

B-22. CG FIRST MARDIV 010535Z DEC 70 (S) *gp-4*  
EXCLUSIVE FOR LTGEN JONES INFO LTGEN MCCUTCHEON FROM MAJGEN  
WIDDECKE - ARTILLERY EMPLOYMENT (U)

B-23. CG XXIV CORPS 020727Z DEC 70 *gp-4 & gp-1*  
NOFORN EXCEPT AUSTRALIA AND NEW ZEALAND SECTION 1 OF III GENERAL  
SUTHERLAND SENDS EXCLUSIVE FOR LTGEN MCCUTCHEON AND MG WIDDECKE  
MR. LAZAR, MG BALDWIN, MG HENNESSEY, BG HILL, BG JACKSON, COL  
MUELER, COL RAMOS, COL CAVANAUGH, COL CHISM, MR. WENZEL, MR.  
CUSHING, LTC BIRK, LTC STAFFORD, MR. FOWLER  
SHADOW SUPPLY SYSTEM (U)

B-24. CG FMFPAC 022247Z DEC 70 (C) *gp-4*  
EXCLUSIVE FOR LTGEN MCCUTCHEON INFO GEN CHAPMAN FROM LTGEN JONES  
FORCE PLANNING (U)

B-25. ADMIN FMFPAC 040302Z DEC 70 (S) *gp-4*  
MARINE CORPS EYES ONLY  
III MAF HQS ON OKINAWA

- A-1. COFS MACV SAIGON 070329Z DEC 70 (C) *declassified 31 Jan 71*  
FM BGEN VANDE HEY TO GEN CLAY, LTGEN COLLINS LGEN DAVISON, LGEN  
MCCAFFREY, LGEN SUTHERLAND, LGEN MCCUTCHEON, VADM KING, MGEN  
CCOWN & COL HEALY - DECEMBER COMMANDERS WIEU
- A-2. ADMIN FMFPAC 080309Z DEC 70 (C) *gp-4*  
EXCLUSIVE FOR LTGEN MCCUTCHEON AND MGEN WIDDECKE FROM MGEN ADMAS  
ARTILLERY EMPLOYMENT
- A-3. CG FIRST MAW 080438Z DEC 70 (C) *gp-4*  
FM CG FIRST MAW TO CG III MAF *gp-4* INFO MACG ONE EIGHT - FOR INSP  
SIR (FMAW 65-70)
- A-4. CG I MAF 080455Z DEC 70 (C) *gp-4*  
MARINE CORPS EYES ONLY/FOR BGEN HOUGHTON INFO BGEN MILLER FROM  
MGEN WILSON  
TR ON LTCOL K. J. CLIFFORD USMCR (U)
- A-5. CG FIRST MARDIV 080850Z DEC 70 (C) *gp-4*  
MARINE CORPS EYES ONLY/EXCLUSIVE FOR LTGEN JONES INFO LTGEN  
MCCUTCHEON FROM MAJGEN WIDDECKE  
FIRST MARINE DIVISION GROUND SAFETY PROGRAM
- A-6. ADMIN FMFPAC 090315Z DEC 70 (C) *gp-4*  
PERSONAL FOR BGEN DOEHLER INFO BGEN JOSLYN FROM BGEN HOUGHTON  
LTGEN W. K. JONES WESTPAC VISIT 5-12 JAN 1971 (U)
- A-7. CG FIRST MARDIV 101005Z DEC 70 (C) *gp-4*  
EXCLUSIVE FOR LTGEN JONES INFO LTGEN MCCUTCHEON FROM MAJGEN WIDDEKE  
VISIT OF DR. CURTIS W. TARR, DIRECTOR, SELECTIVE SERVICE
- A-8. LTG SUTHERLAND CG XXIV CORPS 140250Z DEC 70 (U)  
UNCLAS E F T O FOUO DNG 2890 EYES ONLY  
CONTROL OF WEAPONS, AMMUNITION AND GRENADES
- A-9. COMNAVFORV 140210Z DEC 70 (C) *gp-4*  
PERSONAL FOR LGEN MCCUTCHEON FROM KING  
WISHES FOR SPEEDY RECOVERY TO FULL HEALTH
- A-10. CG FIRST MARDIV 151000Z DEC 70 (S) *gp-4*  
EXCLUSIVE FOR LTGEN JONES INFO LTGEN VAN RYZIN AND MAJGEN ARMSTRONG  
FROM MAJGEN WIDDECKE  
CONVENING AUTHORITY ACTION, CASE OF U. S. V. SCHWARZ (S)
- A-11. CG FIRST MARDIV 150001Z DEC 70 (S) *gp-4*  
EXCLUSIVE FOR LTGEN JONES INFO LTGEN VAN RYSIN AND MAJGEN ARMSTRONG  
FROM MAJGEN WIDDECKE  
CONVENING AUTHORITY ACTION, CASE OF U. S. V. GREEN (S)
- A-12. CG FIRST MARDIV 170130Z DEC 70 (S) *gp-4*  
EXCLUSIVE FOR LTGEN JONES INFO MAJGEN ARMSTRONG FROM MAJGEN WIDDECKE  
STATUS OF CAPTAINS

- A-13. CG FIRST MARDIV 170828Z DEC 70 (C) *gp-4*  
 EXCLUSIVE FOR LTGEN JONES INFO MAJGEN ARMSTRONG FROM MAJGEN  
 WIDDECKE  
 A STUDY ON LESSONS LEARNED DURING THIS VIETNAM WAR
- A-14. SSO MACV GEN ABRAMS 210558Z DEC 70 (C) *gp - not shown*  
 RACIAL TENSION 870th TRANSPORTATION TERMINAL COMPANY, CQ  
 BAXTER, DANANG
- A-15. SSO MACV (GEN ABRAMS) 210620Z DEC 70 (C) *gp - not shown*  
 RACIAL DISTURBANCE AT CAMP BAXTER: OVERALL REPORT IN PERSPECTIVE  
 OF THE RACIAL DISTURBANCES AT CAMP BAXTER
- A-16. CG FMFPAC 211828Z DEC 70 (U) *-/w/ cmc 181918Z Nov 70 (2)*  
 CG III MAF CHANGE OF COMMAND CEREMONY  
 FOR LTGEN ROBERTSON
- A-17. LTGEN SUTHERLAND CG XXIV CORPS 221040Z DEC 70 (C) *gp - not shown*  
 EYES ONLY  
 INDISCRIMINANT FIRING OF WEAPONS (U)
- A-18. GEN ABRAMS COMUSMACV 230033Z DEC (S) *gp-4*  
 SECRET NOFORN EYES ONLY  
 COST DATA FOR ROK UNITS (SNF)
- A-19. CG FMFPAC 242127Z DEC 70 (S) *gp-4*  
 EXCLUSIVE FOR MAJGEN WIDDECKE INFO MAJGEN ARMSTRONG, MAJGEN WILSC  
 FROM LTGEN JONES  
 STATUS OF CAPTAINS //NO1301//
- A-20. CG FMFPac 242049Z Dec70 (U)  
 FROM LTGEN W.K. JONES TO ALL COMMANDING GENERALS  
 REQUEST MAST AND NONJUDICIAL PUNISHMENT
- A-21. CG FMFPAC 271935Z DEC 70 (C) *gp-4*  
 EXCLUSIVE FOR MAJGEN WIDDECKE INFO LTGEN ROBERTSON FROM LTGEN  
 JONES  
 LESSONS LEARNED IN RVN (U)
- A-22. CG FIRST MAW 290641Z DEC 70 (C) *gp-4*  
 CONFIDENTIAL/LIMDIS/MARINE CORPS EYES ONLY//5830//  
 FOR INSP ---- SIR (FMAW 69-70) CONCERNING RACIAL ACTIVITES
- A-23. CG FIRSTMAW 291058Z DEC 70 (C) *gp-4*  
 FOR INSP CONF/LIMDIS/MARINE CORPS EMES ONLY//NO5830//  
 SIR (FMAW 65-70) CONCERNING RACIAL ACTIVITIES

A-24. LTGEN SUTHERLAND CG XXIV CORPS 310205Z DEC 70 (C) *gp - not shown*  
EYES ONLY -- INDISCRIMINATE FIRING OF WEAPONS AT NEW YEARS

A-25. LTGEN SUTHERLAND CG XXIV CORPS 310210Z DEC 70 (C) *gp - not shown*  
EYES ONLY -- INDISCRIMINANT FIRING OF WEAPONS (U)  
*(Re-add XXIV Corps 221040Z Dec 70)*

B-1. BG VANDE HEY ACOFS MACV SAIGON 310311Z DEC 70 (C) *Declassified 31 Jan 71*  
EYES ONLY -- JANUARY COMMANDER'S WIEU

B-2. LTG SUTHERLAND CG XXIV CORPS 020300Z DEC 70 (C) *gp-3*  
C O N F I D E N T I A L/EYES ONLY  
BUDDIST RELIGIOUS HOLIDAY PERIOD 3-4 JAN 1971 POSSIBLE  
DEMONSTRATIONS, KEEPING PERSONNEL IN MILITARY REGION I  
IN COMPOUNDS DURING THIS PERIOD

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**SECRET**

III MAF FORM 5216 (REV 8-69)

OPERATION CODE				FROM		DATE					
X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE				CG FIRST MARDIV		1Dec70					
				SERIAL NO/CONTROL DATE		COPY NO / OF 4 COPIES REC'D					
		010535Z									
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT					
			IN	OUT							
2	CG					SPECAT - Artillery Employment					
	DCG										
1	C/S			12-2-70	<i>[Signature]</i>	REMARK:					
3	DC/S			12/2	<i>[Signature]</i>						
	DCS PLANS					<div style="border: 1px solid black; padding: 5px;"> <p style="text-align: center; margin: 0;"><b>DISPOSITION</b></p> <p style="margin: 5px 0;"><input type="checkbox"/> RETAIN FOR ___ MONTHS</p> <p style="margin: 5px 0;"><input type="checkbox"/> DESTROY AFTER ROUTING</p> <p style="margin: 5px 0;"><input type="checkbox"/> RETURN FOR PERMANENT RETENTION</p> </div> <table border="1" style="width: 100%; margin-top: 5px;"> <tr> <th style="width: 50%;">SECTION</th> <th style="width: 50%;">SIGNATURE</th> </tr> <tr> <td> </td> <td> </td> </tr> </table>		SECTION	SIGNATURE		
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(USE REVERSE FOR ADDITIONAL SPACE)

SEE INSTRUCTIONS ON REVERSE

**SECRET**  
*(8-22)*

~~SECRET~~

RUMULVA0011 335 0535-AAAA--RUMUMPA.

ZIY AAAAA

RUMUMPA -I - CG FMFPAC

-I - CG III MAF

P 010535Z DEC 70

FM CG FIRSI MARD IV

TO RUMUMPA/CG FMFPAC

INFO

UMUMPA/CG III MAF

BT

SECRET //NO0000//

SPECIAL/EXCLUSIVE FOR LIGEN JONES INFO LIGEN MCCUI CHEON FROM  
M/JGEN WIDDECKE. DELIVER DURING WORKING HOURS ON

Y.

ARTILLERY EMPLOYMENT (U)

1. (S) THE PURPOSE OF THIS MESSAGE IS TO UPDATE YOU ON WHAT THE DIVISION IS DOING RELATIVE TO THE EMPLOYMENT OF SUPPORTING FIRES AND THE IMPACT THAT CURRENT POLICIES HAVE HAD ON DIVISION OPERATIONS THIS PAST MONTH.

2. (S) ONE OF THE FIELDS WHICH WE HAVE WORKED ON FOR SEVERAL MONTHS IS IMPROVED TARGETTING FOR AIR AND ARTILLERY STRIKES, IMPROVED BATTLE DAMAGE ASSESSMENT BY RECONNAISSANCE UNITS, AND A MORE EFFICIENT USE OF QUICK REACTION FORCES AGAINST SMALL SIGHTINGS OF ENEMY RATHER THAN EMPLOYMENT OF MASSIVE AIR AND ARTILLERY. ONE MAJOR RESULT OF OUR EFFORTS HAS BEEN A SIGNIFICANT REDUCTION IN THE NUMBER OF ARTILLERY ROUNDS EXPENDED ON A

PAGE TWO RUMULVA0011 SECRET SPECIAL/EXCLUSIVE FOR/  
DAY-TO-DAY BASIS.

3. (S) ON 19 OCTOBER, THIS HEADQUARTERS INSTAULTED A VERY RESTRICTIVE FIRE SUPPORT PLAN WHICH, AMONG OTHER THINGS, PROHIBITED FIRING ON PREEMPTIVE AND INTELLIGENCE TARGETS WITHIN 1000 METERS OF ANY KNOWN HABITATION. THIS RESTRICTIVE FIRE PLAN DID NOT IN ANY WAY AFFECT SUPPORT OF TROOPS IN CONTACT, THE CONDUCT OF OPERATIONS UNDER THE RULES OF ENGAGEMENT, OR THE RIGHT OF EVERY MARINE TO PROTECT HIS LIFE; ADDITIONALLY, ITS INSTAULTION REDUCED THE POTENTIAL FOR FRIENDLY OR FRIENDLY, INCLUDING, OF COURSE, FRIENDLY OR CIVILIANS.

4. (S) IT IS DIFFICULT TO ASSESS THE COMPLETE EFFECTIVENESS OF OUR CURRENT POLICIES ON THE EMPLOYMENT OF ARTILLERY, BUT SOME TENTATIVE CONCLUSIONS ARE POSSIBLE AT THIS TIME. DURING THE MONTH OF SEPTEMBER, BEFORE THE RESTRICTIVE POLICY WAS PUT INTO EFFECT, A TOTAL OF 98,897 ROUNDS WERE FIRED FOR A DAILY AVERAGE OF

Page 2 of 2

Copy 1 of 4

SPECIAL

EXCLUSIVE

~~SECRET~~

SPECIAL

"EXCLUSIVE"

3,196. SO FAR IN NOVEMBER 1970, FROM THE PERIOD 1 THROUGH 27 NOVEMBER, A TOTAL OF 18,584 ROUNDS HAVE BEEN FIRED FOR A DAILY AVERAGE OF 688. DESPITE THE REDUCTION IN FIRES, WE FIND THAT ARTILLERY RESPONSE HAS NOT BEEN DEGRADED BUT, IN FACT, CONTINUES TO REACT RAPIDLY TO REQUIRED MISSIONS; FOR EXAMPLE, ON 13

PAGE THREE RUMULVA0011 SECRET SPECIAL/EXCLUSIVE FOR/ NOVEMBER, ARTILLERY WAS CALLED IN WITHOUT DELAY ON ONE CONTACT THAT RESULTED IN 25 ENEMY KIA FROM MARINE ARTILLERY. THIS MISSION WAS FIRED AS THE RESULT OF A REQUEST FROM THE LOCAL FORCES IN QUANG SON DISTRICT.

5. (S) ALTHOUGH THE RESTRICTIVE FIRE PLAN WAS INSTITUTED FOR THE REASONS DISCUSSED ABOVE, WE ARE ENJOYING AN OBVIOUS BONUS EFFECT. IN SEPTEMBER WE FIRED A DAILY AVERAGE OF ARTILLERY ROUNDS WORTH \$142,854. SO FAR IN NOVEMBER THE DAILY AVERAGE HAS BEEN \$83,479. IN TOTAL FIGURES THE COST IN SEPTEMBER WAS \$1,287,499. AS OF 27 NOVEMBER IT IS ESTIMATED AT \$902,230. THIS REPRESENTS A CONSIDERABLE SAVINGS IN THAT AN EQUIVALENT AMOUNT OF MONEY WILL NOT HAVE TO BE SPENT IN THE FUTURE FOR INVENTORY OR LATER USE; MOREOVER, WE ARE REALIZING THIS SAVINGS WITHOUT ANY ADVERSE IMPACT ON THE COMBAT EFFORT. BEST REGARDS.

GP-4  
B

0211

**HEADQUARTERS  
III MARINE AMPHIBIOUS FORCE**

**SECRET**

III MAF FORM 5216 (REV 8-69)

OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE			FROM XXIV CORPS		DATE 2DEC70					
			SERIAL NO / CONTROL DATE 020727		COPY NO 1 OF 4 COPIES REC'D					
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT				
			IN	OUT						
2	CG	F				SHADOW SUPPLY SYSTEM (U)				
	DCG									
1	C/S	F		12-3-70		REMARK:  <div style="border: 1px solid black; padding: 5px;"> <b>DISPOSITON</b>   <input type="checkbox"/> RETAIN FOR ___ MONTHS  <input type="checkbox"/> DESTROY AFTER ROUTING  <input type="checkbox"/> RETURN FOR PERMANENT RETENTION             </div> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <th style="width: 50%;">SECTION</th> <th style="width: 50%;">SIGNATURE</th> </tr> <tr> <td> </td> <td> </td> </tr> </table>	SECTION	SIGNATURE		
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	TCC									
	SGT MAJ									

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*Q) We should send him reply. Need to keep up saturation ops but also institute more resource control measures on food & medicine etc & use police & shell parts to infuse it.*

*if above info furn B-2 V. [Signature]*

(USE REVERSE FOR ADDITIONAL SPACE)

SEE INSTRUCTIONS ON REVERSE

**SECRET**

**SECRET/NOFORN**

OTTSZYUW RUMUHFA6209 3360730-SSSS--RUMOMPA.

ZNY SSSSS

O 020727Z DEC 70

2 DEC 70 19 26

FM CG XXIV CORPS DNG RVN  
 TO RUMOMPA/CG III MAF DNG RVN  
 RUMULVA/CG 1ST MAR DIV DNG RVN  
 U 270155Z NOV 70  
 FM CG XXIV CORPS DNG RVN  
 TO RUMHDNA/DEPCORDS I CORPS & MR 1 DNG RVN  
 RUMUALB/CG 23RD INF DIV CHL RVN  
 RUMUMJA/CG 101ST ABN DIV CEA RVN  
 RUMHDNB/CG 1ST BDE 5TH INF DIV MECH QTR RVN  
 RUMHDNA/DSA USAAG I CORPS & MR 1 DNG RVN  
 RUMHHT/SA 1ST ARVN DIV HUE RVN  
 RUMHQNI/SA 2ND ARVN DIV QNI RVN  
 RUMHDNA/SA QUANG DA SPECIAL ZONE DNG RVN  
 RUMHHAN/PSA QUANG NAM PROVINCE HOI AN RVN  
 RUMHHMV/PSA THUA THIEN PROVINCE HUE RVN  
 RUMHQNI/PSA QUANG NGAI PROVINCE QUANG NGAI RVN  
 RUMHTR/PSA QUANG TRI PROVINCE QUANG TRI RVN  
 RUMHTKY/PSA QUANG TIN PROVINCE TAM KY RVN  
 RUMHDNA/SA DA NANG CITY DNG RVN

(5) 5

EXCLUSIVE

BT  
 S E C R E T NOFORN EXCEPT AUSTRALIA AND NEW ZEALAND SECTION I OF III  
 GENERAL SUTHERLAND SENDS EXCLUSIVE FOR LTG MCCUTCHEON AND MG WIDDECKE  
 MR. LAZAR, MG BALWID, MG  
 HENNESSEY, BG HILL, BG JACKSON, COL MUELLER, COL RAMOS, COL  
 CAVANAUGH, COL CHISH, MR. WENZEL, MR. CLSHING, LTC BIRK, LTC  
 PAGE 2 RUMUHFA6998 S E C R E T NOFORN  
 STAFFORD, MR. FOWLER.

SUBJ: SHADOW SUPPLY SYSTEM (U)

1. (C) THE FOLLOWING ASSESSMENT OF THE ENEMY SHADOW SUPPLY SYSTEM WAS PRESENTED TO COMUSMACV AND FIELD COMMANDERS AT THE WIEU CONDUCTED AT MACV ON 21 NOV 70. THIS ASSESSMENT IS FORWARDED FOR YOUR FUTURE REFERENCE AND ANY COMMENTS YOU MAY DESIRE TO PROVIDE TO ASSIST IN KEEPING IT CURRENT AND ACCURATE.
2. (S) THIS IS AN ASSESSMENT OF THE ENEMY'S SHADOW SUPPLY SYSTEM IN THE REPUBLIC OF VIETNAM TO INCLUDE ITS ORGANIZATION, METHODS OF OPERATION, EFFECTIVENESS AND VULNERABILITIES. OUR OBJECTIVE IS TO PRESENT A COMPREHENSIVE STUDY OF THIS APPARATUS TO INSURE THAT ALL ACTIONS ARE TAKEN AND FULLY COORDINATED TO NEUTRALIZE AND DEFEAT THIS SYSTEM. THE SHADOW SUPPLY SYSTEM IS DEFINED AS THE ENEMY'S METHOD OF SUPPORTING MILITARY UNITS AND POLITICAL ORGANIZATIONS THROUGHOUT THE REPUBLIC OF VIETNAM WITH FUNDS AND SUPPLIES. THE VIETNAMESE COMMUNIST INFRASTRUCTURE IS HAVING TO COPE WITH INCREASING PROBLEMS IN FINANCING AND SUPPORTING MILITARY AND POLITICAL ACTIVITIES. ALTHOUGH MOST ENEMY WAR MATERIAL COMES FROM COMMUNIST BLOC COUNTRIES, THE VC/NVA ARE PRIMARILY DEPENDENT UPON THE PEOPLE AND LAND OF THE SOUTH FOR OTHER

1 OF 3  
 FMF PAC-GEN 2100/4 (3/69)  
 0101-V04-6604

1 4

O 20727Z DEC 70  
**SECRET/NOFORN**

(B-23)

ASSISTANCE. THE ACQUIRE THIS VITAL SUPPORT, THE ENEMY HAS BEEN FORCED TO RELY MORE HEAVILY ON HIS COVERT APPARATUS TO OBTAIN FUNDS AND SUPPLIES.

SPECIFIC AGENCIES AT EACH LEVEL OF THE ENEMY'S COMMAND AND CONTROL STRUCTURE FORM THE INTERNAL ORGANIZATION OF THE SHADOW SUPPLY SYSTEM. THE LAO TUNG PARTY AND ITS SUBORDINATE, THE ARMED FORCES HIGH COMMAND HANGI EXERCISE POLITICAL AND MILITARY CONTROL THROUGH THE FIVE MAJOR HEADQUARTERS, IN THE REPUBLIC.

SENIOR POLITICAL CADRE OF CURRENT AFFAIRS COMMITTEES PROVIDE OVERALL POLICY GUIDANCE AND PLANNING. FINANCE AND ECONOMY SECTIONS HAVE THE MISSION OF ACQUIRING AND DISTRIBUTING FUNDS FOR ACTIVITIES WITHIN THEIR RESPECTIVE AREA, TO INCLUDE SUPPORTING VC/VA ACTIVITIES WITH RVN PIASTERS FROM CONVERTED U. S. DOLLARS. REAR SERVICE STAFFS SUPERVISE LOGISTICS FUNCTIONS OF SUBORDINATE REAR SERVICE UNITS. THESE THREE ELEMENTS ALSO ARE FOUND AT PROVINCE, DISTRICT, AND SOME VILLAGE LEVELS THROUGHOUT THE RVN.

PAGE 4 RUMUHA6998 S E C R E T NOFORN

THE CORE OF THE SHADOW SUPPLY SYSTEM INCLUDE LOWER ECHELONS REAR SERVICE GROUPS AND VCI STAFF FINANCE AND ECONOMY SECTIONS AND FORWARD SUPPLY COUNCILS.

REAR SERVICE GROUPS FUNCTION UNDER ENEMY MILITARY REGIONS AND FRONTS AND HAVE SPECIFIC AREAS OF OPERATIONS. THE MISSION OF A REAR SERVICE GROUP IS TO RECEIVE, STORE, AND TRANSPORT MATERIAL; COLLECT TAXES; AND PURCHASE SUPPLIES.

FINANCE AND ECONOMY SECTIONS AT REGION AND SUB-REGION LEVELS PLAN AND MANAGE MANUFACTURING OF MATERIAL AND FOOD PRODUCTION. THEY ALSO ARE PRIMARY COLLECTION AND ALLOCATION AGENCIES OF MONEY AND PROVISIONS. AT DISTRICT LEVELS, THESE SECTIONS DETERMINE WHEN AND WHERE TO TAX THE POPULATION IN ORDER TO MEET FINANCIAL OBJECTIVES. FORWARD SUPPLY COUNCILS ARE SUBORDINATE TO CURRENT AFFAIRS COMMITTEES AT ALL ECHELONS AND COORDINATE ACTIVITIES BETWEEN FINANCE AND ECONOMY SECTIONS AND REAR SERVICE GROUPS. COUNCILS AT EACH ECHELON OBTAIN PORTERS, LITTER BEARERS, AND OTHER LOGISTICAL SUPPORT PERSONNEL MAINLY BY EXPLOITING THE POPULATION. FORWARD SUPPLY

PAGE 5 RUMUHA6998 S E C R E T NOFORN

COUNCILS ALSO MANAGE ENTRY AND EXIT POINTS WHERE SUPPLIES ARE PURCHASED ON THE OPEN MARKET AND CACHED NEARBY FOR FUTURE DISTRIBUTION. COUNCILS ARE STAFFED JOINTLY BY THE VCI CIVILIANS FROM FINANCE AND ECONOMY SECTIONS AND MILITARY PERSONNEL FROM REAR SERVICE STAFFS.

MILITARY SUPPLY PROCUREMENT RANGES FROM ARMED EXTORTION AND TERRORIST TACTICS TO TAX COLLECTION AND ACTUAL FARMING. TO OPERATE AN EFFECTIVE SYSTEM, NECESSARY FUNDS MUST BE AVAILABLE. THERE ARE TWO PRINCIPAL MONEY SOURCES WHICH SUSTAIN THE OPERATION OF THE SYSTEM: EXTERNAL FINANCING AND IN-COUNTRY TAXATION. EXTERNAL FINANCING IS PROVIDED BY THE FOREIGN TRADE BANK WHICH IS SUBORDINATE

TO THE NATIONAL BANK OF NVN. IT OBTAINS U. S. DOLLARS THROUGH FOREIGN EXCHANGE ACCOUNTS MAINTAINED IN HONG KONG, SINGAPORE, DJAKARTA, FRANCE, JAPAN, AND EGYPT. NUMEROUS CAPTURED DOCUMENTS INDICATE THAT DOLLARS ARE ACQUIRED IN 1,000, 500, 100 AND 50 DOLLAR DENOMINATIONS. U. S. BANKNOTES ARE USUALLY DISTRIBUTED BY BURSAR CELLS OF EACH FINANCE AND ECONOMY SECTION TO VC REGION AND SUB-REGION LEVELS FOR EXCHANGE TO PIASTERS ON ILLEGAL MONEY MARKETS PAGE 6 RUMUHFA6998 S E C R E T NOFORN

LOCATED IN MAJOR CITIES SUCH AS DA NANG, SAIGON, AND BIEN HOA. SOME PIASTERS THUS OBTAINED ARE USED TO FINANCE ENEMY COMMERCIAL AND VCI ACTIVITIES, WHILE THE BULK IS FORWARDED TO HIGHER ECHELONS, PROBABLY FOR USE IN FUNDING MILITARY ACTIVITIES. THE USE OF AMERICAN BANKNOTES HAS INCREASED DURING 1970. TWO EXAMPLES OF THIS ARE THE CAPTURE OF AN ENEMY CACHE CONTAINING \$5,000 IN U. S. CURRENCY IN QUANG NAM PROVINCE LAST JUNE AND ANOTHER \$22,300 IN BINH TUY PROVINCE IN MID-AUGUST.

THE ENEMY ALSO EXPLOITS THE BLACK MARKET FOR EXCHANGING CURRENCY AND GENERALLY CONDUCTS SUCH TRANSACTIONS IN URBAN AREAS WHERE CONVERTED FUNDS CAN THEN BE USED TO PURCHASE SUPPLIES. A PW CAPTURED ON 24 SEPTEMBER IN QUANG NAM PROVINCE DISCLOSED THAT THE HEADQUARTERS OF THE QUANG DA SPECIAL ZONE RECEIVED MEDICAL AND OTHER SUPPLIES THROUGH GVN OFFICIALS DEALING IN BLACK MARKET ACTIVITIES IN DA NANG. SOURCE ALSO STATED THAT ENEMY ACCESS TO THE POPULATION HAD DECREASED IN 1970, FORCING THE VC/NVA TO USE LEGAL AGENTS IN DA NANG TO BUY GOODS ON THE LOCAL BLACK MARKET AND FROM OTHER SOURCES IN THE AREA.

GP-4

BT

#6209

NNNN

IN 00762/336-70

/ACK

020727Z DEC 70

30F3

**SECRET/NOFORN**

OTTSZYUW RUMUHA6210 3360720-SSSS--RUMCPA.

ZNY SSSSS

U 020727Z DEC 70

FM CG XXIV CORPS DNG RVN

TO RUMOMPA/CG IIII MAF DNG RVN

RUMOLVA/CG 1ST MAR DIV DNG RVN

O 270155Z NOV 70

FM CG XXIV CORPS DNG RVN

TO RUMHDNA/DEPCORPS I CORPS & MR I DNG RVN

RUMUALB/CG 23RD INF DIV CHL RVN

RUMUMJA/CG 101ST ABN DIV CEA RVN

RUMHDNB/CG 1ST BDE 5TH INF DIV MECH QTR RVN

RUMHDNA/DSA USAAG I CORPS & MR I DNG RVN

RUMHHCT/SA 1ST ARVN DIV HUE RVN

RUMHANI/SA 2ND ARVN DIV GMI RVN

RUMHDNA/SA QUANG DA SPECIAL ZONE DNG RVN

RUMHAN/PSA QUANG NAM PROVINCE HOI AN RVN

RUMHHMV/PSA THUA THIEN PROVINCE HUE RVN

RUMHONI/PSA QUANG NGAI PROVINCE QUANG NGAI RVN

RUMHQTR/PSA QUANG TRI PROVINCE QUANG TRI RVN

RUMHTKY/PSA QUANG TIN PROVINCE TAN KY RVN

RUMHDNA/SA DA NANG CITY DNG RVN

BT

S E C R E T NOFORN EXCEPT AUSTRIA AND NEW ZEALAND

SECTION II OF III SECTIONS

GENERAL SUTHERLANDS SENDS EXCLUSIVE FOR LTG MCCUTCHEON

AND MG WIDDECKE

A SECOND MAJOR SOURCE OF VC FUNDS IS IN-COUNTRY TAXATION. THE MOST IMPORTANT ARE AGRICULTURE, TRANSPORTATION, AND BUSINESS TAXES. SINCE SVN HAS AN AGRICULTURAL ECONOMY, THE VC AGRICULTURE TAX PROBABLY THE MOST LUCRATIVE. RATES VARY UP TO PAGE TWO RUMUHA6999 S E C R E T NOFORN

40 PERCENT AND ARE COMPUTED SO THAT THE TAXPAYER IS ASSESSED A PERCENTAGE OF WHAT THE VC CALUATEHHS LAND OUGHT TO PRODUCE. RATHER THAN ACTUAL PRODUCTION. AGRICULTURAL TAXES ARE MORE OFTEN COLLECTED IN PRODUCE THAN IN CASH. FOR EXAMPLE, THE VC POLICY IN QUAN G NGAI PROVINCE IS THAT RICE PRODUCERS ARE SUPPOSED TO CONTRIBUTE 40 PERCENT OF THEIR CROP TO THE VC FACE A THREE MONTH SENTENCE IN A THOUGHT REFORM CAMP. WITH THE COUNTRY-WIDE EROSION OF THE VC TAX BASE AS THE RESULT OF ALLIED OPERATIONS AND THE PACIFICATION PROGRAM, PORTIONS OF THE POPULATION STILL SUBJECT TO TAXATION HAVE HAD TO SHARE AN INCREASING BURDEN. TAX ACTIVITIES HAVE INCREASED SIGNIFICANTLY IN RECENT MONTHS, PARTICULARLY THE RESULT OF UNMET QUOTAS AND ENEMY ATTEMPTS TO TAKE ADVANTAGE OF THE CURRENT RICE HARVEST. ANOTHER IMPORTANT SOURCE OF INCOME IS DERIVED FROM TRANSPORTATION TAXES. THIS TAX IS COLLECTED FROM ALL TYPES OF CONVEYANCES, AS WELL AS PEDESTRIAN TRAFFIC. COMMERCIAL VEHICLES, PARTICULARLY BUSES AND LUMBER TRUCKS OPERATING IN ISOLATED AREAS OF THE COUNTRY, ARE THE MOST FREQUENT TARGETS. TRANSPORTATION TAXES ARE NORMALLY COLLECTED AT EDGES OF VC OCCUPIED AREAS, NEAR PROVINCE BOUNDARIES, AND ALONG MAJOR HIGHWAYS. ON 18 OCTOBER AN AGENT CONFIRMED A PREVIOUS HOI CHANH RE-

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**SECRET/NOFORN**

PAGE THREE RUMUHFA6999 S E C R E T NOFORN  
PORT WHICH PROVIDED INFORMATION ON VC TAXATION PROCEDURES IN  
WESTERN TAY NINH PROVINCE. ACCORDING TO SOURCES, THE VC  
HAVE ESTABLISHED TWO PERMENT TAX COLLECTION STATIONS NORTH OF  
ROUTE 13 NEAR THE RVN/ CAMBODIA BORDER. THE STATIONS ARE MANNED  
BY VC CHAU THANH DISTRICT FINANCE AND ECONOMY CADRE. CAMBODIANS  
AND VIETNAMESE WHO CROSS THE BORDER FOR COMMERCIAL PURPOSES ARE  
TAXED ACCORDING TO MODE OF TRAVEL AND COMMODITIES THEY HAVE FOR  
SALE. EXPLOITATION OF LEGITIMATE COMMERCIAL BUSINESSES IS  
ANOTHER SOURCE OF FUNDS FOR THE VC. COMPANIES SUBJECT TO THIS  
FORM OF EXTORTION RUN THE GAMUT FROM COMMERCIAL CARRIERS TO  
MOVIE THEATERS, BARS, RESTAURANTS, AND OTHER BUSINESSES WHICH  
DEPEND UPON PUBLIC GOOD WILL. PLANTATIONS  
AND CONSTRUCTION, OIL, AND LUMBER COMPANIES FROM  
ANOTHER GROUP WHICH IS OPEN TO EXPLOITATION. CAPTURED  
DOCUMENTS HAVE INDICATED THAT LUMBER TRUCK OWNERS IN  
TUYEN DUC PROVINCE HAVE BEEN "TAXED" UP TO 1500,000 PIASTERS  
AS AN ALTERNATIVE TO THE DESTRUCTION OF THEIR TRUCKS. THE  
THREAT OF FORCE OR EVEN FINCK HARASSMENT IS USUALLY  
ENOUGH TO CONVINCE OWNERS TO MAKE ACCOMMODATIONS WITH  
THE ENEMY. THIS TAKES TWO FORMS. FIKT, AND MOST WIDE-

PAGE FOUR RUMUHFA6999 S E C R E T NOFORN  
SPREAD, IS PAYMENT OF TAXES TO THE VC IN PRODUCTS OR CASH.  
THE SECOND FORM IS ALLOWING THE VC TO USE COMPANY  
ASSETS TO TRANSPORT SUPPLIES OR PERSONNEL INTO AREAS  
WHERE THEY NORMALLY ARE DENIED ACCESS. RECENTLY  
CAPTURED DOCUMENTS AND AGENT REPORTS HAVE REVEALED A CLASSIC  
EXAMPLE OF THE IMPORTANCE OF VC TAXATION. IN BINH THUAN  
PROVINCE, THE VC HAVE REQUIRED ALL PROVINCE AND DISTRICT  
FINANCE AND ECONOMY CADRE TO DRAW UP A 1970 TAX ROLL OF  
BUSINESSMEN IN THEIR AREAS. THE TAX ROLL WAS TO BE USED IN  
THE IMPLEMENTATION OF THE TAX PROGRAM CALLED THE "K-T" CAM-  
PAIGN TO BE CONDUCTED FROM SEPTEMBER THROUGH NOVEMBER 1970.  
THE ENEMY DIRECTED THAT AN ALL-OUT EFFORT BE MADE TO RESOLVE  
SUPPLY SHORTAGES AND COMMITTED MAJOR RESOURCES TO THE CAMPAIGN  
TO INSURE SUCCESS. THE INCREASE IN ENEMY ACTIVITY MANIFESTED  
ITSELF IN VC INTERDICTION OF LINES OF COMMUNICATIONS, ENTRY  
INTO HAMLETS BY FINANCE AND ECONOMY CADRE, USE OF MILI-  
TARY PERSONNEL TO ENFORCE COLLECTIONS, ASSASSINATION OF  
GVN FUNCTIONARIES TO REESTABLISH VC THREAT CREDIBILITY,  
AND TEMPORARY ABDUCTION OF CIVILIANS FOR TRANSPORTING  
RICE AND CORN TO CACHE SITES. THE MOST COMPLEX AND

PAGE FIVE RUMUHFA6999 S E C R E T NOFORN  
SENSITIVE ASPECT OF THE SHADOW SUPPLY SYSTEM IS  
PROCUREMENT OF FOOD AND SUPPLIES. FIRST IS THE RECEIPT  
OF GOODS RATHER THAN CASH AS TAX PAYMENTS SECOND IS  
THE USE OF INTERMEDIARY PURCHASING AGENTS WITH LEGAL  
RVN STATUS WHO CAN OBTAIN THE NECESSARY LICENSES AND  
PERMITS TO ACQUIRE AND TRANSPORT SUPPLIES. PURCHASING AGENTS  
EMPLOYED BY THE VC ALSO WORK UNDER THE JURISDICTION OF TRADE  
SHOPS WHICH SEND AGENTS TO CITIES TO PURCHASE FOOD AND SUPPLIES  
FOR RESALE TO THE VC/NVA. THE WELL-PUBLICIZED DISCOVERY IN

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**SECRET/NOFORN**

JULY OF AMERICAN WHEAT FLOUR IN VC CACHES IN BINH TUY PROVINCE AS WELL AS SUBSEQUENT DISCOVERIES OF LOCALLY MANUFACTURED AND IMPORTED CLOTH IN AUGUST, ATTEST TO THE EFFECTIVENESS OF THIS SYSTEM, PARTICULARLY AROUND SAIGON. THIRD AND MOST WIDESPREAD IS PURCHASE BY PROXY IN LOCAL MARKETS BY INDIVIDUALS AT THE REQUEST OR INSISTENCE OF VC FINANCE AND ECONOMY CADRE.

IN MK - 3, THE VC REPORTEDLY PAY TEN TO THIRTY-FIVE PERCENT OVER MARKET PRICE TO OBTAIN GOODS. INFORMATION OBTAINED FROM FOUR HOI CHANHS WHO RALLIED ON 11 OCTOBER PROVIDES AS EXAMPLE OF THIS METHOD. THE HOI CHANHS, MEMBERS OF A TAX COLLECTION TEAM SUBORDINATE TO THE FINANCE AND ECONOMY

PAGE SIX KUMUHFA6999 S E C R E T NOFORN SECTION, MK7, STATED THAT THE VC REQUIRED TRUCK DRIVERS TO PURCHASE CLOTHING, BATTERIES, SALT, RICE WHICH WERE THEN DEPOSITED IN SMALL CACHES FOR FUTURE DISTRIBUTION. DIRECT PURCHASES BY MILITARY UNITS AND VCI CADRE OR ORGANIZATIONS IS A FOURTH METHOD. THIS ACTIVITY IS COMMON-PLACE IN ISOLATED HAMLETS AND VILLAGES. FOR EXAMPLE, A DOCUMENT CAPTURED IN QUANG TRI PROVINCE, DATED 30 MAY 1970, CONTAINED INSTRUCTIONS FROM A DISTRICT PARTY COMMITTEE THAT PROVISIONS SECTIONS OF VILLAGES WERE TO ESTABLISH STEERING COMMITTEES. THESE COMMITTEES WERE TO MOTIVATE MEMBERS OF FARMERS', FOSTER MOTHERS', AND WOMEN ASSOCIATIONS IN VARIOUS HAMLETS TO PURCHASE AND REQUISITION FOOD.

IN MK - 3, A COMPANY COMMANDER OF A SUPPLY UNIT SUBORDINATE TO THE REAR SERVICE SECTION OF SK-5 RALLIED ON 10 OCTOBER AND STATED THAT HE HAD ESTABLISHED A SUPPLY SYSTEM IN PHU GIAE DISTRICT. HE REVEALED THAT A FEMALE REAR SERVICE CADRE PURCHASED SUPPLIES FOR HIM AND DELIVERED THE GOODS TO A PRE-ARRANGED TRANSHIPMENT POINT. ACCORDING TO THE SOURCE, FIVE SHIPMENTS AVERAGING 5-6 TONS HAD BEEN RECEIVED SINCE MAY 1970. THE SUPPLIES INCLUDED RICE, FLOUR, CORN,

PAGE SEVEN KUMUHFA6999 S E C R E T NOFORN SUGAR AND FISH. A PW CAPTURED ON 17 OCTOBER SOUTHEAST OF PHUOC MINH, FITS THE DESCRIPTION OF THE FEMALE SUPPLIER. THE PW STATED THAT SHE WOULD PURCHASE THE FOODSTUFFS ON THE LOCAL MARKET AND THEN HIRE A TRUCK TO TRANSPORT THE SUPPLIES. ACCORDING TO THE WOMAN, SHE RENTED A DIFFERENT TRUCK FOR EACH SHIPMENT AND THE DRIVERS USUALLY DID NOT KNOW THEY WERE WORKING FOR THE VC UNTIL THEY ARRIVED AT THE RENDEZVOUS POINT. THESE EXAMPLES SHOW THAT WHETHER FOR REASONS OF IDEOLOGY, COERCION, OR PROFIT, THE ENEMY IS ACQUIRING SUPPLIES FROM THE OPEN MARKET. WHILE IT IS IMPOSSIBLE TO QUANTIFY AMOUNTS OBTAINED, THEY APPEAR TO BE SUBSTANTIAL. THE FINAL MANNER OF SECURING SUPPLIES IS OUTRIGHT CONFISCATION. METHODS OF CONFISCATION DIFFER AS DO THOSE FOR COLLECTING TAXES. THROUGHOUT THE REPUBLIC, CONFISCATION IS OCCASIONALLY PERPETRATED UNDER THE GUISE OF TAXATION, EVEN THOUGH THE PEOPLE MAY HAVE ALREADY PAID THEIR TAXES. RECEIPTS FOR CONFISCATED MATERIAL PROMISING REIMBURSEMENT IN THE FUTURE ARE SOMETIMES GIVEN, BUT PAYMENT PROBABLY NEVER FOLLOWS. FREQUENTLY, THE ENEMY WILL ENTER AN AREA DURING THE HARVEST PERIOD AND FORCE FARMERS TO GIVE WHATEVER

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**SECRET/NOFORN**

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IS DEMANDED. WHILE THERE IS OFTEN LITTLE LISTENING BETWEEN

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FM CG XXIV CORPS DNG RVN

TO RUMDPA/CG III FAF DNG RVN

RUMDLVA/CG 1ST MAR DIV DNG RVN

O 270155Z NOV 70

FM CG XXIV CORPS DNG RVN

TO RUMHDNA/DEPCORPS I CORPS & MR I DNG RVN

RUMJALB/CG 23RD INF DIV CHL RVN

RUMHJA/CG 101ST ABN DIV CEA RVN

RUMHDNB/CG 1ST BDE 5TH INF DIV MECH QTR RVN

RUMHDNA/DSA USAAG I CORPS & MR I DNG RVN

RUMHHCT/SA 1ST ARVN DIV HUE RVN

RUMHGNI/SA 2ND ARVN DIV QAI RVN

RUMHDNA/SA QUANG DA SPECIAL ZONE DNG RVN

RUMHHAN/PSA QUANG NAM PROVINCE HOI AN RVN

RUMHHMV/PSA THUA THIEN PROVINCE HUE RVN

RUMHGNI/PSA QUANG NGAI PROVINCE QUANG NGAI RVN

RUMHQTR/PSA QUANG TRI PROVINCE QUANG TRI RVN

RUMHTKY/PSA QUANG TIN PROVINCE TAP KY RVN

RUMHDNA/SA DA NANG CITY DNG RVN

BT

S E C R E T NOFORN EXCEPT AUSTRALIA AND NEW ZEALAND

SECTION III OF III SECTIONS

GENERAL SUTHERLANDS SENDS EXCLUSIVE FOR LTG MCCUTCHEON

AND MG WIDDECKE

TAXATION AND CONFISCATION AS CONDUCTED BY THE VC, THE IMPORTANT POINT IS THAT THE ENEMY IS BECOMING INCREASINGLY RELIANT UPON THE LOCAL POPULATION AS A SOURCE OF SUPPLY. AS

AN EXAMPLE, ENEMY DIRECTIVES CAPTURED ON 6 SEPTEMBER 1970

PAGE TWO RUMHFA 6000 S E C R E T NOFORN

SOUTH OF LONG THANH REVEALED THAT SUB REGION 4 HAD REVISED ITS SUPPLY SYSTEM AND WOULD NO LONGER ISSUE FOOD AND SUPPLIES TO SUBORDINATE ELEMENTS. ACCORDING TO THE DOCUMENTS, THE SUB-REGION HEADQUARTERS WOULD HENCEFORTH ALLOCATED ONLY FUNDS AND

OF ITS WOULD ASSUME RESPONSIBILITY FOR PURCHASING THEIR OWN SUPPLIES. WHILE RELIANCE ON LOCAL PROCUREMENT REDUCED THE CENTRALIZED REAR SERVICE REQUIREMENT, IT PLACES A GREATER LOGISTICAL BURDEN ON THE SHADOW SUPPLY SYSTEM AND REDUCED

THE COMBAT CAPABILITY OF TACTICAL FORCES WHICH MUST DEVOTE RESOURCES AND TIME TO SUPPLY ACTIVITIES. TRANSPORTATION, STORAGE, AND DISTRIBUTION OF GOODS COMPLETE THE SUPPLY CYCLE.

FORWARD SUPPLY COUNCILS AT VARIOUS ECHELONS ARE NATURAL BRIDGES BETWEEN VCI FINANCE AND ECONOMY SECTIONS AND MILITARY REAR SERVICE GROUPS. THEIR BASIC RESPONSIBILITIES INCLUDE THE

MANAGEMENT OF AN INTRICATE SYSTEM OF PICK UP, INTERMEDIATE STORAGE, AND DELIVERY OF SUPPLIES TO POLITICAL AND MILITARY ELEMENTS. CAPTURED DOCUMENTS CONFIRM THAT MANY DELIVERIES

ARE MADE BY INDIVIDUALS WITH LEGAL STATUS. FOR EXAMPLE, IT HAS BEEN REPORTED THAT BETWEEN JANUARY AND MAY 1970, TRUCKLOAD QUANTITIES OF WHEATFLOUR, CORN, SALT, MILK, SUGAR, AND SALTED

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**SECRET/NOFORN**

PAGE THREE RUMUHFA6000 S E C R E T NOFORN

FISH WERE DELIVERED BY INDEPENDENT TRUCK OWNERS TO ELEMENTS OF REAR SERVICE GROUP 84 IN SOUTHERN BINH TUY PROVINCE. THIS REAR SERVICE GROUP ALSO HAS ITS OWN PURCHASING AND TRUCKING SYSTEM WHICH REPORTEDLY OPERATED BETWEEN SAIGON AND BINH THUAN PROVINCE. THE ENEMY HAS ALLEGEDLY PAID UP TO 3,000,000 PIASTER PER TRUCK TO PROCURE PROPER PASSES AND LEGAL DOCUMENTATIONS. ;: :9..9- LIAISON STATIONS ALSO PLAY A MAJOR ROLE IN PASSING SUPPLIES TO ENEMY UNITS. INFORMATION RECENTLY ACQUIRED BY THE SAIGON MUNICIPAL POLICE REVEALED DETAILS OF THE OPERATION OF A COMMO-LIAISON STATION ON THE OUTSHIRTS OF SAIGON. ACCORDING TO THE REPORT, THE STATION IS RUN BY A 55-YEAR OLD WOMAN FOR THE PURPOSE OF FEEDING ENEMY TROOPS AND RUNNING VC COMMO-LIAISON ROUTE BETWEEN HAU NGHIA PROVINCE AND SAIGON. YOUNG GIRLS, DISGUISED AS GRASS CUTTERS, PICK UP FOOD AND INFORMATION ON A DAILY BASIS FOR DELIVERY TO VC MILITARY PERSONNEL OPERATING IN THE VICINITY OF TAN PHU TRUNG VILLAGE. THESE EXAMPLES CLEARLY INDICATES THAT THE VC/NVA ARE OBTAINING SUPPLIES FROM LOCAL VILLAGES AND CITIES ON A SYSTEMATIC BASIS. OUR STUDY REVEALS THAT THE EFFECTIVENESS OF THE SYSTEM VARIES COUNTRY-WIDE AND IS DEPENDENT ON THE DEGREE OF COOPERATION

PAGE FOUR RUMUHFA6000 S E C R E T NOFORN

FROM THE POPULACE AND LIMITS IMPOSED BY ALLIED MILITARY PRESENCE. THE MAGNITUDE OF THIS SYSTEM IS REVEALED BY THE ABILITY OF THE ENEMY TO PROCURE IMPORTED U.S. SUPPLIES FROM URBAN SOURCES. THE GVN MINISTRU OF ECONOMY SELLS SUCH PRODUCTS TO PRIVATELY OWNED AND APPROVED JOBBERS FOR A PROFIT. JOBBERS RESELL THESE ITEMS INTO THE RETAIL MARKET WITHOUT ANY GVN RESTRICTION OR CHECKS MADE AS TO FINAL DESTINATION OF GOODS. TO TRANSPORT THESE GOODS OUT OF SAIGON. THE JOBBER MERELY HAS TO APPLY FOR A PERMIT FROM THE MINISTRU OF ECONOMY, WHICH OFTEN GRANTS APPROVAL WITHOUT QUESTIONS, AS AN EXAMPLE, US FORCES OPERATING IN BINH TUY PROVINCE IN JULY CAPTURED 66 TONS OF WHEAT FLOUR WHICH WERE STORED IN EIGHT DIFFERENT VC CACHE SITES. ALL FLOUR SACKS WERE INSCRIBED WITH THE SAME PURCHASE AUTHORIZATION NUMBER AND HAD BEEN IMPORTED INTO SOUTH VIETNAM BY USAID. THE FLOUR WAS APPARENTLY BEING SHIPPED FROM SAIGON TO PHAN THIET IN BINH THUAN PROVINCE WHICH IT WAS DIVERTED FOR ENEMY USE. WHEN GVN JUDICIAL POLICE ATTEMPTED TO REVIEW RECORDS CONCERNING SOME OF THESE DELIVERIES WITH THE MINISTRY

PAGE FIVE RUMUHFA6000 S E C R E T NOFORN

OF ECONOMY, THEY WERE TOLD THE RECORDS HAD BEEN DESTROYED BY FIRE. IT APPEARS THAT THESE COMMODITIES REACHED VC HANDS THROUGH CORRUPTION OR COLLUSION BETWEEN JOBBERS, RETAILER, TRUCKERS, AND POSSIBLY SOME GOVERNMENT AND LOCAL OFFICIALS. THIS REVIEW OF THE SHADOW SUPPLY SYSTEM, ITS ORGANIZATION, AND METHODS OF OPERATIONS SHOWS THAT IT HAS SEVERAL VULNERABILITIES. ACCESS TO THE POPULATION WHICH PERMITS TAXATION OF THE POPULACE AND UBIQUITOUS SMALL-SCALE PURCHASE OF REQUIRED ITEMS REMAIN THE KEY TO THE EFFECTIVENESS OF THIS TYPE SUPPLY SYSTEM. ALLIED OPERATIONS AND PACIFICATION EFFORTS HAVE ERODED

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**SECRET/NOFORN**

(B-23)

**SECRET/NOFORN**

ENEMY CAPABILITIES IN THIS RESPECT AND CONTINUED PROGRESS SHOULD FURTHER RESTRICT THE ENEMY'S FREEDOM AND ABILITY TO PURCHASE OR CONFISCATE SUPPLIES. THE VC PROCUREMENT OF SUPPLIES IN LARGE QUANTITIES FROM URBAN CENTER OFFERS THE GREATEST POTENTIAL FOR ALLIED EXPLOITATION. THE NEUTRALIZATION OF ILLEGAL MONEY MARKETS, PSEUDO-LEGITIMATE VC COMMERCIAL ENTERPRISES, AND SOURCES OF SUPPLY WOULD DEAL A SEVERE BLOW TO THE ENTIRE SYSTEM. EFFECTIVE ACTION AGAINST THESE ACTIVITIES IS GREATLY DEPENDENT UPON INCREASED GVN EFFORTS. A MORE VIGOROUS APPLICATION OF EXISTING GVN LAWS PROHIBITING CURRENCY MANIPULATION AND BLACK MARKET TRADING WOULD

PAGE SIX RUMUFA6000 S E C R E T NOFORN  
ALSO ASSIST IN NEUTRALIZING THE SYSTEM. PUBLIC KNOWLEDGE THAT THE GVN WOULD TAKE EFFECTIVE AND QUICK ACTIONS TO PUNISH ALL OFFENDERS AS WELL AS THOSE PUBLIC OFFICIALS WHO CONDONE OR PROTECT THE SYSTEM WOULD DEMONSTRATE THE LONG-RANGE DISADVANTAGES OF COOPERATION WITH THE VC AND PUT GREATER PRESSURE ON THE SUPPLY APPARATUS. THE SHADOW SUPPLY SYSTEM IS ALSO VULNERABLE FROM WITHIN. THE ORGANIZATION IS HEAVILY DEPENDENT ON VCI CADRE MANAGING FINANCE AND ECONOMY SECTIONS AND FORWARDED SUPPLY COUNCILS AND INDIVIDUALS WHO HAVE BEEN BRIBED OR COERCED INTO COOPERATING WITH THE ENEMY. TIMELY EXPLOITATION OF INFORMATION FURNISHED BY HO CHANHS, RALLIERS, AND VCI DEFECTORS LEAVES THE SYSTEM SUSCEPTIBLE TO ALLIED COUNTERMEASURES. THE SYSTEM REMAINS VULNERABLE TO ALLIED MILITARY OPERATIONS. THE EFFECTIVENESS OF THE FORWARD SUPPLY COUNCILS IS DEPENDENT UPON THE ABILITY TO USE COMMO-LIAISON ROUTES AND STATIONS AND TO MAINTAIN SECURE STORAGE SITES. ROUTE INTERDICTION AND DESTRUCTION OF ENEMY CACHES HAS CONTRIBUTED TO LOCALIZED SUPPLY SHORTAGES. CONTINUED EMPHASIS ON SUCH OPERATIONS WILL FURTHER LIMIT THE EFFECTIVENESS OF THIS VITAL LINK IN THE ENEMY'S SUPPLY SYSTEM. IN CONCLUSION, THE SHADOW SUPPLY SYSTEM WHICH HAS BEEN DEVELOPED OVER AT LEAST TWO DECADES NOW CONSTITUTES A COMPLEX AND

PAGE SEVEN RUMUFA6000 S E C R E T NOFORN  
WELL-ORGANIZED APPARATUS WHICH IS ATTEMPTING TO PROVIDE REVENUES AND RESOURCES TO SUPPORT CURRENT ENEMY ENDEAVORS. INCREASED ENEMY EMPHASIS HAS BEEN DIRECTED TOWARD SELF-SUFFICIENCY MEASURES, INCREASED TAX COLLECTIONS EFFORTS, AND A MUCH HEAVIER RELIANCE ON "LEGAL" SOURCE OF FOOD AND SUPPLIES. DEMANDS ON THE VC SUPPLY SYSTEM HAVE REACHED A CRITICAL LEVEL, AND THE SUCCESS OR FAILURE OF HIS EFFORT DURING THE CURRENT HARVEST WILL HAVE A SIGNIFICANT IMPACT ON FUTURE ACTIVITIES. THEREFORE, THE SYSTEM NOW IS MORE VULNERABLE THAN EVER BEFORE TO INTENSIFIED PACIFICATION EFFORTS.

WHILE THE MAJOR IMPETUS MUST COME FROM THE GVN, FREE WORLD ADVICE AND ASSISTANCE CAN MATERIALLY CONTRIBUTE TO THE DEFEAT OF THE ENEMY'S SHADOW SUPPLY SYSTEM.

3. (U) ADDRESSEES MAY MAKE LIMITED DISTRIBUTION OF THIS MESSAGE AS REQUIRED ON A NEED TO KNOW BASIS.

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**SECRET/NOFORN**

(B-23)

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**CONFIDENTIAL**

III MAF FORM 5216 (REV 8-69)

OPERATION CODE X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			FROM <p style="text-align: center;"><b>CG MPTAG</b></p>		DATE <p style="text-align: center;"><b>2070</b></p>					
			SERIAL NO./CONTROL DATE <p style="text-align: center;"><b>080267E</b></p>		COPY NO. OF <b>4</b> COPIES REC'D.					
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT				
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	CG					SUBJECT <p style="text-align: center;"><b>SPCMT - Force Planning (S)</b></p> REMARKS <div style="border: 1px solid black; padding: 5px; margin-top: 10px;"> <p><b>DISPOSITION:</b></p> <p><input type="checkbox"/> Retain for _____ months.</p> <p><input type="checkbox"/> Destroy after routing.</p> <p style="text-align: center;">Return for permanent retention.</p> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 5px;"> <tr> <th style="width: 50%;">Section</th> <th style="width: 50%;">Signature</th> </tr> <tr> <td> </td> <td> </td> </tr> </table> </div> <p style="margin-top: 20px; font-size: 1.2em;">Copy # 2 CG'S FILE</p> <p style="margin-top: 5px; font-size: 1.2em;">Copy # 1 Force Planning</p> <div style="text-align: right; font-size: 4em; font-weight: bold; margin-top: 20px;">24</div> <div style="text-align: right; border: 1px solid black; border-radius: 50%; width: 40px; height: 40px; display: flex; align-items: center; justify-content: center; margin-top: 10px;"> <span style="font-size: 1.2em;">B-24</span> </div>	Section	Signature		
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# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

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III MAF FORM 5216 (REV 8-69)

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INFO RUMONPA/CG III MAF

ZEN/CG I MAF

ZEN/MCAS (H) FUTEYA

BT

S E C R E T MARINE CORPS EYES ONLY //NOFORN//

MAF HQTRS ON OKINAWA

1. CG FMFPAC 072213Z/NOV70 (TS)

1. IN REVIEWING ALL CONSIDERATIONS REGARDING LOC OF MAF HQTRS ON OKINAWA IT IS NOW INTENTION TO REMAIN IN CAMP COURTNEY. THIS DETERMINATION BASED ON TENURE, AUTHORIZED STRENGTH, FACILITIES REQUIREMENTS, AND COMPARATIVE COSTS.

2. IT APPEARS SOME LLDG CONVERSION FOR BCG WILL BE REQUIRED AT CAMP COURTNEY. PRELIM COST ESTIMATE IS LESS THAN \$25,000.

3. COORDINATION HAS BEEN EFFECTED WITH CG III MAF AND CG I MAF.

4. FOR DEPCOMMARCORBASESPAC (FWD):

A. RECR ESTABLISHED BY REF A FOR FACILITIES SPECIAL PROJ

TOR: 040513Z DEC 70

PAGE TWO RUHHFMA0588 S E C R E T M C E O

SUBMISSION FOR SPECIFIED BLDG CONVERSION IS HEREBY CANCELLED.

B. SUBMIT FACILITIES SPL PROJ, AS APPROP, FOR CONST NECESSARY AT CAMP COURTNEY. IF WORK REQUIRED NOT OF SPL PROJ SCOPE, SO ADVISE THIS HQTRS. IN VIEW OF TIME REQUIRED FOR PROJ DEVELOPMENT, PRIORITY ACTIONS WILL BE NECESSARY.

GP-4

BT

0588

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MCEO

B-25

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**CONFIDENTIAL**

III MAR FORM 5216 (REV 8-69)

OPERATION CODE X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			FROM BGEN WANDE HEY		DATE 07 DEC 70					
			SERIAL NO./CONTROL DATE 0 070329Z DEC 70	COPY NO. 2 OF 4 COPIES REC'D						
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT				
			IN	OUT						
2	CG	<i>SE</i>			<i>WH</i>	DECEMBER COMMANDER'S WIEU				
	DCG									
1	C/S	<i>SE</i>		12-7-70	<i>WH</i>	REMARKS				
3	DC/S	<i>SE</i>		12/8	<i>WH</i>					
	DCS PLANS					<div style="border: 1px solid black; padding: 5px;">                     DISPOSITION:   <input type="checkbox"/> Retain for _____ months.  <input type="checkbox"/> Destroy after routing.                       Return for permanent retention.                 </div> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 10px;"> <tr> <th style="width: 50%;">Section</th> <th style="width: 50%;">Signature</th> </tr> <tr> <td> </td> <td> </td> </tr> </table>	Section	Signature		
Section	Signature									
	DEP CORDS									
	DSA ICTZ									
	S/S	X	12-7	12-7	R B					
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*Aide mtl  
note  
C me.*

COPY 2 OF 4 COPIES

*Copy #4 burned/NSR-40/20 June 71*

(USE REVERSE FOR ADDITIONAL SPACE)

(A-1)

**CONFIDENTIAL**

0 070329Z ZYH ZFF-4 ZFF-1

FM BR VANDE HEY ACTING COPS MACV SAIGON

TO GEN CLAY CDR 7AF TAP SON BINH

LTS COLLINS CG I MAF DA NANG

LTC DAVISON CG II MAF LONG BINH

LTC MCCAFFREY DCG USARV LONG BINH

LTC SUTHERLAND CG XXIV CORPS DA NANG

LTC MCCUTCHEON CG III MAF DA NANG

VADM KING COMNAVFORV SAIGON

MSG MCCOWN CG DMAC CAN THO

COL HEALY CO 5SFGA NHA TRANG

ZEM

CONFIDENTIAL MAC 15578 EYES ONLY

SUBJECT: DECEMBER COMMANDER'S WIEU (U)

1. (C) UNLESS THERE IS A SIGNIFICANT DEVELOPMENT IN THE ENEMY SITUATION DURING THE REMAINDER OF THIS MONTH, THE NEXT COMMANDER'S WIEU WILL BE SCHEDULED IN MID JANUARY. PARTICIPANTS WILL BE NOTIFIED OF DATE AND TIME OF MEETING.

2. DECLASSIFY EFFECTIVE 31 JANUARY 1971.

WARM REGARDS.

SSO NOTE: DELIVER DURING DUTY HOURS

180

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(A-1)

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

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III MAF FORM 5216 (REV 8-69)

OPERATION CODE X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			FROM ADMIN FMFPAC		DATE 8 DEC 70	
			SERIAL NO./CONTROL DATE 080309		COPY NO. <u>1</u> OF <u>4</u> COPIES RECD.	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
<u>2</u>	CG	<u>I</u>			<u>[Signature]</u>	ARTILLERY EMPLOYMENT
	DCG					
<u>1</u>	C/S	<u>I</u>	<u>12/8</u>	<u>12/9</u>	<u>[Signature]</u>	REMARKS
<u>3</u>	DC/S	<u>I</u>		<u>12/9</u>	<u>[Signature]</u>	
	DCS PLANS					
	DEP CORDS					
	DSA ICTZ					
	S/S	<u>X</u>	<u>12-8</u>	<u>12-8</u>	<u>[Signature]</u>	
	G-1					
	G-2	<u>I</u>			<u>Has Copy</u>	
	G-3	<u>I</u>			<u>Has Copy #3</u>	
	G-4	<u>I</u>			<u>Has Copy #4</u>	
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	REPRO					
	SJA					
	SPL SERV					
	SUPPLY					
	FORMED O					
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	TCC					
	SGT MAJ					

**DISPOSITION:**

Retain for \_\_\_\_\_ months.

Destroy after routing.

Return for permanent retention.

Section	Signature

*Copy # 2 CG'S File*

A-2

(USE REVERSE FOR ADDITIONAL SPACE)

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SPECAT

[Faint, mostly illegible typed text]

Copy 1 of 4

• MARINE CORPS EYES ONLY

MCEO

(A-2)

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

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III MAF FORM 5216 (REV 8-69)

X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			OPERATION CODE		FROM <b>OG 1ST MAW</b>		DATE <b>8 DEC 70</b>					
					SERIAL NO./CONTROL DATE <b>080438</b>		COPY NO. <b>1</b> OF <b>4</b> COPIES REC'D.					
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT	PHYSICAL CONFRONTATION WITH RACIAL OVERTONES					
			IN	OUT								
2	CG	I			JH		REMARKS <div style="border: 1px solid black; padding: 5px; margin-top: 10px;">                     DISPOSITION:   <input type="checkbox"/> Retain for _____ months.  <input type="checkbox"/> Destroy after routing.                      Return for permanent retention.                 </div> <table border="1" style="width: 100%; margin-top: 10px;"> <tr> <th style="width: 50%;">Section</th> <th style="width: 50%;">Signature</th> </tr> <tr> <td> </td> <td> </td> </tr> </table>		Section	Signature		
Section	Signature											
1	DCG	I			JH							
3	C/S	I	12/8	12/8	JH							
	DC/S	I	12/8	12/4	JH							
	DCS PLANS											
	DEP CORDS											
	DSA ICTZ											
	S/S	X	12-8	12-8	R B							
	G-1	I			HAC COPY # 3							
	G-2	I			HAC COPY # 2							
	G-3											
	G-4											
	G-5											
	G-6											
	ADJ											
	AWARDS											
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	TCC											
	SGT MAJ											

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A-5

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WITHDRAWN MATERIALS  
"OUT CARD"

DESCRIPTION of WITHDRAWN MATERIALS:

Collection Title: III MAF Incoming Mags 7 Dec 70 - 14 Jan 71

PC Number: \_\_\_\_\_

Location: Folder, Drawer M2

Box Number: \_\_\_\_\_

Folder Title: \_\_\_\_\_

Photo Number: \_\_\_\_\_

Description of Item: Referral 1 0804382 Dec 70

THESE MATERIALS HAVE BEEN SIGNED OUT TO:

Name/Rank: \_\_\_\_\_

Unit: \_\_\_\_\_

Address: \_\_\_\_\_

Phone Number: \_\_\_\_\_

Date: \_\_\_\_\_

Purpose: \_\_\_\_\_

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

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III MAR FORM 5216 (REV 8-69)

OPERATION CODE			FROM CG I MAF		DATE 8 Dec 70	
X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			SERIAL NO./CONTROL DATE 080455Z		COPY NO. 1 OF 4 COPIES RECD.	
			SUBJECT TR. ON LPOOL K. J. CLIFFORD USMC (U)			
ROUTE	SECTION	CODE	DATE		INITIAL	REMARKS
			IN	OUT		
2	CG					
	DCG					
1	C/S	I			HS	
3	DC/S		12/9		RB	
	DCS PLANS					DISPOSITION:  <input type="checkbox"/> Retain for _____ months. <input type="checkbox"/> Destroy after routing.  Return for permanent retention.
	DEP CORDS					
	DSA ICTZ					
	S/S	X	12-9	12-9	RB	
	G-1	I	H&L Copy #3			
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	AWARDS					
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	FOODS					
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	PSYOPS					
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SPECAT

NAVY 00000  
P 083000Z DEC 76  
FM CPT 1 MAF  
TO CDR 00000  
INFO CDR 111 MAF  
BT

C O N F I D E N T I A L / S P E C I A L / M A R I N E C O R P S E Y E S O N L Y / F O R U S E N  
P O U N D O F I N F O R M A T I O N F R O M M A J O R W I L S O N  
O R O N L I C O L W I L S O N ( O I F F I C E R )

A. C O L L E M A F 000100Z DEC 76 (O I F F I C E R M O E C)

1. C O L R E F A R E Q U E S T E D S U E A C O M M A N D O F F I C E R B E T R A N S F E R R E D  
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3. C O L D E L I G H T E D T O H A V E C O L W I L S O N A S I N T H E F I E L D M A R D B I /  
I M A F A N D C O M P L E T E M I S S I O N F O R W H I C H H E W A S A S S I G N E D A C T I V E  
D U T Y A S I N D I C A T E D I N R E F E R E N C E (A).

W A R D R E C A R D S.  
BT

083000Z DEC 76

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(A-4)

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

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III MAF FORM 5216 (REV 8-69)

OPERATION CODE X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			FROM CG FIRST DIV		DATE 8 Dec 70	
			SERIAL NO./CONTROL DATE 080850Z		COPY NO. 1 OF 4 COPIES RECD.	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
2	CG	Z			#1	FIRST MARINE DIVISION GROUND SAFETY PROGRAM (U)
	DCG					
1	C/S	Z	12/9	12/9		REMARKS
3	DC/S	F		12/9		
	DCS PLANS					DISPOSITION:  <input type="checkbox"/> Retain for ____ months. <input type="checkbox"/> Destroy after routing.  Return for permanent retention.
	DEP CORDS					
	DSA ICTZ					
	S/S	X	12-9	12-9	Z	
	G-1					
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	G-4	Z	Honey copy # 4			
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**MCEO**

**SPECAT**

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RUMULVA0827 342035Z-AAAA-7000000000

ZNY AAAAA

RUMOMPA-1-00 FMFPAC

-T-00 III MAF

P 080850Z DEC 79

FM CG FIRST MARDIV

TO RUMOMPA/CG FMFPAC

INFO RUMOMPA/CG III MAF

BT

**EXCLUSIVE**

C O N F I D E N T I A L //NO0000//

SPECAT/MARINE CORPS EYES ONLY/EXCLUSIVE FOR LTGEN JONES

INFO LTGEN MCCUTCHEON FROM MAJGEN WIDDLETON DELIVER

DURING WORKING HOURS ONLY.

FIRST MARINE DIVISION GROUND SAFETY PROGRAM

1. CG FIRST MARDIV 212535Z DEC 79 (S) SPECAT

1. (C) THE PURPOSE OF THIS MESSAGE IS TO PROVIDE YOU WITH AN UPDATE OF THE STATUS OF, AND THE DISCERNABLE TRENDS IN TROOP SAFETY RESULTING FROM THE DIVISION GROUND SAFETY PROGRAM. THE STATUS AND TRENDS HAVE BEEN EVALUATED UTILIZING THE FOLLOWING PROCEDURES:

- A. COMPUTING ACCIDENTS AND CASUALTIES ON A PER THOUSAND MAN BASIS TO REFLECT CHANGING STRENGTH LEVELS.
- B. ENSURING POSITIVE AND UNIFORM IDENTIFICATION AND CLASSIFICATION OF THE FULL SPECTRUM OF GROUND ACCIDENTS

PAGE TWO RUMULVA0827 C O N F I D E N T I A L /SPECAT/MARINE CORPS EYES ONLY/EXCL FOR

INFO SIA IDENTIFIABLE CATEGORIES.

- (1) SMALL ARMS (MISAPPLICATION OF FRIENDLY FIRE FROM RIFLES, PISTOLS AND M-79'S)
- (2) SUPPORTING ARMS (MISAPPLICATION OF FRIENDLY FIRE FROM AIR, ARTILLERY AND CREW-SERVED WEAPONS)
- (3) ACCIDENTAL DISCHARGES
- (4) EXPLOSIVE ORDNANCE
- (5) MOTOR VEHICLE
- (6) OPERATIONAL/OCCUPATIONAL

THE CATEGORIES ARE SELF-EXPLANATORY EXCEPT OPERATIONAL/OCCUPATIONAL. THE OPERATIONAL/OCCUPATIONAL CATEGORY REFLECTS THOSE ACCIDENTS THAT DO NOT FALL INTO THE OTHER CATEGORIES, E.G., DROWNINGS, BROKEN LEGS, NERVOUS BREAKDOWNS, SUICIDES, ANIMAL AND SERPENT BITES.

C. ENSURING COMPLETE INFORMATION BY DEVELOPING BOTH THE NUMBER OF ACCIDENTS AND THE NUMBER OF CASUALTIES FOR EACH ACCIDENT.

2. (C) THE DATA BASE FOR 1979 PRESENTED IN THIS MESSAGE IS SOUND. SOME OF THE 1969 FIGURES WERE RECONSTRUCTED BUT ARE BASED ON THE BEST DATA AVAILABLE. ONLY MARINE AND NAVY

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MARINE CORPS EYES ONLY

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PAGE THREE RUMULVAB273 C N F I D S N T I A L/SPECAT/MARINE CORPS  
EYES ONLY/ACI FOR

CASUALTIES ARE REFLECTED IN THE FIGURES FOR BOTH YEARS;  
RECORDS OF VIETNAMESE CASUALTIES ARE KEPT SEPARATELY. ALL  
FIGURES ARE AS OF 30NOV70. THE FIGURES FOR 1969 ARE FOR  
THE ENTIRE YEAR.

2. (C) A SUMMARY OF THE STATUS AND TREND FOR EACH  
CATEGORY FOLLOWS:

A. SMALL ARMS ACCIDENTS: THE SMALL ARMS ACCIDENT RATE  
FOR 1970 IS .400; THE 1969 RATE WAS .368. THE 1970 RATE  
EXCEEDS THAT OF 1969, BUT THE TREND FOR THE LAST THREE  
PERIODS HAS BEEN STEADILY DOWNWARD WITH RATES OF .365,  
.320, AND .160 RESPECTIVELY.

B. SMALL ARMS CASUALTIES: THE SMALL ARMS CASUALTY RATE  
FOR 1970 IS .461; 5 3 1969 RATE WAS .330. THE TREND HAS  
BEEN DOWNWARD FOR THE LAST THREE MONTHS WITH RATES OF  
.242, .180, AND .080 RESPECTIVELY.

C. SUPPORTING ARMS ACCIDENTS: THE SUPPORTING ARMS ACCI-  
DENT RATE FOR 1970 IS .280; THE 1969 RATE WAS .508. THERE  
IS A TRENDSHOWING FAVORABLE RATE DIFFERENCE BETWEEN THE  
TWO YEARS, WITH A REDUCTION FOR 1970 OF ALMOST 45 PERCENT.  
WE ARE CONFIDENT THAT THE RECENTLY INITIATED RESTRICTIVE

PAGE FOUR RUMULVAB273 C N F I D S N T I A L/SPECAT/MARINE CORPS  
EYES ONLY/ACI FOR

FIRES HAVE REPORTED TO YOU IS REFLECTED. WE WILL FURTHER  
REDUCE THESE ACCIDENTS TO AN EVEN LOWER LEVEL.

D. SUPPORTING ARMS CASUALTIES: THE SUPPORTING ARMS  
CASUALTY RATE FOR 1970 IS .410; THE 1969 RATE WAS  
.620. THIS YEAR'S RATE IS ABOUT 65 PERCENT OF LAST  
YEAR'S RATE.

E. ACCIDENTAL DISCHARGE ACCIDENTS: THE ACCIDENTAL  
DISCHARGE ACCIDENT RATE FOR 1970 IS .520; THE 1969 RATE  
WAS .528. THE TREND FOR 1970 HAS BEEN CONSTANT.

F. ACCIDENTAL DISCHARGE CASUALTIES: THE ACCIDENTAL  
DISCHARGE CASUALTY RATE FOR 1970 IS .510; THE 1969 RATE  
WAS .770. THE 1970 RATE IS ABOUT TWO THIRDS THAT OF  
THE RATE FOR LAST YEAR. THE TREND FOR THIS YEAR HAS  
BEEN CONSTANT.

G. EXPLOSIVE ORDNANCE ACCIDENTS: THE EXPLOSIVE ORD-  
NANCE ACCIDENT RATE FOR 1970 IS .700; THE 1969 RATE WAS  
.165. THE TREND IS DOWNWARD WITH A .330 RATE READING  
FOR OCTOBER AND A .060 RATE FOR NOVEMBER.

H. EXPLOSIVE ORDNANCE CASUALTIES: THE EXPLOSIVE ORD-  
NANCE CASUALTY RATE FOR 1970 IS .940; THE 1969 RATE WAS

PAGE 4 OF 4

08J050Z DEC 70

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(A-5)

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PAGE FIVE RUMULVA0327 C O N F I D E N T I A L /SPECAT/MARINE  
CORPS EYES ONLY/EACL FOR

1996. THERE IS NO DISCERNABLE TREND IN THIS CATEGORY.

I. MOTOR VEHICLE ACCIDENTS: THE MOTOR VEHICLE ACCI-  
DENT RATE FOR 1970 IS .639; THE 1969 RATE WAS .776. THE  
MONTHLY RATES ARE ERRATIC WITH A LOW OF .426 IN SEPTEM-  
BER AND A HIGH OF .834 IN MARCH.

J. MOTOR VEHICLE CASUALTIES: THE MOTOR VEHICLE CASUAL-  
TY RATE FOR 1970 IS .489; THE 1969 RATE WAS .446. THE  
1970; RATE IS NINE PERCENT LOWER THAN THAT OF 1969.

K. OPERATIONAL/OCCUPATIONAL ACCIDENTS: THE OCCUPATIONAL/  
OPERATIONAL ACCIDENT RATE FOR 1970 IS 4.037; THE 1969 RATE  
WAS 3.629. THERE IS A DOWNWARD TREND IN THIS CATEGORY  
FOR THE PAST FOUR MONTHS. THE FIGURES FOR 1969 IN THIS  
CATEGORY HAVE BEEN RECONSTRUCTED, BUT ARE FAIRLY SOLID.

L. OPERATIONAL/OCCUPATIONAL CASUALTIES: THE OPERATIONAL/  
OCCUPATIONAL CASUALTY RATE FOR 1970 IS 4.113; THE 1969  
RATE WAS 3.492. SINCE MAY WE HAVE EXPERIENCED A CLASSIC  
DOWNWARD TREND. THE RATE FOR MAY 1970 WAS 5.410 AND THE  
NOVEMBER RATE WAS 3.210.

4. (C) BY COMBINING THE RATES OF ACCIDENTS FOR SMALL ARMS,  
SUPPORTING ARMS, ACCIDENTAL DISCHARGES, EXPLOSIVE ORDNANCE

PAGE SIX RUMULVA0327 C O N F I D E N T I A L /SPECAT/MARINE CORPS  
EYES ONLY/EACL FOR

AND MOTOR VEHICLES WE WERE ABLE TO DETERMINE OUR OVERALL  
RATE FOR 1970 AS 2.946; THAT RATE COMPARES FAVORABLE WITH  
A 2.952 RATE FOR 1969; THIS REPRESENTS A 16 PERCENT  
REDUCTION.

5. (C) IN LIKE MANNER THE COMBINED CASUALTY RATE FOR THE  
SAME CATEGORIES OF 3.228 FOR 1970 IS LESS THAN THE 3.634  
FOR 1969. THIS REPRESENTS A 17 PERCENT REDUCTION.

6. (C) THE DIVISION IS MAKING POSITIVE STRIDES AND  
WITNESSING MEASURABLE SUCCESS IN ITS GROUND SAFETY PRO-  
GRAM. EACH ACCIDENT IS A TRAGEDY, BUT ADDITIONAL HARD  
WORK AT ALL LEVELS OF COMMAND WILL CONTINUE TO BRING THE  
RATES FOR ACCIDENTS AND CASUALTIES DOWN. BEST REGARDS

02-4

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PAGE 3 OF 3

080850Z DEC 70

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(A-5)

# HEADQUARTERS MARINE AMPHIBIOUS FORCE

**CONFIDENTIAL**

III MAR FORM 5216 (REV 8-69)

OPERATION CODE X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			FROM ADMN EMFPA C SERIAL NO./CONTROL DATE 090315		DATE 9 DEC 70					
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT				
			IN	OUT		LITGEN W.K. JONES WESTPAC VISIT 5-12 JAN 70				
2	CG	I			[Signature]	REMARKS <div style="border: 1px solid black; padding: 5px; margin-top: 10px;">                     DISPOSITION:  <input type="checkbox"/> Retain for ____ months.  <input type="checkbox"/> Destroy after routing.                      Return for permanent retention.                 </div> <table border="1" style="width: 100%; margin-top: 10px;"> <tr> <td style="width: 50%;">Section</td> <td style="width: 50%;">Signature</td> </tr> <tr> <td> </td> <td> </td> </tr> </table> <p style="margin-top: 20px;">COPY # 2 BGen Justice file</p>	Section	Signature		
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1	DCG	I			[Signature]					
3	C/S	I			[Signature]					
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	DCS PLANS									
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(USE REVERSE FOR ADDITIONAL SPACE)

A-6

**CONFIDENTIAL**

# HEADQUARTERS MARINE AMPHIBIOUS FORCE

**CONFIDENTIAL**

III MAR FORM 5216 (REV 8-69)

OPERATION CODE X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			FROM CG FIRST MARDIV		DATE 10Dec70	
			SERIAL NO./CONTROL DATE 101005Z	COPY NO. <u>1</u> OF <u>4</u> COPIES RECD.		
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
2	CG	<del>CG</del>			<i>[Signature]</i>	MCEO - Visit of Dr. CURTIS W. TARR Director, Selective Service
	DCG					
1	C/S	<del>C/S</del>			<i>[Signature]</i>	REMARKS
3	DC/S	<del>DC/S</del>				
	DCS PLANS					DISPOSITION:  <input type="checkbox"/> Retain for _____ months. <input type="checkbox"/> Destroy after routing.  Return for permanent retention.
	DEP CORDS					
	DSA ICTZ					
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	TCC					
	SGT MAJ					

Copy # 2 CG'S FILE

(USE REVERSE FOR ADDITIONAL SPACE)

A-7

**CONFIDENTIAL**

MCEO

CONFIDENTIAL

SPECAT

DE RUMULVAI05A 344 385-1444--RUMOMPA  
ZNY AAAAA

RUMOMPA -T- CG FMPCG  
RUMONPA -T- CG III OAF  
P 121045Z DEC 77  
FM CG FIRST MARDIV  
TO RUMOMPA/CG FMPCG  
INFO RUMONPA/CG III OAF  
BT

"EXCLUSIVE"

CONFIDENTIAL //NOFORN//  
SPECAT/MARINE CORPS EYES ONLY//EXCLUSIVE FOR LTGEN JONES  
INFO LTGEN MCCOY/CHRON FROM CG III OAF//DELIVER  
DURING WORKING HOURS ONLY  
VISIT OF DR. CURTIS W. TARR, DIRECTOR, SELECTIVE SERVICE  
1. (C) WE HAD A PLEASANT VISIT YESTERDAY WITH DR.  
CURTIS W. TARR, DIRECTOR OF SELECTIVE SERVICE. THE  
ANNOUNCED PURPOSE OF HIS VISIT WAS TO VISIT WITH YOUNG  
MEN IN MILITARY UNIFORM SO THAT I MIGHT HAVE A BETTER  
FEEL FOR THE CIRCUMSTANCES OF MILITARY SERVICE IN THE  
COMBAT ZONE AND IN TODAY'S ENVIRONMENT BEFORE I MAKE MY  
APPEARANCE BEFORE THE CONGRESS IN THE FORTHCOMING  
SESSION WHICH WILL BE CALLED UPON TO EXTEND THE SELECTIVE  
SERVICE LAW. HE WAS TO VISIT INFANTRY AND RECON-  
NAISSANCE UNITS IN THE 1ST MARINE DIVISION. ACCORDINGLY,

PAGE TWO RUMULVAI05A CONFIDENTIAL SPECAT//NOFORN//EXCLUSIVE//BT  
WE HAD PLANNED A SCHEDULE TO INCLUDE VISITS TO  
RECON BN, OF 27TH PSB RYLER AND CG BALDY, BUT WITH RAIN  
AND RESTRICTED VISIBILITY WE SWITCHED TO THE FOUR  
WEATHER PLAN.

2. (C) DR. TARR ARRIVED FROM WASH DC ABOUT 1440, I  
MET WITH HIM BRIEFLY, ALONG WITH THE ADC AND THE C-1,  
AND GAVE HIM A BRIEF SUMMARY OF THE DIVISION'S EXPERI-  
ENCES, PRESENT STRENGTH AND POSTURE.

3. (C) ESCORTED BY THE ADC AND C-1 HE THEN PROCEEDED  
TO THE RECON BN C. P. CAMP WHERE, AFTER BEING MET BY THE  
CO, HE VISITED IN PRIVATE AT HIS OWN REQUEST WITH THE  
MEMBERS OF A RECON TEAM. THE VISIT WAS LENGTHY AND WE  
MADE NO EFFORT TO HOLD HIM TO A FIXED PRE-PLANNED  
SCHEDULE. HE WAS OBVIOUSLY IMPRESSED AND PLEASED WITH  
THE INTERCHANGE HE HAD WITH THE RECON TEAM.

4. (C) JED DUVAL AND A CBS CAMERA CREW AND TERRY  
WOLKERSTORFER, AN AP CORRESPONDENT, THEN INTERVIEWED  
HIM. THE ATTITUDE OF THE PRESS SEEMED VERY FRIENDLY.

5. (C) THE PARTY NEXT PROCEEDED TO THE 1ST MARINES  
BASE CAMP WHERE DR. TARR MET WITH A RIFLE PLATOON

PAGE 1 OF 2

121045Z DEC 77

CONFIDENTIAL

MARINE CORPS EYES ONLY

MCEO

COPY 1 OF 4 COPIES

(A-7)

MCEO

PAGE THREE RUMULVA1094 C O N F I D E N T I A L SPECIAL/PCCEA/  
EXCLUSIVE FOR

STANDING BY AS A QUICK REACTION FORCE. THIS MEETING  
WAS HELD IN THE ENLISTED CLUB, AND HAD SOMETHING OF THE  
ATMOSPHERE OF A RECEPTION, WITH THE MARINES DRINKING  
COFFEE AND SOFT DRINKS. IT WAS LESS SATISFACTORY FROM  
DR. TARR'S POINT OF VIEW BECAUSE IT DID NOT ALLOW THE  
UNFILTERED EXPRESSION OF OPINIONS WHICH HE SEEMED TO  
DESIRE.

6. (C) THE PARTY NEXT WENT TO THE 11TH ME BN WHERE  
THE COMMANDING OFFICER HAD ABOUT 50 MARINES WAITING TO  
MEET WITH DR. TARR IN THE ENLISTED MENS CLUB. DR. TARR  
QUICKLY AND TACTFULLY REDUCED HIS GROUP TO 6 MARINES  
WITH WHOM HE THEN MET IN PRIVATE. THE VISIT WITH 11TH  
ME BN ENDED ABOUT 1730 AND THE PARTY PROCEEDED TOWARD  
XKIV CORPS BY VEHICLE.

7. (C) DR TARR, THROUGHOUT THE VISIT, WAS FRIENDLY  
CANDID AND REMARKABLY PERCEPTIVE. FOR EXAMPLE, IN THE  
DRIVE BACK TO XKIV CORPS HE DISCUSSED IN SOME DETAIL  
THE DIFFERENCES DISTINGUISHING THE RECON MARINE, THE  
INFANTRY MARINE, AND THE MOTOR TRANSPORT MARINE. IN  
OTHER WORDS, HE PROMPTLY PUT ALL THE PEGS IN THE

PAGE FOUR RUMULVA1094 C O N F I D E N T I A L SPECIAL/PCCEA/  
EXCLUSIVE FOR  
OVERDOT HOLE, AND RECOGNIZED THE SPREAD OF PROFESSIONAL-  
ISM EXISTING IN A RECONNAISSANCE VIS-A-VIS A MOTOR  
TRANSPORT UNIT. MOREOVER, IN MY OPINION, HIS VISIT WAS  
MEANINGFUL BECAUSE IT GAVE HIM AN INSIGHT INTO, OR MORE  
LIKELY CONFIRMED A PREVIOUSLY HELD UNDERSTANDING OF,  
THE ATTITUDES AND APETITES OF YOUNG MARINES IN VIETNAM  
TODAY, AND HOW THESE MAY VARY FROM COMBAT SERVICE SUPPORT  
UNITS TO THOSE ACTIVELY ENGAGED IN COMBAT ON A DAILY  
BASIS. BEST REGARDS.

BP-4

BT

UNSPOR

PAGE 2 OF 2

171054 DEC 70

UNCLAS

MARINE CORPS EYES ONLY

MCEO

A-7

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**UNCLASSIFIED**

III MAF FORM 5216 (REV 8-62)

X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			OPERATION CODE FROM SERIAL NO./CONTROL DATE		DATE COPY NO. 2 OF 4 COPIES REC'D	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
2	CG	F				REMARKS S/S NOTE: STAFF does NOT HOLD ret a. R
1	DCG	F				
3	C/S	F				
	DC/S	F		11/15		
	DCS PLANS					
	DEP. CORDS					
	DSA ICTZ					
	S/S	X	12-14	12-14	R B	
	G-1					
	G-2	F			Has Copy	
	G-3	I			Has Copy # 3	
	G-4	A			Has Copy # 4	
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	G-6					
	ADJ					
	AWARDS					
	CAP					
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	SGT MAJ					

(USE REVERSE FOR ADDITIONAL SPACE)

A-8

SEE INSTRUCTIONS ON REVERSE

**UNCLASSIFIED**

**THIS CORRESPONDENCE WILL BE ASSIGNED A FILE NUMBER AS LISTED BELOW:**

**FILE NUMBER** \_\_\_\_\_

<b>ACTION SECTION WILL COMPLETE</b>	
ACTION COMPLETED ON:	
RETAINED BY	SECTION
DATE	SIGNATURE AND RANK

140250Z ZYH ZFF-4 ZFF-1  
FM LIG SUTHERLAND CG XXIV CORPS  
TO MG ARMSTRONG CG III MAF  
MG WIDDECKE CG 1ST MAR DIV  
MG ARMSTRONG CG FMAW  
MG BALDWIN CG 2ND INF DIV  
MG HENNESSEY CG 101ST ABN DIV  
BG JONES CG FLC  
ZEN/BG JACKSON DSA I CORPS  
ZEN/BG SWEENEY CG USASUPCOM DNG  
ZEN/BG MEYER CG XXIV CORPS ARTY  
ZEN/MR LAZAR DEPCORDS  
ZEN/COL BETHEA CO 67TH MED GP  
ZEN/COL PERRY CO 366TH TFW  
ZEN/CAPT HORN CO NSF DNG  
ZEN/COL MC INTYRE CO 45TH ENGR GP  
ZEN/COL LOWRY CO 12TH SIG GP  
ZEN/LTC WILSON CO 212TH AVN BN  
ZEN

*TOR 1/1/74*  
*12-70/AF*

UNCLAS F E I O FONO DNG 2390 EYES ONLY

SUBJECT: CONTROL OF WEAPONS, AMMUNITION AND GRENADES

A. CG, XXIV CORPS LTR AVII-GCO OF 30 SEP 1970

1. REFERENCE A CITED THE UNACCEPTABLE INCIDENTS OF ACCIDENTAL/ DELIBERATE DISCHARGE OF WEAPONS AND DETONATION OF GRENADES. REFERENCE ALSO SET FORTH MY GUIDELINES AND DESIRES IN RESPECT TO POSITIVE, AGGRESSIVE MEASURES EXPECTED TO BE IMPLEMENTED FOR THE CONTROL OF THIS SERIOUS AND COMPLETELY UNACCEPTABLE SITUATION.
2. SINCE 1 OCTOBER THERE HAVE BEEN THIRTY-FOUR (34) REPORTED INCIDENTS INVOLVING GRENADES WITHIN MRI. IT IS NOTED WITH DEEP CONCERN THAT THIS REPRESENTS AN INCREASE OF 12 INCIDENTS OVER THOSE REPORTED DURING THE TEN-WEEK PERIOD PRIOR TO MY LETTER.
3. NO RECOGNIZABLE PATTERN OF EMPLOYMENT OR MOTIVE HAS BEEN IDENTIFIED. THOSE INCIDENTS WHICH APPEAR TO HAVE BEEN THE RESULT OF DELIBERATE ACTION INVOLVE NUMEROUS METHODS. GRENADES HAVE BEEN PLACED IN VEHICULAR AND AIRCRAFT FUEL TANKS; CONFIGURED AS BOOBY TRAPS IN SHOWERS, LATRINES, BILITS AND VEHICLES; AND WITH

INCREASING FREQUENCY, THROWN TO EXPLODE NEAR INDIVIDUALS AND GROUPS. THE TARGETS OF THESE ACTIONS HAVE INCLUDED MILITARY PERSONNEL OF THE LOWER RANKS, AS WELL AS OFFICERS AND NONCOMMISSIONED OFFICERS.

4. THE CONTINUATION OF THIS TREND CANNOT, AND WILL NOT, BE TOLERATED. THE HALTING OF THIS TREND IS SOLELY CONTINGENT UPON THE COMMANDER'S ENFORCEMENT OF STRICT AND POSITIVE CONTROL OF WEAPONS, AMMUNITION AND GRENADES AT ALL ECHELONS.

5. IMMEDIATE, DETAILED AND VIGOROUS MEASURES WILL BE INITIATED TO CONTROL AND ACCOUNT FOR THESE ITEMS AT EVERY LEVEL. IT IS THE RESPONSIBILITY OF EVERY COMMANDER, OFFICER AND NON-COMMISSIONED OFFICER TO ENSURE THAT BILLETING SPACES, WORKING AREAS, BUNKERS, VEHICLES, ETC., ARE THOROUGHLY AND FREQUENTLY INSPECTED; THAT STORAGE, ISSUE AND ACCOUNTABILITY PROCEDURES ARE STRICTLY ENFORCED; AND THAT ONLY THE TYPE AND QUANTITY OF WEAPONS, AMMUNITION, AND GRENADES COMMENSURATE WITH THE IMMEDIATE MISSION ARE ISSUED TO TROOPS.

SSO NOTE: DELIVER DURING NORMAL DUTY HOURS.

(A-8)

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**CONFIDENTIAL**

III MAR FORM 5216 (REV 8-69)

OPERATION CODE			FROM		DATE					
X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			COMNAVFORV		14Dec70					
			SERIAL NO./CONTROL DATE		COPY NO. 1 OF 4 COPIES REC'D.					
			140210							
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT				
			IN	OUT						
	CG					Personal For LtGen MCCUTCHEON from King				
	DCG				J					
1	C/S	F				REMARKS				
	DC/S									
	DCS PLANS					DISPOSITION:  <input type="checkbox"/> Retain for _____ months. <input type="checkbox"/> Destroy after routing.  Return for permanent retention.				
	DEP CORDS									
	DSA ICTZ					<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <th style="width: 50%;">Section</th> <th style="width: 50%;">Signature</th> </tr> <tr> <td> </td> <td> </td> </tr> </table>	Section	Signature		
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	SGT MAJ									

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A-9

(USE REVERSE FOR ADDITIONAL SPACE)

**CONFIDENTIAL**

**CONFIDENTIAL**

RTTCZYUW RUMUGKA0012 3480156-CCCC--RUMDPA.  
ZNY CCCCC  
R 140210Z DEC 70 ZFF-4  
FM COMNAVFORV  
TO RUMDPA/CG III MAF  
BT

13 DEC 10 11 3

C O N F I D E N T I A L

PERSONAL FOR LGEN MCCUTCHEON FROM KING

1. (C) DISMAYED TO HEAR OF YOUR ILLNESS. PLEASE ACCEPT MY BEST WISHES AND THOSE OF ALL USN AND USMC PERSONNEL OF NAVFORV FOR A SPEEDY RESTORATION TO FULL HEALTH, AND CONTINUED SUCCESS IN THE CORPS.

2. (U) WARMEST REGARDS.

GP-4

BT

#0012

NNNN

IN 03112/348-70 /ACK

140210Z Dec 70

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**SECRET**

III MAF FORM 5216 (REV 8-69)

OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE			FROM CG FIRST MARI DIV		DATE 151000 Dec 1970													
			SERIAL NO / CONTROL DATE		COPY NO / OF 4 COPIES REC'D													
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT												
			IN	OUT														
2	CG	I				CONVENING AUTHORITY ACTION, CASE OF U.S.V. SCHWARTZ (F)												
	DCG																	
1	C/S	I				REMARK:												
3	DC/S	I	12/17															
	DCS PLANS					<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <th colspan="2">DISPOSITION</th> </tr> <tr> <td><input type="checkbox"/></td> <td>RETAIN FOR ___ MONTHS</td> </tr> <tr> <td><input type="checkbox"/></td> <td>DESTROY AFTER ROUTING</td> </tr> <tr> <td><input type="checkbox"/></td> <td>RETURN FOR PERMANENT RETENTION</td> </tr> <tr> <th>SECTION</th> <th>SIGNATURE</th> </tr> <tr> <td> </td> <td> </td> </tr> </table>	DISPOSITION		<input type="checkbox"/>	RETAIN FOR ___ MONTHS	<input type="checkbox"/>	DESTROY AFTER ROUTING	<input type="checkbox"/>	RETURN FOR PERMANENT RETENTION	SECTION	SIGNATURE		
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<input type="checkbox"/>	DESTROY AFTER ROUTING																	
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(USE REVERSE FOR ADDITIONAL SPACE)

A-10

SEE INSTRUCTIONS ON REVERSE

**SECRET**

WITHDRAWN MATERIALS  
"OUT CARD"

DESCRIPTION of WITHDRAWN MATERIALS:

Collection Title: III MAF Incoming Maps 7 Dec 70-14 Jan 71

PC Number: \_\_\_\_\_

Location: Folder, Drawer M2

Box Number: \_\_\_\_\_

Folder Title: \_\_\_\_\_

Photo Number: \_\_\_\_\_

Description of Item: Referral 2 1510008 Dec 70

THESE MATERIALS HAVE BEEN SIGNED OUT TO:

Name/Rank: \_\_\_\_\_

Unit: \_\_\_\_\_

Address: \_\_\_\_\_

Phone Number: \_\_\_\_\_

Date: \_\_\_\_\_

Purpose: \_\_\_\_\_

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**SECRET**

III MAF FORM 5216 (REV 8-69)

OPERATION CODE			FROM CG FIRST MARDIV		DATE 151001 Dec 1970
X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE			SERIAL NO / CONTROL DATE		COPY NO / OF 4 COPIES REC'D
ROUTE	SECTION	CODE	DATE		INITIAL
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2	CG	F			OK
	DCG				
1	C/S	F			
3	DC/S	F		12/12	
	DCS PLANS				
	DEPCORDS				
	DSA ICTZ				
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	TCC				
	SGT MAJ				

SUBJECT  
CONVENING AUTHORITY ACTION,  
CASE OF U. S. VS GREEN (S)

REMARK:

**DISPOSITION**

RETAIN FOR \_\_\_ MONTHS

DESTROY AFTER ROUTING

RETURN FOR PERMANENT RETENTION

SECTION	SIGNATURE

PAO Info Has Copy #4

(USE REVERSE FOR ADDITIONAL SPACE)

SEE INSTRUCTIONS ON REVERSE

**SECRET**

A-11

WITHDRAWN MATERIALS  
"OUT CARD"

DESCRIPTION of WITHDRAWN MATERIALS:

Collection Title: III MAF Incoming Msgs 7 Dec 70 - 14 Jan 71

PC Number: \_\_\_\_\_

Location: Folder, Drawer M2

Box Number: \_\_\_\_\_

Folder Title: \_\_\_\_\_

Photo Number: \_\_\_\_\_

Description of Item: Referral 3 151001Z Dec 70

THESE MATERIALS HAVE BEEN SIGNED OUT TO:

Name/Rank: \_\_\_\_\_

Unit: \_\_\_\_\_

Address: \_\_\_\_\_

Phone Number: \_\_\_\_\_

Date: \_\_\_\_\_

Purpose: \_\_\_\_\_

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**SECRET**

III MAF FORM 5216 (REV 8-69)

OPERATION CODE X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE			FROM CG FIRST MARFIV		DATE 170130 DEC 1970													
			SERIAL NO / CONTROL DATE 170130		COPY NO / OF 4 COPIES REC'D													
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT												
			IN	OUT														
2	CG	I			QJ	STATUS OF CAPTAINS												
	DCG																	
1	C/S	I				REMARK												
3	DC/S	I	12/19		MM													
	DCS PLANS					<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <th colspan="2">DISPOSITION</th> </tr> <tr> <td><input type="checkbox"/></td> <td>RETAIN FOR ___ MONTHS</td> </tr> <tr> <td><input type="checkbox"/></td> <td>DESTROY AFTER ROUTING</td> </tr> <tr> <td><input type="checkbox"/></td> <td>RETURN FOR PERMANENT RETENTION</td> </tr> <tr> <th>SECTION</th> <th>SIGNATURE</th> </tr> <tr> <td> </td> <td> </td> </tr> </table>	DISPOSITION		<input type="checkbox"/>	RETAIN FOR ___ MONTHS	<input type="checkbox"/>	DESTROY AFTER ROUTING	<input type="checkbox"/>	RETURN FOR PERMANENT RETENTION	SECTION	SIGNATURE		
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	TCC																	
	SGT MAJ																	

12/25

A-12

(USE REVERSE FOR ADDITIONAL SPACE)

SEE INSTRUCTIONS ON REVERSE

**SECRET**

MCEO

SECRET

SPECAT

DE RUMULVA1799 3510130Z-SSSI--RUMHFMA RUMOMPA.

INFO SSSNS

PLC -T- CG III MAF

R 170130Z DEC 70

FM CG FIRST MARDIV

TO RUMHFMA/CG FMFPAC

INFO RUMOMPA/CG III MAF

BT

SECRET SPECAT/MARINE CORPS EYES ONLY/EXCLUSIVE FOR  
LIGEN JONES INFO MAJGEN ARMSTRONG FROM MAJGEN  
WIDDECKE/DELIVER DURING WORKING HOURS ONLY.

EXCLUSIVE

STATUS OF CAPTAINS

1. (S) DURING YOUR TELECON TO ME ON SATURDAY 12 DEC, THE SUBJECT  
OF COMPANY COMMANDERS, IN A PARTICULAR CASE, WAS DISCUSSED  
BRIEFLY; ABOUT THE SAME TIME, I WAS BRIEFED ON THE OVERALL  
OFFICER SITUATION, AND IN PARTICULAR OUR SHORTAGE OF CAPTAINS.  
IN CONSEQUENCE, I THOUGHT IT WOULD BE DESIREABLE TO INFORM YOU  
PERSONALLY ON WHERE WE STAND ON CAPTAINS AS COMPANY/BATTERY  
COMMANDERS.

2. (S) AS OF 15 DEC, WE WERE 52 CAPTAINS BELOW THE AUTHORIZED  
MANNING LEVEL; AND, AS A MATTER OF FACT, OVERALL WERE SHORT A  
TOTAL OF 40 OFFICERS.

MANNING LEVEL (CAPTAINS)

183.

PAGE TWO RUMULVA1799 SECRET/SPECAT/MCEO

ON ROLLS

151

SHORTAGE

52

PROJECTED GAINS AND NET LOSSES THROUGH END JANUARY 1971

WILL REDUCE THE SHORTAGE TO 47. COMPLETE INFORMATION ON GAINS  
IN FEBRUARY IS NOT YET AVAILABLE, HOWEVER, IT IS KNOWN THAT THE  
DIVISION WILL EXPERIENCE A LOSS OF AT LEAST 30 CAPTAINS DURING  
FEBRUARY. ELEVEN CAPTAINS WILL COMPLETE THEIR TOURS AND 19  
TEMPORARY OFFICERS WILL REVERT ON 28 FEBRUARY. ADMINISTRATIVE  
AND CASUALTY LOSSES WILL, OF COURSE, FURTHER ERODE THE SITUATION  
DURING THE JANUARY-FEBRUARY TIME FRAME.

3. (S) NEITHER THE CURRENT NOR THE PROJECTED STATISTICS PORTRAY  
AN ACCURATE PICTURE OF THE IMPACT OF THE SHORTAGES ON BOTH  
THE COMMAND AND THE STAFF POSITIONS REQUIRING THE EXPERIENCE  
LEVEL NORMALLY ASSOCIATED WITH THE GRADE OF CAPTAIN. ADDITIONALLY,  
THE PURELY NUMERICAL SHORTAGE IS COMPOUNDED BY THE FACT THAT  
IT HAS BEEN NECESSARY TO ASSIGN CERTAIN CAPTAINS TO FILL CRITICAL  
BILLETS, SUCH AS LIAISON OFFICERS, S-5S, AND COC WATCH STANDERS,  
NOT PROVIDED FOR WITHIN THE AUTHORIZED MANNING LEVEL. AS A  
RESULT, THE DIVISION IS EXPERIENCING A SITUATION WHEREIN 21  
OF THE COMPANIES AND BATTERIES ARE COMMANDED BY LIEUTENANTS

PAGE 1 OF 2

170130Z DEC 70

COPY 1 OF 4 COPIES

SECRET

MARINE CORPS EYES ONLY

MCEO

A-12

MCEO

PAGE THREE RUMULVAI799 S E C R E T/SPECAT/MCEO  
VICE CAPTAINS. IN 3 CASES, THE CAPTAIN ASSIGNED TO A HEADQUARTERS  
COMPANY/BATTERY IS ALSO ASSIGNED TO A STAFF BILLET AS AN ADDITIONAL  
DUTY.

	NUMBER OF COMPANIES/ BATTERIES IN DIVISION	NUMBER COMMANDED BY LIEUTENANTS
RIFLE COMPANY	24	7
RECONNAISSANCE COMPANY	3	3
MOTOR TRANSPORT COMPANY	6	3
ENGINEER COMPANY	4	2
FIRING BATTERIES	11	2
HEADQUARTERS COMPANIES/BATTERIES	17	7
SERVICE COMPANY	1	1
TOTALS	66	21

ALTHOUGH THE LIEUTENANTS ASSIGNED AS COMPANY AND BATTERY COMMANDERS  
ARE DOING A COMMENDABLE JOB, THERE IS LITTLE DOUBT THAT THE ADDED  
EXPERIENCE AND MATURITY THAT WOULD BE GAINED BY ASSIGNMENT  
OF A CAPTAIN WOULD IMPROVE THE EXISTING SITUATION.

4. (D) THE IMPACT OF THE OVERALL SHORTAGE OF CAPTAINS IS FURTHER  
COMPOUNDED BY SPECIFIC MOS DEFICIENCIES WHICH DICTATE THAT  
MAJOR/CAPTAINS/LIEUTENANTS BE ASSIGNED TO IMPORTANT STAFF

PAGE FOUR RUMULVAI799 S E C R E T/SPECAT/MCEO  
CAPTAINS BILLETS WITHOUT THE REQUISITE EXPERIENCE FOR THE  
ASSIGNMENT. THE BEST EXAMPLES OF THIS ARE:

OCCUPATIONAL FIELD	ML REQUIREMENT	ON ROLLS
INTELLIGENCE (8202)	11	4
COMMUNICATIONS (2502)	13	8
DISBURSING (3402)	3	1
ARTILLERY (0302/0305)	20	10

5. (D) THE NEXT MATTER RELATED TO OUR CONVERSATION ON 12 DECEMBER  
CONCERNS THE QUALITY OF THE CAPTAINS THAT HAVE RECENTLY SERVED  
WITH OR THAT ARE NOW SERVING WITH THE DIVISION. IT IS WELL  
ESTABLISHED THAT THEY ARE AN EXCEPTIONALLY ABLE GROUP AND  
HAVE PERFORMED IN A GENERALLY EXCELLENT FASHION. THEY CONSISTENTLY  
DISPLAY A HIGH DEGREE OF PROFESSIONAL KNOWLEDGE, MOTIVATION,  
INITIATIVE, AND DEDICATION. I AM MOST PROUD OF THESE FINE  
YOUNG MEN AND ONLY WISH MORE OF THE SAME CALIBER AND POTENTIAL  
WERE AVAILABLE TO US IN FMFPAC, OF COURSE, ANYTHING ADDITIONALLY  
YOUR HEADQUARTERS MIGHT BE ABLE TO DO IN THIS REGARD WILL BE  
DEEPLY APPRECIATED.

BEST REGARDS.

GP-4

BT

1799

PAGE 2 OF 2

170130Z DEC 70

MARINE CORPS EYES ONLY

MCEO

A-12

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**CONFIDENTIAL**

III MAR FORM 5216 (REV 8-69)

<b>OPERATION CODE</b> X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			<b>FROM</b> CG FIRST MARDIV		<b>DATE</b> 17 Dec 1970					
			<b>SERIAL NO./CONTROL DATE</b> 170828	<b>COPY NO.</b> 1 <b>OF</b> 4 <b>COPIES RECD.</b>						
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT				
			IN	OUT						
2	CG	F				A STUDY ON LESSONS LEARNED				
	DCG									
1	C/S	I				<b>REMARKS</b>  <div style="border: 1px solid black; padding: 5px;"> <b>DISPOSITION:</b>   <input type="checkbox"/> Retain for ____ months.  <input type="checkbox"/> Destroy after routing.                       Return for permanent retention.                 </div> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 5px;"> <tr> <th style="width: 50%;">Section</th> <th style="width: 50%;">Signature</th> </tr> <tr> <td> </td> <td> </td> </tr> </table>	Section	Signature		
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2	DC/S	I		12/18						
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	DEP CORDS									
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	SGT MAJ									

(USE REVERSE FOR ADDITIONAL SPACE)

A-13

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**MCEO**

SPECAT

ZNY AAAAA 1854 35 12828

R.C-T - FMFPAC  
170828Z DEC 70  
FM CG FIRST MARDIV  
TO RUMOMPA/CG FMFPAC  
RUMOMPA/CG III MAF  
BT

**"EXCLUSIVE"**

CONFIDENTIAL//NOFORN

SPECAT MARINE CORPS EYES ONLY/EXCLUSIVE FOR LTJEN JONES  
INFO MAJGEN ARMSTRONG FROM MAJGEN WIDDECKE. DELIVER  
DURING WORKING HOURS ONLY.

1. (C) DURING THE MARINE CORPS INVOLVEMENT IN THIS WAR  
A VAST AMOUNT OF KNOWLEDGE, EXPERIENCE AND "LESSONS  
LEARNED" HAVE BEEN ACCUMULATED WHICH, IF PROPERLY DOCU-  
MENTED AND UNDERSTOOD, COULD CONTRIBUTE IMMEASURABLE TO  
THE CORPS IN THE POST-VIETNAM WAR YEARS. THIS WHOLE AREA  
OF PROFESSIONAL KNOWLEDGE AND EXPERIENCE HAS BEEN PARTIC-  
ULARLY HIGHLIGHTED THESE PAST SEVERAL MONTHS BY THE  
COMMANDANT'S AND YOUR DIRECTIVES ON PROFESSIONALISM AND  
THE REPORTS REQUIRED ON WHAT IS BEING DONE IN EACH OF THE  
MAJOR COMMANDS. ON THE OTHER HAND, AS WE ALL KNOW TOO  
WELL, SOME NONPROFESSIONAL OR BAD HABITS AND PROCEDURES

PAGE TWO RUMUVA CTR CONFIDENTIAL SPECAT NCLG EXCLUSIVE FOR  
HAVE BEEN ADOPTED AND ACCEPTED BY SOME MARINES WHICH, IF  
THEY CONTINUE, WILL BE TO OUR DETRIMENT. A LOT OF WORK  
MAY HAVE ALREADY BEEN DONE ON THIS, BUT DURING THE NEXT  
SIX MONTHS MAY BE THE PROPER TIME TO PUT ALL OF THESE  
THINGS TOGETHER IN A HIGHLY PROFESSIONAL "LESSONS LEARNED"  
STUDY FOR THE FUTURE BENEFIT OF ALL OF US IN THE FLEET  
MARINE FORCES.

2. (C) IT IS BELIEVED DESIRABLE TO CONSIDER CONVENING  
AT FMFPAC LEVEL, WITH APPROPRIATE REPRESENTATION FROM  
ALL MAJOR PAC COMMANDS IN A SYMPOSIUM AT SOME CONVENIENT  
PLACE IN EITHER MID-PAC OR WEST PAC TO EVALUATE, RECORD,  
DOCUMENT AND SUBMIT TO CG FMFPAC FOR APPROVAL, A STUDY ON  
"LESSONS LEARNED" SO THAT WE CAN PROPERLY USE ALL OF THE  
FINE THINGS THAT WE HAVE LEARNED, RELEARNED, AND DEVELOPED,  
AND AT THE SAME TIME STRIVE TO GET RID OF THE NONPROFES-  
SIONAL HABITS AND PROCEDURES WHICH HAVE BEEN PERMITTED  
TO GROW. FOR EXAMPLE, ONE AREA THAT NEEDS A HARD LOOK  
IS HOW WE HANDLE OUR MOST VALUABLE ASSET: THE MARINE;  
ONE SUCH AREA WOULD BE AN EXAMINATION OF THE INDIVIDUAL  
REPLACEMENT CONCEPT AS OPPOSED TO TRANSPLACEMENT BATTAL -

Page 102

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**"MCEO"**

CONFIDENTIAL

"EXCLUSIVE"

"MCEO"

SPECAT

PAGE THREE RUMJL VA 1854 CONFIDENTIAL SPECAT MCEO EXCLUSIVE FOR  
IONS AND SQUADRONS.

3. (U) IF SUCH A CONFERENCE IS CONVENED, THE REPRESENTATION  
SHOULD PROBABLY INCLUDE BOTH JUNIOR AND SENIOR OFFICERS  
AND APPROPRIATE NONCOMMISSIONED OFFICERS, WITH CLOSE  
GUIDANCE, SUPERVISION AND MONITORING BY A GENERAL OFFICER  
FROM YOUR HEADQUARTERS. TO BEST DO THE JOB AS I SEE IT,  
THIS WOULD BE A WORKING CONFERENCE WITH THE CONFEREES  
FULLY PREPARED BEFORE THEY ARRIVE AND, WHILE AT THE  
CONFERENCE, SPENDING MOST OF THEIR TIME WITH "PENCIL IN  
HAND". IN THE EVENT YOU CONSIDER SUCH A CONFERENCE  
DESIRABLE AND FEASIBLE, THIS HEADQUARTERS WOULD, OF  
COURSE, BE GLAD TO PARTICIPATE ENTHUSIASTICALLY.

BEST REGARDS M

GP-4  
BT

1854

Page 2 of 2

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"MCEO"

# HEADQUARTERS MARINE AMPHIBIOUS FORCE

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III MAR FORM 5216 (REV 8-69)

OPERATION CODE X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			FROM <b>GEN ABRAMS</b>		DATE <b>21 DEC 70</b>					
			SERIAL NO./CONTROL DATE <b>O 210558Z DEC 70</b>		COPY NO. <b>2</b> OF <b>4</b> COPIES REC'D.					
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT				
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<b>2</b>	CG	<b>Z</b>		<b>12/21</b>	<b>[Signature]</b>	<b>RACIAL TENSION</b>				
	DCG									
<b>3</b>	C/S	<b>E</b>			<b>[Signature]</b>	REMARKS <div style="border: 1px solid black; padding: 5px; margin-top: 10px;">                     DISPOSITION:  <input type="checkbox"/> Retain for ____ months.  <input type="checkbox"/> Destroy after routing.                      Return for permanent retention.                 </div> <table border="1" style="width: 100%; margin-top: 10px;"> <tr> <th style="width: 50%;">Section</th> <th style="width: 50%;">Signature</th> </tr> <tr> <td> </td> <td> </td> </tr> </table> <p style="margin-top: 10px;">                         COPY # 3 CG'S FILE                          G-2 Retained Copy #4                          21 DEC 70, 1730 HRS.                           G-2 returns they are being kept                          informed on Camp Basten problems                          by US Army and NIS per                          counterintelligence staff                          channels                     </p> <p style="margin-top: 10px; text-align: center;">COPY 2 OF 4 COPIES</p>	Section	Signature		
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# HEADQUARTERS MARINE AMPHIBIOUS FORCE

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III MAR FORM 5216 (REV 8-69)

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			SERIAL NO./CONTROL DATE 0 210558Z DEC 70		COPY NO. <u>2</u> OF <u>4</u> COPIES RECD.	
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<u>2</u>	CG	<u>I</u>		<u>12/21</u>	<u>[Signature]</u>	RACIAL TENSION
	DCG					
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	SGT MAJ					

Section	Signature

*COPY # 3 CG'S FILE*  
*G-2 Returned Copy #4*  
*21 DEC 70, 1730 HRS.*

*G-2 informs they are being kept informed on Camp Basten problems by US Army and NIS per counterintelligence staff channels*

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**CONFIDENTIAL**

0 210558Z ZYH ZFF-2 ZFF-5  
FM SFO MACV GEN ABRAMS  
INFO SFO NAVFORV (VADM KING)  
CG III MAF (LTG MCCUTHCHEON)  
AFSSO 7AF (GEN CLAY)  
SFO II SFV (DAVISON)  
0 200350Z ZYH ZFF-4 ZFF-1  
FM LTG MCCAFFREY DCG USARV LBN RVN  
TO GEN ABRAMS MACV SAIGON

CONFIDENTIAL ARV 3646 EYES ONLY  
SUBJ: RACIAL TENSION 870TH TRANSPORTATION TERMINAL  
COMPANY, CG BAXTER DANANG

1. BECAUSE OF A SERIES OF RACIALLY ORIENTED INCIDENTS, CG, XXIV CORPS, AS ZONE COORDINATOR, AND CG DANANG SPT COMD HAV DIRECTED A CORDON AND SHAKE DOWN SEARCH OF THE 870TH TERMINAL TRANSPORTATION COMPANY. SEARCH BEING CONDUCTED BY US AND 1ST MARINE DIV MP UNITS.
2. VARIETY OF WEAPONS AND DRUGS HAV BEEN LOCATED. SEARCH CONTINUES AND ADDITIONAL INFORMATION WILL BE FORWARDED AS

RECEIVED.

NOTE: DELIVER DURING DUTY HOURS  
ABSOLUTE EYES ONLY ADDRESSEE

200  
0015

NNNN

CONFIDENTIAL



1711  
O 210620Z ZYH ZFF-5 ZFF-2  
FM SSO MACV (GEN ABRAMS)  
INFO SSO NAVFORV (VADM KING)  
CG III MAF (LTG MKCUTKHEON)  
AFSSO 7AF (GEN CLAY)  
SSO II FFV (LTG DAVISON)  
O 210020Z ZYH ZFF-6 ZFF-3  
FM LTGMCCAFFREY DCG USARV LONG BINH  
TO GEN ABRAMS COMUSMACV SGN  
GEN WIND DEPCOMUSMACV SGN  
INFO BG VANDE HEY DEP CH OF STAFF MACV SGN  
ZEM

C O N F I D E N T I A L CLOSE HOLD ARV 3656 EYES ONLY  
FOLLOWING MESSAGE IS RETRANSMITTED  
CITE: DNG 2962  
DTG : 202020Z DEC 1970  
FROM: BG SWEENEY CG USASUPCOM DNG RVN  
TO : MG GETTYS CHIEF OF STAFF USARV LBN RVN  
C O N F I D E N T I A L CLOSE HOLD

SUBJECT: RACIAL DISTURBANCE AT CAMP BAXTER

1. THE PURPOSE OF THIS MESSAGE IS TO PROVIDE YOU WITH AN OVERALL REPORT IN PERSPECTIVE OF THE RACIAL DISTURBANCES AT CAMP BAXTER. THIS MESSAGE ALSO OUTLINES ACTION I HAVE TAKEN TO COPE WITH THE SITUATION.
2. AS YOU KNOW, THE SEQUENCE OF EVENTS BEGAN AT CAMP BAXTER APPROXIMATELY 1720 HOURS, 17 DECEMBER 1970, WITH A FIGHT BETWEEN A MILITANT BLACK POWER LEADER AND A CAUCASIAN (HAWAIIAN). A MASS FIGHT INVOLVING SOME 15-20 SOLDIERS ENSUED AND CONCLUDED WHEN A WHITE MAIL CLERK, AUTHORIZED TO POSSESS A .45 CALIBER PISTOL, BROKE AWAY FROM THE FIGHT, SECURED HIS WEAPON, AND FIRED A SHOT INTO THE AIR.
3. AT APPROXIMATELY 1900 HOURS THE SAME EVENING, A GROUP OF BLACK SOLDIERS BEGAN TO CLUSTER AROUND CAMP BAXTER. COLONEL MEERBOTT, THE COMPOUND COMMANDER, REQUESTED THAT AN MP PATROL CONTINGENT COME TO CAMP BAXTER. AT 2045 HOURS, SSG C. A. SMITH, A BLACK OPERATIONS SERGEANT, ARMED FORCES POLICE, DA NANG, CONTACTED THE BLACK MILITANT GROUP. HE REPORTED THAT A GROUP OF APPROXIMATELY 50 BLACKS WERE HEAVILY ARMED WITH KNIVES, PISTOLS, RIFLES, AND GRENADES. HE FURTHER REPORTED THAT THEY WERE VOWED TO DAMAGE LIFE AND PROPERTY AT CAMP BAXTER UNLESS THEIR DEMANDS WERE MET.
4. RECOGNIZING THAT THE SITUATION WAS EXTREMELY CRITICAL, COLONEL MEERBOTT AGREED AT 2145 HOURS TO MEET WITH FOUR REPRESENTATIVES OF THE GROUP. THE SPOKESMEN'S MAIN COMPLAINT CENTERED AROUND THE PLACING OF SP4 WILLY LEE, 870TH TRANSPORTATION COMPANY, IN PRE-TRIAL CONFINEMENT FOR VIOLATION OF ARTICLES 86, 89, 90, 91, 92, AND 128. COLONEL MEERBOTT HAD ON THE PREVIOUS DAY CONSIDERED RELEASING LEE FROM PRE-TRIAL CONFINEMENT SINCE ADDITIONAL INFORMATION HAD INDICATED THAT HE HAD BEEN PROVOKED INTO ASSAULT UPON SP4 CHAVERS.

ASSESSING THE SERIOUSNESS OF THE SITUATION, COLONEL MEERBOTT CALLED LTC GOODMAN, STOCKADE OFFICER, AND ARRANGED FOR THE RELEASE OF SP4 LEE AT 2215 HOURS. AFTER RETURNING LEE TO THE COMPANY AREA, TENSION SUBSIDED AND THE SITUATION REVERTED TO A RELATIVELY NORMAL BUT TENSE STATE. I LATER EVALUATED COLONEL MEERBOTT'S ACTION AND CONCLUDED THAT THERE WOULD HAVE BEEN A HIGH PROBABILITY OF BLOODSHED THAT NIGHT HAD COLONEL MEERBOTT NOT RESPONDED TO THE SITUATION AS HE DID. AT THAT TIME, THE GROUP WAS BASICALLY IRRATIONAL AND MARIJUANA AND DRUG USAGE BY THE GROUP WAS MUCH IN EVIDENCE.

5. ON THE FOLLOWING MORNING, 18 DECEMBER 1970, A SEARCH WAS MADE OF THE CAMP BASVER AREA. IT NETTED AN M-16 RIFLE, 48 NON-ELECTRICAL BLASTING CAPS, A HATCHET, 43 BOTTLES OF OBESITOL, A SYRINGE, AND NUMEROUS LOOSE ROUNDS OF RIFLE AND SHOTGUN AMMUNITION. DURING THE DAY, I FURTHER ASSESSED THE SITUATION AND DISCUSSED THE MATTER WITH MANY PERSONNEL INCLUDING SSG C. A. SMITH OF THE ARMED FORCES POLICE, DA NANG, THE ONE DIRECT CONTACT WITH THE BLACK MILITANT GROUP. I DECIDED NOT TO MOVE IN FORCEFULLY ON THE BLACK GROUP ON THE EVENING OF 18 DECEMBER 1970, BUT TO TAKE THE CALCULATED RISK OF LETTING THE SITUATION HOPEFULLY STABILIZE. AS A PRECAUTION I INCREASED THE MP PATROLS AROUND THE BAXTER AREA AND ARRANGED FOR A MAJOR REACTION FORCE, SHOULD IT PROVE NECESSARY.

6. TROUBLE DID ENSUE DURING THE NIGHT OF 18 DECEMBER 1970 INCLUDING THE CONTINUED GATHERING OF BLACK MILITANT GROUPS, THE THROWING OF TWO GRENADES, AND ONE BURST OF M-16 GUN FIRE INTO THE DOOR OF ONE OF THE BARRACKS. THERE WERE NO INJURIES EXCEPT SUPERFICIAL WOUNDS TO THE APPARENT THROWER OF ONE OF THE GRENADES.

7. IN LIGHT OF THE EVENTS THE PREVIOUS NIGHT, I MADE A FURTHER DETAILED ASSESSMENT OF THE SITUATION ON THE GROUNDS AT CAMP BAXTER ON 19 DEC 70. AFTER TALKING TO COMPANY COMMANDERS, ISG'S, BLACK AND WHITE SOLDIERS IN THE AREA, I DECIDED TO MOVE IN WITH FORCE THAT EVENING TO BE FOLLOWED THE NEXT DAY BY A SEARCH-IN-FORCE TO PREEMPT ANY FURTHER CAPABILITY FOR A MAJOR ARMED CONFRONTATION. I ALSO DECIDED TO IMMEDIATELY RELOCATE ALL IDENTIFIED BLACK AND WHITE MILITANT LEADERS AND TO MAKE APPROPRIATE CHANGES IN WEAK POINTS IN THE COMMAND STRUCTURE.

8. IN CARRYING OUT THIS ACTION, CAMP BAXTER WAS CLOSED ON AN UNANNOUNCED BASIS AT 181500 DECEMBER 1970 AND A THOROUGH SEARCH MADE FOR UNAUTHORIZED PERSONNEL WHO ALLEGEDLY WERE LIVING IN THE AREA. AT 1900 HOURS, I DISPATCHED A FORCE OF 40 MP'S INTO THE BAXTER AREA TO QUELL ANY DISTURBANCE THAT MIGHT OCCUR. THE RULES OF ENGAGEMENT TO WHICH I AGREED INCLUDED THE INTENTIONAL WOUNDING OF ANY ARMED SUBJECT WHO RESISTED APPREHENSION; FURTHER SHOULD ARMED PERSONNEL ATTEMPT TO CAUSE INJURY TO THE MILITARY POLICE OR SUCH PERSONS AS THE MP'S WERE PROTECTING IN THE EXERCISE OF THEIR LAWFUL AUTHORITY, THE MP'S WOULD FIRE UPON SUCH INDIVIDUALS.

9. THESE ENTIRE MATTERS WERE COORDINATED WITH LTG SUTHERLAND INCLUDING SEEKING HIS CONCURRENCE IN THE AFOKEMENTUONED RULES OF ENGAGEMENT. FOR EXAMPLE ON THE NIGHT OF 19 DECEMBER 1970, GENERAL SUTHERLAND AUTHORIZED A STANDBY REACTION FORCE FROM THE 514TH MP BATTALION. HE AUTHORIZED SEVERAL TRUCK MOUNTED SEARCH LIGHTS FROM CORPS ARTILLERY FOR USE INCAMP BAXTER. HE DIRECTED THAT BQQ SPACE BE MADE AVAILABLE AT CAMP HORN TO HOUSE THE 24 FEMALES WHO NOWRESIDE AT CAMP BAXTER.

10. THE SHOW OF FORCE ON 19-20 DECEMBER 1970 WAS SUFFICIENT TO NEGATE ANY GATHERING OR INCIDENT DURING THE EVENING AND NIGHT. TWO GRENADES WERE ACCIDENTALLY FOUND BY THE PATROLLING MP'S.

11. TO FOLLOW UP ON THE ACTION TAKEN, I ARRANGED FOR THE SEALING OF THE ENTIRE AREA BEGINNING AT 0700 HOURS, 20 DECEMBER AND DIRECTED A SYSTEMIC SEARCH BY A DETAIL OF 60 SKILLED US ARMY AND MARINE MP'S. TWO MARINE MARIJUANA DOGS WERE ALSO EMPLOYED. THE UNCOVERING OF WEAPONS AND CONTRABAND WAS EXTENSIVE. IT INCLUDED A SUBSTANTIAL QUANTITY OF M-16 RIFLES, M-79 GRENADE LAUNCHERS, PISTOLS, SHOTGUNS, GRENADES, KNIVES, AND MANY ROUNDS OF AMMUNITION. ADDITIONALLY, A SUBSTANTIAL AMOUNT OF MARIJUANA, SOME HEROIN, AND OTHER DRUGS WERE CONFISCATED.

12. DURING THE DAY, 20 DECEMBER 1970, THE IDENTIFIED BLACK MILITANT LEADERS AND WHITE EXTREMISTS WERE COUNSELLED, THEIR BAGS PACKED, AND THEY WERE PHYSICALLY MOVED TO DISTANT SUPPORTCOMMAND UNITS IN MR-1. THIS INVOLVED 12 BLACKS AND 5WHITES. ADDITIONALLY INDIVIDUALS OF LESSER MILITANCY AND LEADERSHIP WILL BE MOVED WITHIN THE WEEK.

13. TONIGHT, 20 DECEMBER 1970, I PLAN TO CONTINUE CLOSE SURVEILLANCE AND SATURATION PATROLLING BY SEVERAL MP MOBILE PATROLS. NECESSARY REACTION FORCES WILL ALSO BE AVAILABLE.

14. I BELIEVE I HAVE THE SITUATION WELL IN HAND AND HOPE TO CONTINUE TO AVOID BLOODSHED. I WILL NOT AGAIN TOLERATE SUCH CONFRONTATIONS AS THAT WHICH OCCURRED ON THE NIGHT OF 17 DECEMBER 1970. I BELIEVE ALL CONCERNED NOW KNOW THIS.

15. BY SEPARATE BACK CHANNEL I HAVE PROVIDED MORE SPECIFIC INFORMATION IN ANSWER TO QUERIES FROM YOUR HEADQUARTERS.

6. WARM REGARDS

10 NOTE: DELIVER DELIVER DURING DUTY HOURS  
0 A B S O L U T E EYES ONLY FORADDEES  
5

COPY 2 OF 4 COPIES

A-15 #3

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**UNCLASSIFIED**

III MAF FORM 5216 (REV 8-69)

X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			OPERATION CODE		FROM CG FMFPAC	DATE 21 Dec 70
			SERIAL NO/CONTROL DATE 211828Z	COPY NO. 1 OF 4 COPIES REC'D		
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
2	CG	F			<i>[Signature]</i>	CG III MAF CHANGE OF COMMAND CEREMONY
	DCG				<i>[Signature]</i>	
1	C/S	I				REMARKS
	DC'S					
	DCS PLANS					
	DSA ICTZ					
	S/S	X	12-22	12-22	R D	Copy # 2 CG'S FILE Copy # 3 ch of Comd FILE Save for ch of Comd FILE
	G-1					
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	AWARDS					
	CAF					
	CHAP					
	PAO					
	FLC COMPT					
	DENT					
	ENGR					
	FOODS					
	DPI-16					
	HQ CMT					
	INSP					
	MTO					
	NJA					
	ORD					
	PMO					
	POSTAL					
	PROTO					
	PSYOPS					
	RDTE					
	REPRO					
	FLC SJA					
	SPL SERV					
	SUPPLY					
	CAF MED					
	SIC					
	EMBARK					
	SGT MAJ					

A-16

(USE REVERSE FOR ADDITIONAL SPACE)

THIS CORRESPONDENCE WILL BE ASSIGNED A FILE NUMBER AS LISTED BELOW:

FILE NUMBER \_\_\_\_\_

<b>ACTION SECTION WILL COMPLETE</b>	
ACTION COMPLETED ON	
RETAINED BY	SECTION
DATE	SIGNATURE AND RANK



MAF

PTTEZYUW RUHHFMA2567 3551828-EEEE--RUMOMPA.

ZNY EEEEE

P 211828Z DEC 70

FM CG FMFPAC

TO RUMOMPA/CG III MAF —

BT

UNCLAS E F T O //N05060//

CG III MAF CHANGE OF COMMAND CEREMONY

1. FOR LTGEN ROBERTSON: AS YOU RETURN TO WESTPAC AND PREPARE TO ASSUME COMMAND OF THE III MARINE AMPHIBIOUS FORCE, YOU HAVE MY SINCERE CONGRATULATIONS ON YOUR NEW ASSIGNMENT AS WELL AS MY COMPLETE CONFIDENCE IN YOUR EXPERIENCE AS A MARINE AND YOUR SKILL AS A LEADER OF MARINES. I AM CERTAIN THAT YOUR EXPERTISE AND DEDICATION WILL ENABLE YOU TO MEET AND OVERCOME THE CHALLENGES AND DEMANDS OF YOUR NEW COMMAND. WELCOME BACK AND BEST WISHES FOR CONTINUED SUCCESS. LTGEN JONES.

BT

#2567

NNNN

IN 07030/355-70

/ACK

211828Z DEC 70

21 Dec 70 13 22

(5) c

(A-16)

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**CONFIDENTIAL**

III MAR FORM 5216 (REV 8-69)

OPERATION CODE X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			FROM LTG SUTNERLAND SERIAL NO./CONTROL DATE 221040Z DEC 70		DATE 22 DEC 70					
			COPY NO. <b>2</b> OF 4 COPIES REC'D							
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT				
			IN	OUT						
	CG	F				INDISCRIMINANT FIRING OF WPNS(U)				
	DCG									
	C/S	L				REMARKS				
	DC/S	L		12/20						
	DCS PLANS					<div style="border: 1px solid black; padding: 5px;">                     DISPOSITION:   <input type="checkbox"/> Retain for _____ months.  <input type="checkbox"/> Destroy after routing.                       Return for permanent retention.                 </div> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 5px;"> <tr> <td style="width: 50%;">Section</td> <td style="width: 50%;">Signature</td> </tr> <tr> <td> </td> <td> </td> </tr> </table> <p style="margin-top: 10px;">TO: CG</p> <p style="margin-top: 10px;">Recommend we readdress this TO <del>the</del> MAF units for action</p> <p style="margin-top: 10px;">Affirm a VPR</p> <p style="margin-top: 10px;">Readdressed 23 Dec 70</p> <p style="margin-top: 10px; font-size: 1.2em;">B.J. Bunnell</p> <p style="margin-top: 10px;">Copy # 4 to G-4</p>	Section	Signature		
Section	Signature									
	DEP CORDS									
	DSA ICTZ									
	S/S	X	12-23	12-23	R					
	G-1									
	G-2									
	G-3	L	HAS COPY		# 3					
	G-4									
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	FORMED O									
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	SGT MAJ									

(USE REVERSE FOR ADDITIONAL SPACE)

A-17

**CONFIDENTIAL**

*TOR 221145*  
*12/70*  
*PK*

O 221040Z ZFF-4 ZFF-1

FM LTJG SWTHERLAND CG XXIV CORPS  
TO MG ARMSTRONG CG III MAF  
MG HENNESSEY CG 101ST ABN DIV (AMBL)  
MG BALDWIN CG 23D INF DIV (AMCL)  
ZEN/ N HILL CG 13DE 5TH INF DIV (M)  
ZEN/BG SWEENEY CG USASUPCOM KDNG  
ZEN/BG MEYER KCG XXIV CORPS ARTY  
ZEN/COL BETHEA CO 67TH MED GP  
ZEN/COL MC INTYRE CO 45TH ENGR GP  
ZEN/COL LOWRY CO 12TH SIG GP  
ZEN/LTC WILSON CO 212TH AVN BN  
ZEN

CONFIDENTIAL DNG 2982 EYES ONLY

SUBJECT: INDISCRIMINANT FIRING OF WEAPONS (U)

A. MY 190900Z DEC 70 (U) GENSER

1. WITH THE APPROACHING HOLIDAY SEASON, ALL COMMANDERS MUST ANTICIPATE EFFORTS BY US PERSONNEL TO ENGAGE IN PROMISCUOUS FIRING OF WEAPONS AND OTHER AMMUNITION AND EXPLOSIVES AS A FORM OF CELEBRATION. TO PRECLUDE ACCIDENTAL INJURY TO BOTH MILITARY PERSONNEL AND INNOCENT CIVILIANS, ESPECIALLY IN AND AROUND POPULATED AREAS, AS WELL AS TO INSURE STRICT OBSERVANCE OF ALL TERMS OF THE FORTHCOMING CHRISTMAS AND NEW YEAR TRUCES, I DESIRE THAT ALL NECESSARY STEPS BE TAKEN BY EACH COMMANDER ATDFK EVERY ECHELON TO INSURE THE COMPLETE ELIMINATION OF EVEN ONE INCIDENT OF SUCH UNLAWFUL FIRINGS. DEDICATED COMMAND EMPHASIS AND EXTRAORDINARY MEANS WILL BE REQUIRED TO ACHIEVE THIS GOAL.
2. SUCH STEPS AS THE COMPLETE WITHDRAWAL OF WEAPONS AND/OR AMMUNITION AND OTHER POTENTIAL EXPLOSIVE DEVICES FROM TROOPS STATIONED IN POPULATED AREAS, A 100 PERCENT MUSTER FOR THOROUGH UNDERSTANDING OF THE INSTRUCTIONS, THOROUGH BREAKDOWN INSPECTIONS AND OTHER POSITIVE MEASURES ARE ENCOURAGED. GUARDS AND SECURITY ELEMENTS WHO ARE ARMED AND HAVE AMMUNITION ISSUED TO THEM SHOULD BE ASSEMBLED IN GROUPS AS NECESSARY UNDER THE POSITIVE CONTROL OF OFFICERS AND/OR NCO'S DURING PERIOD 242330H DEC 70 TO 250030H DEC 70 AND 312330H DEC 70 TO 0101030H JAN 71 TO ENSURE NO ONE FIRES HIS WEAPON DURING THESE TIMES.
3. THIS TRADITIONALLY FESTIVE PERIOD WILL NOT BE AN EXCUSE FOR THE UNNECESSARY DISCHARGE OF WEAPONS OR EXPLOSIVES OF ANY KIND AND WILL NOT, REPEAT NOT BE TOLERATED.

SSO NOTE: DELIVER DURING NORMAL DUTY HOURS.

500

00110

NNNNVVVVV

CONFIDENTIAL

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(A-17)

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**SECRET**

III MAF FORM 5216 (REV 8-69)

OPERATION CODE X- ORIGINATOR A- ACTION/COGNIZANCE C- COMMENT/RECOMMENDATION I- INFORMATION S- SIGNATURE			FROM CPT ADAMS		DATE 5 JUL 70	
			SERIAL NO/CONTROL DATE 0 230033X		COPY NO 2 OF 4 COPIES REC'D	
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
2	CG	F		12/25	[Signature]	SPOT DATA FOR ROK UNITS
	DCG					
1	C/S	F			[Signature]	REMARK
3	DC/S	P		12/23	[Signature]	
	DCS PLANS					<div style="border: 1px solid black; padding: 5px;"> <b>DISPOSITION</b>   <input type="checkbox"/> RETAIN FOR ___ MONTHS  <input type="checkbox"/> DESTROY AFTER ROUTING  <input type="checkbox"/> RETURN FOR PERMANENT RETENTION                 </div>
	DEP CORDS					
	DSA ICTZ					
	S/S	X	12-23	12-23	R B	
	G-1					
	G-2					
	G-3					
	G-4	A			Hand Copy #3	
	G-5					
	G-6					
	ADJ					SECTION                      SIGNATURE <hr/> <hr/>
	AWARDS					
	CAP					
	CHAP					
	CIB					
	COMP					
	DENT					
	ENGR					
	FOODS					
	FSEO					
	HQ CMDT					
	INSP					
	MTO					
	NJA					
	OPANAL					
	ORD					
	PMO					
	POSTAL					
	PROTO					
	PSYOPS					
	RDT & E					
	REPRO					
	SJA					
	SPL SERV					
	SUPPLY					
	FORMED O					
	S&C					
	TCC					
	SGT MAJ					

*Readdressed to FLC  
for info 23 Dec 70  
Ed Tocher*

COPY 2 OF 4 COPIES

(USE REVERSE FOR ADDITIONAL SPACE)

SEE INSTRUCTIONS ON REVERSE

**SECRET**

A-18

0 230033Z ZYH ZFF-4 ZFF-1  
FM GEN ABRAMS COMUSMACV SAIGON VIETNAM  
TO GEN CLAY CDR 7TH AIR FORCE SAIGON VIETNAM  
LTG MCCAFFREY DCG USARV LONG BINH VIETNAM  
VADM KING COMNAVFORV SAIGON VIETNAM  
LTG MCCUTCHEON CG IIU MAF DA NANG VIETNAM  
ZEM

SECRET NOFORN MAC 16196 EYES ONLY

SUBJECT: COST DATA FOR ROK UNITS (SNF)

1. (SNF) I AM INTERESTED IN DETERMINING THE COST OF MAINTAINING  
A ROK DIVISION IN RVN FOR A ONE YEAR PERIOD.

2. (SNF) REQUEST YOU PROVIDE THE FOLLOWING INFORMATION AS  
AVAILABLE FROM YOUR COMMAND.

A. COST OF ALL SUPPLIES FURNISHED BY YOUR COMMAND TO ROK UNITS  
TABULATED BY CLASS OF SUPPLY.

B. COST OF ALL SERVICES PROVIDED ROK UNITS. CONSIDER THE PORTION  
OF THOSE SERVICES THAT ARE PROVIDED ON AN AREA CONTRACTUAL ARRANGE-  
MENT SUCH AS MAINTENANCE AND LAUNDRY.

C. COST OF ALL TRANSPORTATION TO ROK UNITS. CONSIDER PAS-  
SENGER AND CARGO MOVED BY SURFACE, AIR, AND WATER, ALSO CONSIDER  
PROPORTIONAL COST FOR ROK UNITS FOR TRANSPORTATION NOT DEDICATED  
EXCLUSIVELY TO THE ROK UNITS.

D. REAL ESTATE COST. CONSIDER COST OF BASE CAMP CONSTRUCTION  
AND UPKEEP AS WELL AS COST OF BILLETING AND RENTAL PROPERTY.

E. PROPORTIONATE COST OF R&R FOR ROK UNITS.

F. COST OF EXCHANGE SUPPORT FOR ROK UNITS.

G. COST OF WELFARE FUNDS FOR ROK UNITS.

H. AID IN KIND COST.

I. OTHER COST NOT LISTED ABOVE.

3. (U) TABULATED INFORMATION BY MONTH FROM JULY 1969 TO LATEST  
MONTH AVAILABLE AND FORWARD BY 28 DEC 72. GP 4

CEO NOTE: DELIVER DURING DUTY HOURS

203

0005

NAMIN

SECRET  
NOFORN

(A-18)

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**SECRET**

III MAF FORM 5216 (REV 8-69)

OPERATION CODE				FROM CG FMFPAC		DATE 24Dec70					
X- ORIGINATOR A- ACTION / COGNIZANCE C- COMMENT / RECOMMENDATION I- INFORMATION S- SIGNATURE				SERIAL NO/CONTROL DATE		COPY NO 1 OF 4 COPIES REC'D					
				242127Z							
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT					
			IN	OUT							
2	CG	Z		12/25	[Signature]	MCEO - Status of Captains					
	DCG										
1	C/S	Z			[Signature]	REMARK:					
3	DC/S	Z		12/25	[Signature]						
	DCS PLANS					<div style="border: 1px solid black; padding: 5px;"> <p><b>DISPOSITON</b></p> <p><input type="checkbox"/> RETAIN FOR ___ MONTHS</p> <p><input type="checkbox"/> DESTROY AFTER ROUTING</p> <p><input type="checkbox"/> RETURN FOR PERMANENT RETENTION</p> </div> <table border="1" style="width: 100%; margin-top: 10px;"> <tr> <th style="width: 50%;">SECTION</th> <th style="width: 50%;">SIGNATURE</th> </tr> <tr> <td> </td> <td> </td> </tr> </table>		SECTION	SIGNATURE		
SECTION	SIGNATURE										
	DEPCORDS										
	DSA ICTZ										
	S/S	X	12-25		[Signature]						
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	G-2										
	G-3										
	G-4										
	G-5										
	G-6										
	ADJ										
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	ROD & E										
	REPRO										
	SJA										
	SPL SERV										
	SUPPLY										
	FORMED O										
	SBC										
	TCC										
	SGT MAJ										

SEE INSTRUCTIONS ON REVERSE

(USE REVERSE FOR ADDITIONAL SPACE)

**SECRET**

(A-19)

SECRET

"MCEO"

SPECAT  
"EXCLUSIVE"

RTAZ YOM RUMHMA3092 3502 12 24 0000000000  
ZNY AAAAA  
20212Z DEC 70  
FM CG FMFPAC  
TO ZC/CG FIRST MARDIV  
INFO RUMOMPA/CG IIX MAF  
YCN/CG I MAF

7032420078 On 70

24 Dec 70  
311

SECRET SPECAT/MARINE CORPS EYES ON "EXCLUSIVE" FOR  
MILITARY WEDDINGS INFO NAIGEN ARMSRONG NA. SEA WILSON BRGO LIGEN  
JONES/DELIVER DURING WORKING HOURS ONLY  
STATUS OF CAPTAINS //001501//

1. (S) THE DEFICIT OF CAPTAINS REPORTED IN YOUR  
MESSAGE DEC 70 (S) IS CONFIRMED BY MY RECORDS. I  
REALIZE THAT THE SHORTAGE OF THESE OFFICERS IN  
COMMAND BILLETS REPRESENTS A LOSS IN EXPERTISE AT  
THE COMPANY LEVEL, AND I ANTICIPATE A REDUCTION OF THESE  
SHORTAGES IN THE VERY NEAR FUTURE.

2. (S) THE EARLY DETACHMENT OF CAPTAINS WITH RED 15 OF  
DECEMBER AND LATER AS KEY PERSONNEL DURING THE  
HYSTONE ROBIN ALPHA REDEPLOYMENT UNFORTUNATELY HAS  
CONTRIBUTED SIGNIFICANTLY TO THE PRESENT DEFICIT.

PAGE TWO RUMHMA3092 SECRET SPECAT/MCEO/EXCLUSIVE FOR

3. (S) THE SHORTAGE OF CAPTAINS WITHIN YOUR COMMAND AND  
WITHIN WEST PAC UNITS IN GENERAL HAS BEEN  
ADDRESSED TO HQMC. IT IS OF LITTLE SOLACE TO YOU OR  
TO ME THAT THIRD MARINE DIVISION HAS A GREATER PRO-  
PORTIONAL SHORTAGE OF CAPTAINS ALONG WITH SERIOUS  
DEFICIENCIES IN MAJOR AND LT COL RANKS. I SHARE YOUR  
CONCERN REGARDING THE UTILIZATION OF LIEUTENANTS AS  
COMPANY/BATTERY COMMANDERS. HOWEVER, THE MARINE  
CORPS AVAILABILITY IN THE GRADE OF CAPTAIN IS LIMITED.  
THIS LIMITATION IS ESPECIALLY PRONOUNCED IN THE 0202  
AND 3402 FIELDS. WHILE THE 0802 AND 2502 FIELDS ARE  
RELATIVELY HEALTHY, THE MAJORITY OF CAPTAINS WITHIN  
THESE FIELDS ARE INELIGIBLE FOR REDEPLOYMENT DUE TO  
CSCD AND EAS FACTORS. THE RESULTS OF THE PROMOTION  
BOARD, JUST ANNOUNCED, WILL PROVIDE AN INCREASE IN THE  
AVAILABILITY OF ELIGIBLE CAPTAINS. ADDITIONALLY, THE  
GRADUATION OF AWS IN LATE JANUARY SHOULD MAKE AVAIL-  
ABLE NUMEROUS WELL QUALIFIED AND RELATIVELY SENIOR  
CAPTAINS FOR ASSIGNMENT DURING THE FEB-MAR 71 TIME  
FRAME. CONTINUED EMPHASIS WILL BE MADE TO PROVIDE

FMFPAC-GEN 2100/3 (3/69)  
0101-V04-6603

copy 1 4

"MCEO"

SECRET

(A-19)

SECRET

SPECAT

"MCEO"

"EXCLUSIVE"

THESE THREE NUMBERS ARE SECRET SPECAT/MCEO/EXCLUSIVE FOR  
APPLY WITH THE REQUIRED NUMBERS AND SKILLS AS THEY  
BECOME AVAILABLE. WARM REGARDS.

2-1

2

3302

Page 2002

Copy 1 of 4 copies

SECRET

"MCEO"

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**UNCLASSIFIED**

III MAF FORM 5216 (REV 8-70)

X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			OPERATION CODE		FROM	DATE
					CG FMFPac	24Dec70
			SERIAL NO/CONTROL DATE		COPY NO.	OF COPIES REC'D
			242049ZDec70			
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
	CG	<i>Has seen</i>				<del>XXXXXXXX</del> Request Mast and Nonjudicial -Punishment
	DCG					
	C/S	<i>Has seen</i>				REMARKS
	DC'S	<i>Has seen</i>				
	DCS PLANS					Distribution of this message was made through normal channels.
	DSA ICTZ					
	S/S					
	G-1	<i>Has copy</i>				
	G-2					
	G-3					
	G-4					
	G-5					
	G-6					
	ADJ					
	AWARDS					
	CAF					
	CHAP					
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	FLC COMPT					
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	FOODS					
	DPI-16					
	HQ CMDT					
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	ORD					
	PMO					
	POSTAL					
	PROTO					
	PSYOPS					
	RDT/E					
	REPRO					
	FLC SJA					
	SPL SERV					
	SUPPLY					
	CAF MED					
	SIC					
	EMBARK					
	SGT MAJ					

20

(USE REVERSE FOR ADDITIONAL SPACE)

THIS CORRESPONDENCE WILL BE ASSIGNED A FILE NUMBER AS LISTED BELOW:

FILE NUMBER \_\_\_\_\_

<b>ACTION SECTION WILL COMPLETE</b>	
ACTION COMPLETED ON	
RETAINED BY	SECTION
DATE	SIGNATURE AND RANK

RTTEZYUW RUHHFMA3088 35820 19-EEEE--RUMOPPA.

ZNY EEEEE

25 Dec 70 12 58z

N 242049Z DEC 70

FM CG FMFPAC

TO AIG ONE FOUR FOUR

AIG ONE FOUR FIVE

AIG ONE FIVE ONE - ACT MAFFAFC. 1ST RADIO BN 7TH COMM

RUHHFAA/HEADQUARTERS FMFPAC

XMT CTG SEVEN NINE PT FOUR

CTG SEVEN NINE PT FIVE

BT

UNCLAS E F T O //NO1710//

ACT! B-1 (B-4)  
D. ST STAFF OP

A-17-4 (1)  
I 382  
F-1  
1-3  
7-1

PERSONAL FROM LTGEN W. K. JONES TO ALL COMMANDING GENERALS,  
COMMANDERS MARCORPS BASES (AC) AND ALL COMMANDING OFFICERS  
REQUEST MAST AND NONJUDICIAL PUNISHMENT

1. RECENT ANALYSIS RELATING TO SEVERAL ONGOING STUDIES IN THE  
AREA OF IMPROVING OUR LEADERSHIP AND PROFESSIONALISM, CORREC-  
ORATED DURING MY STAFF VISITS, HAS FORCEFULLY BROUGHT TO MY  
ATTENTION THE FACT THAT OUR REQUEST MAST OR NJP PROCEDURES ARE  
MISUNDERSTOOD AND THUS ARE INEFFECTIVE. FURTHERMORE, I FIND  
THAT TOO OFTEN, OUR YOUNG MARINES FAIL TO UNDERSTAND THE FULL  
IMPACT OF DISCHARGE UNDER CONDITIONS WHICH ARE LESS THAN  
PAGE TWO RUHHFMA3088 UNCLAS E F T O  
HONORABLE. I PROPOSE TO TAKE IMMEDIATE STEPS TO CORRECT THESE  
DEFICIENCIES.

2. IN RELATION TO REQUEST MAST, JUNIOR MARINES APPEAR TO  
CONSIDER IT HIGHLY INEFFECTIVE, AND ALMOST ALL WHO HAVE  
SPOKEN TO ME EITHER LACK CONFIDENCE IN IT OR DO NOT BELIEVE  
THAT IT IS AN EFFECTIVE METHOD OF PRESENTING PROBLEMS AND  
DEVELOPING SOLUTIONS THERE TO. THEREFORE, MARINES FREQUENTLY  
FEEL THEY WILL BE PREJUDICIAALLY AWARDED CNEROUS WORK DETAILS,  
RECEIVE LOW CONDUCT AND PROFICIENCY MARKS OR AVERAGE FITNESS  
REPORTS WITH LOW MARKS ON LOYALTY, JUDGEMENT, INTELLIGENCE,  
ETC., IF THEY REQUEST MAST. THIS IS NOT THE CASE WITH SUPER-  
VISORY PERSONNEL. OUR SUPERVISORY PERSONNEL INDICATE THEY  
UNDERSTAND THE REQUEST MAST PROCEDURE AND USUALLY EMPLOY IT  
EFFECTIVELY AND PROPERLY. IT IS APPARENT THAT YOUNG MARINES  
ARE EITHER NOT BEING EDUCATED OR ADVISED AT THE LOWEST ECHELON  
OF COMMAND (CONCERNING THE PROCEDURES AND RIGHTS TO REQUEST  
MAST OR THAT THE PROCEDURES ARE BEING NEGLECTED OR SOMETIMES  
IGNORED BY THOSE NCO'S AND JUNIOR OFFICERS AT THE PLATOON/  
COMPANY LEVEL OR SQUADRON/WORKCENTER LEVEL, WHO MAY VIEW  
REQUEST MAST AS AN AFFRONT TO THEIR LEADERSHIP ABILITIES.

PAGE THREE RUHHFMA3088 UNCLAS E F T O

IGNORING THE REQUESTS OR NEGLECTING THEM AT THE LOWEST COMMAND  
LEVEL IN THE HOPE THAT THE PROBLEM WILL GO AWAY, FURTHER  
UNDERMINES THE MARINE'S CONFIDENCE IN THE REQUEST MAST PRO-  
CEDURES. EFFECTIVE REQUEST MAST PROCEDURES DEMAND AN EXPED-  
ITIOUS COMMAND ACTION FROM THE REQUESTOR'S UNIT LEVEL TO THE  
ACTION LEVEL. IT IS MY DESIRE THAT EACH COMMAND, IF THEY HAVE  
NOT ALREADY DONE SO, PLACE LIMITS UPON THE PROCESSING TIME  
REQUIRED FOR REQUEST MAST ACTIONS AND THAT THEY ALL BE FOR-

10F2

242049ZDEC70

24

20

49

A-20 #1

...  
AFTER THE INDIVIDUAL HAS MADE HIS REQUEST IN PROPER CHANNELS.  
3. THE PROBLEM MOST COMMON TO NONJUDICIAL PUNISHMENT APPEARS  
TO BE THAT OFFICERS EXERCISING NONJUDICIAL PUNISHMENT POWERS  
HAVE NOT EMPHASIZED OR STRESSED TO THEIR MARINES THAT NON-  
JUDICIAL PUNISHMENT IS JUST THAT -- NAMELY, IT IS A DISCIPLINARY  
TOOL OF THE COMMANDING OFFICER WHICH IS NONJUDICIAL  
IN NATURE. IT PROVIDES FOR AN IMPARTIAL HEARING BEFORE THE  
COMMANDING OFFICER, WITH THE RIGHT OF THE MARINE TO PRESENT  
FULLY HIS SIDE OF THE CASE. FURTHER, THE MARINE HAS THE  
OPTION TO REFUSE NONJUDICIAL PUNISHMENT IN EVERY CASE IN FAVOR  
OF A HEARING IN THE JUDICIAL SYSTEM. BUT, MOST IMPORTANT OF  
PAGE FOUR RUMFMA13088 UNCLAS E F T O  
ALL, NJP IS A DISCIPLINARY TOOL WHICH WILL BE EVENLY AND  
JUSTLY IMPOSED UPON THOSE WHOSE OFFENSES WITHLUT REGARD TO  
RANK, OR ANY OTHER FACTOR.



4. REGARDING THE LESS THAN HONORABLE DISCHARGE, TOO FEW YOUNG MARINES APPEAR TO UNDERSTAND THE LIFE-LONG ADVERSE EFFECTS AND IMPACT OF THESE DISCHARGES. WIDESPREAD, SOMETIMES FAVORABLE PUBLICITY GIVEN TO DRAFT-DODGERS, DESERTERS, DISENTERS, DRUG ABUSERS AND HIGHLY LOCAL ANTI-WAR SENTIMENT HAS APPEARED TO OBUNT THE HARD FACT THAT THE LESS THAN HONORABLE DISCHARGE PLACES A SEVERE RESTRICTION UPON THE DISCHARGEES CAPABILITY TO PURSUE A PRODUCTIVE REWARDING CIVILIAN LIFE. MAJOR INDUSTRIES HAVE CONTINUED TO SHUN THESE DISCHARGEES. ALONG THIS LINE ONE OF OUR COMMANDERS RECENTLY QUERIED REPRESENTATIVES OF SEVERAL MAJOR INDUSTRIES CONCERNING POLICIES ON THE HIRING OF PERSONNEL WITH LESS THAN HONORABLE DISCHARGES. ALL BUT ONE WERE UNANIMOUS IN THAT THEY WOULD NOT HIRE SUCH DISCHARGEES. ADDITIONALLY, SUCH DISCHARGEES EFFORTS AT OBTAINING HIGHER EDUCATION ARE LIKELY TO BE FRUSTRATED. I AM NOT SATISFIED THAT ALL OF THE YOUNG MARINES WHO SO BLINDLY SEEK SUCH DISCHARGES HAVE BEEN EXPOSED TO A CONTINUING EDUCATION AND EMPHASIS ON THE TOTAL IMPACT SUCH DISCHARGES WILL HAVE ON THEIR LIFE.

5. TO IMMEDIATELY IMPROVE THE ACCEPTANCE AND KNOWLEDGE OF THESE PROCESSES, COMMANDERS WILL REVIEW THEIR EDUCATIONAL EFFORTS ON REQUEST MAST, NONJUDICIAL PUNISHMENT, AND THE ADVERSE EFFECTS OF A LESS THAN HONORABLE DISCHARGE, ALREADY IN EFFECT. IF SPECIFIC EDUCATION DOES NOT EXIST, A CONTINUING EDUCATIONAL PROGRAM AT THE LOWEST COMMAND LEVEL WILL BE IMPLEMENTED. THE EMPHASIS IS TO ENSURE THAT EACH INDIVIDUAL MARINE RECEIVES INSTRUCTION GIVEN AT A LEVEL THAT WILL ENSURE THAT HE UNDERSTANDS AND DEVELOPES CONFIDENCE IN THE EFFECTIVENESS AND FAIRNESS OF EXPEDITIOUS REQUEST MAST PROCEDURES, UNDERSTANES THE PURPOSES/OPTIONS OF NJP, AND COMMANDING OFFICER'S LIMITATIONS UNDER NONJUDICIAL PUNISHMENT POWERS, AND UNDERSTAND THE SERIOUS JEOPARDY IN WHICH HE PLACES HIS ASPIRATIONS FOR A CIVILIAN CAREER WHEN HE RECKLESSLY SEEKS A QUICK WAY OUT THROUGH THE LESS THAN HONORABLE CONDITIONS DISCHARGE ROUTE.

*Paper*

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A-20

A-20 #3

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

## CONFIDENTIAL

III MAR FORM 5216 (REV 8-69)

OPERATION CODE X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			FROM CG, FMFPAC		DATE 27 Dec 70	
			SERIAL NO./CONTROL DATE 271935	COPY NO. 1 OF 4 COPIES REC'D.		
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
2	CG	I		12/28	[Signature]	Lessons Learned in Viet Nam
	DCG					
1	C/S	I			[Signature]	REMARKS
3	DC/S	I		12/18	[Signature]	
	DCS PLANS					DISPOSITION:  <input type="checkbox"/> Retain for ____ months. <input type="checkbox"/> Destroy after routing.  Return for permanent retention.
	DEP CORDS					
	DSA ICTZ					
	S/S	X	12-28		[Signature]	
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	G-2	I			Has Copy	
	G-3	I			Has Copy # 3	
	G-4	I			Has Copy # 4	
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	SGT MAJ					

(USE REVERSE FOR ADDITIONAL SPACE)

A-21

MCEO

CONFIDENTIAL

EXCLUSIVE

RTYAZ YIM RUMHMA3253 56119 IS AAAA--RUMOMPA.

ZNY AAAA

RUMOMPA-I CG FIRST MARDIV

R 211935Z DEC 78

FM CG FMFPAC

TO RUMOMPA/CG FIRST MARDIV

INFO RUMOMPA/CG ILL MAP

E

TOR 2720

SPLCAT

CONFIDENTIAL SPECAT. EXCLUSIVE FOR MAJGEN WIDDECKE INFO LTJEN ROBERTSON FROM LTJEN JONES, MARINE CORPS EYES ONLY, DELIVER DURING WORKING HOURS ONLY. //00000//  
LESSONS LEARNED IN RVN (U)

A. CG FIRST MARDIV 170522Z DEC 78 (C) (SPECAT)

B. MCO 3480.2

C. FMFPAC 3480.1

1. (C) I CONCUR WITH YOUR COMMENTS IN REF A CONCERNING THE NEED FOR US TO USE THE KNOWLEDGE AND EXPERIENCE GAINED BY OUR INVOLVEMENT IN RVN TO IMPROVE OUR PROFESSIONAL EXPERTISE.
2. (C) IN THIS REGARD, THE MARINE CORPS, BY REF B IN 1965, ESTABLISHED A PROGRAM FOR EXPLOITING PROFESSIONAL KNOWLEDGE GAINED FROM EXPERIENCE IN RVN. REF C IMPLEMENTED REF B BY ESTABLISHING A THREEFOLD PROGRAM TO OBTAIN INFO ON LESSONS LEARNED; EXPLOIT KNOWLEDGE GAINED BY INDIVIDUALS IN RVN

PAGE TWO RUMHMA3253 CONFIDENTIAL SPECAT EXCLUSIVE FOR MCO (OF SUCH SIGNIFICANCE AS TO Warrant WIDE DISSEMINATION; AND TO ENCOURAGE INDIVIDUALS WHO POSSESS SIGNIFICANT VALUABLE INFO TO SUBMIT ARTICLES TO PROFESSIONAL PUBLICATIONS. AS A RESULT, SIGNIFICANT LESSONS LEARNED HAVE BEEN FORWARDED TO HQMC BY THIS HQ AND MANY HAVE BEEN GIVEN WIDE DISSEMINATION THROUGH THE PUBLICATION OF PROFESSIONAL KNOWLEDGE GAINED FROM OPERATIONAL EXPERIENCE IN VIETNAM. IN ADDITION, LESSONS LEARNED HAVE BEEN INTEGRATED IN THE DOCUMENT "TACTICAL TRENDS AND TRAINING TIPS" PUBLISHED BY THIS HQ SINCE SEPT 1968. THE DISTRIBUTION LIST FOR THE 10,000 COPIES OF THIS MONTHLY PUBLICATION INCLUDES ALL MAJOR MARINE CORPS COMMANDS IN SUFFICIENT NUMBERS TO PERMIT WIDE INTERNAL DISTRIBUTION. CHOC, LESSONS LEARNED ARE DISSEMINATED TO COMBAT TRAINING FUTURE FMFPAC MARINES, FURTHER, TO BENEFIT FROM KNOWLEDGE GAINED IN RVN, TAPED DEBRIEFINGS OF OVER 200 SENIOR OFFICERS RETURNING FROM WESTPAC HAVE BEEN CONDUCTED AT MY HQ. COPIES OF THESE TAPED INTERVIEWS ARE FORWARDED TO HQMC.

3. (C) THE NEW FMFPAC TRAINING ORDER, WHICH SHOULD BE PUBLISHED SOON, IS BASED IN PART UPON THE LESSONS LEARNED IN RVN. FOR EXAMPLE, EMPHASIS IS PLACED ON MINE AND BOOBY TRAP AND AMBUSH

Page 1702

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"EXCLUSIVE"

SPECAT

PAGE THREE BUNNAMASAC C O N F I D E N T I A L SPECAT EXCLUSIVE FOR MCE

TRAINING. ADDITIONALLY, WE HAVE IN FORWAC HO A SPECIAL COMMITTEE REVIEWING ALL EMPAC ORDERS TO ENSURE THEY CONTRIBUTE TO IMPROVEMENT IN LEADERSHIP, PROFESSIONALISM AND PERSONAL SERVICES. THIS EFFORT IS DESIGNED TO INSURE THAT DIRECTIVES PUBLISHED BY THIS HQ REFLECT THOSE ESSENTIAL ITEMS WHICH FOSTER PROFESSIONAL HABITS AND PROCEDURES.

4. (C) IN VIEW OF THESE CONSIDERABLE EFFORTS, I FEEL WE ARE WELL ON OUR WAY TO ACCOMPLISHING WHAT YOU HAVE PROPOSED. UNLESS YOU HAVE SOME ADDITIONAL THOUGHTS WHICH BEAR ON THE MATTER, I CAN SEE NO REQUIREMENT FOR CONVENING AN ADDITIONAL SYMPOSIUM AT THIS TIME. WARM REGARDS.

GP-4

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Pg 282

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(A-21)

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

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III MAR FORM 5216 (REV 8-69)

OPERATION CODE			FROM		DATE					
X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			1st MAW		29Dec70					
			SERIAL NO./CONTROL DATE		COPY NO. / OF 4 COPIES REC'D.					
			290641Z							
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT				
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2	CG	I		12/30	[Signature]	SIR (FMAW 69-70)				
	DCG				[Signature]					
1	C/S	I			[Signature]	REMARKS				
3	DC/S	I		12/31	[Signature]					
	DCS PLANS					DISPOSITION:  <input type="checkbox"/> Retain for ____ months. <input type="checkbox"/> Destroy after routing. Return for permanent retention.  <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <th style="width: 50%;">Section</th> <th style="width: 50%;">Signature</th> </tr> <tr> <td> </td> <td> </td> </tr> </table>	Section	Signature		
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A-22

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ED

WT 3:29.8

CYGMCVQJVZCZC 034PTTCZYUW RUMUMHA0074 3630641-CCCC--RUMOMPA.00  
ZNY CCCCC  
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TO RUMOMPA/CG III MAF  
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CONFIDENTIAL /LINDIS/MARINE CORPS EYES ONLY//5830//  
FOR INSP  
SIR (EMAW 69-70)

- A. FORO 5830. IA
- 1. DISORDER INVOLVING RACIAL OVERTONES.
- 2. 071310Z DEC 70.
- 3. HUT NR E-4 VMO-2 ENLISTED LIVING AREA.
- 4. L. H. YENER, 1STLT, LEGAL OFFICER, MAG-11.
- 5. OFFENDER:
  - A. PFC
  - B. BRISCOE, EDWARD T.
  - C. 242 16 45
  - D. HABS-11, MAG-11
  - E. MALE, 20 NOV 49
  - F. DETAINED AT MAG-11 SECURITY THEN RELEASED TO DUTY.

PAGE TWO RUMUMHA0074 CONFIDENTIAL /LINDIS/MCEO

VICTIMS:

- |                       |                      |
|-----------------------|----------------------|
| A. CPL                | A. SGT               |
| B. MEYER'S, WALTER W. | B. STUCKEY DONALD H. |
| C. 241 18 20          | C. 228 22 13         |
| D. VMO-2              | D. VMO-2             |
| E. MALE, 26 FEB 49    | E. MALE, 1 APR 49    |
| F. RELEASED TO DUTY   | F. RELEASED TO DUTY  |

- A. CPL
- B. JOHNSTON, MARK D.
- C. 244 44 78
- D. VMO-2
- E. MALE, UNY
- F. RELEASED TO DUTY

6. FIVE BLACK MARINES ENTERED HUT NR E-4 AT ABOUT 2100. THEY HAD BEEN THERE EARLIER IN THE EVENING TO SEE CPL MORIN ABOUT A RACIAL INCIDENT THAT ALLEGEDLY TOOK PLACE ON 15 DEC 1970. WHEN THEY ENTERED SGT STUCKEY AND CPL JOHNSTON, THE ONLY TWO MEN IN THE HUT, WOKED UP. THE FIVE MARINES ACCUSED STUCKEY AND JOHNSTON OF BEING INVOLVED IN THAT INCIDENT, AND JUMPED THEM AS THEY LAY IN THEIR RACKS. ONE OF THE FIVE MARINES UNLATCHED THE FRONT DOOR AND LET IN ABOUT FIVE MORE  
PAGE 1 OF 2

290641Z DEC 70

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PAGE THREE RUMUMH007: C O N F I D E N T I A L / L I M D I S / M C E O  
BLACK MARINES WHO JOINED IN. SGT STUCKEY WAS UNABLE TO IDENTIFY ANY  
OF THE INTRUDERS. CPL MEYERS HAD BEEN STANDING OUTSIDE THE HUT AND  
RECOGNIZED PFC BRISCOE AS ONE OF THE MEN WHO ENTERED THE HUT. NEITHER  
JOHNSTON NOR STUCKEY WAS HURT SERIOUSLY ENOUGH TO WARRANT GOING TO  
THE DISPENSARY.

7. RETURNED TO DUTY.

8. A. VMO-2.

B. WING COUNTER-INTELLIGENCE.

9. NONE

10. YES

11. NO

12. DISCIPLINARY ACTION PENDING INVESTIGATION.

13. INITIAL

GP-4

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PAGE #20F #2

290641Z DEC 70

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A-22

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

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III MAR FORM 5216 (REV 8-69)

X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			OPERATION CODE		FROM 1st MAW		DATE 29Dec70			
					SERIAL NO./CONTROL DATE 291058Z		COPY NO. / OF 4 COPIES REC'D.			
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	TCC									
	SGT MAJ									

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FOR INSP

SIR (FMAW 65-70)

A. FORO 5830.1A

B. MY INITIAL MESSAGE 080438Z DEC 1970

1. PHYSICAL CONFRONTATION WITH RACIAL OVERTONES.

2. 041915H DEC 1970.

3. BARRACKS 6102, H&HS-18, MACC-18 CANTONMENT.

4. D. V. STAWELL, MAJ, USMC, H&HS-18.

5. PERSONNEL INVOLVED:

A. SGT

B. PAUL F. SOUTHWOOD (CAUC)

C. 212 90 79

D. H&HS-18

PAGE TWO RUMUMHA0156 CONFIDENTIAL // L I M D I S // MCEO

E. MALE, DOB: 470619

F. MEDEVACED TO USAF HOSP CLARK AB. PHILIPINES ON 10 DEC 70  
FRACTURED CHEEK BONE.

A. SGT

B. WILLIAM R. HENDER (CAUC)

C. 242 93 38

D. H&HS-18

E. MALE, DOB: 470429

F. INJURED - BACK TO DUTY

OFFENDER:

A. PVT

B. RELIA L. ETTER (NEGROID)

C. 250 94 55

D. MASS-3

E. MALE, DOB: 470216

F. ESCORTED FROM MASS-3 ON 13 DEC 1970 TO III MAF FOR FURTHER  
TRANSPORTATION TO CG, MCB CAMPEN FOR SEPARATION FROM THE  
SERVICE BY REASON OF UNFITNESS IAW MARCORSEPMAN PARA 6016.1C  
AND CG, FMAW SCEND 7/FMT/FMT/ OVER 1910 OF 11 DEC 70 AUTH  
MARCORSEPMAN PARA 6017.10

PT 102

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291058Z Dec 70

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19-23

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WITNESSES:

- A. CPL
- B. WILLIAM G. MOORE (CAUC)
- C. 257 20 62
- D. H&HS-18
- E. MALE, DOB: 514303
- F. DUTY STATUS

- A. PVT
- B. IVERIAN JOHNSON (NEGROID)
- C. 246 34 48
- D. MACS-4
- E. MALE, DOB: 501030
- F. DUTY STATUS

- A. LCPL
- B. LARRY J. TURNER (NEGROID)
- C. 254 36 78
- D. MACS-4
- E. MALE, DOB: 511103
- F. DUTY STATUS

- A. CPL
- B. DAVID RILEY (NEGROID)
- C. 259 85 30
- D. MASS-3
- E. MALE, DOB: 500213
- F. DUTY STATUS

- A. LCPL
- B. JOSEPH J. WILLIAMS (NEGROID)
- C. 254 23 63
- D. MALE, DOB: 511117
- E. DUTY STATUS

6. NARRATIVE: AT APPROX 1915, 4 DEC 70 THREE CAUC MARINES SGT SOUTHWOOD, SGT HEYDER, AND CPL MOORE WERE CONFRONTED BY THREE

PAGE FOUR RUMUMHA0156 CONFIDENTIAL ALINDIS / MCEO  
 BLACK MARINES, IDENTITY UNK. THE CONFRONTATION TOOK PLACE OUTSIDE THE BWS AREA OF H&HS-18. CAUC MARINES RECEIVED INJURIES AS RESULT OF BEING STRUCK BY CLUBS OR STICKS. THE INCIDENT OCCURRED APPROX ONE HALF HOUR AFTER A FLOOR SHOW AT THE ENLIGHTENED CLUB. RACIAL TENSION HAD EXISTED FOR SEVERAL DAYS. THE FIGHT ENSUED AS A RESULT OF AN ARGUMENT A SHORT WHILE EARLIER BETWEEN SGT SOUTHWOOD AND PVT ETTER. PVT ETTER STRUCK SGT SOUTHWOOD WITH A STICK INFLECTING A FRACTURED CHEEK BONE. SGT HEYDER THEN ENTERED THE FIGHT AND WAS STRUCK WITH THE STICK RESULTING IN MINOR WRIST INJURY. ALCOHOL BEVERAGES WERE PROBABLY CONSUMED BY THE PARTIES INVOLVED ALTHOUGH NOT TO AN EXTENT THAT MENTAL OR PHYSICAL CAPABILITIES WERE IMPAIRED. ONE MARINE V. JOHNSON, A MEMBER OF THE GUARD ALLEGED TO HAVE DEPARTED HIS BWS WITH A RIFLE, M-16 W/MAG IZINE INSERTED CONTRARY TO A DIRECT ORDER AND PUBLISHED ORDERS DURING THE TIME FRAME.

7. SGT SOUTHWOOD HAS BEEN MEDEVACED AS INDICATED IN PARA 5 AND IS EXPECTED TO RETURN TO DUTY IN APPROX 2-3 WEEKS. SGT HEYDER IS PERFORMING NORMAL DUTIES WITHIN HIS UNIT. PVT ETTER HAS BEEN TRANSFERRED AS INDICATED IN PARA 5 ABOVE. ALL OTHER PERSONS INVOLVED ARE IN A DUTY STATUS WITH UNITS INDICATED IN PARA 5

PP 202

2910 852 DEC 70

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A-23

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PAGE FIVE RUMUMHA@156 C O N F I D E N T I A L / L I M D I S / M C E O  
ABOVE.

8. LOCAL COMMAND INVESTIGATION HAS BEEN COMPLETED.

9. ANTICIPATED REACTION BY CIVIL POPULACE: NONE

10. NOTIFIED: A. C-2, YES

B. WING INSP, YES

11. THE PUBLIC AFFAIRS OFFICE HAS NOT BEEN NOTIFIED.

12. ON 9 DEC 70 A RECOMMENDATION FOR GENERAL DISCHARGE BY REASON  
OF UNFITNESS CASE OF PVT ETTER, WAS SUBMITTED TO THE CG, 1ST  
MAW VIA THE ADMIN CHAIN OF COMMAND. THIS RECOMMENDATION WAS ACTED  
UPON AND THE RESULTS ARE INDICATED IN PARA 5 ABOVE.

PVT VERNON E. JOHNSON, THE MARINE WHO APPEARED AT THE SCENE  
WITH AN M-16 RIFLE WITH A MAGAZINE INSERTED APPEARED AT OH 10 DEC  
70 FOR VIOLATION OF ART 91 UCMJ, 4 SPECIFICATIONS AND VIOLATIONS OF  
ART 92, 1 SPECIFICATION. REFERRED TO TRIAL BY SPECIAL COURTS  
MARTIAL.

13. FINAL

GP-4

BT

0155

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270582 Dec 70

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A-23

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

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III MAR FORM 5216 (REV 8-69)

OPERATION CODE X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			FROM LTGEN SUTHERLAND		DATE 31 DEC 70	
			SERIAL NO./CONTROL DATE O 310015Z DEC 70	COPY NO. 2 OF 5 COPIES RECD.		
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT
			IN	OUT		
2	CG	I		12/27	[Signature]	DISCRIMINATION FILED OF [unclear]
	DCG					
1/3	C/S	F			[Signature]	REMARKS
	DC/S	F		12/27	[Signature]	
	DCS PLANS					DISPOSITION: <input type="checkbox"/> Retain for ___ months. <input type="checkbox"/> Destroy after routing. Return for permanent retention.
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issue compliance~~

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A-24

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O 310205Z ZYH ZFF-1 ZFF-4  
FM LTG SUTHERLAND C XXIV CORPS  
TO LTG ROBERTSON CG II MAF  
MG WIDDECKE CG 1ST MAR DIV  
MG ARMSTRONG CG FMAW  
MG BALDWIN CG 23 INF DIV  
MG HENNESSEY CG 101ST ABN DIV (AMBL)  
BG JONES CGFLC  
ZEN/BG JACKSON DSAI CORPS  
ZEN/BG SWEENEY CG USASUPCOMDNG  
ZEN/BG MEYER CG I CORPS ARTY  
ZEN/ BG HILL CG 1ST BDE 5TH INF DIV (MECH)  
ZEN/ MR LAZARDEPCORDS  
ZEN/ COL BETHEA CO 67TH MED GP  
ZEN/ COL PERRY CO 366TH TFW  
ZEN/CAPT HORN CO NSF DNG  
ZEN/ COL MC INTYRE CO 45TH ENGRGP  
ZEN/ COL LOWRY CO 12TH SIG GP  
ZEN/ LTC WILSON CO 212TH AVN BN  
ZEM

C O N F I D E N T I A L DNG 3026 EYES ONLY

SUBJECT: INDISCRIMINATE FIRING OF WEAPONS AT NEWYEARS  
GENERAL LAM HAS ISSUED THE FOLLOWING INSTRUCTIONS TO ALL OF  
HIS SUBORDINATES IN MR 1:

QUOTE

1/ IN ORDER TO MAINTAIN PUBLIC ORDER AND SECURITY AND TO AVOID INFLICTING INJURY OF THE CIVILIANS AND ESPECIALLY TO PREVENT THE COMMUNISTS FROM TAKING ADVANTAGE FOR SABOTAGE AND ATTACK DURING THE NEW YEAR'S DAY 1971, I DECIDE TO:

A. FORBID THE MILITARY PERSONNELS OF VARIOUS RANKS AND PSDF THROUGHOUT THE TERRITORY OF I CORPS & MR 1 TO USE WEAPONS TO FIRE INTO THE AIR OR TO CAUSE THE EXPLOSION AS FIRECRACKERS DURING THE TRUCE DAY.

B. ESPECIALLY AT THE CITIES AND TOWNS, THE ADDRESSEES SHOULD DIRECT THEIR UNITS AND SUBORDINATE AGENCIES TO:

(1) READ THE ORDER OF THE DAY AND NOTIFY THEIR PERSONNELS OF THE SAID DECISION.

(2) CONTROL CLOSELY AND FREQUENTLY THE WEAPONS AND AMMO ROUNDS ISSUED TO THE SOLDIERS.

(3) UNIT COMMANDERS OF VARIOUS RANKS AND THE PATROL TEAMS AT THE CITIES AND TOWNS MUST DETAIN IMMEDIATELY THE DISOBEDIENT ELEMENTS.

A-24-#1

(4) REPORT THE DETAILS OF THE VIOLATIONS TO HQS I CORPS & MR 1/G-3 & IOC

C. THE ELEMENTS WHO DELIBERATELY VIOLATE THIS ORDER WILL BE PROSECUTED TO THE COURT MARTIAL AND THE UNIT COMMANDER CONCERNED WILL BE PUNISHED BECAUSE OF HIS LACK OF CONTROL AND INDOCTRINATION.

2/ THIS DIRECTIVE SHOULD BE WIDELY DISSEMINATED TO THE SQUAD LEVEL AND BE BROADCAST THROUGH THE RADIO AND TELEVISION STATIONS. END. SIGNATURE: LTG HOANG-XUAN-LAM.

UNQUOTE

I WISH TO REEMPHASIZE MY INSTRUCTIONS CONTAINED IN THE REFERENCED MESSAGES AND TO ENJOIN EACH OF YOU TO TAKE EVERY PRACTICABLE STEP POSSIBLE TO PREVENT THE INDISCRIMINANT FIRING OF EVEN ONE ROUND DURING THE PERIOD 312330 DEC 70 AND 010030 JAN 71. YOU AND YOUR SUBORDINATE COMMANDERS ARE THE KEY AND THE ENTIRE CHAIN OF COMMAND MUST MAINTAIN ABSOLUTE CONTROL OF EVERY SOLDIER TO SUCCESSFULLY ACHIEVE THIS GOAL

SSO NOTE: DELIVER IMMEDIATELY

300

#0001

*Copy 2 of 5 copies*

ZUI KOL 0001 310205Z DNG 3028 EYES ONLY  
PLS ADD "REFERENCE MY 190900Z DEC 70 (U) GENSER AND MY  
221040Z DEC 70 EYES ONLY"  
TKS MATE

020

1007

A-24-#2

# HEADQUARTERS III MARINE AMPHIBIOUS FORCE

**CONFIDENTIAL**

III MAR FORM 5216 (REV 8-69)

ORIGINATOR CODE X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			FROM LTJG NUTR PLANO		DATE 31 DEC 70					
			SERIAL NO./CONTROL DATE 0 31202 DEC 70	COPY NO. 2 OF 5 COPIES REC'D.						
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT				
			IN	OUT						
2	CG	I		12/31	ADJ	INDIS ORIGINATOR FILED IN TEAM'S				
	DCG									
1	C/S	I				REMARKS <div style="border: 1px solid black; padding: 5px;">                     DISPOSITION:  <input type="checkbox"/> Retain for _____ months.  <input type="checkbox"/> Destroy after routing.                      Return for permanent retention.                 </div> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 5px;"> <tr> <th style="width: 50%;">Section</th> <th style="width: 50%;">Signature</th> </tr> <tr> <td> </td> <td> </td> </tr> </table>	Section	Signature		
Section	Signature									
3	DC/S	I		12/02						
	DCS PLANS									
	DEP CORDS									
	DSA ICTZ									
	S/S	X	12-31	12/21	12 B					
	G-1									
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	TCC									
	SGT MAJ									

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(USE REVERSE FOR ADDITIONAL SPACE)

A-25

**CONFIDENTIAL**

O 310210Z ZYH ZFF-4 ZFF-1  
FM LTG SUTHERLAND CG XXIV CORPS  
TO MG ARMSTRONG CG FMAW  
MG WIDDECKE CG 1ST MAR DIV  
BG JONES CG FLC  
ZEN/ JACKSON DSA I CORPS  
ZEN/ MR LAZAR DEPCORDS  
ZEN/ COL PERRY CO 366TH TFW  
ZEN/ CAPT HORN CO NSF DNG  
ZEM

101  
14/70  
SGS XXIV Corps was  
informed of emission  
of CG III MAF  
R

C O N F I D E N T I A L DNG 3029 EYES ONLY  
THE FOLLOWING MESSAGE IS RETRANSMITTED FOR YOUR INFORMATION:  
O 221040Z DEC 70

FM LTG SUTHERLAND CG XXIV CORPS  
TO MG ARMSTRONG CG III MAF  
MG HENNESSEY CG 101ST ABN DIV (AMBL)  
MG BALDWIN CG 23D INF DIV (AMCL)  
BG HILL CG 1BDE 55 8,1 58; (M)  
BG SWEENEY CG USASUPCOM DNG  
BG MEYER CG XXIV CORPS DNG  
COL BETHEA CO 67TH MED GP  
COL MC INTYRE CO 45TH ENGR GP  
COL LOWRY CO 12TH SIG GP  
LTC WILLSON COL 212TH AVN BN

C O N F I D E N T I A L DNG 2982 EYES ONLY  
SUBJECT: INDISCRIMINANT FIRING OF WEAPONS (U)

A. MY 190900Z DEC 70 (U) GENSER

1. WITH THE APPROACHING HOLIDAY SEASON, ALL COMMANDERS MUST ANTICIPATE EFFORTS BY US PERSONNEL TO ENGAGE IN PROMISCUOUS FIRING OF WEAPONS AND OTHER AMMUNITION AND EXPLOSIVES AS A FORM OF CELEBRATION. TO PRECLUDE ACCIDENTIAL INJURY TO BOTH MILITARY PERSONNEL AND INNOCENT CIVILIANS, ESPECIALLY IN AND AROUND POPULATED AREAS, AS WELL AS TO INSURE STRICT OBSERVANCE OF ALL TERMS OF THE FORTHCOMING CHRISTMAS AND NEW YEAR TRUCES, I DESIRE THAT ALL NECESSARY STEPS BE TAKEN BY EACH COMMANDER AT EVERY ECHELON TO INSURE THE COMPLETE ELIMINATION OF EVEN ONE INCIDENT OF SUCH FIRINGS. DEDICATED COMMAND EMPHASIS AND EXTRAORDINARY MEANS WILL BE REQUIRED TO ACHIEVE THIS GOAL.
2. SUCH STEPS AS THE COMPLETE WITHDRAWL OF WEAPONS AND/OR AMMUNITION AND OTHER POTENTIAL EXPLOSIVE DEVICES FROM TROOPS STATIONED IN POPULATED AREAS, A 100 PERCENT MUSTER FOR THOROUGH UNDERSTANDING OF THE INSTRUCTIONS, THOROUGH SHAKEDOWN INSPECTIONS AND OTHER POSITIVE MEASURES ARE ENCOURAGED. GUARDS AND SECURITY ELEMENTS WHO ARE ARMED AND HAVE AMMUNITION ISSUED TO THEM SHOULD BE ASSEMBLED IN GROUPS AS NECESSARY UNDER THE POSITIVE CONTROL OF OFFICERS AND/ OR NCO'S DURING PERIOD 242330H DEC 70 TO 250030H DEC 70 AND 312330H DEC 70 TO 010030H JAN 71 TO ENSURE NO ONE FIRES HIS WEAPON DURING THESE TIMES.
3. THIS TRADITIONALLY FESTIVE PERIOD WILL NOT BE AN EXCUSE FOR THE UNNECESSARY DISCHARGE OF WEAPONS OR EXPLOSIVES OF ANY KIND AND WILL NOT, REPEAT, NOT BE TOLERATED.

SSO NOTE: DELIVER IMMEDIATELY

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(A-25)

# HEADQUARTERS MARINE AMPHIBIOUS FORCE

**CONFIDENTIAL**

III MAR FORM 5216 (REV 8-69)

OPERATION CODE X - ORIGINATOR A - ACTION/COGNIZANCE C - COMMENT/RECOMMENDATION I - INFORMATION S - SIGNATURE			FROM BGEN VANDE HEY		DATE 31 DEC 70					
			SERIAL NO./CONTROL DATE O 310311Z DEC 70		COPY NO. 2 OF 4 COPIES REC'D					
ROUTE	SECTION	CODE	DATE		INITIAL	SUBJECT JANUARY COMMANDER'S WIEU				
			IN	OUT						
2	CG	I		12/31	A	REMARKS <div style="border: 1px solid black; padding: 5px; margin-top: 10px;">                     DISPOSITION:   <input type="checkbox"/> Retain for _____ months.  <input type="checkbox"/> Destroy after routing.                      Return for permanent retention.                 </div> <table border="1" style="width: 100%; margin-top: 10px; border-collapse: collapse;"> <tr> <td style="width: 50%; text-align: center;">Section</td> <td style="width: 50%; text-align: center;">Signature</td> </tr> <tr> <td style="height: 20px;"></td> <td style="height: 20px;"></td> </tr> </table> <p style="margin-top: 20px; font-style: italic;">Aide-de-Camp COPY #3 for info</p> <p style="margin-top: 20px; text-align: center;">COPY 2 OF 4 COPIES</p>	Section	Signature		
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1	C/S	I			M					
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	SGT MAJ									

(USE REVERSE FOR ADDITIONAL SPACE)

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**CONFIDENTIAL**

O 310311Z ZYH ZFF4 ZFF1  
FM BG VANDE HEY ACOFS MACV SAIGON  
TO GEN CLAY CDR 7AF TAN SON NHUT  
LTG COLLINS CG I FFORCEV NHA TRANG  
LTG DAVISON CG II FFORCEV LONG BINH  
LTG MACCAFFREY DCG USARV LONG BINH  
LTG SUTHERLAND CG XIV COROS DA NANG  
VADM KING COMNAVFORV SAIGON  
LTG ROBERTSON CG II MAF DA NANG  
MG MKCOWN CG DMAC CAN THO  
COL HEALY CO 5SFGA NHA TRANG  
ZFM

CONFIDENTIAL MAC 16439 EYES ONLY

SUBJECT: JANUARY COMMANDER'S WIEU (U)

1. (C) THE JANUARY COMMANDER'S WIEU WILL BE HELD 23 JAN 1971, COMMENCING 0900 HOURS. ALL ACTION ADDRESSEES ARE INVITED.
2. (U) REQUEST THAT THE DEPCORDS OF THE MR'S ALSO ATTEND THE WIEU.
3. (U) WIEU ATTENDEES ARE INVITED TO LUNCHEON HOSTED BY COMUSMACV.
4. (C) SESSIONS EXPECTED TO TERMINATE ON OR ABOUT 1301 HOURS, 23 JAN 1971, FOLLOWED BY LUNCHEON.
5. (U) RSVP REPEAT RSVP MACV 3151, 4958 OR 3044 NLT 20 JAN 71.
6. (U) DECLASSIFY EFFECTIVE 31 JAN 71.

SSOSNOTE: DELIVER DURING DUTY HOURS

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