERALL CONTROL OF THE USE OF TACTICAL AIR IN ALL OF RVN.
 HOWEVER, IT IS RECOGNIZED THAT THE SYSTEM IN ICTZ IS NOT AS
 RESPONSIVE AS THE MARINE CORPS SYSTEM IT REPLACED (SEE REF A),
 AND I BELIEVE THAT THE PRESENT SYSTEM CAN BE MATERIALLY

PAGE TWO RHMAFA 1071 S E C R E T SPECAT (MCEO)
 IMPROVED IN MY AREA OF RESPONSIBILITY. WITH THIS THOUGHT IN
 MIND AND IN KEEPING WITH THE SPIRIT OF CONSTANTLY
 EXAMINING MEANS TO IMPROVE THE COMBAT EFFECTIVENESS OF THE
 FORCES UNDER MY OPCON, THE FOLLOWING PROPOSAL IS OFFERED FOR
 YOUR CONSIDERATION.

2. IN EACH OF MY EVALUATION REPORTS SINCE THE SYSTEM WAS MODIFIED
 ON 30 MAY I HAVE PROPOSED THAT III MAF SHOULD BE AUTHORIZED MISSION
 DIRECTION AND CONTROL OF IN-COUNTRY MARINE STRIKE SORTIES. I CONSIDER
 THIS PROPOSAL A PROCEDURAL MODIFICATION ONLY WHICH IN NO WAY
 VIOLATES THE CONCEPT AND GOAL OF SINGLE MANAGEMENT BUT ONE THAT
 ENHANCES ITS EFFECTIVENESS, FACILITATES PROCEDURES AND MAKES FOR
 BETTER UTILIZATION OF AIR IN ICTZ.

3. DURING THE PERIOD OF 30 MAY TO 2 SEPT 1968-28,993 ATTACK SORTIES
 HAVE BEEN FLOWN IN I CORPS BY AIR FORCE AND MARINE AIRCRAFT.

SORTIE CATEGORIES ARE AS FOLLOWS:

| TYPE | USAF | USMC | TOTAL | PCT OF TOTAL |
|-------------------|-------|--------|--------|--------------|
| PREPLAN FRAGED | 9,473 | 11,980 | 21,453 | 83 |
| PREPLAN FLOWN | 7,731 | 9,960 | 17,691 | 61 |
| IMMEDIATE DIVERTS | 486 | 573 | 1,059 | 5 |
| SCRAMBLES | 1,505 | 3,235 | 4,740 | 16 |

PAGE 1 OF 2 PAGES

SECRET
#14

SECRET

RHMMAFA 1071 S E C R E T SPECAT (MCE)
 ADD ONS 1,807 3,696 5,503 18
 TOTALS FLOWN 11,529 17,464 28,993

THE ABOVE FIGURES INDICATE THAT

- A. 61 PCT OF TOTAL SORTIES FLOWN ARE PREPLANNED.
- B. 34 PCT OF TOTAL SORTIES FLOWN ARE ADD-ONS & SCRAMBLES.
- C. 40 PCT OF MARINE SORTIES ARE ADD-ONS AND SCRAMBLES.
- D. 29 PCT OF USAF SORTIES ARE ADD-ONS AND SCRAMBLES.

4. THE CONSISTENTLY HIGH SORTIE RATE FLOWN BY THE FMAW AND THE HIGH PCT OF SCRAMBLES AND ADD-ONS COMPARED TO PREPLANS FLOWN BY BOTH USAF AND MARINE AIRCRAFT POINTS UP EITHER A SHORTAGE OF PREPLANS OR LESS THAN OPTIMUM UTILIZATION OF AVAILABLE RESOURCES. SINCE SOME 60 PCT OF THE SORTIES FLOWN IN ICTZ ARE GENERATED BY THE FMAW I CONSIDER IT FEASIBLE TO IMPROVE UTILIZATION OF FMAW ASSETS AND AT THE SAME TIME ENHANCE OVERALL EFFECTIVENESS OF AIR RESOURCES.

5. FOR THESE REASONS IT IS REQUESTED THAT CONSIDERATION BE GIVEN TO AUTHORIZING ME MISSION DIRECTION OF IN-COUNTRY MARINE STRIKE ASSETS ON A THIRTY DAY TRIAL BASIS WITHIN THE FRAMEWORK OF SINGLE MANAGEMENT. FURTHER, THAT AFTER THIRTY DAYS THE TRIAL SYSTEM BE EVALUATED TO DETERMINE ITS

PAGE FOUR RHMMAFA 1071 S E C R E T SPECAT (MCE)
 EFFECTIVENESS IN ICTZ AND THAT IS BE COMPARED WITH PRESENT SYSTEM.

6. IMPLEMENTATION OF THIS PROPOSAL, SUBSEQUENT TO COMUSMACV'S DETERMINATION OF WEEKLY ALLOCATION OF AIR EFFORT, WILL REQUIRE ONLY FOLLOWING MINOR REVISIONS OF PRESENT SYSTEM:

A. BASED ON COMUSMACV'S ALLOCATION, WEEKLY FRAG FOR AIR FORCE SORTIES TO ALL FOUR CORPS AREAS WOULD BE PUBLISHED. THE NUMBER OF AIR FORCE SORTIES FRAGGED FOR III MAF SUPPORT WOULD BE DEPENDENT UPON III MAF'S REQUIREMENT OVER AND ABOVE FMAW CAPABILITY AND COULD BE STANDARDIZED AT MINIMUM FIGURE WITH INCREASES AS NECESSARY.

B. TACC WOULD CONTINUE TO PUBLISH A DAILY FRAG FOR AIR FORCE SUPPORT TO BE PROVIDED EACH CORPS.

C. ON DAILY BASIS WITHIN ICTZ, MARINE AIR, EXCEPT THAT ALLOCATED BY COMUSMACV OUTSIDE ICTZ WOULD BE FRAGGED DAILY BY III MAF TO SUPPORT ALL III MAF FORCES.

D. THE DAILY III MAF FRAG WOULD BE PUBLISHED CONCURRENTLY WITH PUBLICATION OF 7TH AIR FORCE DAILY FRAG ORDER.

E. TACC, TASE, DASCS AND COGNIZANT TACTICAL UNITS WOULD RECEIVE FRAG. THIS WOULD APPRISE TACC AND TASE, ON A

PAGE FIVE RHMMAFA 1071 S E C R E T SPECAT (MCE)
 TIMELY BASIS OF AIR PLANS FOR ICTZ.

UNQUOTE
 WARM REGARDS.

GP-4
 BT

PAGE 2 OF 2 PAGES

SECRET

#14

P 090925Z
 FM CG III MAF
 TO SSO MACV
 ZEM

S E C R E T

FOR GEN ABRAMS FROM LTGEN CUSHMAN

RELOCATION OF 35TH ENGINEER BATTALION (C)

A. COMUSMACV CITE 26262 DTG 060937Z SEP 68

1. REF (A) AUTHORIZED RETENTION OF 35TH ENGR BN (C) IN ICTZ BUT DIRECTED MOVE TO PHU BAI WITHIN XXIV CORPS TAOR. SUBJECT PREVIOUSLY DISCUSSED AT CONFERENCE ON 3 SEP BETWEEN III MAF ENGINEER, XXIV CORPS ENGINEER, USARV ENGINEER, AND MACV REPRESENTATIVE.

2. SINCE DATE OF CONFERENCE TYPHOON BESS HIT ICTZ CAUSING SIGNIFICANT DAMAGE TO LOC NETWORK. HAI VAN PASS AREA PARTICULARLY HARD HIT RESULTING IN NUMEROUS LANDSLIDES, FILL FAILURES, AND EXTENSIVE DAMAGE TO DRAINAGE STRUCTURES. CONSIDER IT A MAJOR ENGINEER EFFORT TO REPAIR DAMAGE AND ACCOMPLISH THAT WORK NECESSARY TO PRECLUDE REOCCURANCE OF CURRENT CONDITION. IN VIEW OF CRITICAL NATURE OF HAI VAN PASS CONSIDER IT IMPERATIVE THAT THIS WORK BE ACCOMPLISHED PRIOR TO RELOCATION OF 35TH ENGR BN. REASSIGNMENT OF RESPONSIBILITY FOR THIS SEGMENT OF ROAD AT PRESENT TIME WOULD ONLY FURTHER DETER OTHER LOC AND HORIZONTAL WORK BEING ACCOMPLISHED BY THIRD NCB.

3. III MAF FORCE ENGINEER WILL VISIT SAIGON 11-13 SEPT TO DISCUSS THIS CRITICAL SITUATION AND OTHER LOC MATTERS.

GP-4

350

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SECRET

HAS BEEN SENT

#15

CONFIDENTIAL

NNNNZZXXE
 PP RUHKA
 DE RHMNAFA 1682 2530800
 ZNY CCCCC
 P 140800Z SEP 68
 FM CG III MAF
 TO RUHKA/CG FMFPAC
 BT

C O N F I D E N T I A L SPECAT MARINE CORPS EYES ONLY
 EXCLUSIVE FOR LTGEN BUSE FROM LTGEN CUSHMAN
 SUBJ: SOURCE OF INFORMATION ON NEWSPAPER ARTICLE
 REF: (A) CG FMFPAC MSG 120750 SEP 68
 1. SOURCES MENTIONED IN SUBJECT ARTICLE CANNOT BE DETERMINED BUT
 DOUBTFUL THAT ANY USMC OFFICIAL OF ANY STANDING COULD BE THE
 SOURCE. A READING OF THE TEXT OF THE ARTICLE AND ITS "SOFT ATTRIBUTION",
 E.G., "U.S. MARINE SOURCES", "THE MARINE SOURCES", "THE SOURCES" WOULD
 INDICATE THAT THE NEWSMAN WAS NOT TOO PROUD OF HIS SOURCE.
 2. I THINK IT IS IMPORTANT TO NOTE THAT REPORTERS ARE FREE TO ROAM AT
 WILL THROUGHOUT ALL OF SOUTH VIETNAM. MANY REPORTERS HAVE BEEN UP TO
 CON THIEN AND OTHER POINTS ALONG THE DMZ AND HAVE OBSERVED FOR THEMSELVES
 WHAT WORK OR NON-WORK IS IN PROGRESS AND THE CONDITION AND STATUS OF THE
 AREA IN QUESTION.
 3. I HAVE THIS DATE REISSUED TO ALL MAJOR COMMANDS IN I CORPS SECDEF'S
 PROHIBITION AGAINST DISCUSSING THE SYSTEM BEYOND THE POINT HE DID IN HIS

PAGE TWO RHMNAFA 1682 C O N F I D E N T I A L SPECAT (MCEO)
 NEWS RELEASE DOD 843-G7 OF 7SEP 67 AS EXPRESSED IN SECDEF MESSAGE
 072058Z SEP67.
 WARM REGARDS.
 GP-4
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III MAF 2100/1 (REV. 11-66)

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| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMOT. | INSP. | LEGAL | INTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SJRG. | | | | | | | | | #18 |

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

CONFIDENTIAL

IIIMAF FORM 5216 (REV 3-68)

| OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE | | | FROM CG III MAF | | DATE 14 SEP 68 | |
|----------------------------------------------------------------------------------------------------------------------------|-----------|------|------------------------------------------|-----|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | | | SERIAL# / CONTROL DATE 140808Z SEP 68 | | COPY# 1 OF 3 COPIES RECD | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT PROGRAM & GETTING AND MARCORPS STRUCTURE IN SEASIA (U) |
| | | | IN | OUT | | |
| 3 | CG | | | | | REMARKS MARINE CORPS EYES ONLY EXCLUSIVE FOR HAS BEEN SENT <i>If approp, 1/2 copy for purpose of keeping Cb 1st MAW file updated.</i> Ry Age |
| 4 | DCG | | 9/11 | | RP | |
| 5 | DCG AIR | | | | | |
| 2 | C/S | I | | | RP | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| 1 | S/S | I | 9/11 | | H | |
| | G-1 | | | | | |
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| | G-3 | | | | | |
| | G-4 | | | | | |
| | G-5 | | | | | |
| | G-6 | | | | | |
| | ADJ | | | | | |
| | CAP | | | | | |
| | CORDS | | | | | |
| | EMB/TRANS | | | | | |
| | ENGR | | | | | |
| | H&S CO | | | | | |
| | INSP | | | | | |
| | MTO | | | | | |
| | OP ANAL | | | | | |
| | ORD | | | | | |
| | PSY OPS | | | | | |
| | SUPPLY | | | | | |
| | S&C | | | | | |

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PP RUKKM
 DE RHMMAFA 1686 2580808
 ZNY SSSSS
 P 140808Z SEP 68
 FM CG III MAF
 TO RUKKM/CG FMFPAC
 BT

S E C R E T SPECAT MARINE CORPS EYES ONLY
 EXCLUSIVE FOR LT GEN BUSE FROM LT GEN CUSHMAN
 PROGRAM 6 CEILINGS AND MARCORPS STRUCTURE IN SEASIA (U)

- A. CMC 112342Z SEP 68 (SPECAT-MCEO)
- B. CG FMFPAC 100228Z SEP 68 (SPECAT-MCEO)
- C. TELECON 151000H SEP 68 FROM LT COL MILLER III MAF TO COL NAMPLE FMFPAC

1. (S) LAW GUIDANCE AND ADDITIONAL INFORMATION PROVIDED BY REF A AND CONSIDERING SUBMITTANCE TO CMC BY REF B THE FOLLOWING CONFIRMS RECOMMENDED REDUCTIONS/REALIGNMENT SUBMITTED BY REF C:

- TANK BN -152
- TANK BN -152
- COMM BN -158
- AMTRAC BN -490
- AMTRAC BN -200

PAGE TWO RHMMAFA 1686 S E C R E T (MCEO)

- HQ BTRY FAG -143
- ARMD AMPHIB CO -143
- FOR RECON CO -154
- FOR RECON CO -154
- BANDS -145
- VMA -297
- ASRT -23
- MMSG (WERS) -250
- MATCU -68
- FLC -999
- 9TH MAB UNITS -341
- MAG (VH) -377
- DIV AUG -142
- WING AUG -64
- CMR PLAT -78
- TOTAL 4526

2. (S) SINCE RATIONAL FOR ABOVE LIST HAS BEEN PROVIDED IN VARIOUS III MAF AND FMFPAC MESSAGES DETAILED COMMENTS RE ABOVE LIST WILL NOT BE REPEATED. HOWEVER, TWO AREAS ARE WORTHY OF COMMENT:

PAGE 1 OF 2 PAGES

III MAF 2100/1 (REV. 11-66)

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| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INSP. | LEGAL | MTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | |

#19

CONFIDENTIAL

PAGE THREE RHMMAFA 1586 S E C R E T (MCEO)

A. AMTRAC BN'S IN VIEW OF INFO PROVIDED IN PARA 4 OF REF A IT IS DIFFICULT TO RECOMMEND DELETION OF ONE ENTIRE AMTRAC BN AS HAD BEEN MADE HERETOFORE. ACCORDINGLY, ABOVE REDUCTION RETAINS TWO BATTALION FLAGS. IT IS ENVISIONED THAT ONE BATTALION WOULD HAVE LARGE H&S CO AND PROVIDE MAINTENANCE AND OTHER SUPPORT FOR BOTH BATTALIONS WHILE REMAINING BATTALION WOULD HAVE TOKEN H&S CO TO MEET MINIMUM REQUIREMENTS OF COMMAND AND CONTROL.

B. VMFA. IN DISCUSSIONS BETWEEN ACTION OFFICERS SUBJ OF REDUCING III MAF FORCE STRUCTURE BY ONE VMFA, IN ADDITION TO VMA PREVIOUSLY OFFERED, WAS CONSIDERED. WHEN WEIGHED WITH III MAF DAILY REQUIREMENTS TO SUPPORT MARINE AND ARMY MANEUVER BATTALIONS WITH AVAILABLE MARINE AND AIR FORCE SORTIES SUCH REDUCTION OF ANOTHER FIXED WING SQUADRON IS NOT RECOMMENDED.

CP-4

BT

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| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HO. COMDT. | INSP. | LEGAL | MTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | |

#19

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

SECRET

IIIMAF FORM 5216 (REV 3-68)

| OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE | | | FROM CG III MAF | | DATE 15 SEP 68 | |
|-------------------------------------------------------------------------------------------------------------------|-----------|------|----------------------------------------|------|--------------------------|-------------------------------------------------------------|
| | | | SERIAL#/CONTROL DATE 150630Z SEP 68 | | COPY# 1 OF 3 COPIES RECD | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT SPECIAL OPERATIONS (U) |
| | | | IN | OUT | | |
| 3 | CG | | | | | REMARKS HAS BEEN SENT EXCLUSIVE FOR |
| 4 | DCG | | | 9/15 | [Signature] | |
| 5 | DCG AIR | | | | [Signature] | |
| 2 | C/S | I | | | | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| 1 | S/S | I | 9/16 | | H | |
| | G-1 | | | | | |
| | G-2 | | | | | |
| | G-3 | | | | | |
| | G-4 | | | | | |
| | G-5 | | | | | |
| | G-6 | | | | | |
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CCN: 103 FILE: 75

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| | | SERIAL # 150630Z SEP 68 | COPY# 1 OF 3 COPIES RECD |
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| 9/16 | <i>[Signature]</i> | | |
| 4/16 | <i>[Signature]</i> Lutten | | |
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RECORD OF DISCLOSURE

EACH PERSON WHO HANDLES THE ATTACHED DOCUMENT SHALL SIGN THIS RECORD

SECRET

20

SECRET

PP RUMLBPA
 DE RHMAFA 1821 2590630
 ZNY SSSSS
 P 150630Z SEP 68
 FM CG III MAF
 TO RUMLBPA/CG XXIV CORPS
 BT

S E C R E T SPECAT

EXCLUSIVE FOR LT GEN STILWELL FROM LT GEN CUSHMAN
 SPECIAL OPERATIONS (U)

1. (S) THE FOLLOWING INFORMATION IS PROVIDED IN ANSWER TO YOUR REQUEST REGARDING THE NIGHTS OF 12-13 AUG, 15-16 AUG, AND 29 AUG.

2. (S) 12-13 AUG:

A. CTF SEVEN SIX TASKED CTU SEVEN SIX PT ZERO PT THREE TO CONDUCT BEACH RECON FOUR MILES EITHER SIDE OF WUNDER BEACH CAUSEWAY. III MAF WAS INFORMED BY CTU SEVEN SIX PT ZERO PT THREE MSG 102210Z AUG68 PASSED TO XXIV CORPS AS III MAF 110422Z AUG68 AND RECEIPTED FOR BY XXIV CORPS AT 112020Z AUG68. LCDR CAMPBELL G-3 SECTION THIS HQ WAS ACTION OFFICER WHO EFFECTED TELEPHONIC COORDINATION WITH MAJ EVANS, G-3 SECTION YOUR HQ. A USMC AMTRAC MET THE RECON TEAM AND ACCOMPANIED THE MISSION. UPON COMPLETION, MAJ EVANS NOTIFIED LCDR CAMPBELL MISSION COMPLETE AND ALL WENT WELL.

B. U.S. NAVAL ADV DET CONDUCTED A MISSION ON THE NIGHT OF 12-13 AUG IN

PAGE TWO RHMAFA 1821 S E C R E T SPECAT EXCLUSIVE FOR
 FIRST ARVN DIV AO AND WAS COORDINATED WITH I CORPS. FURTHER
 LTCOL WELCH G-3

SECTION YOUR HQ. WAS NOTIFIED BY LTCOL HANRICK G-3 SECTION THIS HQ.
 AND RESULTS OF ACTION FORWARDED FOR INFO. FIRST ARVN DIV RECEIVED
 RESULTS FROM I CORPS.

3. (S) 15-16 AUG: THIS HQ. IS UNAWARE OF ANY OPN ON THIS
 NIGHT. HOWEVER, ON NIGHT OF 16-17 AUG, U.S. NAVAL ADV
 DET CONDUCTED ANOTHER OPN IN FIRST ARVN DIV AO WITH THE SAME
 COORDINATION AS STATED IN PAR 2B ABOVE, AGAIN RESULTS OF
 ACTION FORWARDED YOUR HQ.

4. (C) 29 AUG: THIS HQ. IS UNAWARE OF ANY OPERATION ON
 THIS NIGHT.

5. (S) COMUSMACV HAS BEEN QUERIED ABOUT NIGHTS OF
 15-16 AUG AND 29 AUG. YOUR HQ. INFO ON MSG.

6. (C) IN FUTURE, COORDINATION OF U.S. NAVAL ADV DET
 OPNS WITH YOUR HQ. WILL BE CONDUCTED BY MSG.

GP-4

BT

SECRET

20

HEADQUARTERS
MARINE AMPHIBIOUS FORCE

SECRET

IIIMAF FORM 5216 (REV 3-68)

| OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE | | | FROM CG III MAF | | DATE 15 SEP 68 | |
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| | | | IN | OUT | | |
| 3 | CG | | | | | REMARKS HAS BEEN SENT EXCLUSIVE FOR |
| 4 | DCG | | 9/16 | | | |
| 5 | DCG AIR | | | | | |
| 2 | C/S | I | | | | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| 1 | S/S | I | 9/16 | | H | |
| | G-1 | | | | | |
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26
SECRET #21

SECRET

PP RUMSAW RUMLBPA
 DE RHMAFA 1822 2590632
 ZNY SSSSS
 P 150632Z SEP 68
 FM CG III MAF
 TO RUMSAW/COMUSMACV
 INFO RUMLBPA/CG XXIV CORPS
 BT

S E C R E T SPECAT

EXCLUSIVE FOR GEN ABRAMS INFO LTGEN STILWELL FROM LTGEN CUSHMAN
 SPECIAL OPERATIONS (U)

1. (S) CG XXIV CORPS REPORTS THAT DURING NIGHTS OF 15-16 AUG AND 29 AUG UNUSUAL INCIDENTS OCCURED IN VICINITY OF WUNDER BEACH WHICH ARE CAUSE FOR GREAT CONCERN. CLANDESTINE OPNS BY UNKNOWN ORGANIZATION CAUSED THESE INCIDENTS. FURTHER, IT HAS BEEN DETERMINED THIS UNKNOWN ORGANIZATION USES HUEY TYPE HELICOPTERS FOR ITS OPERATIONS. TO DATE ATTEMPTS TO ESTABLISH IDENTITY OF THIS ORGANIZATION HAVE BEEN UNSUCCESSFUL.
2. (S) CONVERT OPERATIONS IN THE AREAS OF TACTICAL UNITS WITHOUT PRIOR COORDINATION INTRODUCES AN ADDED AND NEEDLESS ELEMENT OF DANGER. IN EACH OF THE FOREGOING INCIDENTS, MEN AND AIRCRAFT WERE ALERTED TO MOVE TO THE SCENE AND ESTABLISH WHETHER THE FORCE WAS FRIENDLY OF ENEMY. ON 29 AUG ELEMENTS OF THE UNKNOWN FORCE FAILED TO RESPOND TO AN AIRBORNE CHALLENGE AND COMMITTED A HOSTILE ACT BY TURNING OFF THE

PAGE TWO RHMAFA 1822 **S E C R E T** SPECAT EXCLUSIVE FOR
 HELICOPTER REVOLVING LIGHT AND HEADING OUT TO SEA. IT IS INDEED
 FORTUNATE THERE WASN'T BLOOD SHED.

3. (C) MOST CERTAINLY THERE IS A NEED FOR SECRECY, BUT NOT TO THE DEGREE THAT IT ENDANGERS LIVES AND FORECLOSES SUPPORT. REQUEST THIS HEADQUARTERS RECEIVE ADVANCE NOTIFICATION OF COVERT OPERATIONS CONDUCTED IN ICTZ, TO INCLUDE IDENTITY OF THE CONDUCTING HEADQUARTERS, SO THAT REQUISITE COORDINATION MAY BE EFFECTED.

GP-4
 BT

SECRET

SECRET

MARINE CORPS EYES ONLY

**EXCLUSIVE
FOR****HAS BEEN SENT**

PP RUHKM
 DE RHMAFA 1908 260013Z
 ZNY SSSSS
 P 160132Z SEP 68
 FM CG III MAF
 TO RUHKM/CMC
 RUHKM/CG FMFPAC
 BT

S E C R E T SPECAT MARINE CORPS EYES ONLY
 EXCLUSIVE FOR GEN CHAPMAN AND LTGEN BUSE FROM
 LTGEN CUSHMAN FOR MARINE CORPS EYES ONLY

1. FOL MSG RECD THIS DATE AND IS QUOTED BELOW FOR YOUR INFO:
 QUOTE

FOR LT G CUSHMAN AND GEN BROWN FROM GEN ABRAMS

SUBJ: SINGLE MANAGEMENT (U)

REF: CG III MAF 090300Z SEP 68 (NOIAL) (S)

1. (S) YOUR PROPOSAL FOR A THIRTY DAY TRIAL PERIOD OF III MAF
 MISSION DIRECTION OF 1ST MAW IN-COUNTRY STRIKE ASSETS HAS BEEN
 GIVEN CAREFUL APPRAISAL.

2. (S) I FIND THAT IT WOULD HAVE EFFECTS GOING FAR BEYOND THE
 MODIFICATION ITSELF. AN IMMEDIATE EFFECT AT THIS LEVEL WOULD BE TO
 DEPRIVE ME OF A SINGLE MANAGER FOR AIR AND ESTABLISH TWO MANAGERS
 AS CHANNELS FOR DIRECTION OF SEPARATE SEGMENTS OF THE TOTAL AIR

PAGE TWO RHMAFA 1908 **S E C R E T** SPECAT (MCEO)
 EFFORT. ONE OF THESE WOULD BE CG, III MAF, AND THE OTHER MY
 DEPUTY FOR AIR OPERATIONS. THIS WOULD BE COMPLICATED ARRANGE-
 MENT WHICH WOULD NOT FULFILL MY REQUIREMENTS

3. (S) THIS REQUIREMENT IS FOR A SINGLE COMMANDER TO DIRECT
 THE TOTAL TACTICAL AIR EFFORT, BOTH IN-COUNTRY AND OUT-COUNTRY, IN
 CONSONANCE WITH MY GUIDANCE. THE PROPOSED REVISION IS NOT IN
 ACCORD WITH THIS REQUIREMENT, AND IN CONSEQUENCE IS NOT APPROVED

UNQUOTE

GP-4

BT

SECRET

CONFIDENTIAL

**EXCLUSIVE
FOR**

PP RUHKM
DE RHMAFA 2041 2610046
ZNY CCCCC
P 170046Z SEP 68
FM CG III MAF
TO RUHKM/CG FMFPAC
BT

C O N F I D E N T I A L SPECAT
EXCLUSIVE FOR LTGEN BUSE FROM LTGEN CUSHMAN
ASGN OF OFF

1. IN ORDER TO MAINTAIN THE AIR-GROUND MAKEUP OF MY STAFF, I HAVE ATTEMPTED TO FOLLOW A POLICY OF ALTERNATELY ASSIGNING AVIATORS AND GROUND OFFICERS AS PRINCIPAL AND DEPUTY OF GENERAL STAFF SECTIONS. FOR THIS POLICY TO BE CONTINUED, I SHOULD RECEIVE AN AVIATION COLONEL (OR COLONEL SELECTEE) WHO IS JUNIOR TO MY G-2, COL R.N. JOENS. THE ONLY AVIATION COLONEL JUNIOR TO COL JOENS I HAVE IS COL W. BIEHL, JR. WHO IS DOING AN OUTSTANDING JOB AS SPECIAL SERVICES OFFICER, A BILLET WHICH IN ADDITION TO NORMAL SPECIAL SERVICE FUNCTIONS INCLUDES SUPERVISION OF OUR R&R PROGRAMS, A DEVELOPING RECREATION COMPLEX AT FREEDOM HILL, AND AN EXPANDING OFF-DUTY EDUCATION PROGRAM. I HAVE FOUND COL BIEHL'S ENTHUSIASM AND TALENTS WELL-SUITED TO THIS DEMANDING JOB.
2. I HAVE DETERMINED THAT LTCOL (COL SEL) N.C. NEW IS INBOUND IN SEPTEMBER TO THE FMAW. HE IS TENTATIVELY SLATED AS FMAW INSPECTOR. HIS

PAGE TWO RHMAFA 2041 C O N F I D E N T I A L SPECAT EXCLUSIVE FOR CONSIDERABLE ABILITY CAN BE MORE PROFITABLE USED AS MY DEPUTY G-2.

3. ACCORDING TO OUR RECORDS, THE WING'S PROJECTED COLONEL SITUATION THROUGH DECEMBER GIVES IT AN ON BOARD STRENGTH OF 21 COLONELS OR SELECTEES AGAINST A MANNING LEVEL OF 18. I UNDERSTAND THAT THERE IS AN AGREEMENT BETWEEN YOUR HEAD-QUARTERS AND THE WING TO KEEP THE LATTER, THREE COLONELS OVER MANNING LEVEL. THIS PROVIDES PERSONNEL FOR C/S IF HOTEL. O IN C CHU LAI AIR BASE, AND CO PROV MAG 39. TO CONTINUE TO FILL THESE BILLETs, THE WING WILL NEED ONE ADDITIONAL COLONEL IF LTCOL NEW IS ASSIGNED TO III MAF.

4. I REALIZE THAT THE CURRENT PROJECTION THROUGH DECEMBER OF COLONELS AND SELECTEES INBOUND TO MY HEADQUARTERS PUTS ME ONE OVER MY MANNING LEVEL. I AM PREPARED TO MAKE EITHER COL BURROUGHS OR LTCOL (SEL) HEYWOOD, INBOUND TO MY HQ, AVAILABLE FOR REASSIGNMENT TO ONE OF THE SUBORDINATE COMMANDS IN EXCHANGE FOR LTCOL NEW. I RELIZE THAT THIS DOES NOT HELP IN ALLEVIATING THE SHORTAGE OF ONE COLONEL (NA) IN FMAW.
WARM REGARDS.

GP-4

BT

III MAF 2100/1 (REV. 11-66)

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| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INSP. | LEGAL | WTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | #23 |

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

CONFIDENTIAL

IIIMAF FORM 5216 (REV 3-68)

| OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE | | | FROM CG III MAF | | DATE 19 SEP 68 | |
|----------------------------------------------------------------------------------------------------------------------------|-----------|------|----------------------------------------|-----|--------------------------|-----------------------------------------------------------------------------|
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| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT |
| | | | IN | OUT | | |
| | CG | | | | | REMARKS EXCLUSIVE FOR FOR MARINE CORPS EYES ONLY |
| 3 | DCG | | 9/10 | | Rue | |
| 2 | DCG AIR | | | | | |
| | C/S | I | | | | |
| | D C/S | | | | | |
| 1 | D C/S DM | | | | | |
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| | G-5 | | | | | |
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| | ADJ | | | | | |
| | CAP | | | | | |
| | CORDS | | | | | |
| | EMB/TRANS | | | | | |
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| | HQS CO | | | | | |
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| | S&C | | | | | |

CONFIDENTIAL

CONFIDENTIAL

PP RUMKM
DE RNMMAFA 2372 2630734
ZNY CCCCC
P 190734Z SEP 68
FM CG III MAF
TO RUMKM/CG FMFPAC
INFO RUMKM/CMC
BT

C O N F I D E N T I A L SPECAT EXCLUSIVE FOR (MCEO)
SPECAT EXCLUSIVE FOR LTGEN BUSE INFO GEN CHAPMAN FROM
LTGEN CUSHMAN FOR MARINE CORPS EYES ONLY
CAMOUFLAGE JUNGLE UTILITIES (U)

1. INITIAL RECEIPTS OF SUBJECT ITEM HAVE CREATED A
TEMPORARY MIXED UNIFORM PROBLEM: THREE (3) SMALL COAT
SIZES AND ONE (1) SMALL SIZE TROUSER ON HAND PRECLUDE
ISSUE OF MATCHED SETS. OBLIGATIONS FOR SEVERAL THOUSAND
OF THESE SIZES EXIST. LACK OF O.G. POPLIN UNIFORMS IN
THESE SIZES CREATES THE ALTERNATIVE OF NOT ISSUING COATS OR
TROUSERS TO MARINES NEEDING THEM OR THE WEARING OF MIXED
UTILITY UNIFORMS. FUTURE RECEIPTS OF CAMOUFLAGE UTILITIES
AND NORMAL ATTRITION OF O.G. POPLIN UTILITIES (WEAR-OUT IS
QUITE HIGH) SHOULD ELIMINATE THE PROBLEM WITHIN THE NEXT

PAGE TWO RNMMAFA 2372 C O N F I D E N T I A L SPECAT EXCLUSIVE FOR (MCEO)
SEVERAL MONTHS.

2. IN VIEW OF THE ABOVE, ARE THERE STRONG MARINE CORPS
OBJECTIONS TO THE WEARING OF MIXED UTILITY UNIFORMS DURING
THIS INTERIM PERIOD?
WARM REGARDS.

GP-4

BT
FORM 32100/1 (REV. 11-66)

COPY 1 OF 3 COPIES

CONFIDENTIAL

| | | | | | | | | | | | | |
|-----------|------------|----------|-------|-------|-----------|------------|-------|-------|--------|--------|----------|-----|
| CG | AFC | CS | DC/S | G-1 | G-2 | G-3 | G-4 | G-5 | COMPT. | ADJ. | CHAP. | CEO |
| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INSP. | LEGAL | MTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | #25 |

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

CONFIDENTIAL

IIIMAF FORM 5218 (REV 3-66)

| OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE | | | | FROM CG III MAF | | DATE 21 SEP 68 | |
|----------------------------------------------------------------------------------------------------------------------------|-----------|------|------|----------------------------------------|---------|--------------------------|-------------------------------------------------------------------------|
| | | | | SERIAL#/CONTROL DATE 211500Z SEP 68 | | COPY# 2 OF 6 COPIES RECD | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT | REMARKS |
| | | | IN | OUT | | | |
| | CG | | | | | | |
| | DCG | | | | | | |
| 2 | DCG AIR | | | | | | HAS BEEN SENT FOR Copy # 3 to G-6 29 Oct 68 J.W. Bener |
| | C/S | I | | | | | |
| | D C/S | | | | | | |
| | D C/S DM | | | | | | |
| 1 | S/S | I | 9/22 | | | | |
| | G-1 | | | | | | |
| | G-2 | | | | | | |
| | G-3 | | | | | | |
| | G-4 | | | | | | |
| | G-5 | | | | | | |
| | G-6 | | | | | | |
| | ADJ | | | | | | |
| | CAP | | | | | | |
| | CORDS | | | | | | |
| | EMB/TRANS | | | | | | |
| | ENGR | | | | | | |
| | H&S CO | | | | | | |
| | INSP | | | | | | |
| | MTO | | | | | | |
| | OP ANAL | | | | | | |
| | ORD | | | | | | |
| | PSY OPS | | | | | | |
| | SUPPLY | | | | | | |
| | S&C | | | | | | |

CONFIDENTIAL

CONFIDENTIAL

RR RUEBHOA
 DE RHMAFA2714 2651510
 ZNY CCCCC
 R 211500Z SEP 68
 FM CG III MAF
 TO CMC

BT

C O N F I D E N T I A L FOR
 FOR MAJGEN MC CUTCHEON FROM MAJGEN E. E. ANDERSON
 CH-53 TOW CAPABILITY (U)

A. CMC 201450Z SEP 68

B. DC/S AIR MEMO TO ALL PERSONNEL, OFF OF DC/S AIR DTD 5 SEP 68

1. APPRECIATE YOUR SENDING ONE TOW KIT FOR CH-53 AND PILOT AND CREW
 CHIEF FROM PAX RIVER. CG 1ST MAW. CONCURS.

2. FYI RE REF A AND B - WAS PROMOTED TO MAJGEN ON 1 SEP 68.

3. WARM REGARDS.

GP-4

BT

III MAF 2100/1 (REV. 11-66)

COPY 2 OF 6 COPIES.

CONFIDENTIAL

| | | | | | | | | | | | | |
|-----------|------------|----------|-------|-------|-----------|------------|-------|-------|--------|--------|----------|-----|
| CG | AFC | CS | DC/S | G-1 | G-2 | G-3 | G-4 | G-5 | COMPT. | ADJ. | CHAP. | CEO |
| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INSP. | LEGAL | MTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | #29 |

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

CONFIDENTIAL

II MAF FORM 5216 (REV 3-68)

| OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE | | | | FROM CG III MAF | | DATE 23 SEP 68 |
|-------------------------------------------------------------------------------------------------------------------|-----------|------|------|------------------------------------------|---------|-----------------------------------------------------------------------|
| | | | | SERIAL# / CONTROL DATE 231104Z SEP 68 | | COPY# 1 OF 3 COPIES RECD |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT |
| | | | IN | OUT | | |
| | CG | | | | | REMARKS |
| 2 | DCG | | 9/24 | | Ruef | |
| | DCG AIR | | | | | <p>EXCLUSIVE</p> <p>FOR</p> <p>HAS BEEN SENT</p> |
| 1 | C/S | I | | | | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| 1 | S/S | I | 9/23 | | H | |
| | G-1 | | | | | |
| | G-2 | | | | | |
| | G-3 | | | | | |
| | G-4 | | | | | |
| | G-5 | | | | | |
| | G-6 | | | | | |
| | ADJ | | | | | |
| | CAP | | | | | |
| | CORDS | | | | | |
| | EMB/TRANS | | | | | |
| | ENGR | | | | | |
| | H&S CO | | | | | |
| | INSP | | | | | |
| | MTO | | | | | |
| | OP ANAL | | | | | |
| | ORD | | | | | |
| | PSY OPS | | | | | |
| | SUPPLY | | | | | |
| | S&C | | | | | |

CONFIDENTIAL

CONFIDENTIAL

PP RUEBHOA
 DE RHMMAFA2916 2661105
 ZNY CCCCC
 P 231104Z SEP 68
 FM CG III MAF
 TO CMC

BT

C O N F I D E N T I A L SPECAT EXCLUSIVE FOR
 SPECAT EXCLUSIVE FOR GEN CHAPMAN FROM MGEN TOMPKINS
 AWARD BY RVN: CASE OF LATE CPL SOTIRIOUS M. MARGARITIS 2209400 USMC (U)
 A. CMC 021130Z JUL68 TO MGEN TOMPKINS

1. CROSS OF GALLANTRY WITH SILVER STAR TOGETHER WITH CITATION
 AIRMAILED THIS DATE REGISTRY NO. CH 879 ADDRESSED FOR DELIVERY TO
 YOU PERSONALLY.

2. DELAY DUE TO REQUIREMENT THAT SAIGON ONLY AUTHORIZES POSTHUMOUS
 DECORATIONS.

3. PLEASE NOTE THAT AWARD HAS BEEN UP-GRADED FROM CROSS OF GALLANTRY
 W/BRONZE STAR TO CROSS OF GALLANTRY WITH SILVER STAR.

4. WARM REGARDS.

GP-A

BT

CONFIDENTIAL

COPY 1 OF 3 COPIES

III MAF 2100/1 (REV. 11-66)

| | | | | | | | | | | | | |
|-----------|------------|----------|-------|-------|-----------|------------|-------|-------|--------|--------|----------|-----|
| CG | AFC | CS | DC/S | G-1 | G-2 | G-3 | G-4 | G-5 | COMPT. | ADJ. | CHAP. | CEO |
| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INSP. | LEGAL | MTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | #30 |

CONFIDENTIAL

OO RUEBHOA RUHFMMA
 DE RHMMFA3129 2690617
 ZNY CCCCC
 O 250616Z SEP 68
 FM CG III MAF
 TO RUEBHOA/CMC
 RUHFMMA/CG FMFPAC HAW

BT
 C O N F I D E N T I A L SPECAT EXCLUSIVE
 SPECAT EXCLUSIVE FOR GEN CHAPMAN AND LGEN BUSE FROM
 LGEN CUSHMAN FOR MARINE CORPS EYES ONLY
 SUBJ: RELIEF FOR MGEN TOMPKINS

1. DEPUTY CG, III MAF, SHOULD BE THE SENIOR MAJOR GENERAL USMC WITHIN THE COMMAND BECAUSE, WHILE HE DOES NOT SUCCEED TO TACTICAL COMMAND, HE DOES TAKE OVER THE USMC SERVICE PECULIAR FUNCTIONS.
2. THE ALTERNATIVES PRESENTED BY BILL ON HIS VISIT INVOLVE EITHER BUD MASTERS OR ORM SIMPSON COMING TO III MAF.
3. MY CONSIDERED VIEWS ARE AS FOLLOWS:
 - A. IF BUD MASTERS IS ORDERED OUT, HE SHOULD MAKE A DIRECT RELIEF OF TOMMY AS DEP CG, III MAF.
 - B. IF ORM SIMPSON IS ORDERED OUT, HE SHOULD RELIEVE CARL YOUNGDALE AS CG, 1ST MARDIV. CARL YOUNGDALE WOULD

PAGE TWO RHMMFA3129 C O N F I D E N T I A L SPECAT EXCLUSIVE
 THEN RELIEVE TOMMY AS DEP CG, III MAF.

4. CLIFF DRAKE SHOULD BE RETAINED AS DEP CG, XXIV CORPS, WHERE HE HAS ATTAINED GOOD RAPPORT. I DEFINITELY DO NOT RECOMMEND HIS ASSIGNMENT TO COMMAND OF A DIVISION AT THIS TIME.

WARM REGARDS.

GP-4

BT

III MAF 2100/1 (REV. 11-66)

COPY 1 OF 3 COPIES

CONFIDENTIAL

| | | | | | | | | | | | | |
|-----------|------------|----------|-------|-------|-----------|------------|-------|-------|--------|--------|----------|-----|
| CG | AFC | CS | DC/S | G-1 | G-2 | G-3 | G-4 | G-5 | COMPT. | ADJ. | CHAP. | CEO |
| CIB | COC | DENT. O. | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INSP. | LEGAL | MTO | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | #31 |

SECRET

PP RUMSAW
 DE RHMAFA3239 2690130
 ZNY SSSSS
 P 260120Z SEP 68 ZFF-1
 FM CG III MAF DNG
 TO COMUSMACV SGN
 BT

S E C R E T SPECAT EXCLUSIVE
 EXCLUSIVE FOR AMBASSADOR KOMER FROM LTGEN CUSHMAN
 PRISONER DETENTION FACILITIES IN ICTZ
 COMUSMACV 27337 16/1144Z SEP 68 (C)

1. HAVE AGAIN REVIEWED CU LAO RE PROPOSAL MADE BY LTG. LAM. BASED ON CORDS ENGINEERING STUDY OF AUGUST 1967 AND DISCUSSIONS WITH KNOWLEDGEABLE U.S. OFFICIALS, HAVE CONCLUDED THAT CU LAO RE IS NOT THE ANSWER TO ICTZ PRISONER PROBLEM. CERTAINLY THE GVN SHOULD NOT UNDERTAKE SUCH A PROGRAM WITHOUT FIRST EXHAUSTING ALL EFFORTS TO BUILD ADDITIONS TO PRESENT DETENTION FACILITIES. IMPROVING PROCEDURES FOR SENTENCING OF DETAINEES AND COMPLYING WITH PRISONER TRANSFER DIRECTIVES.
2. WILL AGAIN REVIEW ENGINEERING STUDY WITH LAM STRESSING THE LIMITATIONS OF THE SITE. WILL ALSO URGE HIM TO DIRECT THE PROVINCE CHIEFS TO EXPEDITE THE HANDLING OF DETAINEES SO THEY CAN BE RELEASED, CONFINED LOCALLY OR SHIPPED TO CON SON.
3. UNCONFIRMED INFO EXISTS HERE THAT VCS PRISONERS ARE

PAGE 2 RHMAFA3239 **S E C R E T** SPECAT EXCLUSIVE
 EXCELLENT SOURCE OF UNPROGRAMED FUNDS FOR SENIOR PROVINCIAL GVN OFFICIALS. SINCE THE PROVINCE CHIEF CAN REDUCE A SENTENCE OF ANY LENGTH TO SIX MONTHS, THE MONETARY PRESSURE THAT CAN BE BROUGHT TO BEAR ON HIM BY RELATIVES AND THE VC IS TREMENDOUS. FUNDS RECEIVED IN THIS MANNER USUALLY CANNOT BE TRACED SO THIS IS PROBABLY AN ATTRACTIVE SCHEME TO GVN OFFICIALS. THIS COULD BE A MAJOR REASON WHY PROVINCE CHIEFS ARE RELUCTANT TO MOVE RAPIDLY ON LENGTHY SENTENCES AND TRANSFERS TO CON SON.

4. WELCOME MR. BERKLEY'S VISIT 2-4 OCTOBER FOR FURTHER DISCUSSION THIS PROBLEM.

GP-4
 BT

SECRET

32

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

CONFIDENTIAL

II MAF FORM 5216 (REV 3-68)

| OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE | | | FROM CG III MAF | | DATE 24 SEP 68 | |
|-------------------------------------------------------------------------------------------------------------------|-----------|------|----------------------------------------|------|--------------------------|---------------------------------------------------------------------------------------------------------------------------------|
| | | | SERIAL#/CONTROL DATE 240144Z SEP 68 | | COPY# 1 OF 3 COPIES RECD | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT |
| | | | IN | OUT | | |
| | CG | | | | | REMARKS EXCLUSIVE MARINE CORPS EYES ONLY FOR HAS BEEN SENT CONFIDENTIAL |
| 3 | DCG | | | 9/15 | RWLT | |
| 4 | DCG AIR | | | | P | |
| 2 | C/S | I | | | Q | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| 1 | S/S | I | 9/24 | | H | |
| | G-1 | | | | | |
| | G-2 | | | | | |
| | G-3 | | | | | |
| | G-4 | | | | | |
| | G-5 | | | | | |
| | G-6 | | | | | |
| | ADJ | | | | | |
| | CAP | | | | | |
| | CORDS | | | | | |
| | EMB/TRANS | | | | | |
| | ENGR | | | | | |
| | H&S CO | | | | | |
| | INSP | | | | | |
| | MTO | | | | | |
| | OP ANAL | | | | | |
| | ORD | | | | | |
| | PSY OPS | | | | | |
| | SUPPLY | | | | | |
| | S&C | | | | | |

CONFIDENTIAL

RR RUMHLA RUMHVP RUMSAV RUMLMPA
 DE RHMMAFA2979 2680215
 ZNY CCCCC
 R 240144Z SEP 68
 FM CG III MAF
 TO RUMHLA/CG FIRST MARDIV DNG
 RUMHVP/CG THIRD MARDIV DHA
 RUMSAV/CG FIRST MAW DNG
 RUMLMPA/CG FORLOGCMD DNG
 BT

C O N F I D E N T I A L SPECAT EXCLUSIVE M C E O
 SPECAT EXCLUSIVE FOR MGEN YOUNGDALE, MGEN DAVIS, MGEN QUILTER,
 BGEN OLSEN FROM LGEN CUSHMAN FOR MARINE CORPS EYES ONLY
 VISITS TO HOSPITALS AND HOSPITAL SHIPS (U)
 REF: CG III MAF LTR IC/JCJ 1650 OF 20AUG67
 1. REF ESTABLISHED A SCHEDULE FOR GENERAL OFFICER VISITS
 TO THE NSA HOSPITAL, DANANG, AND TO THE HOSPITAL SHIPS REPOSE
 AND SANCTUARY, WHEN IN DANANG HARBOR.
 2. INFORMATION RECENTLY RECEIVED INDICATES THAT MARINE GENERAL
 OFFICERS HAVE SELDOM VISITED THE HOSPITAL SHIPS IN THE PAST
 SEVERAL MONTHS. BY THE SAME TOKEN, ARMY GENERAL OFFICERS HAVE
 BEEN VISITING THE HOSPITAL SHIPS ON A REGULAR BASIS. THIS
 SITUATION MUST BE CORRECTED.
 3. THE SCHEDULE PUBLISHED IN REF IS REPEATED FOR INFORMATION:
 SUNDAY - CG FLC

PAGE TWO RHMMAFA2979 C O N F I D E N T I A L SPECAT EXCLUSIVE MCEO
 MONDAY - CG OR AWC, 1ST MAW
 TUESDAY - CG OR ADC, 1ST MARDIV
 WEDNESDAY - CG OR AWC, 1ST MAW
 THURSDAY - CG OR ADC, 1ST MARDIV
 FRIDAY - DEP CG, III MAF
 SATURDAY - C/S III MAF

3. THE COMMANDING GENERAL OR HIS ADC OF THE THIRD MARINE
 DIVISION SHOULD VISIT THE HOSPITAL SHIPS TWICE WEEKLY, WHEN
 THEY ARE OPERATING OFF THE MOUTH OF THE CUA VIET.

GP-4
 BT

III MAF 2100/1 (REV. 11-66)

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| | | | | | | | | | | | | |
|-----------|------------|----------|-------|-------|-----------|------------|-------|-------|--------|--------|----------|-----|
| CG | AFC | CS | DC/S | G-1 | G-2 | G-3 | G-4 | G-5 | COMPT. | ADJ. | CHAP. | CEO |
| CIB | COC | DENT. CL | EMB. | ENGR. | FD. SERV. | HQ. COMDT. | INSP. | LEGAL | MTD | POSTAL | PROTOCOL | PMO |
| PSY. OPS. | SPL. SERV. | SUP. | SURG. | | | | | | | | | #33 |

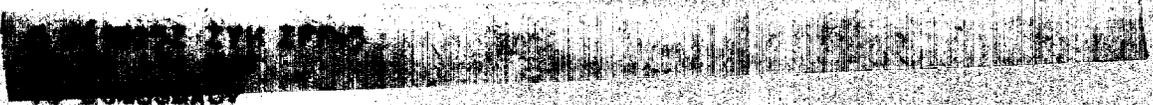
HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

TOP SECRET

II MAF FORM 5216 (REV 3-66)

| OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE | | | FROM CG III MAF | | DATE 27 SEPT 68 | | |
|-------------------------------------------------------------------------------------------------------------------|----------|------|--------------------------------|-----|--------------------------------|---------|-----------|
| | | | SERIAL#/CONTROL DATE 261025 | | COPY# 1, 2, 3 OF 4 COPIES RECD | | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT | EYES ONLY |
| | | | IN | OUT | | | |
| | CG | | | | | REMARKS | |
| | DCG | | | | | | |
| | DCG AIR | | | | | | |
| B | C/S | 7 | | | | | |
| | D C/S | | | | | | |
| | D C/S DM | | | | | | |
| I | S/S | 7 | 261025 | | | | |
| | G-1 | | | | | | |
| | G-2 | | | | | | |
| | G-3 | | | | | | |
| | G-4 | | | | | | |
| | G-5 | | | | | | |
| | G-6 | | | | | | |
| | ADJ | | | | | | |
| | SBC | | | | | | |

TOP SECRET #27



INFO CG XXIV CORPS

ZEM

TOP SECRET EYES ONLY

FOR GEN ABRAMS INFO L GEN STILWELL FROM L GEN CUSHMAN

REF: COMUSMACV 258977 MAC 1 009 EYES ONLY

TO PROVIDE YOU WITH THE MOST MEANINGFUL RESPONSE TO YOUR
QUERIES ON 29 SEP, REQUEST AUTHORITY TO EXPAND DISCUSSIONS
WITH LIMITED NUMBER III MAF AND XXIV CORPS STAFF MEMBERS.
DESIRE TO INCLUDE G-1, G-2, ENGINEER, AND DUEL PLANE
OFFICER ON EACH STAFF AND BELIEVE DISCLOSURE COULD BE
LIMITED TO SPECIFIC PORTIONS OF PLANS, SHOULD THIS BE
NECESSARY. WARM REGARDS

GP-4

BT

175

NAMES

HAS BEEN SENT TOP SECRET



P 261435Z ZFF-1
FM CG III MAF
TO YENHAG/REUDEF
END

C O N F I D E N T I A L E Y E S O N L Y

FOR MR. JOHN KIRK, OSD/DDA&E FROM COL LUTZ

1. I AM SENDING SEVERAL COPIES OF A SUMMARY OF MARINE EXPERIENCE WITH SENSORS TO YOU BY POUCH. NOTE I HAVE ONE COPY MARKED FOR YOU. THIS COPY HAS NOTES TO MAKE THE PRINTED PORTIONS EASIER TO READ. THEY WERE BRIEFING NOTES AND, IF YOU HAVE ANY QUESTIONS, YOU CAN GET CLARIFICATION THROUGH LTC AMMENTORP FROM MAJOR WATERSTREET. THE OTHER COPIES ARE TO BE HELD FOR TUCKER AND FOWLER PICKUP.
2. THE IMPRESSION HAS CLEARLY BEEN GIVEN TO THIS PARTY THAT GROUND COMMANDERS LIKE AND USE SENSORS. TO CONFIRM THAT, THE POUCHED MATERIAL INCLUDES A LIST OF SENSORS REQUIRED, ALLOCATED, AND SHORT IN III MAF FOR OCT-DEC 1968.
3. BERT FOWLER AND I VISITED AN INFANTRY COMPANY OF THE 1ST DIV A FEW NIGHTS BACK. THEY ARE ALSO HAVING SUCCESS WITH SENSOR USE. THEIR SUPPORT IS INADEQUATE, BUT I'LL SEND A MORE DETAILED REPORT AFTER I SPEND MORE TIME WITH THE DIVISION. ARMY, SO FAR, LOOKS POOR.
4. HOPE THE PRECEDING HELPS. AS A NEW ITEM, PLEASE CONTACT BERNIE WARCHAM AND TELL HIM DR. FOSTER IS "TURNED ON" ABOUT GENERATORS. THE MANY PROBLEMS I DESCRIBED TO BERNIE HAVE BEEN BROUGHT TO DR. FOSTER FROM EVERY SOURCE WE HAVE VISITED. HE SHOULD CONSIDER THIS A SHOT ACROSS THE BOW!
5. AN AFTERTHOUGHT OR TWO ON SENSORS....
 - A. THE ACOUSTIC SENSORS SHOULD HAVE SWITCHES TO TURN THEM OFF DURING DAYLIGHT HOURS AND SAVE POWER WHEN DESIRED.
 - B. AN EARMUFF-TYPE HEADSET SHOULD BE PROVIDED FOR THE ACOUSTIC READOUTS. IN AIRCRAFT PARTICULARLY, HEARING VIA THE EAR PLUG IS NO JOY.
 - C. SENSOR RECOVERY SHOULD BE RULED OUT. TROOPS CAN'T FIND THEM EVEN WHEN THEY KNOW WHERE THEY WERE DROPPED. THE ENEMY ALSO KEYS ON RETURN TRIPS AND USUALLY ZAPS THE PARTY AFTER THE SECOND ATTEMPT. BATTERY REPLACEMENT SHOULD, HOWEVER, BE RETAINED. IN ROUTE SECURITY, FOR EXAMPLE, ALONG MSR'S AND LOC'S, UPDATE AND MAINTENANCE IS POSSIBLE. THIS USE IS TO DETECT MINING ACTIVITIES AND ALLOW COUNTERING BY ARTILLERY....A SUCCESSFUL USE OF THE SENSORS.
 - D. REDUCING THE NOFORN RESTRICTION TO ALLOW FREE WORLD FORCE ACCESS WILL BE REQUIRED.
 - E. SEE THE POUCH MATERIAL FOR ADDITIONAL COMMENTS.
6. ALL IS WELL HERE. SULLY AND I VISIT MARINE DIVS TOMMORROW WHILE THE OTHERS GO TO THE FLEET. WILL CONTACT YOU AGAIN LATER. END.

GP-4
480

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

TOP SECRET

IIIMAF FORM 5216 (REV 3-68)

| OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE | | | FROM CG III MAP | | DATE 27 SEPT 68 | | |
|----------------------------------------------------------------------------------------------------------------------------|----------|------|----------------------------------|-----|--------------------------------|---------|-----------|
| | | | SERIAL# / CONTROL DATE 271350 | | COPY# 1, 2, 3 OF 4 COPIES RECD | | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT | EYES ONLY |
| | | | IN | OUT | | | |
| | CG | | | | | REMARKS | |
| | DCG | | | | | | |
| | DCG AIR | | | | | | |
| | C/S | | | | | | |
| | D C/S | | | | | | |
| | D C/S DM | | | | | | |
| | S/S | | | | | | |
| | G-1 | | | | | | |
| | G-2 | | | | | | |
| | G-3 | | | | | | |
| | G-4 | | | | | | |
| | G-5 | | | | | | |
| | G-6 | | | | | | |
| | ADJ | | | | | | |
| | SAC | | | | | | |

TOP SECRET

#28

0 271558Z ZYH ZDF-1

FM CG III MAF

TO COMUSMACV

INFO CG XXIV CORPS

ZEM

TOP SECRET EYES ONLY

FOR MG SHAEFER INFO BG SCHWEITER FROM MG ANDERSON

REF: MACV DTG 2-0151Z, MAC 1305⁰⁰ EYES ONLY

CG III MAF REROWNEADS MTG BE HELD THIS MTR AT

291030H. BILLETTS ARE AVAILABLE IN ROM REQUIRED

WARM REGARDS.

GP-4

SSO NOTE: DELIVER IMMEDIATELY

137

NNNN

TOP SECRET

HEADQUARTERS
II MARINE AMPHIBIOUS FORCE

SECRET

II MAF FORM 5216 (REV 3-68)

| OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE | | | FROM CG III MAF | | DATE 28 SEP 68 | |
|-------------------------------------------------------------------------------------------------------------------|-----------|------|----------------------------------------|-----|--------------------------|---------------------------------------------------------------------------------------------------------|
| | | | SERIAL#/CONTROL DATE 280838Z SEP 68 | | COPY# 1 OF 3 COPIES RECD | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT |
| | | | IN | OUT | | |
| 3 4 2 | CG | | | | | EXCLUSIVE FOR REMARKS Rec 290035H EXCLUSIVE FOR MARINE CORPS EYES ONLY HAS BEEN SENT |
| | DCG | | 9/28 | | Quet | |
| | DCG AIR | | | | | |
| | C/S | I | | | | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| 1 | S/S | I | 9/29 | | 12 | |
| | G-1 | | | | | |
| | G-2 | | | | | |
| | G-3 | | | | | |
| | G-4 | | | | | |
| | G-5 | | | | | |
| | G-6 | | | | | |
| | ADJ | | | | | |
| | CAP | | | | | |
| | CORDS | | | | | |
| | EMB/TRANS | | | | | |
| | ENGR | | | | | |
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SECRET #35

SECRET**EXCLUSIVE FOR**

O 280833Z SEP 68
 FM CG III MAF
 TO RUNKM/CG FMFPAC
 BT

**MARINE CORPS EYES ONLY
 HAS BEEN SENT**

**SECRET SPECAT EXCLUSIVE FOR MARINE CORPS EYES ONLY
 EXCLUSIVE FOR LT GEN BUSE FROM LT GEN CUSHMAN
 MARINE CORPS EYES ONLY**

PROGRAM 6 CEILING AND MARCORPS STRUCTURE IN RVN (U)

A. CG FMFPAC 262111Z SEP 68 (SPECAT-MCEO)

B. CMC 252356Z SEP 68 (SPECAT-MCEO)

1. (S) IAW REF A I HAVE REVIEWED REF B AND AGREE WITH APPROACH TAKEN. HOWEVER, I WOULD LIKE TO MAKE THE FOLLOWING COMMENTS AS CLARIFICATION/ CORRECTION AS APPROPRIATE (REMARKS KEYED TO PARAS IN REF B):

A. PARA 4.A.(3). ALTHOUGH STATEMENT IS TECHNICALLY CORRECT, LVT IS NOT FREQUENTLY UTILIZED IN THIS CAPACITY.

B. PARA 4.A.(5). STATEMENT COULD BE MISLEADING. LVT IS UTILIZED IN SUPPLY OF COMBAT OUTPOSTS IN RVN AND DOES PROVIDE SOME ARMOR PROTECTION AT THAT TIME BUT IS SELDOM USED IN ROAD TYPE CONVOYS.

C. PARA 4.E.(3). STATEMENT COULD BE MISLEADING. IN RVN ONIOS IS UTILIZED ON ROAD SWEEPS BUT RARELY NOW IN ROAD OR VEHICULAR CONVOYS. COMMENT IN 1.A. ABOVE APPLIES TO LVT PORTION THIS SUBPARA.

PAGE TWO RHMMAFA 3589 **SECRET SPECAT EXCLUSIVE FOR (MCEO)**

D. PARA 4.E.(4). LANG VEI IS SINGLE INCIDENT WHERE ENEMY HAS USED ARMOR TO ADVANTAGE. RECOMMEND DELETE QUOTE IN AN AREA WHERE THE ENEMY HAS ALREADY USED HIS ARMOR TO ADVANTAGE UNQUOTE AND SUBSTITUTE QUOTE IN THE HIGHEST ENEMY ARMOR THREAT AREA UNQUOTE.

E. PARA 4.F. POINTS MADE IN THIS PARA WOULD BE CORRECT IF FAG HQ BTRY WERE EMPLOYED IN NORMAL ROLE. RECENT EMPLOYMENT HAS BEEN AS ARTY CONTROL HQ OF SEPARATE TASK FORCE, I.E., TASK FORCE X-RAY. THE FIVE FORCE ARTY BATTERIES ARE CURRENTLY UNDER CONTROL OF DIV ARTY REGTS. THERE ARE NO CMR PLATOONS IN III MAF. CMR ASSETS IN-COUNTRY ARE ASSIGNED TO THE DIVS. IF SCHEDULED INTRODUCTION OF A CMR PLATOON OCCURS, THIS THEN COULD PLACE ONE CMR UNIT UNDER CONTROL OF FAG. CURRENT DISPOSITION ON MAR DIVS OBEVIATES REQUIREMENT FOR FAG.

F. PARA 4.G. RECOMMEND PLACING WORD MINUS AFTER WORD COMPANY IN FIRST SENTENCE SO THE REST OF PARA IS UNDERSTOOD.

G. PARA 4.M.(2). DELETE QUOTE AND INVENTORY CONTROL UNQUOTE. ORIGINAL INTENT BY FLC WAS TO STATE THAT MECHANIZED PERSONNEL ACCOUNTING FUNCTION WOULD BE CURTAILED OR DELETED BUT AS LONG AS COMPUTERS REMAIN IN RVN, INVENTORY CONTROL CAN

PAGE THREE RHMMAFA 3589 **SECRET SPECAT EXCLUSIVE FOR (MCEO)**
 CONTINUE.

2. (S) I WOULD LIKE TO EMPHASIZE AN ADDITIONAL POINT THAT REDUCTION OF MATCU, VMA, AND ASRT WOULD IMPACT ON III MAF'S CAPABILITY TO SUPPORT ARMY UNITS IN ICIZ.

SECRET

35

HEADQUARTERS
III MARINE AMBIBIOUS FORCE

SECRET

IIIMAF FORM 5216 (REV 3-68)

| OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE | | | FROM CG III MAF | | DATE 29 SEP 68 | |
|-------------------------------------------------------------------------------------------------------------------|-----------|------|------------------------------------------|-----|------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | | | SERIAL# / CONTROL DATE 290040Z SEP 68 | | COPY# OF 3 COPIES RECD | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT SINGLE MANAGENT OF TACTICAL AIR SUPPORT (U) |
| | | | IN | OUT | | |
| | CG | | | | | REMARKS EXCLUSIVE FOR MARINE CORPS EYES ONLY HAS BEEN SENT Copy #2 to DCG (air) <i>[Signature]</i> 300815H Sep 68 Copy #3 to Air Control 30 Sep 68 <i>[Signature]</i> |
| | DCG | | | | | |
| | DCG AIR | | | | | |
| | C/S | | | | | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| | S/S | | | | | |
| | G-1 | | | | | |
| | G-2 | | | | | |
| | G-3 | | | | | |
| | G-4 | | | | | |
| | G-5 | | | | | |
| | G-6 | | | | | |
| | ADJ | | | | | |
| | CAP | | | | | |
| | CORDS | | | | | |
| | EMB/TRANS | | | | | |
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| | SUPPLY | | | | | |
| | S&C | | | | | |

SECRET #36

HEADQUARTERS
MARINE AMBIBIOUS FORCE

SECRET

II MAF FORM 5216 (REV 3-68)

| OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE | | | FROM CG III MAF | | DATE 29 SEP 68 | |
|----------------------------------------------------------------------------------------------------------------------------|-----------|----------|------------------------------------------|-----|--------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | | | SERIAL# / CONTROL DATE 290040Z SEP 68 | | COPY# / OF 3 COPIES RECD | |
| ROUTE | SECTION | CODE | DATE | | INITIAL | SUBJECT |
| | | | IN | OUT | | |
| | CG | | | | | SINGLE MANGEMENT OF TACTICAL AIR SUPPORT (U) REMARKS EXCLUSIVE FOR MARINE CORPS EYES ONLY HAS BEEN SEEN 41 SECRET |
| 3 | DCG | | | | | |
| 4 | DCG AIR | | | | | |
| 2 | C/S | HAS SEEN | | | | |
| | D C/S | | | | | |
| | D C/S DM | | | | | |
| 1 | S/S | | 291620 | 23 | | |
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| | G-4 | | | | | |
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| | G-6 | | | | | |
| | ADJ | | | | | |
| | CAP | | | | | |
| | CORDS | | | | | |
| | EMB/TRANS | | | | | |
| | ENGR | | | | | |
| | H&S CO | | | | | |
| | INSP | | | | | |
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| | | FROM CG III MAF | DATE 29 SEP 68 |
| | | SERIAL# 290040Z SEP 68 | COPY# 1 OF 3 COPIES RECD |
| DATE | SIGNATURE | SUBJECT SINGLE MANAGEMENT OF TACTICAL AIR SUPPORT (U) | |
| 7/29 | <i>[Signature]</i> | DATE | SIGNATURE |
| | <i>[Signature]</i> | | |
| 10/1 | <i>R. Johnson</i> <i>[Signature]</i> | | |
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RECORD OF DISCLOSURE

EACH PERSON WHO HANDLES THE ATTACHED DOCUMENT SHALL SIGN THIS RECORD

SECRET

436

SECRET

OO RUMHFM, RUEBNOA
 DE RHMMAFA3659 2730050
 ZNY SSSSS
 O 290040Z SEP 68
 FM CG III MAF
 TO RUMHFM/CG FMFPAC
 INFO RUEBNOA/CMC
 BT

S E C R E T SPECAT EXCLUSIVE MCEO
 SPECAT EXCLUSIVE FOR LGEN BUSE INFO GEN CHAPMAN FROM
 LGEN CUSHMAN FOR MARINE CORPS EYES ONLY
 SUBJ: SINGLE MANAGEMENT OF TACTICAL AIR SUPPORT (U)

A. CMC 260142Z SEP 68 (S)
 B. CMC 261535Z SEP 68 (S)

1. PURSUANT TO VERBAL REQUEST THE FOLLOWING COMMENTS ARE MADE
 KEYED TO THE PARAGRAPHS OF REF A. IT IS RECOMMENDED THAT THE
 CONTENTS OF REF B BE REVISED ACCORDINGLY.
 2. COMMENTS

PARAGRAPH 3.A: THE PLANNING CYCLE IN ICTZ INCIDENT TO
 TACTICAL AIR SUPPORT WAS SHORTER PRIOR TO SINGLE MANAGEMENT
 THAN THAT CURRENTLY IN EFFECT. THE MARINE SYSTEM REQUIRED
 REQUESTS FOR AIR SUPPORT TO BE SUBMITTED ONLY 12 HOURS PRIOR
 TO THE FIRST TOT, WHEREAS THE PRESENT SYSTEM, AFTER NECESSARY

PAGE TWO RHMMAFA3659 **S E C R E T** SPECAT EXCLUSIVE MCEO
 MODIFICATIONS, NOW REQUIRES REQUESTS 16 HOURS IN ADVANCE
 FOR THE DAILY FRAG AND A MINIMUM OF FIVE DAYS IN ADVANCE
 FOR SPECIFIC REQUESTS VIA THE WEEKLY FRAG. WHILE SINGLE
 MANAGEMENT HAS MATERIALLY SHORTENED THE PLANNING CYCLE FOR
 OTHER CORPS AREAS, IT HAS SIGNIFICANTLY INCREASED IT IN
 I CORPS. SIMILARLY, THE TIME REQUIRED TO MODIFY SCHEDULED
 CLOSE AIR SUPPORT SORTIES HAS ALSO INCREASED.

PARAGRAPH 3.B. THE 70/30 SPLIT ESTABLISHED BY THE
 MODIFIED SINGLE MANAGEMENT SYSTEM HAS BENEFITED ARMY
 UNITS BUT IS NONE THE LESS INFERIOR TO THE MARINE SYSTEM.
 ALTHOUGH THE SEVENTY PERCENT ALLOCATED BY THE WEEKLY FRAG
 ASSURES GROUND COMMANDERS OF BASIC AIR SUPPORT REQUIREMENTS,
 IT NECESSITATES PLANNING GROUND OPERATIONS AROUND AVAILABLE
 AIR SUPPORT; I.E. THE SYSTEM IS PRODUCER ORIENTED RATHER
 THAN CONSUMER ORIENTED. THE MARINE SYSTEM NOT ONLY ASSURES
 AIR SUPPORT BUT ALSO PROVIDES IT AS NECESSARY TO SUPPORT
 THE GROUND SCHEME OF MANEUVER. THIRTY PERCENT OF MARINE
 SORTIES ARE WITHHELD FROM THE WEEKLY FRAG FOR USE BY
 COMUSMACV IN TACTICAL EMERGENCIES OR TO EXPLOIT TACTICAL
 ADVANTAGES OUTSIDE I CORPS. TO DATE NO SUCH OCCASION HAS

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PAGE THREE RHMMAFA3659 S E C R E T SPECAT EXCLUSIVE MCEO
ARRISEN AND ONLY FOUR MARINE STRIKE SORTIES HAVE BEEN FLOWN
IN OTHER CORPS AREAS SINCE THE INCEPTION OF SINGLE MANAGEMENT.

PARAGRAPH 3.D. CINCPAC GRANTED III MAF AUTHORITY TO
SCRAMBLE MARINE AIRCRAFT FOR MISSIONS IN ICTZ. IT HAS BEEN
NECESSARY TO EXERCISE THIS SCRAMBLE AUTHORITY DAILY IN ORDER
TO COMPENSATE FOR DEFICIENCIES IN PLANNING, COMMUNICATIONS,
AND FLEXIBILITY OF THE SINGLE MANAGEMENT SYSTEM. THE
MAJORITY OF SCRAMBLES SINCE 5 AUGUST 1968 HAVE EMPLOYED
THE AIRBORNE ALERT SYSTEM WHICH WAS INSTITUTED TO IMPROVE
RESPONSIVENESS OF TACTICAL AIR SUPPORT. MARINE SCRAMBLES
HAVE INCREASED APPROXIMATELY 133 PERCENT SINCE THE SINGLE
MANAGEMENT SYSTEM WAS IMPOSED. IT IS APPARENT THAT
MARINE FORCES WOULD HAVE BEEN SERIOUSLY JEOPARDIZED UNDER
SINGLE MANAGEMENT WITHOUT THE ADDITIONAL SORTIES PROVIDED
BY THIS LARGE NUMBER OF SCRAMBLES.

PARAGRAPH 3.E.: LONG ESTABLISHED MARINE CORPS AIR
CONTROL PROCEDURES HAVE BEEN RECOMMENDED TO COMUSMACV AND
ARE BEING IMPLEMENTED TO THE BENEFIT OF ARMY FORCES.
HOWEVER, THE INVOLVED COMMUNICATIONS AND ADMINISTRATIVE
DELAYS CHARACTERISTIC OF THE PRESENT SINGLE MANAGER SYSTEM

PAGE FOUR RHMMAFA3659 S E C R E T SPECAT EXCLUSIVE MCEO
CAUSE IT TO BE CONSIDERABLY INFERIOR TO THAT POSSIBLE WITH III MAF
MISSION DIRECTION.

PARAGRAPH 4.: THE DECREASE OF TACTICAL AIR SUPPORT
SORTIES ALLOCATED TO MARINE FORCES HAS RESULTED IN A
REDUCTION IN THE NUMBER OF MSQ-77/TPQ-10 MISSIONS FLOWN
BY THE 1ST MAW HAS DIMINISHED
TO THIRTY-FIVE PERCENT OF WHAT WAS FLOWN PREVIOUSLY. THE
USE OF THESE RADAR BOMBING SYSTEMS IS FAR LESS THAN THEIR
CAPABILITIES AS WELL AS THAT WHICH IS REQUIRED BY GROUND
FORCES TO CONTINUE PRESSURE ON THE ENEMY AROUND THE CLOCK
IN ALL WEATHER CONDITIONS. FURTHER, THE INEFFICIENT
COORDINATION OF AIR/GROUND SUPPORTING FIRES CONTINUES TO
REDUCE THE EFFICIENCY OF THESE FIRES DESPITE THE RECENT
ATTENTION OF SINGLE MANAGEMENT. THE PRESENT SYSTEM REMAINS
UNSATISFACTORY AND RECOMMENDATIONS FOR IMPROVEMENT HAVE
BEEN THE SUBJECT OF SEPARATE CORRESPONDENCE. THE COORDINA-
TION OF AIR/GROUND SUPPORTING FIRES SHOULD BE PATTERNED
AFTER PROVEN MARINE CORPS DOCTRINE THEREBY PROVIDING
ACCEPTABLE CONTROLS AND A SIGNIFICANT INCREASE IN
EFFECTIVENESS OF ALL SUPPORTING FIRES.

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SECRET

PAGE FIVE RHMAFA3659 S E C R E T SPECAT EXCLUSIVE MCEO
 PARAGRAPH 6: SINCE THE INCEPTION OF SINGLE MANAGEMENT THE MARINE AIR/GROUND SYSTEM HAS CONTINUED TO FUNCTION BUT ONLY AT A CONSIDERABLY REDUCED CAPABILITY. PRIOR TO SINGLE MANAGEMENT THE 1ST MAW CONSISTENTLY EXCEEDED THE PLANNED RATE OF 6.7 CLOSE AIR SUPPORT SORTIES PER MARINE MANEUVER BATTALION PER DAY. FOR EXAMPLE, FROM MAY 67 TO MAY 68 MARINE AIR AVERAGED 9.4 SORTIES PER MARINE MANEUVER BATTALION PER DAY. THIS FIGURE WAS REDUCED TO 5.4 AND 6.1 IN JULY AND AUGUST RESPECTIVELY. IN CONTRAST, AIR FORCE SUPPORT TO ARMY BATTALIONS HAS CONSISTENTLY BEEN BELOW THE EXPECTED FIVE SORTIES PER DAY AND IN I CORPS IS CURRENTLY AVERAGING ONLY SIXTY PERCENT OF THE NUMBER PROGRAMMED BY JCS. MARINE AIR HAS BEEN REQUIRED TO COMPENSATE FOR THIS DEFICIENTLY TO THE DETRIMENT OF MARINE BATTALIONS. FURTHERMORE, THE TOTAL SORTIES ALLOCATED TO III MAF CONTINUE TO DECREASE--LAST WEEK IT WAS 47 PERCENT OF THE TOTAL SORTIES FLOWN AND THIS WEEK IT HAS DECREASED TO 42 PERCENT. THE ASSIGNMENT OF A BLOC OF MARINE SORTIES TO CG, III MAF, FOR USE IN I CORPS WOULD ELIMINATE THE CURRENT SYSTEM, WHICH APPROACHES DOUBLE MANAGEMENT, BY ELIMINATING THE UNNECESSARY MANIPULA-

PAGE SIX RHMAFA3659 S E C R E T SPECAT EXCLUSIVE MCEO
 TIONS OF MARINE SORTIES BY COMUSMACV AND 7TH AIR FORCE. COMUSMACV HAS ALWAYS POSSESSED THE AUTHORITY OF OVERALL DIRECTION OF THE AIR EFFORT INCLUDING EMERGENCY PRE-EMPTION AUTHORITY. ASSIGNMENT OF MARINE SORTIES AS A BLOC TO CG, III MAF, WOULD PERMIT EMPLOYMENT OF THE FULL CAPABILITIES AND RESPONSIVENESS OF ORGANIC MARINE AIR ASSETS ACHIEVING DIVIDENDS OF INCREASED EFFICIENCY AND EFFECTIVENESS. THIS ASSIGNMENT WOULD IN NO WAY ELIMINATE OR REDUCE THE IMPROVEMENTS AND BENEFITS IN THE ARMY/AIR FORCE SYSTEM BROUGHT ABOUT BY THE SEVERAL MODIFICATIONS OF THE ORIGINAL SINGLE MANAGER SYSTEM.

PARAGRAPH 8: SINGLE MANAGEMENT WAS TO MEET THE URGENCY OF AN EMERGENCY SITUATION IN I CORPS. THIS EMERGENCY COMBAT SITUATION HAS CEASED TO EXIST. FURTHER, IT APPEARS THAT THE INVOCATION OF THIS SYSTEM VIOLATED THE PROVISIONS OF JCS PUBLICATION 2; SPECIFICALLY, PARAGRAPHS 30301B, 30213, AND 30225. HOWEVER, WHETHER TO ADDRESS THIS MATTER IN THE RESPONSE TO THE CHAIRMAN'S MEMORANDUM IS MORE PROPERLY A DECISION OF CMC.

WARM REGARDS.

GP-4

BT

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