

~~27~~ CG III MAF 010240Z DEC68 (S MCEO)
~~CUSHMAN TO DAVIS INFO QUILTER~~
~~MARINE CORPS AIR GROUND TEAM~~

26. CG III MAF 010356Z DEC68 (KS) *gp-4*
 CUSHMAN TO GOODPASTER
 COORDINATION OF SLF OPNS WITH IN-COUNTRY FORCES

~~27~~ CG III MAF 020016Z DEC68 (S)
~~TOMPKINS TO LTJGOL SULLIVAN~~
~~WILL ARRIVE HONG KONG~~

~~28~~ CG III MAF 010000Z DEC68 (U)
~~CUSHMAN TO DALBY~~
~~REQUESTS FOR LUNCH~~

~~29~~ CG III MAF 020412Z DEC68 (U)
~~ANDERSON TO SA 21ST ADIN DRY~~
~~SALON TRIP AND BCM PRESENTATION TO GEN NGHT~~

30. CG III MAF 020756Z DEC68 (S MCEO) *gp-4*
 DALBY TO HALL
 III MAF PROGRAM SIX

- 31 ~~41~~. CG III MAF 021420Z DEC68 (S MCEO) *Group 4*
CUSHMAN TO BUSE INFO CHAPMAN, WEBSTER, AND WILLIAMS
III MAF PROGRAM SIX FORCE STRUCTURE
- 32 ~~42~~. OIC COMM CEN III MAF 011710Z DEC68 (S MCEO) *Group 4*
WIRENOTE FOR COL HALL FROM COL DALBY
PROGRAM 6
- ~~32 A~~ ~~CG III MAF 050240Z DEC68 (S MCEO)~~
- 33 ~~43~~. CG III MAF 050546Z DEC68 (C) *gp-4*
ANDERSON TO NICKERSON
MR ALVIN ADAMS
- 34 ~~44~~. CG III MAF 060134Z DEC68 (U)
CUSHMAN TO BUSE
R&R FACILITY AND TRANSIENT PROCESSING
- 35 ~~45~~. CG III MAF 061310Z DEC68 (S) *gp-4*
CUSHMAN TO YOUNGDALE
REQUIREMENT FOR COMBAT TRAPS
- 36 ~~46~~. CG III MAF 070030Z DEC68 (C) *gp-4*
CUSHMAN TO BUSE
PROMOTION QUOTAS TO LCPL
- 37 ~~47~~. CG III MAF 071254Z DEC68 (S) *Group 4*
CUSHMAN TO ABRAMS INFO YOUNGDALE
OPN MEADE RIVER
- 38 ~~48~~. CG III MAF 080122Z DEC68 (S MCEO) *gp-4*
PASSES GOODPASTERS "COORDINATION OF SLF" MSG TO CMC AND FMFPAC
- 39 ~~49~~. CG III MAF 080124Z DEC68 (S MCEO) *gp-4*
PASSES REFERENCES TO MSG QUOTED IN MSG UNDER TAB 48
SLF/ARG
- 40 ~~50~~. CG III MAF 080944Z DEC68 (S) *gp-4*
PASSES ABRAMS' CONGRATS MSG TO YOUNGDALE AND GETTYS
41. CG III MAF 081234Z DEC68 (S) *gp-4*
PASSES ARG/SLF EXCHANGE OF MSGS TO BRINGLE
42. CG III MAF 090144Z DEC68 (U)
CUSHMAN TO BUSE
TRANSIENT FACILITY AND R&R PROCESSING CENTER
- ~~43. CG III MAF 091340Z DEC68 (U)
INFO. VBY SULLIVAN FROM HONGKING
DOCUMENTS BEING CARRIED TO HONG KONG~~
44. CG III MAF 100300Z DEC68 (S MCEO) *gp-4*
PROGRAM SIX

45. CG III MAF 110932Z DEC68 (C MC#0) *Group-4*
 PASSES COMUSMACV SPECAT TO BUSE
 JOINT LOGISTIC REVIEW BOARD
46. CG III MAF 110934Z DEC68 (C) *gp-4*
 CUSHMAN TO BUSE
 ASGN OF CONTINUED COLONELS
47. CG III MAF 111430Z DEC68 (C) *Group-4*
 CUSHMAN TO DAVIS
 LEAVE A-3 INTACT
- ~~47. CG III MAF 111446Z DEC68 (S MCEO)~~
- ~~48. CG III MAF 130155Z DEC68 (U)
 ANDERSON TO BROWN
 VOLKSWAGEN~~
49. CG III MAF 130022Z DEC68 (C) *gp-4*
 CUSHMAN TO ABRAMS
 NO COMMENT ON OSD PROPOSAL
50. CG III MAF 130024Z DEC68 (C) *gp-4*
 PASSES MSG UNDER TAB 9 TO FMFPAC
- ~~51. CG III MAF 130522Z DEC68 (C MCEO)
 TOMPKINS TO NICKERSON
 MEREDITH AND CLARK~~
- ~~52. CG III MAF 130930Z DEC68 (C MCEO)
 DELETE CLARK~~
53. CG III MAF 140014Z DEC68 (C MCEO) *gp-4*
 ANDERSON TO YOUNGDALE, DAVIS, QUILTER, AND FEELEY
 SPEED
- ~~54. CG III MAF 140942Z DEC68 (U)
 TOMPKINS TO IRVING SULLIVAN
 COMMUNICATION RECEIVED~~
- ~~55. MCEN ANDERSON 140741Z DEC68 (U)
 ANDERSON TO VAN RYEN
 REQUEST TO HOLD ON APPROVAL ON ENTERTAINMENT FUND MSG TO CM~~
- ~~56. MCEN TOMPKINS 140933Z DEC68 (U)
 TOMPKINS TO JONES
 ASSIGNMENT OF SSGT C G WOODS~~
57. CG III MAF 170030Z DEC68 (S) *gp-4*
 CUSHMAN TO ABRAMS
 OPN TAYLOR COMMON
- ~~58. CG III MAF 170024Z DEC68 (C)
 ANDERSON TO MCCUTCHEN
 FINLAYSON ASSIGNMENT~~
- ~~58. CG III MAF 230256Z DEC68 (C)
 EYES ONLY~~

59. ~~EX~~ CG III MAF 180120Z DEC68 (C) MCEO *gp-4*
CUSHMAN TO VAN RYZIN
DSM FOR X GEN ANDERSON
- ~~60. CG III MAF 192256Z DEC68 (C MCEO)
E16J,AM-TP-BISE-INFO-- *gp-4*
CUSHMAN TO BUSEEINFO CHAPMAN
2D ASSISTANT WING COMMANDER~~
- ~~61. CG III MAF 200240Z DEC68 (C)
REQUEST PERMISSION TO GO TO OKI~~
- ~~62. CG III MAF 210040Z DEC68 (C MCEO)
CUSHMAN TO BUSEE
BRONZE STAR MEDAL RECOMMENDATION FOR CAPTAIN SULLIVAN~~
- ~~63. CG III MAF 210110Z DEC68 (C)
CUSHMAN TO VAN RYZIN
DSM FOR ANDERSON THANKS~~
64. CG III MAF 260148Z DEC68 (S) MCEO *gp-4*
CUSHMAN TO BUSE INFO QUILTER
GEN CUSHMAN'S DISCUSSION w/ADM MCCAIN (re SINGLE MANAGEMENT/AC)
65. CG III MAF 291020Z DEC68 (S) EYES ONLY *gp-4*
FOR CUSHMAN INFO STILWELL FROM DOOLEY
"ABRAMS WANTS TO COME ON 31DEC"
- ~~66. CG III MAF 290716Z DEC68 (U) FOR
BGEN DOOLEY'S MSG TO USDAO SINGAP PASSING INFO TO GEN ANDERSON~~
67. CG III MAF 291404Z DEC68 (U) FOR
FOR LTGEN STILWELL, MAJGEN SIMPSON, MAJGEN QUILTER AND MAJGEN GETTYS
FROM BGEN DOOLEY PASSING ADM MCCAIN'S "WELL DONE" MSG

1. ~~CG FMFPAC (Fwd) 300225Z DEC68 (CONF) SPECAT
FOR DOOLEY INFO STILLWELL FROM CUSHMAN
"INVITE ABRAMS TO AWARDS CEREMONY WANT BRIEF AT 1700"~~
2. ~~CG FMFPAC (FWD) 300215Z DEC68 (C) FOR
FOR DOOLEY INFO STILLWELL FROM GEN CUSHMAN
"INVITE ABRAMS TO AWARDS CEREMONY WANT BRIEF AT 1700"~~
3. ~~CG FMAW 301755Z DEC68 (S) MCEO
ROUTINE INPUT~~
4. CG FMFPAC 302039Z DEC68 (C) MCEO *Group-4*
BUSE TO CUSHMAN
DISAPPROVAL OF BSM F/CAPT SULLIVAN
5. CINCPAC 302211Z DEC68 (S) LIMDIS *gp-1*
OPERATIONS SECURITY EXAM OF NGFS OPS IN SVN
6. ~~COMUSMACV 310146Z DEC68 (C) EYES ONLY
ABRAMS TO CUSHMAN INFO STILLWELL
"I'll BE DNC 0945 1 JAN TO RECEIVE BRIEF"~~
7. ~~CG FMAW 310816Z DEC68 (S) MCEO
ROUTINE INPUT~~
8. ~~MAGV MA SA SAIGON 311126Z DEC68 EYES ONLY
MAGMILLAN TO ALL "THANKS FOR ALL YOUR HELP"~~
9. CG FMFPAC 312131Z DEC68 (S) MCEO *gp-4*
FOR CUSHMAN INFO QUILTER FROM BUSE
SINGLE MANAGEMENT/AIR CONTROL
10. CINCPACFLT 010228Z JAN69 (S) LIMDIS *Group-4*
PURPLE DRAGON
11. ~~CG FIRST MAW 310510Z DEC68 (S) MCEO
SEALED ENVELOPE~~

HEADQUARTERS
II MARINE AMPHIBIOUS FORCE

SECRET

II MAF FORM 5216 (REV 3-68)

OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE				FROM CG III MAF		DATE 01 DEC 68	
				SERIAL# / CONTROL DATE 010356Z DEC 68		COPY# 2 OF 6 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT	
			IN	OUT			
	CG					REMARKS ORIG/G-3 REL/CG <h1>FOR</h1>	
7	DCG				Reuel		
	DCG AIR						
2	C/S	I			A		
	D C/S						
	D C/S DM						
1	S/S	I	1241		H		
	G-1						
	G-2						
	G-3						
	G-4						
	G-5						
	G-6						
	ADJ						
	CAP						
	CORDS						
	EMB/TRANS						
	ENGR						
	H&S CO						
	INSP						
	MTO						
	OP ANAL						
	ORD						
	PSY OPS						
	SUPPLY						
	S&C						

SECRET

SECRET

BT RUSVDE
 DE RUSVDB 0023 3860356
 ZNY SSSSS
 P 010356Z DEC 68
 FM CG III MAF
 TO RUSVDE/COMUSMACV
 BT

FOR**S E C R E T**

COORDINATION OF SLF OPNS WITH IN-COUNTRY FORCES (U)

FOR GEN GOODPASTER FROM LT GEN CUSHMAN

1. (S) DURING YOUR VISIT TO III MAF HQ ON 2 NOVEMBER, YOU EXPRESSED INTEREST IN TECHNIQUES OF COORDINATING SLF OPNS WITH INDIGENOUS IN-COUNTRY FORCES. THIS MSG IS DESIGNED TO PROVIDE ADDITIONAL INFO ON THE SUBJECT.

(A) COORDINATION WITH PROVINCE/DISTRICT OFFICIALS IS GENERALLY CONDUCTED IN CONJUNCTION WITH THE IN-COUNTRY HOST UNIT. AT THIS TIME THE REP REP AND HOST UNIT REP ATTEMPT TO OBTAIN A BLANKET AUTHORIZATION FOR THE ENTIRE AOA LESS THOSE PORTIONS DECLARED NO FIRE AREAS BY THE LOCAL OFFICIALS. SCHEME OF MANEUVER, DATES AND TIMES ARE USUALLY NOT DISCUSSED AT THIS TIME.

(B) COORDINATION WITH RF/PF/NPFF HAS BEEN CONDUCTED BOTH BEFORE AND AFTER THE ACTUAL LANDING WITH THE LATTER TIME PREFERRED. ATTEMPT IS MADE TO DELIVER THESE LOCAL FORCES TO THE BLT CP AREA ASHORE AS SOON AFTER H-HOUR AS IS PRACTICABLE. IT HAS BEEN PROVEN THAT THESE FORCES REQUIRE

PAGE TWO RUSVDB **S E C R E T**

A MINIMUM TIME TO RESPOND TO A REQUEST FOR ASSISTANCE.

(C) COORDINATION OF ALL SUPPORTING ARMS IS ACCOMPLISHED THRU THE EXCHANGE OF LIAISON PERSONNEL.

THE SLF LNO USUALLY SETS UP AT A DISTRICT HEADQUARTERS AND THE RVN LNO FUNCTIONS IN SACC ABOARD THE LPH. A NET IS ESTABLISHED SO THAT EXPEDITIOUS CLEARANCE OF ALL TYPES OF MISSIONS CAN BE RECEIVED FROM APPROPRIATE AUTHORITIES.

(D) COORDINATION OF INTELLIGENCE WITH RVN FORCES IS GENERALLY CONDUCTED AFTER H-HOUR AND HAS BEEN RESTRICTED THUS FAR TO USE OF INTERPRETERS AND INFORMATION GATHERING AGENCIES WORKING DSRECTLY WITH THE BLT ASHORE.

2. IT IS DESIRABLE TO INSERT LOCAL FORCES INTO VILLAGES IMMEDIATELY AFTER SEIZURE TO ACT AS THE RVN AUTHORITY UPON WITHDRAWAL OR CONTINUATION OF OPERATION BY THE LANDING FORCE. COORDINATION WITH DISTRICT CHIEF TO THIS END HAS PROVED SUCCESSFUL.

GP-4

RE

0023

SECRET

#26

HEADQUARTERS
MARINE AMBIBIOUS FORCE

SECRET

IIIMAF FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE			FROM CG III MAF		DATE 02 DEC 68	
			SERIAL#/CONTROL DATE 020756Z DEC 68		COPY# OF COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
	CG					REMARKS ORIG - G-3 REL - G-3 MARINE CORPS EYES ONLY HAS BEEN SENT 12-2-68 Copy # 3 of 3 copies G-3 P.D. Hawkins 021937Z #2 to Prog 6 File 4 Dec 68
	DCG					
	DCG AIR					
	C/S					
	D C/S					
	D C/S DM					
	S/S					
	G-1					
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CORDS					
	EMB/TRANS					
	ENGR					
	H&S CO					
	INSP					
	MTO					
	OP ANAL					
	ORD					
	PSY OPS					
	SUPPLY					
	S&C					

SECRET

HEADQUARTERS
MARINE AMBIBIOUS FORCE

SECRET

IIIMAF FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE			FROM CG III MAF		DATE 02 DEC 68	
			SERIAL#/CONTROL DATE 020756Z DEC 68		COPY# 1 OF 3 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
	CG					REMARKS ORIG - G-3 REL - G-3 MARINE CORPUS EYES ONLY HAS BEEN SENT
	DCG					
	DCG AIR					
2	C/S	I			Q	
	D C/S					
	D C/S DM					
1	S/S	I	12/2		H	
	G-1					
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CORDS					
	EMB/TRANS					
	ENGR					
	H&S CO					
	INSP					
	MTO					
	OP ANAL					
	ORD					
	PSY OPS					
	SUPPLY					
	S&C					

SECRET

SECRET

00 RUMKM
 DE RHMMAFA 0161 3370757
 ZNY SSSSS
 O 020756Z NOV 68
 FM CG III MAF
 TO CG FMFPAC
 BT

S E C R E T MARINE CORPS EYES ONLY WIRENOTE
 FOR COL HALL G-3 FMFPAC FROM COL DALBY DEP G-3 III MAF
 III MAF PROGRAM SIX FORCE STRUCTURE (U)

A. CG FMFPAC 520012Z DEC 68

1. (S) IN ACCORDANCE WITH PARA 2D OF REF A, THE PROPOSED CADRE
 COMPOSITION FOR H&S BTRY AND ONE MISSILE BTRY OF THE LAAM BN
 (FRN 05300) IS SHOWN BELOW:

A. H&S BTRY IS REDUCED FROM 362 TO A CADRE OF 62; DECREASE
 300 TO CREATE A CADRE AS FOLLOWS:

	NO	RANK	NOS
6 OFFICERS	1	CAPT	6704
	4	LT	6704
	1	LT	0130
8 SNCOs	8	ANY	ANY NOS H&S BTRY
48 SGT & BELOW	48	ANY	ANY NOS H&S BTRY
TOTAL	62	(6 OFF - 56 ENL)	

PAGE TWO RHMMAFA 0161 S E C R E T MARINE CORPS EYES ONLY WIRENOTE

B. ONE MSLE BTRY IS REDUCED FROM 93 TO A CADRE OF 8;
 DECREASE OF 85 TO FORM A CADRE AS FOLLOWS:

	NO	RANK	NOS
3 OFFICERS	1	CAPT	6704
	2	LT	6704
2 SNCO	2	ANY	ANY NOS MSLE BTRY
3 SGT & BELOW	3	ANY	ANY NOS MSLE BTRY
TOTAL	8	(3 OFF - 5 ENL)	

2. (U) THIS INFORMATION IS PROVIDED IN ADVANCE OF SUB-
 SEQUENT MESSAGE WHICH WILL PROVIDE THE ADDITIONAL INFORMATION
 REQUESTED IN REFERENCE A.

GP-4

BT

0161

HEADQUARTERS
MARINE AMBIBIOUS FORCE

SECRET

MAF FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE			FROM CG III MAF		DATE 02 DEC 68	
			SERIAL#/CONTROL DATE 021420Z DEC 68		COPY# / OF 3 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
7	CG					REMARKS ORIG - G-3 REL - C/S EXCLUSIVE FOR MARINE CORPS EYES ONLY HAS BEEN SENT
	DCG					
	DCG AIR					
2	C/S	I				
	D C/S					
	D C/S DM					
1	S/S	I	12/3			
	G-1					
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CORDS					
	EMB/TRANS					
	ENGR					
	H&S CO					
	INSP					
	MTO					
	OP ANAL					
	ORD					
	PSY OPS					
	SUPPLY					
	S&C					

SECRET #31

SECRET

OO RUMRM RUEBHOA
DE RHMMAFA 0216 337142Z
ZNY 55555
O 021420Z DEC 64
FM CG III MAF
TO RUMRM/CG FMFPAC HAW
INFO RUEBHOA/CMC WASH DC
RUMRM/CG FMFPAC (INFO)
RUMRM/CG MEMPH MAB (INFO)
FM

R E F C S S P E C I A L E X C L U S I V E M A R I N E C O R P S E Y E S O N L Y S E C 1 O F 1 1
FOR LEGN BUSE INFO. GEN CHAPMAN, BGEN WEBSTER AND RADM WILLIAMS FROM
OF 2IN GUSHMAN (DELIVERED DURING WORKING HOURS).
ALL MAF PROGRAMS FOR FORCE STRUCTURE (U)
1. CG III MAF 001338Z NOV 64 (IS) SPECAT
2. CG FMFPAC 202208Z NOV 64 (IS) SPECAT
3. CG III MAF 131008Z NOV 64 (IS)
4. CMC 201008Z NOV 64 (IS) SPECAT
5. ADMXN FMFPAC 020008Z DEC 64 (INFO)
6. COMUSMACV 001008Z JAN 65 (INFO)
7. CINCPAC 000008Z JAN 65 (INFO)
8. (U) THIS CANCELS AND SUPERSEDES REF 1.
9. (S) REF B REQUESTS RECOMMENDED CHANGES TO THE REALIGNMENT PROGRAM.

PAGE TWO RHMMAFA 0216 R E F C S S P E C I A L E X C L U S I V E M C E O
AS REF C IN ACCORDANCE WITH REF D. REF B ALSO REQUESTS RELATED HEAD
AND MOS SUMMARIES TO ACCOMPANY THE RECOMMENDED REALIGNMENT PROGRAM
CHANGES. THIS INFORMATION IS CONTAINED IN SUBSEQUENT PARAGRAPHS.

1. (S) RECOMMENDED CHANGES TO REF C:
A. HEADS REQUIRING ADRES IAW REF D:

OLD	UNIT	NEW STR	CHANGE	SUMMARY
100200	AT BN	15	INCR 18	NOTE 113
100300	AT BN	15	INCR 19	NOTE 113
101600	FM BN (-)	573	INCR 24	NOTE 120
101700	FM BN (-)	573	INCR 24	NOTE 120
101800	AVCNS BN	157	INCR 137	NOTE 120
102000	HQ BTRY PAC	21	INCR 21	NOTE 120
102500	1ST BTRY RADAR	25	INCR 24	NOTE 120
	IN			
103000	TRAIN BN	557	INCR 230	NOTE 120
101000	1ST AIR TRAFFIC	23	INCR 23	NOTE 120
	CEL			
101500	1ST BN	660	INCR 266	NOTE 120
	TOTAL		INCR 100 CHANGE	

PAGE 1 OF 6 PAGES

SECRET #31

SECRET

PAGE THREE RHMMAFA 0218 S E C R E T SPECAT EXCLUSIVE MCEO
 NOTE 1 - K002100 AND K003100 AT BNS ARE RETURNED TO FORCE
 STRUCTURE AT CADRE STRENGTH OF 19 EACH BN:

CADRE:

	NO	RANK	MOS
OFFICER	1	LT	0302
SNCO	1	SSGT	0369
SGT AND BELOW	1	ANY	0141
SGT AND BELOW	9	ANY	0353
	1	ANY	2111
	1	ANY	2143
	1	ANY	2531
	1	ANY	3516
	3	ANY	3531

TOTAL 19 (1 OFF - 18 ENL)
 NOTE 2: K016D00 AND K017D00 MED TK CO'S ARE RETURNED TO
 FORCE STRUCTURE AT CADRE STRENGTH OF 24 EACH CO AND
 INCLUDED IN NEW STRENGTH OF K016A00 AND K017A00 TK BN'S
 RESPECTIVELY.

CADRE:

	NO	RANK	MOS
OFFICER	1	LT	1802
SNCO	1	SSGT	2149
SGT AND BELOW	1	ANY	0141
	12	ANY	1811
	6	ANY	2141
	1	ANY	2531
	1	ANY	2841
	1	ANY	3051

TOTAL 24 (1 OFF-23 ENL)
 NOTE 3: K01900 ANTRAC BN IS RETURNED TO FORCE STRUCTURE
 AT CADRE STRENGTH OF 137.

CADRE:

	NO	RANK	MOS
OFFICER	1	WO	0130
	1	MAJ	1802
	2	CAPT	1802
	2	LT	1802
	1	CAPT	2010
	1	WO	2802
	1	CAPT	3002

PAGE 2 OF 6 PAGES

SECRET

SECRET

PAGE FIVE RHMMAFA 0218 S E C R E T SPECAT EXCLUSIVE MCFD

	1	LI	3902
SNCO	1	GYSGT	0141
	1	SSGT	0431
	1	GYSGT	0441
	1	SSGT	1316
	1	GYSGT	1833
	2	SSGT	1833
	3	SSGT	2149
	1	SSGT	2539
	1	GYSGT	3041
	1	GYSGT	3371
	1	1ST SGT	0999
SGT AND BELOW	1	ANY	0121
	7	ANY	0141
	1	ANY	1141
	2	ANY	1316
	1	ANY	1341
	22	ANY	1833
	1	ANY	2111
	44	ANY	2142

PAGE SIX RHMMAFA 0218 S E C R E T SPECAT EXCLUSIVE MCEG

	1	ANY	2161
	3	ANY	2531
	1	ANY	2533
	1	ANY	2542
	6	ANY	2841
	5	ANY	3041
	4	ANY	3251
	4	ANY	3211
	4	ANY	3371
	3	ANY	3516
	2	ANY	3531

TOTAL 137 (13 OFF-127 ENL)
 NOTE 4: K02500 HQ BTRY FAG IS RETURNED TO FORCE STRUCTURE AT A CADRE STRENGTH OF 21.

CADRE:
 OFFICER 1 CAPT 0802
 SNCO 1 SSGT 0141
 1 SSGT 0848
 1 GYSGT 0341

BT
 0218

PAGE 3 OF 6 PAGES

SECRET
 # 31

SECRET

PAGE THREE RHMMAFA 0232 S E C R E T SPECAT EXCLUSIVE (MCEO)
 READINESS POSTURE. THE RECOMMENDATION TO PLACE H&S
 BTRY AND ONE (1) MISSILE BTRY IN CADRE STATUS SEEMS
 TO BE CONTRARIWISE TO THAT DECISION. ON THE OTHER
 HAND, WITH THE GUIDANCE GIVEN THAT RIFLE CO'S AND
 TACTICAL SQUADRONS MUST BE RETAINED AT 1/2 STRENGTH,
 THE REDUCTION IN THE LAAM BN IS THE MOST OPERATIONALLY
 ACCEPTABLE FROM THE VIEWPOINT OF III MAF.
 H&S BTRY IS REDUCED FROM 362 TO A CADRE OF 62; LOSS 300;
 CADRE

	NO	RANK	MOS
OFFICERS	1	CAPT	6704
	4	LT	6704
	1	LT	6704
SNCO	6	ANY	ANY MOS; H&S BTRY
SGT AND BELOW	48	ANY	ANY MOS; H&S BTRY
TOTAL	62	(6 OFF-56 ENL)	

1 MSLE BTRY IS REDUCED FROM 93 TO A CADRE OF 8; LOSS 85;
 CADRE:

PAGE FOUR RHMMAFA 0232 S E C R E T SPECAT EXCLUSIVE (MCEO)

	NO	RANK	MOS
OFFICERS	1	CAPT	6704
	2	LT	6704
SNCO	2	ANY	ANY MOS; MSLE BTRY
SGT AND BELOW	3	ANY	ANY MOS; MSLE BTRY
TOTAL	8	(3 OFF-5 ENL)	

NOTE 7: NOT FEASIBLE TO CADRE. RESTORED 23 SPACES. GRADE AND MOS
 SAME AS 23 SPACES DELETED BY REF C.

NOTE 8: RESTORED 263 SPACES GRADE AND MOS ACCORDING TO 1/2
 MS55 IN ACCORDANCE WITH VERBAL INSTRUCTIONS OF FMFPAC.

9. FOLLOWING UNITS ARE REDUCED TO ZERO IN REF C BUT
 ARE NOT RECOMMENDED FOR CADRE IN THIS MESSAGE:

(1) K016000, K016000, K017000 AND K017000:

CONSOLIDATED INTO K016000 TK BN (-) AND K017000 TK BN (-)
 RESPECTIVELY, BY REF C.

(2) K016000 AND K017000 MED TK MAINT AUG: REDUCTION
 OF K016 AND K017 CO'S TO CADRE STATUS ELIMINATES REQUIREMENT.

(3) K026000 - CM RADAR DET: NOT YET ARRIVED IN-

PAGE 5 OF 6 PAGES

SECRET

#31

SECRET

PAGE FIVE RHMAF 0232 S E C R E T SPECAT EXCLUSIVE (MCE) COUNTRY.

(4) K028B00 - MUST AUG: CONSOLIDATED INTO K025A00 HOSP CO BY REF C.

(5) K031E00, K031C00, K031D00 - RADIO BN (DET): CONSOLIDATED INTO K031E SU 1 RAD BN BY REF C.

(6) K034B00 AND K034G00 - CAC AND CAG: CONSOLIDATED INTO K034A00 CAP BY REF C.

(7) K034D00 - III MAF HQ - COMBINED ACTION PROGRAM STAFF PERSONNEL CONSOLIDATED INTO K034A00 - CAPS; AND K001A00 - III MAF HQ.

(8) K05400 - LAAM BN: ALREADY DEPARTED RVN.

(9) M10A00 HQMS/MABS DET: NOT RESTORED DUE TO CEILING CONSTRAINTS.

C. UNITS TO WHICH COMPENSATORY ADJUSTMENT WERE APPLIED:

FRN	UNIT	REF C	STR	REDUCTION	NEW STR	REMARKS
K05300	LAAM BN	722	385		337	HAS BTRY AND IMSLF BTRY REDUCED

PAGE SIX RHMAF 0232 S E C R E T SPECAT EXCLUSIVE (MCE)

K03300 FORLOG

COMD 6344 165 6179

4. FOLLOWING ADDITIONAL INFORMATION REQUESTED BY REF E IS BEING SUPPLIED BY SEPARATE MESSAGE.

A. SUMMARY BY GRADE AND MOS OF COMPENSATORY REDUCTIONS.

B. SUMMARY BY GRADE AND MOS OF COMM BN AND MWSG

SPACE REDUCTION LISTED IN REF C.

GP-4

BT

0232

TO CADRE

PAGE 6 OF 6 PAGES

COPY 1 OF 3 COPIES

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31

HEADQUARTERS
MARINE AMBIBIOUS FORCE

SECRET

II MAF FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE			FROM OIC COMM CEN III MAF		DATE 02 DEC 68	
			SERIAL# / CONTROL DATE 011710Z DEC 68		COPY# 1 OF 3 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT MARINE CORPS EYES ONLY WIRENOTE
			IN	OUT		
	CG					REMARKS ORIG - G-3 REL - G-3
	DCG					
	DCG AIR					
2	C/S	I				
	D C/S					
	D C/S DM					
1	S/S	I	12/2			MARINE CORPS EYES ONLY
	G-1					
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CORDS					
	EMB/TRANS					
	ENGR					
	H&S CO					
	INSP					
	MTO					
	OP ANAL					
	ORD					
	PSY OPS					
	SUPPLY					
	S&C					

MARINE CORPS EYES ONLY
HAS BEEN SENT
COPY #3043 TO G-3
12/2/68 R. J. Hawkins 0207354
Returned 3 Feb 69 B

SECRET

SECRET

OO RUHKN
 DE RHMAFA 0100 3361711
 ZNY SSSSS
 O 011710Z DEC 68
 FM OIC COMM CEN III MAF
 TO OIC COMM CEN FMFPAC
 BT

SECRET MARINE CORPS EYES ONLY WIRENOTE
 FOR COL R. HALL G-3 FMFPAC FROM COL M. DALBY DEP G-3 III MAF.
 TO CALL YOUR ATTENTION TO THE TEXT OF DRAFT MESSAGE NOT YET
 RELEASED. PLEASE INFORM EARLIEST IF SATISFACTORY. IF NOT
 SATISFACTORY PLEASE INDICATE RECOMMENDED CHANGES. DRAFT NOT
 YET APPROVED BY CG. WILL RELEASE OFFICIAL MESSAGE AS SOON AS I
 HEAR FROM YOU.

III MAF PROGRAM SIX FORCE STRUCTURE (U)
 A. CG III MAF 301338Z NOV 68 (S) SPECAT
 B. CG FMFPAC 252202Z NOV 68 (S) SPECAT
 C. CG III MAF 131000Z OCT 68 (S)
 D. CMC 231831Z NOV 68 (S) SPECAT
 1. (U) THIS CANCELS AND SUPERCEDES REF A.
 2. (C) REF B REQUESTS RECOMMENDED CHANGES TO THE REALIGNMENT
 PROPOSAL IN REF C IN ACCORDANCE WITH REF D. REF B ALSO REQUESTS
 RELATED GRADE AND MOS SUMMARIES TO ACCOMPANY THE RECOMMENDED

PAGE TWO RHMAFA 0100 SECRET MCEO WIRENOTE
 REALIGNMENT PROPOSAL CHANGES. THAT INFORMATION IS CONTAINED IN
 SUBSEQUENT PARAGRAPHS.

3. (S) RECOMMENDED CHANGES TO REF C:
 A. UNITS REQUIRING CADRES IAW REF D:
 (NOTE: REF C REDUCES ALL BELOW UNITS TO ZERO SPACES, THUS
 CHANGE COLUMN BELOW ALSO REPRESENTS NEW STRENGTH FIGURES)

FRN	UNIT	CHANGE	REMARKS
K002100	AT BN	INCR 19	NOTE (1)
K003100	AT BN	INCR 19	NOTE (1)
K016B00	MED TK CO	INCR 24	NOTE (2)
K016C00	MED TK CO	INCR 24	NOTE (2)
K016D00	MED TK CO	INCR 24	NOTE (2)
K017B00	MED TK CO	INCR 24	NOTE (2)
K017C00	MED TK CO	INCR 24	NOTE (2)
K017D00	MED TK CO	INCR 24	NOTE (2)
K01900	AMTRAC BN	INCR 137	NOTE (3)
K02600	HQ BTRY FAG	INCR 21	NOTE (4)
K052B00	AIR SUPT RADAR TW	INCR 23	NOTE (5)
K10500	MAR AIR TRAFFIC CTL	INCR 23	NOTE (5)
M01200	VMA SQ	INCR 259	NOTE (5)

PAGE 1 OF 4 PAGES**SECRET**

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PAGE THREE RHMAFA 0100 S E C R E T NCEO WIRENOTE
 TOTAL INCR 645 SPACES

NOTE 1 - K002100 AND K003100 AT BNS ARE RETURNED TO FORCE
 STRUCTURE AT CADRE STRENGTH OF 19 EACH BN:

CADRE:

	NO	RANK	MOS
OFFICER	1	LT	0302
SNCO	1	SSGT	0369
SGT AND BELOW	1	ANY	0141
	9	ANY	0353
	1	ANY	2111
	1	ANY	2143
	1	ANY	2531
	1	ANY	3516
	3	ANY	3531

TOTAL 19 (1 OFF - 18 ENL)

NOTE 2: K016B00, K016C00, K016D00, K017B00, K017C00 AND
 K017D00 MED TK COS ARE RETURNED TO FORCE STRUCTURE AT CADRE
 STRENGTH OF 24 EACH CO.

CADRE:

PAGE FOUR RHMAFA 0100 S E C R E T NCEO WIRENOTE

	NO	RANK	MOS
OFFICER	1	LT	1802
SNCO	1	SSGT	2149
SGT AND BELOW	1	ANY	0141
	12	ANY	1811
	6	ANY	2141
	1	ANY	2531
	1	ANY	2841
	1	ANY	3051

TOTAL 24 (1 OFF - 23 ENL)

NOTE 3: K01900 AMTRAC BN IS RETURNED TO FORCE STRUCTURE AT
 CADRE STRENGTH OF 137.

CADRE:

	NO	RANK	MOS
OFFICER	1	WO	0130
	1	MAJ	1802
	2	CAPT	1802
	2	LT	1802
	1	CAPT	2010
	1	WO	2802

PAGE 2 OF 4 PAGES

SECRET

SECRET

PAGE FIVE RHMMAFA 0100 S E C R E T MCEO WIRENOTE

	1	CAPT	3002
	1	LT	3502
SNCO	1	GYS GT	0141
	1	SS GT	0431
	1	GYS GT	0441
	1	SS GT	1316
	1	GYS GT	1833
	2	SS GT	1833
	3	SS GT	2149
	1	SS GT	2539
	1	SS GT	3041
	1	GYS GT	3371
SGT AND BELOW	1	1ST SGT	9999
	1	ANY	0121
	7	ANY	0141
	1	ANY	1141
	2	ANY	1316
	1	ANY	1341
	22	ANY	1833

PAGE SIX RHMMAFA 0100 S E C R E T MCEO WIRENOTE

	1	ANY	2111
	44	ANY	2142
	1	ANY	2161
	3	ANY	2531
	1	ANY	2533
	1	ANY	2542
	6	ANY	2841
	5	ANY	3041
	4	ANY	3051
	4	ANY	3211
	4	ANY	3371
	3	ANY	3516
	2	ANY	3531

TOTAL 137 (12 OFF - 127 EML)
 NOTE 4: K02600 HQ BTRY FAG IS RETURNED TO FORCE STRUCTURE
 AT A CADRE STRENGTH OF 21.
 CADRE:

	NO	RANK	MOS
OFFICER	1	CAPT	0302
SNCO	1	SS GT	0141

PAGE 3 OF 4 PAGES

SECRET
#32

SECRET

PAGE SEVEN RHMMAF A 0100 S E C R E T MCEO WIRENOTE

	1	SSGT	0843
	1	GYSGT	0341
	1	SSGT	2861
	1	SSGT	2539
SGT AND BELOW	1	SGT	0141
	1	SGT	0843
	1	SGT	5931
	1	SGT	0431
	1	ANY	0141
	1	ANY	0844
	1	ANY	3041
	1	ANY	3051
	1	ANY	2841
	1	ANY	2111
	2	ANY	3516
	2	ANY	3531
	1	ANY	3371
TOTAL	21	(1 OFF - 20 ENL)	

NOTE 5: NOT FEASIBLE TO CADRE, RESTORED TO FORCE STRUCTURE SEE REF (C).

PAGE EIGHT RHMMAF A 0100 S E C R E T MCEO WIRENOTE

B. FOLLOWING UNITS ARE REDUCED TO ZERO IN REF C BUT ARE NOT RECOMMENDED FOR CADRE IN THIS MESSAGE:

(1) K016000 AND K017000 MED TK MAINT AUG: REDUCTION OF K016 AND K017 MED TK CO'S TO CADRE STATUS ELEMINATES REQUIREMENT.

(2) K026000 - CM RADAR DET: NOT YET ARRIVED IN-COUNTRY.

(3) K028B00 - MUST AUG: CONSOLIDATED INTO K028A00

HOSP CO BY REF C.

(4) K031B00, K031C00, K031D00 - RADIO BN (DET): CONSOLIDATED INTO K03100 SU 1 RAD BN BY REF C.

(5) K034B00 AND K034C00 - CAC AND CAG: CONSOLIDATED INTO K034A00 CAP BY REF C.

(6) K034D00 - III MAF HQ - COMBINED ACTION PROGRAM STAFF PERSONNEL CONSOLIDATED INTO K034A00 - CAPS, AND K021A00 III MAF HQ.

(7) K05400 - LAAM BN: ALREADY DEPARTED RVN.

C. UNITS TO WHICH COMPENSATORY ADJUSTMENT WERE APPLIED:

FRN	UNIT	REF C STR	REDUCTION	NEW STR	REMARKS
K05300	LAAM BN	722	385	337	H&S BTRY AND 1 MSLE BTRY

PAGE NINE RHMMAF A 0100 S E C R E T MCEO WIRENOTE

REDUCED TO CADRE

K03300 FORLOGCMD 6344 260 6084

GP-4
BT
0100

PAGE 4 OF 4 PAGES

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#32

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

CONFIDENTIAL

II MAF FORM 5216 (REV 3-68)

OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE	FROM	DATE
	CG III MAF	05 DEC 68
	SERIAL#/CONTROL DATE	COPY# / OF 3 COPIES RECD
	050546Z DEC 68	

ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
	CG					REMARKS
	DCG					
	DCG AIR					ORIG - C/S
2	C/S	I				
	D C/S					REL - C/S
	D C/S DM					
1	S/S	I	12/5		H	<p style="font-size: 2em; text-align: center;">EXCLUSIVE</p> <p style="font-size: 3em; text-align: center;">FOR</p> <p style="font-size: 1.5em; text-align: center;">HAS BEEN SENT</p> <p style="font-size: 1.2em; text-align: center;"><i># 263 Burned 8 Dec 68</i></p>
	G-1					
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CORDS					
	EMB/TRANS					
	ENGR					
	H&S CO					
	INSP					
	MTO					
	OP ANAL					
	ORD					
	PSY OPS					
	SUPPLY					
	S&C					

EXCLUSIVE

FOR

HAS BEEN SENT

*# 263 Burned
8 Dec 68*

CONFIDENTIAL

CONFIDENTIAL

RR RUEBHOA
 DE RHMMAFA 0579 3400547
 ZNY CCCCC
 R 050546Z DEC 68
 FM CG III MAF
 TO CMC
 BT

C O N F I D E N T I A L SPECAT EXCLUSIVE FOR L GEN NICKERSON FROM MGEN ANDERSON (FOR CODE AK)

1. RE ALVIN ADAMS, FSO-7, SORRY ABOUT THE DELAY, BUT THE FINAL DECISION WASN'T MADE UNTIL YESTERDAY. AFTER SOME DIFFICULTY IN LOCATING ADAMS, HE EXPRESSED CONCERN OVER POSSIBLE INFLUENCING HIS ASSIGNMENT AND WANTED TO PROCEED TO TAKE OVER A POSITION IN IV CORPS. IN RESPONSE TO URGINGS BY DWAIN PUCKETT HE VISITED I CORPS AND WAS OFFERED A JOB IN QUANG NAM PROVINCE. AFTER TWO DAYS VISITING IN THE PROVINCE HE WAS INFORMED THAT HE COULD HAVE A DISTRICT JOB PROBABLY IN DIEN BAN DISTRICT, QUANG NAM. PUCKETT ALSO TOLD ADAMS THAT POSITION WAS BEING TENDERED BECAUSE OF ADAMS' ABILITY AND DESIRE. IN THIS REGARD, DWAIN STATES THAT ADAMS LOOKS LIKE A GREAT ASSET TO THE CORDS TEAM. ADAMS RETURNED TO SAIGON AND INDICATED HE WOULD MAKE UP HIS MIND IN A DAY OR TWO. YESTERDAY HE CALLED DWAIN AND SAID HE DESIRED THE DISTRICT

PAGE RHMMAFA 0579 C O N F I D E N T I A L SPECAT EXCLUSIVE FOR POSITION. HOPE THAT THIS IS SATISFACTORY.
 WARM PERSONAL REGARDS.

GP-4
 BT
 0579

III MAF 2100/1 (REV. 11-66)

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CG	AFC	CS	DC/S	G-1	G-2	G-3	G-4	G-5	COMPT.	ADJ.	CHAP.	CEO
CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. CDMT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SIJ.	SJRG.									#33

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

UNCLASSIFIED

IIIMAF FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE				FROM III MAF		DATE 06 DEC 68	
				SERIAL#/CONTROL DATE 060134Z DEC 68		COPY# 2 OF 6 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT	REMARKS
			IN	OUT			
	CG						
	DCG			17/1	Rued		
	DCG AIR						
2	C/S	I			GD		
	DC/S						
	DC/S DM						
1	S/S	I	18/6		H		
	G-1						
	G-2						
	G-3						
	G-4						
	G-5						
	G-6						
	ADJ						
	CAP						
	CHAP						
	COMP						
	CORDS						
	DENT						
	EMB/TRANS						
	ENGR						
	FOODS						
	HBS CO						
	INSP						
	ISO						
	LEGAL						
	MTO						
	MED						
	OPANAL						
	ORD						
	PMO						
	POSTAL						
	PROTO						
	PSYOPS						
	REPRO						
	SPL SERV						
	SUPPLY						
	S&C						

HAS BEEN SENT
FOR

ORIG - G-4
REL - CG

(USE REVERSE FOR ADDITIONAL SPACE)

SEE INSTRUCTIONS ON REVERSE

UNCLASSIFIED #34

PP RUHKN
DE RHMAFA 0678 3410135
ZNY EEEEE
P 060134Z DEC 68
FM CG III MAF
TO CG FMFPAC
BT

UNCLAS E F T O

FOR LT GEN BUSE FROM LT GEN CUSHMAN

TRANSIENT FACILITY AND R&R PROCESSING CENTER

1. CG FORCE LOG COMMAND IS HAVING CONSIDERABLE DIFFICULTY IN OBTAINING TIMELY APPROVAL FROM YOUR HEADQUARTERS FOR THE PURCHASE OF NON T/A GARRISON PROPERTY FOR NEW FACILITY. MOST PRESSING ITEM AT MOMENT IS A REQUEST FOR WALL LOCKERS WHICH ORIGINATED AT FLC ON 6 NOV AND WAS RETURNED ON 2 DEC FOR ADDITIONAL JUSTIFICATION. I HAVE HAD MY STAFF REVIEW THIS REQUIREMENT AND CONSIDER IT VALID. REQUEST YOUR ASSISTANCE IN EXPEDITING APPROVAL AND SUBSEQUENT RAPID DELIVERY. BEST REGARDS.

BT

0678

COPY 2 OF 6 COPIES

#34

SECRET**EXCLUSIVE****FOR****HAS BEEN SENT**

PP RUMUNLA
 DE RHMMLFA 0711 011216
 ZNY SSSSS
 P 0613 22 DEC 68
 FM CG 111 MAF
 TO RUMUNLA/CG FIRST MARDIV
 BT

S E C R E T SPECIAL EXCLUSIVE FOR

EXCLUSIVE FOR MAGEN YOUNGDALE FROM LT GEN CUSHMAN

1. THE REQUIREMENT FOR COMBAT TRAPS TO SUPPORT YOUR FORTHCOMING T-1
 COMMON OPERATION HAS NECESSITATED ELABORATE STAFF ACTIVITY AT CG AND
 LEVELS EXTENDING TO CHIEF OF STAFF USAF. I BELIEVE THIS EXTENSIVE
 EFFORT IS JUSTIFIED IN VIEW OF THE IMPORTANCE OF THE CAMPAIGN AND THE
 PROMISE THAT THIS TECHNIQUE OFFERS FOR THE EXTREMELY DIFFICULT T-1
 AND VEGETATION IN BA 112 AND BEYOND. AT THE SAME TIME, HOWEVER, WE
 HAVE INVITED THE CLOSE SCRUTINY OF ALL COMMAND LEVELS AND OTHER STAFF
 OF OUR HANDLING OF THE PROJECT AT THIS END. I AM SURE THAT YOU AND YOUR
 STAFF WILL PLAN, SUPERVISE AND COORDINATE THE EMPLOYMENT OF THESE
 ENORMOUSLY EXPENSIVE WEAPONS WITH YOUR CUSTOMARY HIGH PROFESSIONALISM.
 THE PURPOSE OF THIS MESSAGE IS TO HIGHLIGHT THE NEED FOR SUCH PLANNING
 AND FOR THE REQUIREMENT TO TAKE EVEN MORE STRINGENT MEASURES THEREON
 TO ENSURE EVERYTHING CONNECTED WITH THIS PROJECT PROCEEDS SMOOTHLY AND
 EXPEDITIOUSLY.

GP-4

BT

0771

111 MAF 2100/7 (3/68)

COPY 13 OF COPIES

SECRET

#35

CONFIDENTIAL

PP RUKKH
 DE RHNMAFA 0816 3420931
 ZNY CCCCC
 P 070030Z DEC 68
 FM CG III MAF
 TO CG FMFPAC
 BT

C O N F I D E N T I A L SPECAT EXCLUSIVE FOR LTGEN BUSE FROM
 LT GEN CUSHMAN

PROMOTION QUOTAS TO LCPL (U)
 A. CG III MAF 131426Z NOV 68
 B. CG III MAF 141008Z NOV 68

C. CG FMFPAC 200409Z NOV 68

1. REFERENCE A AS MODIFIED BY REF B CONTAINED MY REQUEST FOR URGENTLY
 REQUIRED ADDITIONAL PROMOTION QUOTAS TO LCPL FOR THIS HQ. REFERENCE C
 DISAPPROVED THIS REQUEST.

2. I WOULD LIKE TO INVITE YOUR PERSONAL ATTENTION TO THE SITUATION IN
 WHICH OUTSTANDING MARINES ARE BEING RETURNED TO CONUS IN THE SAME RANK
 IN WHICH THEY DEPARTED AFTER A SUCCESSFUL TOUR IN COMBAT, THE MAJORITY
 OF WHOM HAVE SERVED IN THE COMBINED ACTION PROGRAM FOR WHICH THEY
 VOLUNTEERED AND WERE SPECIFICALLY SELECTED. I CONSIDER THESE PRIVATES
 FIRST CLASS TO BE EXCEPTIONALLY WELL QUALIFIED FOR PROMOTION BY VIRTUE
 OF THEIR COMBAT EXPERIENCE, PROVEN INDIVIDUAL LEADERSHIP, DISCIPLINE AND

PAGE TWO RHNMAFA 0816 C O N F I D E N T I A L SPECAT EXCLUSIVE FOR
 DEDICATION. I CONTEND THAT THEY WARRANT PROMOTION IN RECOGNITION OF
 THEIR EXEMPLARY PERFORMANCE OF DUTY AND ACKNOWLEDGEMENT OF THEIR
 QUALIFICATIONS FOR FUTURE ASSIGNMENT IN THE MARINE CORPS IN THE
 RANK OF LANCE CORPORAL. SINCE THE RETENTION OF THESE MARINES IN
 THE CORPS SHOULD BE ENCOURAGED AND SOUGHT, I FEEL THAT EVERY
 EFFORT SHOULD BE MADE TO PROVIDE PROMOTIONAL OPPORTUNITY
 THROUGH THE SPECIAL ALLOCATION REQUESTED IN REFERENCE A AND NOT
 BE COMPUTED AGAINST THE AUTHORIZED ON BOARD STRENGTH IN GRADE.
 SINCE THESE MARINES FOR THE MOST PART WILL BE DEPARTING THIS
 HQ AT THE TIME OF PROMOTION THEY WILL NOT CONSTITUTE ANY EXCESS
 OF ACTUAL ON BOARD STRENGTH IN GRADE.

3. AS DISCUSSED IN PAR 6 OF REF A, THE MARINES OF THIS HQ ARE
 NOT RECEIVING THE SAME PROMOTIONAL OPPORTUNITIES AS THOSE IN
 DIVISIONS. IN THESE COMMANDS, AND INFANTRY PFC
 WHO PERFORMS HIS DUTIES WELL CAN EXPECT TO LEAVE RVN AFTER A
 NORMAL TOUR AT LEAST A CORPORAL AND FREQUENTLY AS A SERGEANT.
 CONVERSELY, ONLY A FEW OF THE INFANTRY PFC'S ASSIGNED TO HQ
 III MAF ARE PROMOTED TO LCPL BEFORE ROTATION. YET THESE ARE
 MARINES WHO ARE HAND-PICKED VOLUNTEERS, WHO HAVE GREATER
 RESPONSIBILITIES THAN THEIR CONTEMPORARIES IN THE DIVISIONS.

CONFIDENTIAL

III MAF 2100/1 (REV. 11-66)

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CG	AFC	CS	DC/S	G-1	G-2	G-3	G-4	G-5	COMPT.	ADJ.	CHAP.	CEO
CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.	PAGE 1 OF 2 PAGES								#36

CONFIDENTIAL

PAGE THREE RHMAFA 2816 C O N F I D E N T I A L SPECAT EXCLUSIVE FOR AND UPON WHOM A MAJOR PORTION OF THE PLAN FOR NATION-BUILDING RESTS.

4. ACCORDINGLY, IT IS REQUESTED THAT MY ORIGINAL REQUEST BE RECONSIDERED AND THAT THE QUOTAS REQUIRED BE APPROVED FOR PROMOTION OF SELECTED, EXCEPTIONALLY QUALIFIED MARINES TO THE RANK OF LANCE CORPORAL AT THE TIME OF DEPARTURE FROM THIS HEADQUARTERS.

WARM REGARDS.

GP-4

BT

0816

PAGE 2 OF 2 PAGES

III MAF 2100/1 (REV. 11-66)

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CG	AFC	CS	DC/S	G-1	G-2	G-3	G-4	G-5	COMPT.	ADJ.	CHAP.	CEO
CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SJP.	SURG.									#36

HEADQUARTERS
III MARINE AMBIBIOUS FORCE

SECRET

IIIMAF FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE			FROM CG III MAF		DATE 07 DEC 68		
			SERIAL#/CONTROL DATE 0712547 DEC 68		COPY# 1 OF 3 COPIES RECD		
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT	EXCLUSIVE FOR
			IN	OUT			
7	CG					REMARKS ORIG/ G-3 REL/ G/S EXCLUSIVE FOR HAS BEEN SENT	
	DCG						
	DCG AIR						
2	C/S	I					
	D C/S						
	D C/S DM						
1	S/S	I	1218		H		
	G-1						
	G-2						
	G-3						
	G-4						
	G-5						
	G-6						
	ADJ						
	CAP						
	CORDS						
	EMB/TRANS						
	ENGR						
	H&S CO						
	INSP						
	MTO						
	OP ANAL						
	ORD						
	PSY OPS						
	SUPPLY						
	S&C						

SECRET

SECRET

CGN 056 FILE 95

		FROM CG III MAF	DATE 07 DEC 68
		SERIAL# 071254Z DEC 68	COPY# 1 OF 3 COPIES RECD
DATE	SIGNATURE	SUBJECT	
12/8	<i>[Signature]</i>	EXCLUSIVE FOR	
		DATE	SIGNATURE
		EXCLUSIVE FOR HAS BEEN SENT	
TOD	080001H DEC 68		
S/S	COPIES 1,2,3 OF 3 COPIES		
	MAT AND TAPE		

RECORD OF DISCLOSURE

EACH PERSON WHO HANDLES THE ATTACHED DOCUMENT SHALL SIGN THIS RECORD

SECRET

#37

SECRET

PP RUSBDE RUMUHLA
 DE RUSVDB 0929 3421254
 ZNY SSSSS
 P 071254Z DEC 68
 FM CG III MAF
 TO COMUSMACV
 INFO CG FIRST MARDIV
 BT

S E C R E T SPECAT

EXCLUSIVE FOR GEN ABRAMS INFO MGEN YOUNGDALE FROM LTGEN CUSHMAN
 OPN MEADE RIVER (U)

1. (S) THE COMBINED USMC, ROKMC, ARVN, RF/PF, CORDS SPECIAL PACIFICATION OFFENSIVE OPN MEADE RIVER IS NEARING THE CONCLUSION OF ITS FINAL PHASE.
2. (S) THE FINAL SQUEEZE OF THE CORDON WAS COMPLETED BY 3/5 MOVING DELIBERATELY FROM THE SOUTH, PROBING AND SEARCHING POSSIBLE HIDING PLACES. POCKETS OF RESISTANCE WERE LOCATED AND SURROUNDED, THEN ELIMINAT-

ED. THE MAIN EN STRONGHOLD WAS ISOLATED IN THE HORSESHOE AREA (VIC BT 014587) POUNDED BY ARTY AND AIR AND THEN ASSAULTED BY ELEMENTS OF 3/26. HONEYCOMBED BY A SOPHISTICATED COMPLEX OF CONCRETE AND BRICK BUNKERS AND TUNNELS, THIS AREA ALONE HAS ALREADY YIELDED APROX 70 KIA AND 15 POW. SINCE THE MAJORITY OF THESE BUNKERS WERE DESTROYED OR CAVED IN BY THE PRECISION 8 IN DESTRUCTION FIRES, CONSIDERABLE DIGGING AND SEARCHING REMAINS TO BE DONE. THE FINAL COUNT IS EXPECTED TO BE STILL HIGHER.

3. (S) FORCES COMMITTED HAVE BEEN REDUCED WITH RELIEF OF BLY 2/7 AND 3/5.
4. (S) AS OF 062400H DEC 68 US MARINES HAVE ACCOUNTED FOR 122 VC AND 365 NVA KIA. 65 VC AND 19 NVA HAVE BEEN CPTIR IN ADDITION TO 61 IWC AND 6 CSWC. ROKMC

HAVE RPT 2 VC KIA AND 2 IWC. ARVN HAVE TO DATE KILLED 25 VC AND 21 NVA AND CPTIR 12 POW AND 8IWC. THE JOINT INTERROGATION CENTER WHEN OFFICIALLY CLOSED HAD INTERROGATED 2663 DETAINEES, SEGREGATING 71 VCI. FOLLOWING INTERROGATION 700 OF THE CIVILIANS VOLUNTARILY MOVED FROM THE CONTESTED AREA INTO THE FRIENDLY VILLAGES ALONG HIGHWAY ONE.

5. (S) IN SUMMARY, MEADE RIVER HAS CUT DEEPLY INTO THE ENEMY'S INFRASTRUCTURE, THE KEY TO HIS POWER AND INFLUENCE OVER THE POPULACE IN THE DIEN BAN REGION. THE EFFECTIVENESS OF THE OPERATION WAS DUE, IN LARGE PART, TO THE CLOSE INTEGRATION OF EFFORT BY III MAF MILITARY FORCES, CORDS AND ARVN.

GP-4
 BT

SECRET

#37

HEADQUARTERS
MARINE AMBIBIOUS FORCE

SECRET

II MAF FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE			FROM CG III MAF		DATE 08 DEC 68	
			SERIAL# / CONTROL DATE 080122Z DEC 68		COPY# 1 OF 3 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
	CG					REMARKS ORIG - S/S REL - C/S
	DCG					
	DCG AIR					A
2	C/S	1				
	D C/S					
	D C/S DM					
1	S/S	2	1248		12	<p>EXCLUSIVE</p> <p>FOR</p> <p>MARINE CORPS EYES ONLY</p> <p>HAS BEEN SENT</p>
	G-1					
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CORDS					
	EMB/TRANS					
	ENGR					
	H&S CO					
	INSP					
	MTO					
	OP ANAL					
	ORD					
	PSY OPS					
	SUPPLY					
	S&C					

SECRET

438

SECRET

PP RUEBHOA RUHKM
 DE RHMAFA 0973 3430123
 ZNY SSSSS
 P 080122Z DEC 68
 FM CG III MAF
 TO RUEBHOA/CMC
 RUHKM/CG FMFPAC
 BT

S E C R E T SPECAT EXCLUSIVE FOR MARINE CORPS EYES ONLY
 FOR GEN CHAPMAN AND LTGEN BUSE FROM LTGEN CUSHMAN
 1. FOL BACK CHANNEL FROM GENERAL GOODPASTER IS QUOTED FOR
 YOUR INFORMATION:

QUOTE

SUBJ: COORDINATION OF SLF OPNS WITH IN-COUNTRY FORCES
 REF: A. CG III MAF 010356Z DEC 68 (S)
 B. CG III MAF 170712Z NOV 68 (S)

I APPRECIATE YOUR COMMENTS IN REF A WHICH I HAVE DISCUSSED
 WITH CORDS. IT APPEARS THAT YOUR CONCEPT OF EMPLOYMENT OF
 THE SLF IN THE APC REF B HAS CONSIDERABLE MERIT AS WAS
 BORNE-OUT IN THE RECENT SUCCESS OF OPN MEADE RIVER. I
 AM PARTICULARLY IMPRESSED WITH THE IMPORTANCE OF ESTAB-
 LISHING A FULL CORDON, AND DOING IT SWIFTLY, AS WAS DONE
 IN MEADE RIVER, WITH THE VALUABLE RESULTS WITH LIMITED

PAE TWO RHMAFA 0973 S E C R E T SPECAT EXCLUSIVE FOR MCEO
 FRIENDLY CASUALTIES, AND OF TAKING ALL THE TIME REQUIRED
 TO DO A DELIBERATE, COMPLETE JOB. WE ARE ALL LOOKING
 FORWARD TO CONTINUED SUCCESS IN THESE EFFORTS.

GP-4

UNQUOTE

2. REFS A AND B OF QUOTED MSG PASEP BY MCEO, DTG
 CG III MAF 080124Z DEC 68.

GP-4

BT

0973

SECRET

#38

HEADQUARTERS
MARINE AMBIBIOUS FORCE

SECRET

IIIMAF FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE			FROM CG III MAF		DATE 08 DEC 68	
			SERIAL#/CONTROL DATE 080124Z DEC 68		COPY# 1 OF 3 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT EXCLUSIVE FOR GEN CHAPMAN
			IN	OUT		
	CG					REMARKS ORIG - S/S REL - 6/S
	DCG					
2	DCG AIR					
	C/S					
	D C/S					
	D C/S DM					
1	S/S		12P		12	
	G-1					<p>EXCLUSIVE</p> <p>FOR</p> <p>MARINE CORPS EYES ONLY</p> <p>HAS BEEN SENT</p>
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CORDS					
	EMB/TRANS					
	ENGR					
	H&S CO					
	INSP					
	MTO					
	OP ANAL					
	ORD					
	PSY OPS					
	SUPPLY					
	S&C					

SECRET

SECRET

PP RUEBHOA RUHKM
 DE RHMAFA 0974 3430125
 ZNY SSSSS
 P 080124Z DEC 68
 FM CG III MAF
 TO RUEBHOA/CMC
 RUHKM/CG FMFPAC
 BT

S E C R E T SPECAT EXCLUSIVE FOR MARINE CORPS EYES ONLY
 FOR GEN CHAPMAN AND L GEN BUSE FROM L GEN CUSHMAN
 1. FOL MSGS ARE REF A AND B RESPECTIVELY TO GEN GOODPASTER'S
 PERSONAL, QUOTED IN MY 080122Z DEC 68:

A. QUOTE
 P 010356Z DEC 68
 FM CG III MAF
 TO RUSVDE/COMUSMACV
 BT

S E C R E T

COORDINATION OF SLF OPNS WITH IN-COUNTRY FORCES (U)
 FOR GEN GOODPASTER FROM LT GEN CUSHMAN

1. (S) DURING YOUR VISIT TO III MAF HQ ON 2 NOVEMBER, YOU EXPRESSED
 INTEREST IN TECHNIQUES OF COORDINATING SLF OPNS WITH INDIGENOUS IN-
 COUNTRY FORCES. THIS MSG IS DESIGNED TO PROVIDE ADDITIONAL INFO ON THE
 SUBJECT.

(A) COORDINATION WITH PROVINCE/DISTRICT OFFICIALS IS GENERALLY CON-
 DUCTED IN CONJUNCTION WITH THE IN-COUNTRY HOST UNIT. AT THIS TIME THE SLF
 REP AND HOST UNIT REP ATTEMPT TO OBTAIN A BLANKET AUTHORIZATION FOR THE
 ENTIRE AOA LESS THOSE PORTIONS DECLARED NO FIRE AREAS BY THE LOCAL
 OFFICIALS. SCHEME OF MANEUVER, DATES AND TIMES ARE USUALLY NOT DISCUSSED
 AT THIS TIME.

(B) COORDINATION WITH RF/PF/NPFF HAS BEEN CONDUCTED BOTH BEFORE AND
 AFTER THE ACTUAL LANDING WITH THE LATTER TIME PREFERRED. ATTEMPT IS MADE
 TO DELIVER THESE LOCAL FORCES TO THE BLT CP AREA ASHORE AS SOON AFTER-H-
 HOUR AS IS PRACTICABLE. IT HAS BEEN PROVEN THAT THESE FORCES REQUIRE

PAGE 1 OF 4 PAGES

COPY 1 OF 3 COPIES

SECRET
 #39

SECRET

PAGE TWO RUSVDB S E C R E T

A MINIMUM TIME TO RESPOND TO A REQUEST FOR ASSISTANCE.

(C) COORDINATION OF ALL SUPPORTING ARMS IS ACCOMPLISHED THRU THE EXCHANGE OF LIAISON PERSONNEL.

THE SLF LNO USUALLY SETS UP AT A DISTRICT HEADQUARTERS AND THE RVN LNO FUNCTIONS IN SACC ABOARD THE LPH. A NET IS ESTABLISHED SO THAT EXPEDITIOUS CLEARANCE OF ALL TYPES OF MISSIONS CAN BE RECEIVED FROM APPROPRIATE AUTHORITIES.

(D) COORDINATION OF INTELLIGENCE WITH RVN FORCES IS GENERALLY CONDUCTED AFTER H-HOUR AND HAS BEEN RESTRICTED THUS FAR TO USE OF INTERPRETERS AND INFORMATION GATHERING AGENCIES WORKING DIRECTLY WITH THE BLT ASHORE.

2. IT IS DESIRABLE TO INSERT LOCAL FORCES INTO VILLAGES IMMEDIATELY AFTER SEIZURE TO ACT AS THE RVN AUTHORITY UPON WITHDRAWAL OR CONTINUATION OF OPERATION BY THE LANDING FORCE. COORDINATION WITH DISTRICT CHIEF TO THIS END HAS PROVED SUCCESSFUL.

GP-4

BT

UNQUOTE

B. QUOTE

P 170712Z NOV 68 ZFF-1
 FM ADMINO III MAF DNG
 TO RUSVDE/COMUSMACV SGN
 INFO RUHFMMA/CG FMFPAC
 RUMGSAF/COMSEVENTHFLT
 RUMLBPA/CG XXIV CORPS PHB
 RUMHVP/CG THIRD MARDIV DONG HA
 RUWHIA/CG AMERICAL DIV CHL
 RUYPWDB/CTF SEVEN SIX
 RUYJSYB/CTF SEVEN NINE

BT

S E C R E T

CONCEPT OF FUTURE ARG/SLF EMPLOYMENT (U)

1. (S) IN SEEKING WAYS TO CONCENTRATE MORE OF OUR III MAF COMBAT POWER ON THE ACCELERATED PACIFICATION CAMPAIGN (APC), I HAVE CONCLUDED THAT THE ARG/SLF CAN BE PARTICULARLY VALUABLE IN THAT REGARD. FURTHER, I BELIEVE THAT A SPECIFIC PROGRAM OF ARG/SLF SUPPORT FOR THE APC CAN BE IMPLEMENTED IN SUCH A WAY AS TO ENHANCE CONSIDERABLY THE READINESS OF THE ARG/SLF'S AS A PACOM RESERVE.

PAGE 2 OF 4 PAGES

SECRET

39

SECRET

PAGE TWO RHMMAFA2136 S E C R E T

2. (S) PROLONGED PERIODS ASHORE SUCH AS THE PAST FEW MONTHS ARE ADMITTEDLY NOT GOOD FOR THE OVERALL AMPHIBIOUS READINESS OF THE SLF AND SUCH EMPLOYMENT FAILS TO EXPLOIT THE UNIQUE CONTRIBUTION OF THE AMPHIBIOUS FORCES. ON THE OTHER HAND, THE RATE AT WHICH THE ENEMY WAS WILLING AND ABLE TO EXPEND HIS PERSONNEL AND MATERIAL RESOURCES OVER THE PAST MONTHS, GAVE HIM A TREMENDOUS COMBAT CAPABILITY WHICH IN-COUNTRY FORCES WERE AT TIMES HARD PUT TO CONTAIN. I BELIEVE THAT THE USE OF THE SLF'S IN-COUNTRY WAS FREQUENTLY THE FACTOR WHICH WEIGHTED THE SCALE ON OUR SIDE.

3. (S) THERE IS GOOD REASON TO BELIEVE THAT THE RECENT LISSENING OF ENEMY ACTIVITY IN NORTHERN IOTZ ONLY, IS DUE IN LARGE PART TO THE CRIPPLING LOSSES HE HAS SUFFERED SINCE JANUARY 1968, A GOOD SHARE OF WHICH WERE INFLICTED BY SLF'S. BUT WE HAVE SEEN THESE LULLS BEFORE. IN FACT THE PATTERN OF HIS ACTIVITY IS A CYCLICAL ONE OF MAJOR EFFORTS, FOLLOWED BY PAUSES WHILE HE RE-FURBISHES AND MOUNTS ANOTHER EFFORT. IF THAT IS WHAT HE IS DOING NOW, WE MUST BE SURE WE DO NOT RELAX THE HEAVY PRESSURE WE ARE HOLDING ON HIM; IF, ON THE OTHER HAND, HE NO LONGER IS ABLE TO MARSHAL THE RESOURCES FOR ANOTHER MAJOR MILITARY OFFENSIVE, THEN WE CAN BE SURE HE WILL INTENSIFY AS MUCH AS HE CAN. HIS EFFORTS

PAGE THREE RHMMAFA2136 S E C R E T

TO DESTROY GVN PACIFICATION ENDEAVORS, UNDERMINE THE GOVERNMENTAL APPARATUS AND EXPAND HIS INFRASTRUCTURE. INDEED HE HAS ALREADY BEGUN TO ACCELERATE THOSE EFFORTS. THIS MEANS THAT WE MUST KEEP AFTER HIS INFRASTRUCTURE WHILE MAINTAINING THE HEAVY PRESSURE ON HIS REGULAR AND MAIN FORCE UNITS. IDEALLY WE WOULD DO BOTH THOSE THINGS, WHILE AT THE SAME TIME RESTORING A SUBSTANTIAL MEASURE OF READINESS TO THE PACFLT AMPHIBIOUS RESERVE. I BELIEVE THIS IS POSSIBLE THROUGH A MODERATE REORIENTATION OF OUR SLF EMPLOYMENT TECHNIQUES, KEYED TO THE NEW ACCELERATED PACIFICATION CAMPAIGN, WHICH BEGAN ON 1 NOVEMBER 1968.

4. (S) THE V-RING OF THE APC TARGET IS THE LOCAL LIBERATION COMMITTEE AND THE HAMLET VCI. CORDS HAS A VIGOROUS PROGRAM, INCLUDING LISTS OF NAMES, FOR ROOTING OUT THOSE IMPORTANT ENEMY LEADERS. IN THE PAST, HOWEVER, THE MILITARY FORCES WERE NOT ALWAYS SUFFICIENT TO COVER RF/PF/CORDS OPERATIONS. WITH THE APC WE ARE SWINGING FAR MORE OF THE EMPHASIS IN THAT DIRECTION. THE SLF'S IN PARTICULAR FIT IDEALLY INTO THIS VITAL NEW CAMPAIGN.

5. (S) SLF SUPPORT OF THE APC WILL BE APPLIED GENERALLY AGAINST PRIORITY TARGETS FOR WHICH PROVINCIAL FORCES ARE INADEQUATE TO PENETRATE THE AREA BUT ARE SUFFICIENT TO EXPLOIT PHOENIX

PAGE 3 OF 4 PAGES**SECRET**

#39

SECRET

PAGE FOUR RHMMAFA2136 S E C R E T
 BLACK LISTS. SLF COMBAT OPERATIONS WILL BE CONDUCTED TO CLEAR
 SELECTED AREAS AND PROVIDE CORDONS WITHIN WHICH ARVN, RF/PF,
 NPFF AND PRU'S CAN CONDUCT THE REQUIRED DETAILED SEARCH AND
 DESTRUCTION OF THE VCI. THE OPERATIONS WILL BE TOTALLY INTE-
 GRATED INTO THE APC AND COMBINED WITH THE GVN EFFORT. THE
 EFFORT WILL BE APPLIED BASICALLY ALONG THESE LINES:
 A. TARGETS WILL BE DEVELOPED BY III MAF FROM THE COMBINED
 INPUTS OF CORDS AND INTELLIGENCE SOURCES. HAMLETS SLATED
 FOR UPGRADING UNDER THE APC WILL BE GIVEN PRIORITY CONSIDERATION,
 ALTHOUGH THIS WILL NOT RESTRICT THE COMMITMENT OF THE ARG/SLF TO
 SUPPORT OTHER LUCRATIVE VCI TARGETS.
 B. A SERIES OF UHORI-TERM OPERATIONS WILL BE CONDUCTED DURING ANY
 GIVEN ARG AVAILABILITY PERIOD WITH EACH CORDON OPN OCCUPYING
 SLF ATTENTION LONG ENOUGH TO ROOT OUT THOSE ON BLACK LISTS.
 6. (S) THIS CONCEPT WAS SCHEDULED TO BE TESTED IN THE EASTERN
 SECTION OF DIEN BAN DISTRICT ON 18 NOV; HOWEVER, IN ANALYZING
 THE HARD INTELLIGENCE ON THE VCI IN THE ENTIRE AREA, I HAVE
 ELECTED TO COMMIT A SIX BN FORCE TO AN OPERATION THERE INSTEAD.
 MEANWHILE, USING THIS CONCEPT I WILL PLAN AN ARG/SLF EMPLOY-
 MENT (CTG 76.5/79.5), O/A 32NOV IN ANOTHER AREA CRITICAL TO THE

PAGE FIVE RHMMAFA2136 S E C R E T
 APC.

7. (S) IN SUM, I BELIEVE THAT A SEQUENCE OF SHORT DURATION AM-
 PHIBIOUS OPNS BY THE SLF'S CLOSELY INTERGRAED WITH CORDS PROGRAMS,
 BOTH MERGING TO SUPPORT THE APC, OFFERS SEVERAL SIGNIFICANT AD-
 VANTAGES. FIRST, IT REPRESENTS A PROGRAM OF OFFENSIVE MILITARY
 OPNS DEVOTED SPECIFICALLY TO THE PRINCIPAL CURRENT US/GVN
 EFFORT, THE APC. IT PROVIDES THE TACTICAL SURPRISE AND RAPID
 CONCENTRATION OF FORCE WHICH ARE ABSOLUTELY ESSENTIAL TO
 THIS TYPE OPERATION. FURTHER, IT ALLOWS FREQUENT RECYCLE
 THROUGH THE ARG, HELPING TO MAINTAIN A HIGH STATE OF READINESS
 BY ALL CONCERNED.

GP-4

BT

UNQUOTE

WARM REGARDS.

GP-4

BT

0974

PAGE 4 OF 4 PAGES**SECRET**

#39

HEADQUARTERS
II MARINE AMBIBIOUS FORCE

SECRET

II MAF FORM 5216 (REV 3-68)

OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE			FROM CG III MAF		DATE 08 DEC 68		
			SERIAL#/CONTROL DATE 080944Z DEC 68		COPY# 1 OF 3 COPIES RECD		
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT	EXCLUSIVE FOR
			IN	OUT			
	CG					REMARKS ORIG/ S/S REL/ C/S	
	DCG						
	DCG AIR						
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	D C/S						
	D C/S DM						
1	S/S	I	12/8		H		
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	CAP						
	CORDS						
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	H&S CO						
	INSP						
	MTO						
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	S&C						

EXCLUSIVE FOR

HAS BEEN SENT

"# 2 & 3 returned
11 Dec 68"

SECRET #40

SECRET

CCN 065 F1E95

		FROM CG III MAF	DATE 08 DEC 68
		SERIAL# 080944Z DEC 68	COPY# 1 OF 3 COPIES RECD
DATE	SIGNATURE	SUBJECT	
	<i>[Signature]</i>	EXCLUSIVE FOR	
		DATE	SIGNATURE
		EXCLUSIVE FOR HAS BEEN SENT	
TOD 081930H DEC 68			
S/S COPIES 1,2,3 OF 3 COPIES			
MAT AND TAPE			

RECORD OF DISCLOSURE

EACH PERSON WHO HANDLES THE ATTACHED DOCUMENT SHALL SIGN THIS RECORD

SECRET

SECRET

P 080944Z DE 68
FM CG III MAF
TO CG FIRST MARDIV
CG AMERICAL DIV
BT

S E C R E T SPECAT
EXCLUSIVE FOR MGEN YOUNGDALE AND MGEN GETTYS
FROM LTGEN CUSHMAN

1. THE FOLLOWING MESSAGE FROM GENERAL ABRAMS IS QUOTED
FOR YOUR INFORMATION:

"THE BRIEFING PRESENTED TO ME AT YOUR HEADQUARTERS,
6 DECEMBER, REPRESENTED, IN MY JUDGEMENT, WORK OF THE
HIGHEST PROFESSIONAL QUALITY. I COMMEND YOU AND THE
COMMANDERS AND STAFF PARTICIPATING."

2. MY PERSONAL THANKS TO BOTH OF YOU AND YOUR
RESPECTIVE STAFFS FOR A PARTICULARLY OUTSTANDING
PRESENTATION.

WARM REGARDS.

GP-4
BT

SECRET

40

HEADQUARTERS
II MARINE AMPHIBIOUS FORCE

SECRET

II MAF FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE			FROM CG III MAF		DATE 09 DEC 68	
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ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
	CG					REMARKS ORIG/ S/S REL/ C/S
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	DCG AIR					
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	D C/S					
	D C/S DM					
I	S/S	I	17/9			ENH
	G-1					EXCLUSIVE FOR HAS BEEN SENT
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	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CORDS					
	EMB/TRANS					
	ENGR					
	H&S CO					
	INSP					
	MTO					
	OP ANAL					
	ORD					
	PSY OPS					
	SUPPLY					
	S&C					

SECRET #41

SECRET

CCN 066 FILE 95

		FROM CG III MAF	DATE 09 DEC 68
		SERIAL# 0812347 DEC 68	COPY# 1 OF 3 COPIES RECD
DATE	SIGNATURE	SUBJECT	
9/17/68	<i>RM Hunter</i>	EXCLUSIVE FOR	
		DATE	SIGNATURE
		EXCLUSIVE FOR HAS BEEN SENT	
TOD 090300H DEC 68			
S/S	COPIES 1,2,3 OF 3 COPIES	MAT AND TAPE	

RECORD OF DISCLOSURE

EACH PERSON WHO HANDLES THE ATTACHED DOCUMENT SHALL SIGN THIS RECORD

SECRET

#41

SECRET

P 081234Z DEC 68
 FM CG III MAF
 TO CONSEVENTHFLT
 BR

S E C R E T SPECAT

EXCLUSIVE FOR VADM BRINGLE FROM LTGEN CUSHMAN

1. THE FOLLOWING EXCHANGE OF PERSONALS BETWEEN DEPCOMUS
 AND MYSELF IS PROVIDED FOR YOUR INFORMATION:

A. QUOTE

P 010356Z DEC 68
 FM CG III MAF
 TO COMUSMACV

BT

SECRET

COORDINATION OF SLF OPNS WITH IN-COUNTRY FOURCES (U)
 FOR GEN GOODPASTER FROM LTGEN CUSHMAN

1. (S) DURING YOUR VISIT TO III MAF HQ ON 2 NOVEMBER, YOU EXPRESSED
 INTEREST IN TECHNIQUES OF COORDINATING SLF OPNS WITH INDIGENOUS IN-
 COUNTRY FORCES. THIS MSG IS DESIGNED TO PROVIDE ADDITIONAL INFO ON THE
 SUBJECT.

(A) COORDINATION WITH PROVINCE/DISTRICT OFFICIALS IS GENERALLY CON-
 DUCTED IN CONJUNCTION WITH THE IN-COUNTRY HOST UNIT. AT THIS TIME THE SLF
 REP AND HOST UNIT REP ATTEMPT TO OBTAIN A BLANKET AUTHORIZATION FOR THE
 ENTIRE AOA LESS THOSE PORTIONS DECLARED NO FIRE AREAS BY THE LOCAL
 OFFICIALS. SCHEME OF MANEUVER, DATES AND TIMES ARE USUALLY NOT DISCUSSED
 AT THIS TIME.

(B) COORDINATION WITH RF/PF/NPFF HAS BEEN CONDUCTED BOTH BEFORE AND
 AFTER THE ACTUAL LANDING WITH THE LATTER TIME PREFERRED. ATTEMPT IS MADE
 TO DELIVER THESE LOCAL FORCES TO THE BLT CP AREA ASHORE AS SOON AFTER-H-
 HOUR AS IS PRACTICABLE. IT HAS BEEN PROVEN THAT THESE FORCES REQUIRE
 A MINIMUM TIME TO RESPOND TO A REQUEST FOR ASSISTANCE.

(C) COORDINATION OF ALL SUPPORTING ARMS IS ACCOMPLISHED THROU THE EX-
 CHANGE OF LIAISON PERAONNEL.

THE SLF LNO USUALLY SETS UP AT A DISTRICT HEADQUARTERS AND THE
 RVN LNO FUNCTIONS IN SACC ABOARD THE LPM. A NET IS ESTABLISHED
 SO THAT EXPEDITIOUS CLEARANCE OF ALL TYPES OF MISSIONS CAN
 BE RECEIVED FROM APPROPRIATE AUTHORITIES.

(D) COORDINATION OF INTELLIGENCE WITH RVN FORCES IS GENERALLY
 CONDUCTED AFTER H-HOUR AND HAS BEEN RESTRICTED THUS
 FAR TO USE OF INTERPRETERS AND INFORMATION GATHERING AGENCIES
 WORKING DIRECTLY WITH THE BLT ASHORE.

2. IT IS DESIRABLE TO INSERT LOCAL FORCES INTO VILLAGES
 IMMEDIATELY AFTER SEIZURE TO ACT AS THE RVN AUTHORITY UPON
 WITHDRAWAL OR CONTINUATION OF OPERATION BY THE LANDING FORCE.
 COORDINATION WITH DISTRICT CHIEF TO THIS END HAS PROVED
 SUCCESSFUL.

GP-4

UNQUOTE

PAGE 1 OF 2 PAGES

COPY 1 OF 3 COPIES

SECRET

#41

SECRET

B. QUOTE
 P 070931Z DEC 68
 FM GEN GOODPASTER
 TO LT GEN CUSHMAN
 CONFIDENTIAL MAC 16766 EYES ONLY
 SUBJ: COORDINATION OF SLF OPNS WITH IN-COUNTRY FORCES (U)
 REF: A. CG III MAF 010356Z DEC 68 (S)
 B. CG III MAF 170712Z NOV 68 (S)

I APPRECIATE YOUR COMMENTS IN REF A WHICH I HAVE
 DISCUSSED WITH CORDS. IT APPEARS THAT YOUR CONCEPT OF
 EMPLOYMENT OF THE SLF IN THE APC REF B HAS CONSIDERABLE
 MERIT AS WAS BORN-OUT IN THE RECENT SUCCESS OF
 OPN MEADE RIVER. I AM PARTICULARLY IMPRESSED WITH
 THE IMPORTANCE OF ESTABLISHING A FULL CORDON, AND
 DOING IT SWIFTLY, AS WAS DONE IN MEADE RIVER, WITH
 THE VALUABLE RESULTS WITH LIMITED FRIENDLY CASUALTIES,
 AND OF TAKING ALL THE TIME REQUIRED TO DO A DELIBERATE,
 COMPLETE JOB. WE ARE ALL LOOKING FORWARD TO
 CONTINUED SUCCESS IN THESE EFFORTS.

GP-4
 UNQUOTE
 WARM RE GARDS.
 GP-4
 BT

PAGE 2 OF 2 PAGESCOPY 1 OF 3 COPIES**SECRET**

#41

PP RUHKM
 DE RHMAFA 1134 3440146
 ZNY EEEEE
 P 090144Z DEC 68
 FM CG III MAF
 TO CG FMFPAC
 BT

UNCLAS E F T O

FOR LT GEN BUSE FR LT GEN CUSHMAN
 TRANSIENT FACILITY AND R&R PROCESSING CENTER

A. ADMINO FMFPAC 020202 DEC 68

B. FLC 040825Z DEC 68 (NOTAL)

1. CONCUR WITH YOUR DESIRE TO UTILIZE WHEREVER POSSIBLE
 EXCESS WESTPAC MATERIAL TO SATISFY REQUIREMENTS IN VIETNAM.
 MY ONLY CONCERN IS TO HAVE IN OPERATION AS EARLY AS POSSIBLE
 A NEW TRANSIENT AND R&R CENTER OF WHICH THE MARINE CORPS
 CAN BE JUSTIFIABLY PROUD.

2. REF A WAS REFERED TO THIS HQS FOR ACTION BY REF B, ACCORDINGLY
 REQUEST THAT 520 STANDARD SINGLE WALL LOCKERS BE PROVIDED
 FLC FR EXCESS WESTPAC STOCK TO BE IN VIETNAM NLT 1 FEB 69.

3. NET RESULT OF USE OF THESE EXCESS WALL LOCKERS WILL BE
 INABILITY OF CENTER TO PROVIDE EACH OCCUPANT WITH AN
 INDIVIDUAL SECURE STORAGE AREA. HOWEVER, CONSIDER THIS A

PAGE TWO RHMAFA 1134 UNCLAS E F T O FOR
 MORE ACCEPTABLE ALTERNATIVE THAN SACRIFICING
 APPROXIMATELY 1500 SQ FT OF LIVING SPACE FOR AN ADDITIONAL
 520 LOCKERS. BEST REGARDS.

BT

1134

COPY 2 OF 6 COPIES

#42

HEADQUARTERS
MARINE AMBIBIOUS FORCE

SECRET

II MAF FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE			FROM CG III MAF		DATE 10 DEC 68	
			SERIAL#/CONTROL DATE 100300Z DEC 68		COPY# 1 OF 3 COPIES RECD	
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			IN	OUT		
3	CG					REMARKS ORIG/ G-3 REL/ CG
4	DCG		12/12			
6	DCG AIR					
2	C/S	I				
	D C/S					
	D C/S DM					
1	S/S	I	12/11		12	
	G-1					
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CORDS					
	EMB/TRANS					
	ENGR					
	H&S CO					
	INSP					
	MTO					
	OP ANAL					
	ORD					
	PSY OPS					
	SUPPLY					
	S&C					

EXCLUSIVE

FOR

HAS BEEN SENT

4

SECRET

SECRET

OO RUHKM RUEBHOA
 DE RHMMAFA 1289 450301
 ZNY SSSSS
 O 100300Z DEC 68
 FM CG III MAF
 TO RUHKM/CG FMFPAC
 INFO RUEBHOA/CMC
 ZEN/CG FMFPAC (FWD)
 ZEN/CG NINTH MAB
 BT

S E C R E T SPECAT EXCLUSIVE MARINE CORPS EYES ONLY SEC ONE OF TWO
 FOR LT GEN BUSE INFO, GEN CHAPMAN, BGEN WEBSTER AND BGEN WILLIAMS
 FROM LT GEN CUSHMAN (DELIVER DURING WORKING HOURS)

- III MAF PROGRAM SIX FORCE STRUCTURE (U)
- A. CG III MAF 021420Z DEC 68 (S) SPECAT
- B. CG FMFPAC 252202Z NOV 68 (S) SPECAT
- C. FMFPAC WIRENOTE 272239Z DEC 68 (S)
- D. CG III MAF 131000Z OCT 68 (S)

1. (S) REF (A) PROVIDED CG III MAF RECOMMENDATIONS FOR REALIGNMENT OF
 III MAF FORCE STRUCTURE WITHIN THE CONSTRAINTS OF PROGRAM SIX CEILINGS
 AND THE GUIDANCE CONTAINED IN REF B. THIS MESSAGE CONTAINS SUPPLEMENTARY
 DATA AND MODIFICATIONS DEVELOPED ON THE BASIS OF REF C AND OTHER RELATED
 WIRENOTES AND TELECONS. REF D IS CG III MAF REQUEST FOR FORCE STRUCTURE

PAGE TWO RHMMAFA 1289 S E C R E T SPECAT EXCLUSIVE FOR MCEO
 CHANGE 1-68.

2. (S) THIS PARAGRAPH EXPLAINS A COMM BN REDUCTION SHOWN IN
 REF D, WHICH LISTS A DELETION OF 158 SPACES TO FRM K01500 (COMM BN
 FMP (-)). THAT REDUCTION DOES NOT ENVISION CADRE
 OR VERTICAL CUT OF AN OPERATIONAL COMMUNICATION UNIT. INSTEAD THE SPACE
 REDUCTION IS ABSORBED IN 7TH COMM BN COMMAND GROUP SPACES
 AND OTHER HORIZONTAL CUTS. THE FOLLOWING IS A SUMMARY OF THOSE
 DELETIONS IN COMM BN TO ACCOMMODATE REDUCTION
 OF 158 SPACES.

MOS	E9	E8	E7	05/E6	04/E5	03/E4	LI/E3	CWO	WO/EI-2	TOT
0130							1			1
0406					1					1
2502			1	2	2	1				6
2805								1		1
3502						1				1
2111						1				1
2511					3	7	16		23	49
2519			1							1
2531						10	23		13	43

PAGE 1 OF 6 PAGES

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PAGE THREE RHMNAFA 1289 S E C R E T SPECAT EXCLUSIVE FOR MCEO

2533			4	7	9	15	35
2539	1	1					2
2591	1						1
2811			1		1		2
3371		1	1	1			3
3516	1						1
3531			1	1	2	3	7
3711			1				1
9999	1						1
TOTAL	2	1	3	2	14	30	55
							157

IN ADDITION, ONE SGT 2814 IS DELETED FROM K01500 TO INCREASE K01400 BY ONE. TOTAL DELETION FROM K01500 IS 158.

3. (S) REF D SHOWED A REDUCTION OF 221 SPACES IN FRN K05500 (MWSG). THIS REDUCTION WAS TO BE THE WERS. REF A SHOWS A SIMILAR REDUCTION WHICH HAS SUBSEQUENTLY BEEN DISALLOWED. THEREFORE, TO COMPENSATE FOR THOSE 221 RESTORED MWSG SPACES, THE FOLLOWING REDUCTIONS ARE RECOMMENDED: DELETE 221 SPACES FROM THE SECURITY AUGMENTATION TO 1ST MAW. THE AUGMENTATION IS CONTAINED IN THE FOLLOWING FRN:

K06000 (9), K06100 (9), K06200 (9), K07600 (19), K07700 (19).

PAGE FOUR RHMNAFA 1289 S E C R E T SPECAT EXCLUSIVE FOR MCEO K07800 (78), K07900 (78). THE FIGURES IN PARENTHESIS REPRESENT A "FAIR SHARE" OF THE 221 SPACES DELETED. THIS RECOMMENDATION IS MADE WITH THE UNDERSTANDING THAT IT MAY BE NECESSARY TO FURNISH COMBAT INFANTRY TROOPS TO 1ST MAW TO FILL THE VACATED SECURITY SPACES. CONSEQUENTLY THERE WILL BE AN ATTENDANT REDUCTION IN COMBAT CAPABILITY. A RANK AND MOS SUMMARY CANNOT BE PROVIDED AS THE AUGMENTATION T/O'S ARE NOT AVAILABLE IN THE MAF. REQUEST YOU NOTIFY THIS HQ OF THE RANKS AND MOS'S WHICH ARE DELETED.

4. (S) THIS PARAGRAPH RELATES TO SPACES ALLOCATED IN SUBSTITUTION FOR LAAM BN REDUCTIONS PROPOSED IN REF A AND SUBSEQUENTLY DISALLOWED. BASED PURELY ON OPERATIONAL NEEDS, IT WOULD BE PREFERABLE TO CADRE ELEMENTS OF FRN K05300 (LAAM BN). HOWEVER, UNDERSTAND THAT POLITICAL IMPLICATIONS MILITATE AGAINST THIS. THEREFORE, THE 385 SPACES WHICH WOULD BE REALIZED FROM THAT SOURCE, AS PROPOSED BY REF A, ARE INSTEAD PROPOSED FOR DELETION AS FOLLOWS:

A. DELETE 23 SPACES FROM FRN K05200 (AIR SPT RADAR TM) AND 23 SPACES FROM FRN K10500 (MAR AIR TRAFFIC CTL). TOTAL 46 SPACES. GRADE AND MOS SAME AS 46 SPACES DELETED BY REF D.

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111 MAF 2100/7 (3/68)

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PAGE FIVE RHMAFA 1289 S E C R E T SPECAT EXCLUSIVE FOR MCEO

B. FRN K05200 (MACG) DELETE 64 SPACES. RANK AND MOS SUM-

MARY AS FOLLOWS:

MOS	E7	E6	E5	E4	E3	E2-1	TOTAL
1121					1	1	2
1341				1		1	2
2532				1		1	2
3091				2			2
3061					1		1
3071	1			1	1	1	4
3111				1			1
3261					3		3
3516					1	1	2
5944				2	2		4
5977		1	1	1	1		4
5978		1	1	1	5		8
5979	1						1
6741			2	2	2	2	8
6811				2			2
8151	2	3	1		6	6	18
TOTAL	4	5	5	14	23	13	64

PAGE SIX RHMAFA 1289 S E C R E T SPECAT EXCLUSIVE FOR MCEO

C. FRN K022A00 (MP BN) FRN K02300 (MP BN) DELETE 100

SPACES, 50 FROM EACH MP BN. RANK AND MOS SUMMARY FOLLOWS:

MOS	E4	E3	E2-1	TOTAL
0141		1		1
0311	4		41	45
1511		1		1
2841		2		2
3371	1			1
TOTAL	5	4	41	50

D. DELETE A NUMBER OF SPACES FROM THE COMBINED AUGMENTATION TO THE HQ OF EACH DIVISION, INFANTRY REGIMENT AND ARTILLERY REGIMENT TO CREATE A TOTAL DELETION OF 175. THE AUGMENTATION IS CONTAINED IN THE FOLLOWING FRN:

K002A00 (33), K002B00 (13), K002F00 (13), K002J00 (13), K002N00 (16), K003A00 (32), K003B00 (13), K003F00 (13), K003J00 (13), K003V00 (16), THE FIGURES IN PARENTHESIS REPRESENT A FAIR SHARE OF THE 175 SPACES DELETED. THE AUGMENTATION 1/0'S ARE NOT AVAILABLE IN III MAF; CONSEQUENTLY, A RANK AND MOS SUMMARY CANNOT BE PROVIDED. REQUEST YOU NOTIFY THIS HQ OF THE RANKS AND MOS'S WHICH ARE DELETED.

BT
2089

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SECRET SPECAT EXCLUSIVE - MARINE CORPS EYES ONLY FINAL SEC OF II
 5. (S) PARA 3.C. OF REF A DELETED 165 SPACES FROM FRN K33300.
 THE GRADE AND MOS SUMMARY OF 165 SPACES PROPOSED FOR DELETION
 IS PROVIDED AS FOLLOWS:

MOS	E9	E8	E7	E6	E5	E4	E3	E1-2	TOTAL
0141					1	1	4		6
0441						1			1
1341								3	3
1345							2		2
1349			1						1
1371							3		3
1391						1	1	2	4
1441								1	1

PAGE TWO RHMMAFA 1352 SECRET SPECAT EXCLUSIVE (MCEO)

2111					2		4		6
2142					3	4	8		15
2143						2		2	4
2149		1		1					2
2311					1		1		2
2511								2	2
2531					2	1	4		7
2533					1				1
2543							1		1
2811								1	1
2815						1			1
2822						1			1
2831					1				1
3841						2			2
2872			1						1
3041								2	3
3242					2	2			4
3051					1	2	2	3	14
3052					2				2
3061							1		2

PAGE 4 OF 6 PAGES

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PAGE	THREE	RHMMAFA	1352	S	E	C	R	E	T	SPECAT	EXCLUSIVE	(MCEO)
3071				1	1							2
3111				1				8				9
3121						1						1
3211		1				1		2				4
3261					1							1
3311			1									1
3371				2								2
3421								2				2
3516	1	3	2	5	8			3				22
3531				1				4				5
4011								1				1
4021		3										3
4091		2										2
4131	1			1								2
5591						1		4				5
5711			2									2
7141			1	2								3
8062		2										2
8151								3				3
TOTAL	1	4 15	23	31	43			48				165

PAGE FOUR RHMMAFA 1352 S E C R E T SPECAT EXCLUSIVE (MCEO)
 G. (S) APPLYING THE ABOVE CHANGES TO REF A, THE FOLLOWING
 DELETIONS AND ADDITIONS SHOULD BE MADE:

A. PARA 3A

(1) DELETE:

"K052B00 (AIR SPT RADAR TM), 23, INCR 23, NOTE (5)"

"K05300 (LAAM BN), 337, DECR 385, NOTE (6)"

"K01500 (MAR AIR TRAFFIC CTL), 23, INCR 23, NOTE (7)"

(2) CHANGE: TOTAL INCR 165 SPACES TO READ:

"TOTAL INCR 504 SPACES."

(3) DELETE: "NOTE 5", "NOTE 6" AND "NOTE 7" IN THEIR
 ENTIRETY.

B. PARA 3.C.

(1) DELETE: "K05300 LAAM BN, 722, 385, 337, H&S BTRY
 AND 1 MSLE BTRY REDUCED TO CADRE".

(2) ADD: "K05200 MACG, 950, 64, 586

K022A00 MP BN, 650, 50, 600

K02300 MP BN, 650, 50, 600

K002A00 HQBN MARDIV, 1316, 33, 1283

K002B00 HQCO INF REGT, 264, 13, 251

K002F00 HQCO INF REGT, 264, 13, 251

PAGE 5 OF 6 PAGES

SECRET
* 14

SECRET

PAGE FIVE RHMAFA 1352 S E C R E T SPECAT EXCLUSIVE (MCEO)

K002J00 HQCO INF REGT, 264, 13, 251

K002N00 HQ BTRY ARTY REGT, 294, 16, 278

K003A00 HQBN MARDIV, 1316, 32, 1254

K003B00 HQCO INF REGT, 264, 13, 251

K003F00 HQCO INF REGT, 264, 13, 251

K003J00 HQCO INF REGT, 264, 13, 251

K003N00 HQBTRY ARTY REGT, 294, 16, 278

TOTAL REDUCTION 504 SPACES."

7. (S) THIS MESSAGE COMPLETES IIX MAF INPUT ON REF A.

GP-4

BT

1352

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111 MAF 2100/7 (3/68)

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44

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III MARINE AMPHIBIOUS FORCE

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IIIMAF FORM 5216 (REV 3-68)

OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE				FROM CG III MAF		DATE 11 DEC 68	
				SERIAL # / CONTROL DATE 110932Z DEC 68		COPY# 1 OF 3 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT	EXCLUSIVE FOR
			IN	OUT			
3	CG						
	DCG			12/12	Rued	REMARKS ORIG / G-4 REL / C/S	
	DCG AIR						
2	C/S	I			W	EXCLUSIVE FOR MARINE CORPS EYES ONLY HAS BEEN SENT	
	D C/S						
	D C/S DM						
1	S/S	I	12/12		ld		
	G-1						
	G-2						
	G-3						
	G-4						
	G-5						
	G-6						
	ADJ						
	CAP						
	CORDS						
	EMB/TRANS						
	ENGR						
	H&S CO						
	INSP						
	MTO						
	OP ANAL						
	ORD						
	PSY OPS						
	SUPPLY						
	S&C						

#3 burned
12 Dec 68

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UNCLASSIFIED 1403 3400933
ZNY CCCCC
O 110932Z DEC 68
FM CG III MAF
TO CG FMFPAC
BT

C O N F I D E N T I A L SPECAT EXCLUSIVE FOR MARINE CORPS EYES ONLY
FOR LGE. BUSE FROM LGEN CUSHMAN
JOINT LOGISTIC REVIEW BOARD (U)

1. (C) TEXT OF SPECAT FR COMUSMACV RECEIVED THIS DATE QUOTED IN FULL AS FOLLOWS: QUOTE

1. (C) INFORMATION HAS BEEN RECEIVED THAT RECOMMENDATION HAS BEEN MADE BY THE DEPUTY SECDEF THAT A JOINT LOGISTIC REVIEW BOARD HEADED BY A 4 STAR OFFICER CONDUCT A COMPREHENSIVE STUDY OF THE LOGISTIC EFFORT RELATED TO THE WAR IN SOUTHEAST ASIA AND ITS RESULTANT WORLDWIDE IMPACT.

2. (C) JCS AGREE IN PRINCIPLE THAT A REVIEW OF LOGISTIC LESSONS LEARNED IN SUPPORTING COMBAT FORCES IN SEA WOULD BE WORTHWHILE. JCS HAVE CONCURRED WITH ESTABLISHMENT OF JOINT LOGISTICS REVIEW GROUP TO "REVIEW THE VIETNAM WAR FROM THE POINT OF VIEW OF LOGISTICS READINESS AND SUPPORT.....REVIEW THE EFFECTIVENESS OF THIS SUPPORT FROM THE POINT OF VIEW OF COMBAT OPERATIONS

PAGE TWO RKNMFA 1433 C O N F I D E N T I A L SPECAT EXCLUSIVE MCEO AND ASSESS THE ABILITY TO MEET CHANGING SITUATIONS AND EMERGENCIES, THE EFFECT ON WORLDWIDE READINESS, AND THE EFFICIENCY OF SUPPORT IN LIGHT OF THE RELATED SITUATION, POLICIES, AND CONTROLS AS THEY DEVELOPED". JCS RECOMMENDED THAT THIS GROUP SUBMIT FINAL REPORT TO THEM BY 31 DEC 1969 AND THEN BE DISSOLVED.

3. (C) THE CURRENT OSD PROPOSAL, HOWEVER, REFLECTS A BROADER SCOPE FOR THIS STUDY: ALSO, THE BOARD WOULD REPORT DIRECTLY TO THE SECDEF AND CGCS, AND WOULD BE REQUIRED TO CONCLUDE ITS WORK BY END DEC 1969. THE REVISED TERMS OF REFERENCE PRESCRIBE: "THE JLRB WILL REVIEW WORLDWIDE LOGISTIC SUPPORT OF THE US GROUND, NAVAL AND AIR FORCES DURING THE 'VIETNAM ERA' (AUGUST 1, 1965 TO DATE) TO IDENTIFY STRENGTHS AND WEAKNESSES OF 'LOGISTIC SYSTEMS' (I.E., POLICIES, PROCEDURES, ORGANIZATION, MANPOWER, AND CONTROLS) IN ORDER TO MAKE APPROPRIATE RECOMMENDATIONS FOR CHANGES THAT WILL IMPROVE THE OVERALL EFFECTIVENESS OF THESE SYSTEMS. THE BOARD WILL GIVE PARTICULAR ATTENTION TO THE EFFECTIVENESS AND ECONOMY OF CURRENT AND PLANNED LOGISTIC SYSTEMS UNDER COMBAT CONDITIONS AND THE QUICK REACTION CAPABILITIES OF THESE SYSTEMS TO MEET CHANGING SITUATIONS AND EMERGENCIES. THE BOARD WILL EXAMINE THE LOGISTIC POSTURE AT THE COMMENCEMENT OF THE BUILD-UP, AND

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CIB	COC	DENT. O.	EMB.	FD. SERV.	HQ. COMD.	INSTR.	LEGAL	MTO	POSTAL	PROTOCOL	PMO	
PSY. OPS.	SPL. SERV.	SUP.	SURG.									#45

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PAGE THREE RHMMAFA 1483 C O N F I D E N T I A L SPECAT EXCLUSIVE MCEO
 THE FACTORS THAT AFFECTED (1) THE RESPONSIVENESS OF LOGISTIC
 SUPPORT TO COMBAT FORCES IN VIETNAM, AND (2) THE ADEQUACY OF WORLD-
 WIDE READINESS. THE BOARD WILL IDENTIFY LOGISTIC LESSONS LEARNED,
 INCLUDING THOSE OF A PLANNING NATURE, WHICH MAY HAVE A
 SIGNIFICANT EFFECT ON READINESS FOR AND SUPPORT OF FUTURE COMBAT
 OPERATIONS, PARTICULARLY THOSE OF A JOINT NATURE."

4. (U) REQUEST YOUR VIEWS ON OSD PROPOSAL BY 1200, 13 DEC.
 COMMENTS DESIRED ON FEASIBILITY, DESIRABILITY, MAJOR PROBLEMS
 FORESEEN, AND ANY OTHER SIGNIFICANT ASPECTS. BT GP-4 END QUOTE
 2. (U) REQUEST PROVIDE ASAP COMMENTS DESIRED TO BE INCLUDED IN
 III MAF'S RESPONSE.

GP-4

BT

1483
 III MAF 2100/1 (REV. 11-66)

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PST. OPS.	SPL. SERV.	SJP.	SJRG.									#45

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IIIAF FORM 5216 (REV 3-68)

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				SERIAL# / CONTROL DATE 110934Z DEC 68		COPY# 1 OF 3 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT	EXCLUSIVE FOR
			IN	OUT			
	CG					REMARKS ORIG / G-1 REL / CG	EXCLUSIVE FOR
3	DCG		12/4		RMS		
4	DCG AIR				PG		
2	C/S	I					
	D C/S						
	D C/S DM						
1	S/S	I	12/12		B		
	G-1						
	G-2						
	G-3						
	G-4						
	G-5						
	G-6						
	ADJ						
	CAP						
	CORDS						
	EMB/TRANS						
	ENGR						
	H&S CO						
	INSP						
	MTO						
	OP ANAL						
	ORD						
	PSY OPS						
	SUPPLY						
	S&C						

EXCLUSIVE FOR

HAS BEEN SENT

"# 3 burned
13 Dec 68"

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1484-47- DEC 68
FM CG III MAF
TO RHMN/CG FMFPAC
BT

C O N F I D E N T I A L S P E C A T
EXCLUSIVE FOR LTGEN BUSE FROM LTGEN CUSHMAN
ASAP OF CONTINUED COLONELS (U)

1. MY PRIMARY CONSIDERATION WITH REGARD TO THE ASSIGNMENT OF CONTINUED COLONELS TO III MAF BILLETS IS THE QUALIFICATIONS AND EXPERIENCE OF THE INDIVIDUALS CONCERNED. TO PROHIBIT A COLONEL FROM HOLDING A KEY BILLET SIMPLY BECAUSE HE FAILED SELECTION TO GENERAL DEPRIVES THE MARINE CORPS OF A WEALTH OF EXPERTISE. THERE ARE A LOT OF TALENTED COLONELS, BUT ONLY A COMPARATIVELY FEW GENERAL OFFICERS SLOTS. ADDITIONALLY, THE PURPOSE OF CONTINUATION BOARDS IS TO ENSURE THAT ONLY THE BEST QUALIFIED COLONELS ARE CONTINUED ON ACTIVE DUTY.
2. WITH THESE THOUGHTS IN MIND, I WOULD BE WILLING TO ACCEPT CONTINUED COLONELS ON MY STAFF TO FILL MOST ANY BILLET WITH THE EXCEPTION OF DEPUTY G-2, DEPUTY G-4, AND THE DEPUTY G-3'S FOR AIR, GROUND, AND PLANS. THESE BILLETS ARE EXCEPTED INASMUCH AS CONTINUED COLONELS WOULD BE FAIRLY SENIOR, AND I MUST RETAIN

PAGE TWO RHMMAFA 1484 C O N F I D E N T I A L S P E C A T EXCLUSIVE
SOME FLEXIBILITY IN THE ASSIGNMENT TO DEPUTY BILLETS.
IN ADDITION, I WOULD DESIRE THAT NO MORE THAN ONE-THIRD OF THE COLONELS ASSIGNED TO MY STAFF BE CONTINUED COLONELS. THIS LAST IS CONSIDERED NECESSARY IN ORDER TO ALLOW COLONELS WHO HAVE NOT FAILED SELECTION TO HAVE HIGH-LEVEL STAFF EXPERIENCE IN COMBAT.

3. I HAD MY STAFF MAKE A SURVEY OF THE MAJOR SUB-ORDINATE COMMANDS TO DETERMINE HOW THE COMMANDERS FELT ABOUT THE ASSIGNMENT OF CONTINUED COLONELS. CARL YOUNGDALE'S APPROACH IS MUCH THE SAME AS MINE: HE WOULD PLACE NO LIMITATION ON ASSIGNMENT BUT WOULD EVALUATE EACH COLONEL'S QUALIFICATIONS AND EXPERIENCE. RAY DAVIS WOULD ASSIGN CONTINUED COLONELS AS AC/S G-1, AC/S G-5, INSPECTOR, BASE COORDINATOR DONG HA, AND BASE COORDINATOR QUANG TRI. CHICK QUILTER WOULD ACCEPT CONTINUED COLONELS FOR COMPTROLER, STAFF JUDGE ADVOCATE, INSPECTOR, SUPPLY OFFICER, AND CEO. IN VIEW OF THE FACT THAT HE HAS ONLY FOUR COLONELS, JIM FEELEY DESIRES NONE OF THEM BE CONTINUED

PAGE THREE RHMMAFA 1484 C O N F I D E N T I A L S P E C A T EXCLUSIVE
COLONELS.
WARM REGARDS.

CG III MAF 2100/1 (REV. 11-66)

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									#46

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II MAF FORM 5216 (REV 3-68)

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				SERIAL# / CONTROL DATE 111430Z DEC 68		COPY# 2 OF 6 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT	FOR
			IN	OUT			
	CG					REMARKS ORIG / FEO REL / C/S FOR <i>"#4 burned 12 Dec 68"</i>	
	DCG						
	DCG AIR						
2	C/S	I			<i>O</i>		
	D C/S						
	D C/S DM						
1	S/S	I	12/12		<i>12</i>		
	G-1						
	G-2						
	G-3						
	G-4						
	G-5						
	G-6						
	ADJ						
	CAP						
	CORDS						
	EMB/TRANS						
	ENGR						
	H&S CO						
	INSP						
	MTO						
	OP ANAL						
	ORD						
	PSY OPS						
	SUPPLY						
	SBC						

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FOR

OO RUMHVP
 DE RHMMAFA 1505 3461430
 ZNY CCCCC
 O 111430Z DEC 68
 FM CG III MAF
 TO RUMHVP/CG THIRD MARDIV
 BT

C O N F I D E N T I A L SPECAT
 FOR MGEN DAVIS FROM LT GEN CUSHMAN
 DUEL BLADE SITE A-3 (U)

- A. CG THIRD MARDIV MSG 070302Z DEC68 (C)
- B. CG III MAF MSG DTG 260742Z NOV 68 (S)
- 1. (C) REF A RECOMMENDS THAT MINEFIELD AT SITE A-3 BE LEFT INTACT AND THAT IT BE KEPT UNDER SURVEILLANCE.
- 2. (U) CONCUR WITH YOUR RECOMMENDATION. PARA 3 REF B IS RESCINDED.

GP-4
 BT

1505
 III MAF 2100/1 (REV. 11-66)

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CG	AFC	CS	DC/S	G-1	G-2	G-3	G-4	G-5	COMPT.	ADJ.	CHAP.	CEO
CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.									

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P 130022Z DEC 68
 FM CG III MAF
 TO COMUSMACV
 BT

C O N F I D E N T I A L SPECAT EXCLUSIVE FOR GEN ABRAMS FROM LGEN CU HMAN
 A. COMUSMACV SPECAT 41147 DTG 101124Z DEC68 (C)
 1. REF A REFERS. AS ORGANIZATION, COMMAND AND CONTROL OF
 LOGISTIC SUPPORT FOR MARINE CORPS UNITS IN PACOM IS THE
 RESPONSIBILITY OF CG FMFPAC, CONSIDER IT INAPPROPRIATE FOR ME TO
 PROVIDE COMMENTS ON THIS MATTER.
 BEST REGARDS.

GP-4
 BT

III MAF 2100/1 (REV. 11-66)

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CG	AFC	CS	DC/S	G-1	G-2	G-3	G-4	G-5	COMPT.	ADJ.	CHAP.	CEO
CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMDT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.									

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IIIMAF FORM 5216 (REV 3-68)

OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE			FROM OG III MAF		DATE 13 DEC 68	
			SERIAL # / CONTROL DATE 130024Z DEC 68		COPY# 1 OF 3 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
	CG					REMARKS EXCLUSIVE FOR HAS BEEN SENT <i>"# 3 burned 13 Dec 68"</i>
	DCG					
	DCG AIR					
2	C/S	I				
	D C/S					
	D C/S DM					
1	S/S	I	12/13		W	
	G-1					
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CORDS					
	EMB/TRANS					
	ENGR					
	H&S CO					
	INSP					
	MTO					
	OP ANAL					
	ORD					
	PSY OPS					
	SUPPLY					
	S&C					

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CON: 105

FILE #

		FROM CG III MAF		DATE 13 DEC 68	
		SERIAL# 130024Z DEC 68		COPY# 1 OF 3 COPIES RECD	
DATE	SIGNATURE	SUBJECT EXCLUSIVE FOR			
12 Dec 68	<i>[Signature]</i>	DATE	SIGNATURE		
12/13/68	<i>[Signature]</i>	EXCLUSIVE			
MAF D E PAC	CO EE O/O LT P A	HOFHEINZ	HERE W 295234 KKKK		
FUN					
MARINE CORPS EYES ONLY					
MAF DE PAC	OSL UR MAF 275	ZUB 130142	K K K		
HAS BEEN SENT					
s/s	COPIES 1,2,3, OF 3 COPIES				
	MAT AND TAPE				

RECORD OF DISCLOSURE

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////// C O N F I D E N T I A L S P E C A T E X C L U S I V E F O R ///

PP RUHFMA
DE RHMMAFA 1686 3480024
ZNY CCCCC
P 130024Z DEC 68
FM CG III MAF
TO RUHFMA/CG FMFPAC
BT

C O N F I D E N T I A L S P E C A T E X C L U S I V E F O R
L GEN BUSE FROM L GEN CUSHMAN
FOR MARINE CORPS EYES ONLY

A. YR 112209Z DEC 68

1. IN ACCORDANCE WITH GUIDANCE CONTAINED IN REF A, HAVE
JUST DISPATCHED FOLLOWING MESSAGE TO COMUSMACV: QUOTE

SPECAT EXCLUSIVE FOR GEN ABRAMS FROM L GEN CUSHMAN

A. COMUSMACV SPECAT 41147 DTG 101124Z DEC 68 (C)

1. REF A REFERS. AS ORGANIZATION, COMMAND AND CONTROL OF
LOGISTIC SUPPORT FOR MARINE CORPS UNITS IN PACOM IS THE

RESPONSIBILITY OF CG FMFPAC, CONSIDER IT INAPPROPRIATE FOR ME TO
PROVIDE COMMENTS ON THIS MATTER. BEST REGARDS.

UNQUOTE

2. WARM REGARDS.

GP-4

BT

III MAF 2100/1 (REV. 11-66)

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									#50

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PP RUMUHLA RUMHVP RUMLMHA RUMLMPA
 DE RHMMFA 1818 3490015
 ZNY CCCCC
 P 140014Z DEC 68
 FM CG III MAF
 TO RUMUHLA/CG FIRST MARDIV DNG
 RUMHVP/CG THIRD MARDIV
 RUMLMHA/CG FIRST MAF
 RUMLMPA/CG FORLOGCND

BT
 C O N F I D E N T I A L SPECAT EXCLUSIVE MARINE CORPS EYES ONLY
 FOR MGEN YOUNGDALE, MGEN DAVIS, MGEN QUILTER, AND BGEN FEELEY
 FROM MGEN ANDERSON

1. RECEIVED A TELEPHONE CALL FROM LOU METZGER LAST NIGHT
 INDICATING THAT THERE IS A GOOD POSSIBILITY THAT 1.8 MILLION
 DOLLARS WILL BE MADE AVAILABLE FOR SPEED TYPE PROJECTS FOR
 THE MARINE CORPS. I NEED ANY INPUTS FROM YOU, AS SOON AS
 POSSIBLE, IN THE SPEED TYPE REQUEST FORMAT, SO THAT I CAN
 SHOOT THEM IN TO HEADQUARTERS.

WARM RE GARDS.

GP-4

BT

1818

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#53

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

SECRET

IIIMAF FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE			FROM CG III MAF		DATE 17 DEC 68	
			SERIAL#/CONTROL DATE 170030Z DEC 68		COPY# 1 OF 3 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
3	CG					EXCLUSIVE FOR REMARKS ORIG/ G-3 REL/ C/S EXCLUSIVE FOR HAS BEEN SENT
	DCG					
	DCG AIR					
2	C/S	I				
	D C/S					
	D C/S DM					
1	S/S	I	17/12		RMH	
	G-1					
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CORDS					
	EMB/TRANS					
	ENGR					
	H&S CO					
	INSP					
	MTO					
	OP ANAL					
	ORD					
	PSY OPS					
	SUPPLY					
	S&C					

SECRET

SECRET

CCN 151 FILE 95

		FROM CG III MAF	DATE 17 DEC 68
		SERIAL# 170030Z DEC 68	COPY# 1 OF 3 COPIES RECD
DATE	SIGNATURE	SUBJECT EXCLUSIVE FOR	
	<i>[Signature]</i>	DATE	SIGNATURE
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SECRET

P 170030Z DEC 68
 FM CG III MAF
 TO COMUSMACV

BT

S E C R E T SPECAT
 EXCLUSIVE FOR GEN ABRAMS FROM LTGEN CUSHMAN
 OPN TAYLOR COMMON (U)

A. CG III MAF 211322Z OCT 68 (S)

B. CG III MAF 290752Z NOV 68 (S)

1. (S) REF A AND B REFER. PHASE ONE CONDUCTED IN AN HOA/ARIZONA AREA FU COOPERATION AND COORDINATION WITH 1ST ARVN RANGER GROUP HAS MET WITH SATISFYING RESULTS. TO DATE FRIENDLY FORCES HAVE ACCOUNTED FOR 218 EN KIA, 5 PW, 13 CIV DEF, 39 IWC AND 4 CSWC WHILE KEEPING FRIENDLY CASUALTIES TO A MINIMUM.

2. (S) PHASE TWO, INITIAL PENETRATION OF BA 112, IS PROCEEDING ON SCHEDULE DESPITE ADVERSITIES OF TERRAIN AND WEATHER. FOUR FSB HAVE BEEN ESTABLISHED WITH MARINE UNITS IN POSITION COMPLETING DEVELOPMENT AND CONDUCTING RIF OPERATIONS. FSB MARINE (AT848425) A MOBILE FSB CONTAINS M/3/5 AND 4 155MM SP. FSB PIKE (ZC192452) CONTAINS 2/5 AND 2 155MM TOWED. FSB LANCE (AT792408) HAS 3/5 (-) WITH 4 125MM AND 4 155MM TOWED. FSB SPEAR (ZC187401) HOLDS 1/3 (-) WITH REMAINING ELEMENTS SCHEDULED FOR INSERTION ON 16DEC68. IN ADDITION 1ST FORCE RECON CO IS CONDUCTING DEEP RECON INSERTS IN SUPPORT OF OPERATIONS.

3. (S) IN SUMMARY OPN TAYLOR COMMON IS ON SCHEDULE, PROCEEDING SMOOTHLY AND GIVES EVERY INDICATION OF SIGNIFICANT ULTIMATE RESULTS.

GP-4

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CON 156 FILE 95

		FROM CG 111 MAF	DATE 18 DEC 68
		SERIAL# 180120Z DEC 68	COPY# 1 OF 3 COPIES RECD
DATE	SIGNATURE	SUBJECT EXCLUSIVE FOR	
18 Dec 68	<i>[Signature]</i>	DATE	SIGNATURE
		EXCLUSIVE FOR MARINE CADDIS EYES ONLY HAS BEEN SENT	
S/S	COPIES 1,2,3 OF 3 COPIES MAT AND TAPE		

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P 180120Z DEC 68
FM CG III MAF
TO RUHKM/CMC
BT

C O N F I D E N T I A L SPECAT
MARINE CORPS EYES ONLY
EXCLUSIVE PERSONAL FOR LT GEN VAN RYZIN
FROM LT GEN CUSHMAN

1. (U) MY RECOMMENDATION FOR DSM FOR MY CHIEF OF STAFF HAS BEEN APPROVED BY CG FMFPAC AND CINCPAC FLT. IT IS BEING HAND CARRIED BY MAJOR GENERAL TOMPKINS WHO WILL ARRIVE AT FRIENDSHIP AIRPORT, BALTIMORE ABOARD UNITED FLIGHT NO. 58 AT 0630 LOCAL ON 18 DECEMBER.
2. (U) I SOLICIT YOUR PERSONAL ATTENTION IN HAVING THIS RICHLY DESERVED RECOMMENDATION MORE OR LESS QUOTE WALKED THROUGH UNQUOTE TO OBTAIN SEC NAV'S APPROVAL. IF FORMAL PAPERWORK CANNOT BE MAILED IN SUFFICIENT TIME, A MESSAGE CONTAINING THE APPROVED CITATION COULD SUFFICE FOR THE PARADE CEREMONY. THE CEREMONY

PAGE TWO RHMMAFA 2355 C O N F I D E N T I A L SPECAT
WOULD BE HELD THE LATTER PART OF THIS MONTH, AND WOULD BE ATTENDED BY COMMANDING GENERAL I CORPS, CG 2D ROK BRIGADE AND OTHERS.

3. (U) IT IS MY DESIRE TO PRESENT THIS AWARD TO ANDY IN THE PRESENCE OF THOSE MANY VIETNAMESE AND KOREAN OFFICERS WITH WHOM HE HAS ESTABLISHED SUCH WARM PERSONAL AND HIGHLY PROFESSIONAL RELATIONSHIPS. PAST DEPARTURES OF ARMY AND NAVY GENERAL/FLAG OFFICERS IN I CORPS HAVE OCCASIONED CEREMONIES WHERE EACH HAS RECEIVED THE DSC OR DSM, TOGETHER WITH OTHER DECORATIONS, BEFORE VIETNAMESE SENIOR OFFICERS. I WOULD LIKE TO RECOGNIZE ANDY'S SUPERB PERFORMANCE OF DUTY DURING THE PAST VITAL 15 MONTHS AT AN APPROPRIATE CEREMONY WHERE THE AWARD WILL GIVE VISIBLE EVIDENCE TO THE VIETNAMESE OFFICERS AND MEN THAT THE U.S. GOVERNMENT AND THE U.S. MARINE CORPS HAVE RECOGNIZED HIS INVALUABLE CONTRIBUTIONS TO THE CAUSE OF FREEDOM FOR THE VIETNAMESE PEOPLE.

4. (U) WOULD APPRECIATE THE HEADQUARTERS DUTY OFFICER

PAGE THREE RHMMAFA 2355 C O N F I D E N T I A L SPECAT
MEETING TOMMY AT THE PLANE AND RETURN THE AWARD PACKAGE TO YOU.
WARM REGARDS.

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	BBT 2355											
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PSY. OPS.	SPL. SERV.	SUP.	SURG.									#59

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CON: 165 FILE 6

		FROM CG 111 MAF	DATE 19 DEC 68
		SERIAL# 191336Z DEC 68	COPY# 1 OF 3 COPIES RECD
DATE	SIGNATURE	SUBJECT EXCLUSIVE FOR	
12/20	<i>H. E. Danel</i> <i>H. E. Danel</i>	DATE	SIGNATURE
EXCLUSIVE			
FOR			
MARINE CORPS EYES ONLY			
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 DE RHMAFA 2575 3501336
 ZNY CCCCC
 P 191336Z DEC 68
 FM CG III MAF
 TO RUHHFMA/CG FMFPAC
 INFO RUEBHOA/CMC
 BT

C O N F I D E N T I A L SPECAT MCEO
 EXCLUSIVE FOR L GEN BUSE INFO GEN CHAPMAN FROM L GEN CUSHMAN
 FOR MARINE CORPS EYES ONLY
 SUBJ: 2D ASSISTANT WING COMMANDER
 1. THE EMERGENCY OF THE TET OFFENSIVE HEIGHTENED TEMPO OF
 OPERATIONS AND INCREASED FORCES IN I CORPS. THESE CONDITIONS
 RESULTED IN THE ASSIGNMENT OF A 2ND AWC AND ADC'S IN
 JANUARY 1968. HOWEVER, CONDITIONS HAVE CHANGED SUFFICIENTLY
 IN I CORPS TO WARRANT REVIEW OF 2ND AWC ASSIGNMENT.
 2. IN MARCH 1968, DECISION WAS MADE TO EMPLOY THE 2ND AWC
 TO COORDINATE 1ST MAW AIR BASE FUNCTIONS THROUGHOUT I CORPS.
 IT WAS THEN DETERMINED THAT WITHOUT SEPARATE COMMAND
 AUTHORITY OR ADDED PERSONNEL, IT WAS NECESSARY TO CONTINUE TO
 CONTROL AIR BASE MATTERS WITH THE EXISTING 1ST MAW STAFF.
 CONSEQUENTLY, FLOW OF AIRBASES PROBLEMS AND INFORMATION WAS

PAGE 1 OF 2 PAGES

III MAF 2100/1 (REV. 11-66)

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PSY. OPS.	SPL. SERV.	SUP.	SURG.									#60

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PAGE TWO RHMAFA 2575 C O N F I D E N T I A L SPECAT MCEO
 CONTINUED THROUGH THE CHIEF OF STAFF 1ST MAW VIA 2ND AWC TO
 COMMANDING GENERAL FOR DECISION. AFTER AIR BASE FUNCTIONS
 WERE SURVEYED AND REORGANIZED, WORKLOAD INVOLVED IN MONITORING
 BASES WAS INSUFFICIENT TO WARRANT FULL TIME ASSIGNMENT OF A
 GENERAL OFFICER.

3. THE 2ND AWC WAS ALSO EMPLOYED TO SURVEY FIXED
 WING AIRCRAFT OPERATIONAL MATTERS AND MAINTAIN
 CONTACTS WITH AIR COMMANDS OUTSIDE III MAF.
 PROBLEMS EXAMINED INCLUDED SINGLE MANAGEMENT OF MARINE STRIKE AND
 RECONNAISSANCE ASSETS AND COORDINATION WITH NAVY AERONAUTICAL
 ESTABLISHMENT. WHILE THESE ACTIVITIES AND MONITORING OF AIR BASE
 FUNCTIONS ARE NECESSARY, THEY ARE INSUFFICIENT TO REQUIRE
 CONTINUED SERVICES OF AN ADDITIONAL GENERAL OFFICER IN THE 1ST MAW.

4. ADDITIONALLY, WITH TWO ADC'S IN EACH DIVISION, THE SEPARATE
 COMMAND OPPORTUNITIES FOR A 2ND AWC ARE MINIMAL. INTENSE ACTIVITY
 OF MARINE AIR AND GROUND FORCES DURING 1968 DID NOT PROVIDE AN

OPPORTUNITY FOR AN AWC TO COMMAND A TASK FORCE, AND POSSIBILITIES
 ARE EVEN LESS UNDER PRESENT OPERATIONAL TEMPO.

5. IN VIEW OF EXISTING AND FORESEEABLE SITUATION IN III MAF, IT IS
 RECOMMENDED THAT 2ND AWC BILLET IN THE 1ST MAW NOT BE FILLED

PAGE THREE RHMAFA 2575 C O N F I D E N T I A L SPECAT MCEO
 UPON TRANSFER OF THE INCUMBENT.

6. CG 1ST MAW CONCURS.

7. WARM REGARDS.

GP-4.

BT

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FORM 27100 (REV. 11-66)

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CIB	COC	DENT. O.	EMB.	ENGR.	FD. SERV.	HQ. COMOT.	INSP.	LEGAL	MTO	POSTAL	PROTOCOL	PMO
PSY. OPS.	SPL. SERV.	SUP.	SURG.									#60

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CGN 204 FILE 95

		FROM GG III MAF	DATE 26 DEC 68
		SERIAL# 260148Z DEC 68	COPY# 2 OF 3 COPIES RECD
DATE	SIGNATURE	SUBJECT	
		EXCLUSIVE FOR	
2 Jan	Curstoffman	DATE	SIGNATURE
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 DE RHMMAFA 3338 3610148
 ZNY SSSSS
 P 260148Z DEC 68
 FM CG III MAF
 TO RUHKM/CG FMFPAC
 INFO RUMLMHA/CG FMAW
 BT

S E C R E T SPECAT

EXCLUSIVE FOR LT GEN BUSE INFO MAJ GEN QUILTER FROM
 LT GEN CUSHMAN FOR MARINE CORPS EYES ONLY

OPCON OF III MAF AVIATION RESOURCES IN ICTZ (U)

A. CG III MAF 090300Z SEP68 (S)

1. FOLLOWING DINNER FOR ADMIRAL MCCAIN LAST EVENING, HE
 ASKED FOR A PRIVATE DISCUSSION ON SEVERAL MATTERS, INCLUDING
 SINGLE MANAGEMENT. I POINTED OUT SEVERAL OF THE SHORT-
 COMINGS OF THE EXISTING SYSTEM AND INDICATED THAT I INTENDED
 PRESENTING YOU WITH A PROPOSED MSG TO COMUSMACV WHICH WOULD AGAIN
 REQUEST A THIRTY-DAY TRIAL PERIOD OF OUR SYSTEM. WITHOUT
 ENDORSING THIS APPROACH, ADMIRAL MCCAIN APPEARED SYMPATHETIC
 TO OUR VIEWPOINT. AS A CONSEQUENCE OF OUR DISCUSSIONS, THE
 FOLLOWING IS A REWORK OF MY SPECAT 100326Z NOV 68. REQUEST
 YOUR COMMENTS AS TO CONTENT OF MSG AND PROPRIETY OF DIS-

PAGE TWO RHMMAFA 3338 **S E C R E T** SPECAT
 PATCHING AT THIS TIME.

2. TEXT: QUOTE

1. PRESENT CONDITIONS IN I CORPS ARE RADICALLY
 DIFFERENT FROM THOSE THAT LED TO THE IMPOSITION OF
 SINGLE MANAGEMENT. CHANGES ARE:

A. THE CESSATION OF AIR COMBAT OPERATIONS OVER
 NVN AND THE INCREASED AVAILABILITY OF NAVY AND AIR
 FORCE SORTIES TO SUPPORT LAOTIAN AND IN-COUNTRY
 OPERATIONS.

B. THE DECREASE OF FORCES IN I CORPS WITH THE MOVE-
 MENT OF THE 1ST CAV DIVISION (AM).

C. THE GRATLY DECREASED TEMPO OF OPERATIONS IN
 NORTHERN I CORPS BROUGHT BY THE REDUCTION OF ENEMY
 INITIATED LARGE SCALE OPERATIONS AND THE WITHDRAWAL
 OF SOME MAIN FORCE NVA UNITS.

D. THE LOW PROPORTION OF AIR FORCE SORTIES FLOWN
 IN I CORPS DURING NOVEMBER AS SHOWN BY THE FOLLOWING
 TABLE:

SERVICE	FIGHTER/ATTACK SORTIES	FOR NOVEMBER 1968	SORTIES	SORTIES	SORTIES	PROVIDED

PAGE 1 OF 3 PAGES

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PAGE THREE RHMMAFA 3338 S E C R E T SPECAT

SUPPORTED	REQ	FRAGGED	USMC	USAF
USMC	4356	1678	3054	110
USA	2925	1516	1496	272
ROK	90	90	187	0
ARVN	----	153	78	0
USN (BARCAP)	----	----	91	---
USAF (ESCORT)	----	----	25	---
USAF	----	----	381	---

2. WHILE THE AMOUNT OF MARINE AIR SUPPORT TO MARINE GROUND FORCES HAS DECLINED UNDER SINGLE MANAGEMENT ITS FULL IMPACT ON THE QUANTITY AND QUALITY OF MARINE ORGANIC TACTICAL AIR SUPPORT CAN BEST BE SEEN BY CONTRASTING RECENT AIR OPERATIONS IN I CORPS WITH THE YEAR PRIOR TO THE IMPOSITION OF SINGLE MANAGEMENT. DURING THE PERIOD FROM MARCH 1967 TO MARCH 1968 MARINE AIR IN I CORPS FLEW AN AVERAGE OF 248 PREPLANNED SORTIES PER MARINE MANEUVER BN PER MONTH. RECENTLY IN NOVEMBER AND DECEMBER 1968, MARINE AIRCRAFT WERE FRAGGED FOR ONLY 78 PREPLANNED SORTIES PER BN PER MONTH, OR ONLY 31 PERCENT OF THE

PAGE FOUR RHMMAFA 3338 S E C R E T SPECAT

PREPLANNED SORTIES PROVIDED TO MARINE FORCES PRIOR TO SINGLE MANAGEMENT. FURTHER, SINGLE MANAGEMENT FRAGGED ONLY 43 PERCENT OF THE TOTAL SORTIES MARINE UNITS REQUESTED IN NOVEMBER AND DECEMBER. THIS DRASTICALLY REDUCED LEVEL OF ORGANIC MARINE FIRE SUPPORT DISRUPTS THE COMBAT BALANCE AND EFFECTIVENESS OF THE MARINE AIR GROUND TEAM. IN ADDITION, SCHEDULING OF THE SORTIE EFFORT OF MARINE FORCES BY SINGLE MANAGEMENT PRODUCES INEFFICIENCY BY:

A. FORCING MARINE AIR TO OVERFLY THE PLANNED SORTIE RATE IN ORDER TO PROVIDE SUPPORT TO MARINE UNITS.

B. PRODUCING A HIGH PERCENTAGE OF THE TOTAL EFFORT IN THE EMERGENCY OF UNPLANNED CATEGORY; FOR EXAMPLE, DURING THE YEAR PRIOR TO SINGLE MANAGEMENT MARINES FLEW FOR MARINES 88 PERCENT PREPLANNED AND 12 PERCENT UNPLANNED SORTIES, WHILE IN NOVEMBER AND DECEMBER 1968 THE CORRESPONDING PERCENTAGES WERE PREPLANNED 49 PERCENT AND UNPLANNED 51 PERCENT.

C. REDUCING RESPONSIVENESS BY INCREASED DELAY BETWEEN THE REQUEST AND PROVISION OF SUPPORT IN THE

PAGE 2 OF 3 PAGES

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PAGE FIVE RHMMAFA 3338 S E C R E T SPECAT
 NORMAL SYSTEM, THEREBY FORCING THE EMPLOYMENT OF
 AIRBORNE ALERT AIRCRAFT TO COMPENSATE FOR THE DELAY.
 D. DECREASING THE FLEXIBILITY AND AMOUNT OF PRE-
 PLANNED AIR AVAILABLE TO THE GROUND UNITS.
 3. THE CESSATION OF SINGLE MANAGEMENT PROCEDURES
 IN I CORPS WOULD NOT NECESSARILY AFFECT THE REMAIN-
 ING CORPS AREAS. MARINE AIR CONTROL PROCEDURES
 INCORPORATED IN THE JAGOS AS A RESULT OF SINGLE
 MANAGEMENT COULD BE RETAINED FOR ARMY UNITS.
 REFERENCE (A) RECOMMENDED PROCEDURES THAT WOULD
 ALLOW THE BENEFITS OF SINGLE MANAGEMENT TO CONTINUE
 FOR ARMY UNITS WHILE REMOVING THE FEATURES THAT
 DEGRADE THE OPTIMUM USE OF ORGANIC MARINE AIR ASSETS
 TO SUPPORT ALL GROUND FORCES IN I CORPS. NEITHER
 WOULD DISCONTINUATION OF SINGLE MANAGEMENT IN
 I CORPS NECESSARILY REDUCE THE OVERALL ALLOCATION
 AND CONTROL OF AIR ASSETS BY COMUSMACV. THIS CONTROL
 COULD BE CONTINUED EITHER UNDER THE RECOMMENDATIONS
 OF REFERENCE (A) OR UNDER THE PROVISIONS OF
 MACVO - 95-4.

PAGE SIX RHMMAFA 3338 S E C R E T SPECAT
 4. IN VIEW OF CHANGED CONDITIONS AND THE CONTINUING
 COST IN EFFICIENCY AND RESPONSIVENESS IMPOSED ON
 ORGANIC MARINE STRIKE AND RECONNAISSANCE AIR ASSETS,
 IT IS RECOMMENDED THAT SINGLE MANAGEMENT BE TEMPORARILY
 DISCONTINUED IN I CORPS AND THAT A THIRTY-DAY TRIAL
 PERIOD BE INSTITUTED FOR THE SYSTEM III MAF PREVIOUSLY
 RECOMMENDED IN REF (A). THE RESULTS OF THIS TRIAL
 PERIOD WOULD FORM THE BASIS OF A RECOMMENDATION FOR
 FURTHER MODIFICATIONS OF THE EXISTING SYSTEM OR
 PERMANENT DISCONTINUANCE IN ACCORDANCE WITH DEPSECDEF
 MEMO OF 15MAY68.
 UNQUOTE
 3. WARM REGARDS.
 GP-4
 BT
 3338

PAGE 3 OF 3 PAGES

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HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

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II MAF FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE			FROM CG III MAF		DATE 29 DEC 68	
			SERIAL#/CONTROL DATE 2910007		COPY# 1 OF 4 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
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	CG					REMARKS
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	DCG AIR					
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	D C/S					
	D C/S DM					
1	S/S	I	29/12			EMH
	G-1					
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CORDS					
	EMB/TRANS					
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	S&C					

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0 291020Z ZYH ZFF-1
 FM CG III MAF
 TO CG FMFPAC (FWD) OKI
 INFO CG XXIV CORPS
 ZEM

C O N F I D E N T I A L

SPECAT EXCLUSIVE FOR LTGEN CUSHMAN INFO LTGEN STILWELL FROM
 BGEN DOOLEY

1. MSG RECD FROM GEN ABRAMS THIS AM ADDRESSED TO YOU AND LTGEN
 STILWELL STATES GEN ABRAMS ARRIVES DANANG 310945 LOCAL DECEMBER.
 DESIRES BRIEFING BY III MAF AND XXIV CORPS AT III MAF HQS. WILL
 STAY FOR LUNCH AND DEPART FOR SAIGON AT 1330.

2. YOU WILL RECALL THAT MAJGEN ANDERSON IS SKED RECEIVE DSM
 AT 1130 ON 31ST WITH LUNCHEON WHICH INCLUDES NUMEROUS GUESTS TO
 FOLLOW. GEN ABRAMS VISIT WOULD OBVIOUSLY BE BETTER SCHEDULED
 AT ANOTHER TIME.

3. I TALKED INFORMALLY TO JACK MCLAUGHLIN IN SAIGON WHO VOL-
 UNTEERED IT WOULD BE HARD TO CHANGE GEN ABRAMS SCHEDULE BECAUSE
 OF PREVIOUS ARRANGEMENTS FOR MAJGEN ANDERSON. HOWEVER, I POINTED
 OUT THAT DELAY OF ONE DAY WOULD ALSO GIVE YOU ADDITIONAL TIME
 FOLLOWING YOUR RETURN FROM OKINAWA. MCLAUGHLIN FELT THIS
 MIGHT WARRANT A DELAY.

4. WHILE THERE MAY BE SOME CONFLICT IF GEN ABRAMS ARRIVES ON
 THE 31ST, AND WHILE IT MIGHT BE BETTER IF YOU WEREN'T SO PRESSED
 FOR TIME, I WOULD RECOMMEND THAT WE ACKNOWLEDGE RECEIPT AND
 INVITE GEN ABRAMS TO CEREMONY AND LUNCHEON FOR MAJGEN ANDERSON.
 IF YOU AGREE, I WILL TAKE APPROPRIATE ACTION.

5. IN TALKING TO JACK MCLAUGHLIN, HE STATES THAT THE VISIT
 BY GENERAL ABRAMS IS GENERAL IN NATURE AND THAT GENERAL ABRAMS
 WANTS FIRST HAND KNOWLEDGE OF THE PRESENT SITUATION. HOWEVER,
 WE ALSO HOLD ANOTHER MESSAGE FROM GENERAL ABRAMS OF A SENSITIVE
 NATURE. THIS MESSAGE IS BEING PASSED TO YOU AT THIS TIME TO
 BE DELIVERED DURING WORKING HOURS. JACK STATES THAT GENERAL
 ABRAMS WILL WANT TO DISCUSS THIS MESSAGE ALSO. A TALKING
 PAPER WILL BE READY FOR YOU ON THIS SUBJECT WHEN YOU RETURN
 DANANG.

6. TIME WILL BE SHORT. SUGGEST FOLLOWING SCHEDULE FOR
 GENERAL ABRAMS:

0945	ARRIVE DANANG
0945-0955	ENROUTE III MAF HQ
0955-1000	ADMIN TIME
1000-1010	PRIVATE DISCUSSION, ABRAMS, CUSHMAN, STILWELL
1010-1025	III MAF UPDATE BY III MAF G-2 AND G-3 COVERING III MAF AREA OF OPERATIONS
1025-1040	XXIV CORPS UPDATE OF XXIV CORPS AREA OF OPER- ATIONS
1040-1115	DISCUSSION
1130	ATTEND CEREMONY FOR MGEN ANDERSON
1200	LUNCH
1320	DEPART FOR BASE OPERATIONS
1330	DEPART FOR SAIGON

7. FOR YOUR INFO, AN UPDATE IS SCHEDULED FOR YOU AT 2000 ON
 THE 30TH FOLLOWING DINNER IN THE O-S MESS.

8. REQUEST YOUR AIDE TRANSMIT YOUR DESIRES BY TELECON TO ME
 AS SOON AS POSSIBLE.

Yours respectfully,

CONFIDENTIAL

HEADQUARTERS
III MARINE AMPHIBIOUS FORCE

UNCLASSIFIED

FORM 5216 (REV 3-68)

OPERATION CODE X-ORIGINATOR A-ACTION/COGNIZANCE C-COMMENT/RECOMMENDATION I-INFORMATION S-SIGNATURE			FROM CG III MAF		DATE 20 04 68	
			SERIAL#/CONTROL DATE 200002 142 58		COPY# 2 OF 4 COPIES RECD	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
	CG					REMARKS FOR HAS BEEN SENT RMK
	DCG					
	DCG AIR					
2	C/S	I	HAS been			
	DC/S					
	DC/S DM					
1	S/S	I	30/12			
	G-1					
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	CAP					
	CHAP					
	COMP					
	CORDS					
	DENT					
	EMB/TRANS					
	ENGR					
	FOODS					
	H&S CO					
	INSP					
	ISO					
	LEGAL					
	MTO					
	MED					
	OPANAL					
	ORD					
	PMO					
	POSTAL					
	PROTO					
	PSYOPS					
	REPRO					
	SPL SERV					
	SUPPLY					
	S&C					

(USE REVERSE FOR ADDITIONAL SPACE)

SEE INSTRUCTIONS ON REVERSE

UNCLASSIFIED #67

RR RUMUHLA RUMLMHA
 FE RHMMAFA 3799 3641404
 ZNR UUUUU
 R 291404Z DEC 68
 FM CG III MAF
 TO RUMLBPN/CG XXIV CORPS
 RUMUHLA/CG FIRST MARDIV
 RUMLMHA/CG FIRST MAW
 RUMHIC/CG AMERICAL DIVISION
 BT

FOR

UNCLAS

FOR LT GEN STILWELL, MAJGEN SIMPSON, MAJGEN GUILTYER AND
 MAJGEN GETTYS, FROM BGEN DOOLEY

1. THE FOLLOWING IS PASSED FOR YOUR INFORMATION:

QUOTE R 281120Z DEC 68 FM CINCPAC TO CG III MAF COMUSMACV

UNCLAS FOR L GEN CUSHMAN INFO GEN ABRAMS FROM ADMIRAL MCCAIN

1. THE LAST TWENTY-FOUR HOURS SPENT WITH YOU HAS LEFT ME WITH THE
 UNDELIBLE IMPRESSION THAT THERE ARE NO FINER FIGHTING MEN IN THE
 WORLD THAN THOSE OF III MAF. THESE MEN ARE OPERATING UNDER EX-
 TREMELY ARDUOUS CONDITIONS, AND THEY ARE WINNING. THEY ARE WINNING
 BECAUSE THEY ARE EMINENTLY PROFESSIONAL, COMPLETELY DEDICATED, AND
 SUPERELY LED.

2. I WANT TO COMMEND IN HIGHEST TERMS MGEN CHARLIE GUILTYER OF THE

PAGE TWO RHMMAFA 3799 UNCLAS

1ST MAW, MGEN CHARLIE GETTYS OF THE AMERICAL DIVISION, AND MGEN
 BRAND SIMPSON OF THE 1ST MARDIV FOR THE OUTSTANDING PERFORMANCE
 OF THEIR COMMANDS. THE FACTS PRESENTED IN THEIR BRIEFINGS AND
 OBSERVED IN THE FIELD DEMONSTRATED CLEARLY TO ME THE EXTRAORDINARY
 SUCCESS THEY HAVE ACHIEVED IN OPERATIONS AGAINST THE ENEMY, AS WELL
 AS THE GREAT EFFECTIVENESS OF THEIR TROOPS.

3. I ESPECIALLY WANT TO COMMEND L GEN DICK STILWELL FOR THE TRULY
 SPECTACULAR ACHIEVEMENTS OF XXIV CORPS. HE IS AN OFFICER OF THE
 VERY HIGHEST PROFESSIONAL ABILITY, WHOSE INSPIRATIONAL LEADERSHIP
 AND EXTRAORDINARILY LUCID GRASP OF THE PROBLEMS FACING HIS
 COMMAND MARK HIS AS AN OFFICER OF SUPERIOR QUALIFICATIONS.

kindest regards. UNQUOTE

BT

3799

COPY 2 OF 4 COPIES

HAS BEEN SENT

#67