

CONFIDENTIALHEADQUARTERS MARINE CORPS ROUTING SHEET
NAVMC HQ-3851-CMC (REV. 11-63)

SAC NO.

288-258 #16

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DATE

25 Feb 1966

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					G-1		UNIT: A030-42
					G-2		SIGNATURE: <i>J. Rubright</i>
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					OP-09H		
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ACTION: _____

It is requested attached document be reviewed in accordance with HQO 3480.2 and comments be submitted by 15 Mar 1966

288-258#16 (C)

FR:

TO: File of various comments re Civic Action trng/personnel etc, probably in relation to D/State Agency for International Development's ltr (not dated - marked recvd 4 Feb 66) re assigning 5 to 10 MC officers to AID in Vietnam.

REF:

FILE:

REC-SEC

G-3 DIVISION			
			ACofS
			Asst
			Adm
			Ser
1	X	4/25 466	Ope
		2/25	Op
			Co
			Pr
			Tra
			Ge
			Sci
			Pl
			Mar

3	G	20 Feb 1966	Historical Br. (A030)
			Admin Sect
			Writing Sect
			Archives/Library Sect

2	AH	2/25/66	Civic Action A03E
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TAB D

X - ORIGINATOR OR OFFICE AFFIXING ROUTING SHEET
A - FOR APPROPRIATE ACTION
B - FOR COMPLIANCE
C - PREPARE REPLY FOR SIGNATURE OF _____
D - FOR COMMENT
E - FOR RECOMMENDATION

F - FOR CONCURRENCE

G - FOR INFORMATION

H - RETURN TO A03H

I - _____

INITIAL FOR FILE

RETURN TO:

DO NOT DETACH - THIS FORM IS A PERMANENT PART OF THE DOCUMENT TO WHICH IT IS ATTACHED

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CONFIDENTIAL

C-22080

CONFIDENTIAL

G-3

SUBJECT: Section I, Civil Affairs

REFERENCE: Pages 1-3, Enclosure (1), 3d Marine Division
Lessons Learned, 1JUN65-1DEC65

SUMMARY OF ITEMS REPORTED:

1. Section I contains the following items:

- ITEM 1: WORKING WITH LOCAL LEADERS
- ITEM 2: EMPHASIZING JOINT WORK PROJECTS
- ITEM 3: DISTRIBUTION OF GIFTS AND SUPPLIES

The recommendation contained in each of the above items is essentially the same. It is:

RECOMMENDATION: That all civic action projects be accomplished through local RVN officials without emphasis on direct USMC involvement, and in a manner which will ensure that the ultimate recipients are appropriate people prepared to contribute their share of effort to the projects.

2. This Section also contains the following items:

- ITEM 4: MOVEMENT OF VIETNAMESE GRAVES
- ITEM 6: LACK OF KNOWLEDGE OF LOCAL CUSTOMS

The recommendation contained in each of the above items is essentially the same. It is:

RECOMMENDATION: That all hands receive an indoctrination in the customs and habits of the local nationals prior to assignment to an area of operations; and that particular attention should be paid to avoidance of damage to graves.

3. Finally, this Section contains the following item:

- ITEM 5: AID TO SAMPAN COMMUNITY

The recommendation contained in the above item is as follows:

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Subj: Section I, Civil Affairs

RECOMMENDATION: That units equipped with waterborne vehicles undertake civic action projects with waterborne (Sampan) communities as is presently being done by the 1st and 3d AMTRAC BNs.

COMMENTS:

1. The recommendations contained in ITEMS 1,2,3,4 and 6 are general and in accordance with the basic principles of civic action as established by JCS definitions, the U. S. Army Civic Action Course training materials, and MCS civic action training concepts.

2. The recommendation contained in ITEM 5 is specific and can be accomplished by internal III MAF action.

RECOMMENDATION:

1. That the principles included in the recommendations contained in ITEMS 1,2,3,4 and 6 be introduced into a Marine Corps-wide civic action training program.

ACTION REQUIRED:

1. To promulgate by 1 June 1966 a supplement to MCO 1510.2D dtd 22 June 1964 (General Military Training of Enlisted Men) as the basic Marine Corps directive covering policies, procedures and guidance for the development and execution of civic action training, including instructional material references.

ACTION WILL BE ACCOMPLISHED BY: The ACoFS, G-3. The following preparatory actions have been taken by G-3:

a. G-3 has stimulated the initiation by STATE/AID of a proposal to assign USMC officers to AID field activities in Vietnam initially, and later in other areas of Marine Corps contingency planning interest (TAB A). The general concept is for these officers to undergo a language and area course at the Foreign Service Institute and then be assigned to foreign service areas as USAID representatives for one-year unaccompanied tours. On 14 February 1966, AID's proposal was tabled as an agenda item at the Marine Corps Ad Hoc Civic Action Committee as recommended in Paragraph 4 of Tab B. The ACoFS, G-1 is presently preparing a Marine Corps position on AID's proposal for concurrence by the

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Subj: Section I, Civil Affairs

committee prior to detailed negotiations with AID authorities.

b. G-3 has brought into focus by staff action the future training requirement projections for civic action officers (TAB C). The ACoFS, G-1 and the Director of Personnel have been invited to comment on the analysis contained in TAB C which supports the basic conclusion that the 36 Civic Action Course quotas requested from the Army for FY 67 meets the requirement to staff the 36 civic action billets approved for the III MAF.

c. In furtherance of broad-scale civic action indoctrination of all Marine Corps units down to the battalion/group levels, G-3 has taken action to obtain selected training materials from CGFMFPAC and the U. S. Army Civil Affairs School, Fort Gordon, Georgia as a basis for the development of unit civic action orientation training (TABS D and E). It is intended that training materials obtained will be used in the preparation of the basic Marine Corps directive on civic action training. Additionally, certain predeployment orientation materials have been distributed to the field as indicated by TAB F. The Directorate for Armed Forces Information and Education, DOD has been requested to furnish to the Marine Corps 86,050 copies each of "A Pocket Guide to Vietnam" (TAB G) and "Know Your Enemy: The Viet Cong" (TAB H). A "Vietnamese Phrase Book" and a "French Phrase Book" have also been requested from DAFIE (50,000 copies) for distribution to the field (TAB I).

d. In addition to the foregoing, G-3 is maintaining liaison with MCI instant to the development of language and area study extension courses.

STAFF COORDINATION: Not required.

DEPARTMENT OF STATE
AGENCY FOR INTERNATIONAL DEVELOPMENT
WASHINGTON 25 D C

OFFICE OF
THE ADMINISTRATOR

General Wallace M. Greene, Jr.
Commandant, U. S. Marine Corps
Room 2004
Headquarters U.S.M.C.
Washington, D. C.

Dear General Greene:

The Agency for International Development has agreements with the Departments of the Army and the Air Force to obtain the services of carefully selected military officers for duty with A.I.D. in Vietnam. The assignment of these officers has been extremely successful and our Mission has requested that additional officers be selected for immediate service.

In recent discussions between Major General William A. Collins, of your Staff and Mr. Joseph Z. Taylor of this Agency, it was indicated that the Marine Corps is also keenly interested in the economic and political aspects of the war in Vietnam. The joint AID/USMC Committee in the I Corps Area is tangible evidence of that fact. We would therefore, like to extend an invitation to the Marine Corps to participate with A.I.D. in the rural construction program in Vietnam by providing from five to ten officers to serve as Provincial Representatives. We are interested in officers, in the grades of Major or Lieutenant Colonel, who would serve at least one year in Vietnam. Their assignments will be effected under the terms of Section 625 (d) (1) of the Foreign Assistance Act of 1961, as amended. During such assignment, the officers will receive pay and allowances and other benefits permitted by this Section of law.

Because of the exacting qualifications which we require for these key positions, I would be grateful if it could be arranged for an A.I.D. officer to review the records and interview the officers concerned before they are finally selected. We will then issue them invitational travel orders and reimburse their expenses from any point in the United States.

TAB A

- 2 -

Attached is a resume of the principal qualifications for these positions and a description of the work of our provincial representatives.

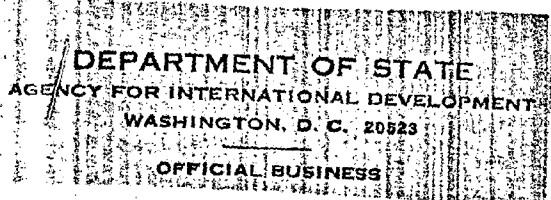
I am certain such an arrangement would be advantageous professionally, and in the national interest.

Sincerely yours,

David

David E. Bell

Attachments: a/s



Qualifications Required for A.I.D. Provincial Work in Vietnam

First and foremost, a desire to do this kind of work.

A natural empathy with peoples of underdeveloped countries, preferably Asians.

Be willing to work under primitive and dangerous circumstances and have proven by previous experience the emotional and physical stamina to do so.

Be a self-starter, innovator and improviser - with a high degree of motivation, initiative and imagination, tempered with judgment.

Counter-insurgency experience or training.

Demonstrated administrative ability, particularly in supply, management of field operations and reporting.

Previous experience in working successfully with Asian people, preferably in rural areas.

Technical background in agriculture, medicine or engineering, (particularly with light machinery and light construction) would be helpful.

Ability to speak French or Vietnamese is highly desirable but not an absolute requirement.

General Description of AID's Duties of US AID/Vietnam Provincial Representative and Assistant

The A.I.D. Provincial Representative is an adviser on civil counter-insurgency and economic development matters to the Vietnamese Province Chief. He is the representative of the USAID Mission Director for A.I.D. activities in his assigned province. The Province Chief is almost always an Army officer in charge of civil administration plus provincial security forces. Also assigned to each province is an American Army MAAG sector adviser. These three officials together constitute a provincial committee which advises and assists in planning and implementation of all counter-insurgency activities in that province. This involves all US-GVN efforts except for the operations of the regular armed forces.

Among the planning into which there is both a civilian and a military input at the provincial level is a "provincial pacification plan." In moderately secure provinces, provincial development plans are contemplated. Other operations are frequently involved, e.g., "clear and hold" operations, and the construction and development of strategic hamlets, generally within the context of the provincial rehabilitation plan are involved.

Some specific responsibilities are:

- (a) Monitoring and expediting the flow of large amounts of AID-financed commodities imported for provincial use.
- (b) Advising on their use.
- (c) On-the-spot inspections to insure that the commodities are properly used in getting down to the grassroots level.

These USAID Provincial Representatives are called on to perform a whole gamut of activities, often variable and unpredictable. These involve directly assisting in the following, among other things: outright counter-insurgency of a direct combat support nature, disaster relief, refugee relocation, medical care, simple construction, improvement of agricultural

- 2 -

practices, the introduction of improved crops, establishment of hamlet schools, rehabilitation of Viet Cong defectors, emergency shipments of commodities, planning and demonstration of "self-help" projects, advising Province Chiefs on provincial pacification planning and operations (primarily socio-economic aspects), drafting of surrender appeals and other psychological warfare documents, and advising on improving hamlet elections. He sometimes makes direct disbursement of funds for a variety of functions (such as living expenses for hamlet militia in training, civic action cadre, health workers and local employees), evaluates and reports on counter-insurgency progress; and, above all, acts as a friend and informal staff assistant to the Province Chief for all counter-insurgency problems.

There are no comparable positions known in A.I.D. or, for that matter, in any other government agency with the possible exception of Army Civil Affairs officers who act as military governors in occupied areas during wartime - but even these have quite a different character.

In many of these undertakings, the Provincial Representatives have the advice and/or direct support of certain USAID technicians and administrative personnel.

A03E-mj2

10 Feb

Assistant Chief of Staff, G-1

Assistant Chief of Staff, G-3

Assignment of Marine Corps Officers to the Agency for
International Development, Department of State (AID)

Ref: (a) AID Proposal for Assignment of Marine Corps
Officers

1. Reference (a) is returned herewith.
2. The G-3 comment on the subject proposal requested by the G-1 is as follows:

3. Reference (a) is the formal AID proposal. G-3 earlier staffed the informal proposal which preceded reference (a). G-1, G-2, Director of Personnel and Deputy Chief of Staff (P&P) comments on this informal proposal are attached with G-3 comments on the foregoing staff comments and a detailed G-3 analysis of the matter. Also attached is the G-3 memorandum of 2 February to the Chief of Staff which summarized the foregoing information and made two recommendations, subsequently approved by the Chief of Staff, as follows:

a. That the Chief of Staff add Deputy Chief of Staff (P&P) and G-2 representatives to the Marine Corps Ad Hoc Committee on Civic Action, which already includes representatives of the following:

G-3 (Chairman)
DCoGS (Aid)
G-1
Dir Pers
Dir MCR
Dir Info
Dir Admin Div
OMG
Staff Medical Officer
Staff Chaplain

TAB B

b. That the formal AID proposal be referred to the Civic Action Committee for study upon its receipt at this Headquarters.

AO3E-mj2

Subj: Assignment of Marine Corps Officers to the Agency
for International Development, Department of State
(AID)

4. In view of the foregoing, it is recommended that the G-1 sponsor the tabling of reference (a) as an agenda item for the Marine Corps Ad Hoc Committee on Civic Action.

TAB C

SECRET**SECRET**

Head, Training Branch, G-3 Division

23 FEB 66
A03E-rg
003F5466

Head, Civic Action Branch, G-3 Division

Training Quotas for Civic Action Officers

- Ref: (a) Your ltr and A03C10-bad of 3 Jan 66 on my memo of 20 Dec 65 A03E-mjf; Subj: Civic Action Training
- (b) CG FMFPAC 242028Z Oct 65 as awarded by CG FMFPAC 032203Z Nov 65 and subsequent telecon Asst G-1 HQMC of 3 Nov 65
- (c) CG FMFPAC 080440Z Jan 66
- (d) CMC 092259Z Feb 66 as modified by CMC 101831Z Feb 66

1. Reference (a) stated that the Training Branch has issued training quota memorandums to the Director of Personnel as follows:

a. 15 officers attended the Army Civic Action Course which graduated 17 Dec 65.

b. 2 Officers are attending the Army Civil Affairs Course which convened 9 Jan 66.

c. 3 Officers will attend the Army Civic Action Course which will convene 17 Apr 66.

d. CMC has requested 36 quotas to the Civic Action Course and 36 quotas to the Civil Affairs Course during FY 67 (officers programmed to the Civil Affairs Course to meet other Marine Corps requirements and possible contingencies, in addition to III MAF requirements).

2. These quotas were based on anticipated requirements established by reference (b). Recently, in reference (c), CG FMFPAC restated and increased his civil affairs/civic action officer requirements. These requirements, as approved by reference (d) are now:

39 officers
26 enlisted

3. Of the above 39 officers, 3 will fill III MAF civil

SECRET**SECRET**

SECRET**SECRET**

AO3E-rg

Subj: Training Quotas for Civic Action Officers

affairs billets, the remaining 36 civic action billets.

4. In summary, the 36 Civic Action Course quotas requested for FY 67 exactly meets the requirement to staff 36 civic action billets in the III MAF. The 36 civil affairs course quotas requested for FY 67 will provide an additional source of civic action officers if needed, since this course includes civic action training. The 18 Civic Action Course graduates programmed during Dec 65-Apr 66, while representing an apparent shortfall in the total requirement of 36, is an acceptable input to the Marine Corps civic action program since:

a. It is not anticipated that all 36 III MAF billets will be staffed prior to July 66.

b. There are on hand in the Marine Corps a limited number of officers who have received civil affairs or civic action training.

c. Civic action training, while important to III MAF operations, should not be over-emphasized at a time when Marine Corps personnel resources are taxed to the utmost by other requirements. Competent line officers without specialized training can fill civic action billets on an interim basis.

5. By copies of this memorandum, Code AO1C is invited to comment to Code AO3C concerning Civil Affairs Course requirements, which appear to the undersigned adequately met by the program defined in reference (a) and recapitulated in paragraph 1; Code DFA is invited to provide to Code AO3C such comments as may be indicated.

N. R. STANFORD

Copy to:
DirPers (Code DFA)
G-1 (Code AO1C)

SECRET**SECRET**

AO3E-plh

28 FEB 1963

From: Commandant of the Marine Corps
To: Commanding General, Fleet Marine Force, Pacific,
FPO San Francisco, California 96601
Subj: Civic Action Training
Ref: (a) CGFMFPac Trip Summary of Visit to WESTPAC
During Period 1-8 Feb 1966 (Topic Items 13 and
22)
(b) MCO 1510.2D of 22 June 1964

1. A review of reference (a) has indicated that the III MAF conducts a civic action orientation program to unite commanders down to the battalion level and further, that necessary psychological warfare information is disseminated to each Marine within the III MAF. This Headquarters is now studying reference (b) with the intention of introducing a basic requirement for civic action training to include primary psychological warfare indoctrination.

2. In view of the foregoing, it is requested that copies of the III MAF's civic action and psychological warfare orientation syllabi and materials be provided this Headquarters. In addition, comments and recommendations concerning specific areas of emphasis based upon lessons learned by III MAF are solicited.

W. R. COLLINS
By direction

TAB E

A03E-kim

17 FEB 1966

From: Commandant of the Marine Corps
To: Commandant, U. S. Army Civil Affairs School, Fort Gordon,
Georgia 30905

Subj: Civic Action Training Materials

Encl: (1) List of Civic Action Training Materials

1. In furtherance of the III Marine Amphibious Force Civic Action Program in South Vietnam, the Marine Corps is desirous of obtaining additional training materials for use in the broad-scale indoctrination of personnel in civic action. Marine Corps officers who have recently attended the Fort Gordon civic action course have cited the instructional texts and lesson plans attached as enclosure (1) as being particularly pertinent to the indoctrination program contemplated. It is envisaged that listed publications would be disseminated to selected Marine Corps commands at battalion level and above to serve as background and research materials for the development of civic action indoctrination courses.

2. Your comments would be appreciated on the following matters:

a. Are present Civil Affairs School stockages sufficient to fulfill a request for 500 copies of each of the publications noted in enclosure (1)?

b. Could all the publications listed be obtained directly from Fort Gordon, or would it be more feasible to requisition certain texts from primary sources? If so, which ones?

c. If available, what is the earliest date the publications could be furnished this Headquarters?

d. What expense might be anticipated in providing these materials? In this regard, the Marine Corps is prepared to sustain any costs involved through cross-service arrangements.

3. Any recommendations or further comments which will assist in

A03B-kim

Subj: Civic Action Training Materials

making civic action training materials available to the Marine Corps will be welcomed.

4. Contingent upon your reply to this informal query, it is intended to submit a formal request through appropriate channels for this cross-service support.

W. R. COLLINS
By direction

A03E-kim

LIST OF CIVIC ACTION TRAINING MATERIALS

1. Civil Affairs Area Study - South Vietnam (Supplement prepared by HQ 302 CA Group/402 CA Co./414 CA Co.
2. South Vietnam Area Handbook, August 1961.
3. Area Research/Plans/Surveys/Estimates/Programs/Presentation (Student Guide 5800VN, November 1965).
4. Special Text 41-10-91 (Working Effectively Overseas).
5. Special Text 41-10-95 (Cultural Facts and Fancies).
6. Special Text 41-10-90 (Command and Staff Guidelines for Civic Action).
7. Special Text 41-175 (Civic Action Training Aids).
8. The Concept of Civic Action (Lesson Plan 5135, Civic Action Course 41-G-F7, April 1964).
9. Historical Precedence for Civic Action (Lesson Plan 5130, Civic Action Course 41-G-F7, April 1964).
10. Civic Actions in Counterinsurgency Operations (Lesson Plan 3001/0).

OPTIONAL FORM NO. 10
5010-104

UNITED STATES GOVERNMENT

Memorandum

TO : Assistant Chief of Staff, G-3

DATE: DSL-sls

24 SEP 1965

FROM : Director of Personnel

SUBJECT: Materials distributed to the field on Viet-Nam

Ref: (a) AC/S G-3 (LtCol HANLON) telecon fo 22 Sep 1965
w/Pers Dept (LtCol BENN)

1. In response to reference (a) the materials listed below have been distributed to the field:

a. PAMPHLETS

- (1) A Pocket Guide to Viet-Nam, DOD PG 21, NAVMC 2593
- (2) The Struggle for Freedom, DOD GEN-8
- (3) Viet-Nam, Four Steps to Peace, DOD GEN-18
- (4) The Evidence at Vung Ro Bay, DOD GEN-16
- (5) Aggression From the North, DOD GEN-14
- (6) The Struggle in South Viet-Nam, DAFIE PAM
- (7) Why Viet-Nam, State Department Pamphlet

b. FACT SHEETS

- (1) U. S. Policy on Viet-Nam, DOD FS-19
- (2) The U. S. Commitment to Freedom, DOD FS-21

c. FOR COMMANDERS

- (1) United States Policy in Viet-Nam, 15 April 1964
- (2) United States Policy in Southeast Asia, Vol 3, No 23, 1 June 1964
- (3) Laos and Viet-Nam - A Prescription for Peace, Vol 4, No 1, 1 July 1964

TAB F

DSL-sls

Subj: Materials distributed to the field on Viet-Nam

- (4) A Look at Some Major World Problems, Vol 4, No 14, 15 January 1965
- (5) Aggression From the North, Special edition, 12 March 1965
- (6) Pattern for Peace in Southeast Asia, Vol 4, No 21, 1 May 1965
- (7) The Most Important Battle of All, Vol 4, No 23, 1 June 1965
- (8) For Commanders, Vol 5, No 2, 15 July 1965, excerpt from
- (9) The U. S. Commitment to South Viet-Nam, Vol 5, No 3, 1 August 1965

d. DEFENSE DEPARTMENT DIGEST

- (1) Initial issue, 1 June 1964
- (2) Vol 1, No 3, 1 July 1964
- (3) Vol 1, No 7, 1 September 1964
- (4) Vol 2, No 7, 1 April 1965
- (5) Vol 2, No 9, 1 May 1965
- (6) Vol 2, No 10, 15 May 1965
- (7) Vol 2, No 11, 1 June 1965
- (8) Vol 2, No 12, 15 June 1965
- (9) Vol 2, No 16, 15 August 1965

2. It is anticipated that the below listed pamphlets will be available for distribution the latter part of this year:

- a. Know Your Enemy: The Viet Cong, DAFIE Pamphlet
- b. A Pocket Guide to Viet-Nam, DOD PG 21A.

J. V. Canzonieri

J. V. CANZONIERI
By direction

DSL-daw

SEP 28 1965

From: Commandant of the Marine Corps
To: Director, Directorate for Armed Forces Information
and Education, Room 3D255, The Pentagon,
Washington, D. C. 20305

Subj: "A Pocket Guide to Viet-Nam"; revision of

Ref: (a) DAFIE multi-adee memo of 20 Sep 1965 re
same subj

1. In response to reference (a) the Marine Corps' requirement will be 86,050 copies of the subject pamphlet.

2. It is requested that these copies be shipped as follows:

Commanding General 86,000 copies
Marine Corps Supply Activity
For: Publications Distribution Branch (580)
1100 South Broad Street
Philadelphia, Pennsylvania 19146

Commandant of the Marine Corps (Code DSL) 50 copies
Headquarters, U. S. Marine Corps
Washington, D. C. 20380

P. H. REXEY
By direction

DSL FILE COPY

Director, Administrative Division

Director of Personnel

DOD Pamphlet, "A Pocket Guide to Vietnam," NAVMC 2393A

1. The Directorate for Armed Forces Information and Education has been requested to ship 86,000 copies of the subject publication to Marine Corps Supply Activity, Philadelphia. It is requested that they be distributed as follows:

Commanding General 5,000 copies
Fleet Marine Force Pacific
FPO San Francisco 96601

Commanding General 20,000 copies
Marine Corps Base
Camp Pendleton,
California 92055

Commanding General 5,000 copies
Marine Corps Base
Camp Lejeune,
North Carolina 28542

Commanding General 5,000 copies
Fleet Marine Force Atlantic
U. S. Naval Base
Norfolk, Virginia 23511

Commanding General 5,000 copies
Marine Corps Air Station
El Toro Santa Ana,
California 92709

Commanding General 1,000 copies
Marine Corps Air Station
Cherry Point, North Carolina 28533

Commanding General 5,000 copies
1st Marine Division
Fleet Marine Force
Camp Pendleton,
California 92055

TAB G

DSL-mw

Subj: DOD Pamphlet, "A Pocket Guide to Vietnam," NAVMC 2393A

Commanding General
1st Marine Aircraft Wing
FPO San Francisco 96601
2,000 copies

Commanding General
3d Marine Division
Fleet Marine Force
FPO San Francisco 96601
5,000 copies

2. The remaining 20,000 copies should be retained at the
Marine Corps Supply Activity, Philadelphia.

DSL-~~100~~
FEB 15 1966

From: Commandant of the Marine Corps
To: Director, Directorate for Armed Forces Information
and Education, Room 3D255, The Pentagon,
Washington, D. C. 20305

Subj: DOD Gen-20, "Know Your Enemy: The Viet Cong";
request for

Ref: (a) GME ltr DSL-ayp of 3 Sep 1965
(b) Hays (Maj COOPER) telegram of 14 Feb 1966 w/DAFIM
(Mr. Hayes) re same subj

1. The Marine Corps requirement for the subject pamphlet was submitted in reference (a). Subsequently, the Marine Corps has a requirement for 86,050 copies as requested and approved during reference (b).

2. It is requested that these copies be shipped as follows:

Commanding General 86,050 copies
Marine Corps Supply Activity
For: Publications Distribution Branch (580)
1100 South Broad Street
Philadelphia, Pennsylvania 19146

Commandant of the Marine Corps (Code DSL) 50 copies
Headquarters, U. S. Marine Corps
Washington, D. C. 20380

H. E. BERN
By direction

Blind copy to:
Code ABP
Code AOE

TAB H

DSL-dam

FEB 14 1966

From: Commandant of the Marine Corps
 To: Director, Directorate for Armed Forces Information
 and Education, Room 30253, The Pentagon,
 Washington, D. C. 20305

Subj: Civic Action Training Materials

Ref: (a) Daylighter DAFNE multi-adeo memo of 1 Feb
 1966
 (b) DA Pamphlet 20-611 titled, "Vietnamese Phrase
 Book"
 (c) DA 30-602 titled, "French Phrase Book"

1. The Marine Corps need for Civic Action Program materials to be prepared by your office has been considered as requested in reference (a).

2. The Marine Corps has a definite interest in pre-deployment orientation materials such as that prepared by the Air Force. It is also recommended that your office proceed to develop or procure additional materials (films and pamphlets) oriented toward the area and culture of Vietnam, and materials which describe the U. S. Armed Forces civic action projects being undertaken in Vietnam incident to the over-all pacification program.

3. The Marine Corps has an urgent need for reprints of some materials already in print. It is therefore requested that 20,000 copies each of references (b) and (c) be provided the Marine Corps.

H. E. DEHN
 By direction

Blind copy to:
 Code AEE A03E
 Code A03C

TAB

I

CONFIDENTIALHEADQUARTERS MARINE CORPS ROUTING SHEET
NAVMC HQ 3351-CMC (REV. 11-63)

S&C NO.

288-258

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25 Feb 66

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					MILITARY SECY TO CMC	RETAIN MONTHS (Information material w/o historical value)
					CHIEF OF STAFF	DESTROY AFTER ROUTING (No record or information value)
✓	6	✓			DC/S (PLANS & PROGRAMS)	
✓	8	✓			DC/S (R&D)	
✓	87	✓			DC/S (AIR)	
✓	9	✓			SECY OF GEN STAFF	
✓	10	✓	3/16	N.C.	G-1	UNIT
✓	11	✓			G-2	SIGNATURE
✓	11	✓			G-3	✓ (If applicable, check)
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✓	3	✓			STAFF MEDICAL	
✓	3	✓			STAFF CHAPLAIN	
✓	3	✓			OP-09M	
✓	3	✓			S&C FILES	

G-3 DIVISION

					ACofS, G-3 (A03)
					Asst G-3
					Admin & Fisc Br (A03A)
					Service Plans Br (A03B)
					Operations Br (A03H)
✓	12	✓			Operations Sect
✓	15	✓			Combat Rqmts Sect
✓	15	✓			Prog & Org Sect
✓	17	✓			Training Branch (A03C)
✓	17	✓			General Trng Sect
✓	17	✓			Schools Trng Sect
✓	17	✓			Planning & Prog Sect
✓	17	✓			Marksmanship Br (A03M)
✓	17	✓			Historical Br. (A03D)
✓	17	✓			Admin Sect
✓	17	✓			Writing Sect
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OPTIONAL FORM NO. 10
5010-104

UNITED STATES GOVERNMENT

Memorandum

TO : Head, Marksmanship Branch, G-3

AO3H11-dnw

DATE: MAR 16 1966

FROM : Head, Operations Branch, G-3

SUBJECT: 3d Marine Division Lessons Learned

Ref: (a) Your comment AO3M1-jet of 15 Mar 1966 on AC/S, G-3
Routing Sheet 288-258 of 25 Feb 1966

1. Reference (a) indicated that solutions to the problem relating to M-14 stocks have been informally discussed with representatives of the Quartermaster General of the Marine Corps.
2. Since this Branch is not privy to these informal discussions, specific recommendations are requested in regard to this item.

F. L. SMITH

Return to AO3 H Rm 2118
after signature

MAR 16 1966

OPTIONAL FORM NO. 10
5010-104

UNITED STATES GOVERNMENT

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Routing Sheet 288-258 of 25 Feb 1966

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F. L. SMITH

MAR 16 1966

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NAVMC HQ 3351-CMC (REV. 11-63)

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288-258 #10

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					STAFF MEDICAL		
					STAFF CHAPLAIN		
					OP-09M		
					S&C FILES		

ACTION: _____

It is requested attached document be reviewed in accordance with HQO 3480.2 and comments be submitted by 18 Mar 1966.

F. L. Smith
F. L. SMITH

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UNITED STATES GOVERNMENT

Memorandum

CONFIDENTIAL UNCLASSIFIED UPON REMOVAL OF
ENCLOSURE()

TO : Assistant Chief of Staff, G-3

AO2B-WEC-plm

DATE: 22 MAR 1966

FROM : Assistant Chief of Staff, G-2

SUBJECT: 3d Marine Division Lessons Learned

Ref: (a) Your comment on S & C 288-258 #10

Encl: (1) G-2 Comments

1. In accordance with reference (a), enclosure (1) is submitted.

J. J. Shute
J. J. SHUTE
By direction

CONFIDENTIAL

CONFIDENTIAL**ITEM NO. 2:** Timely Dissemination of Prisoner Interrogation Reports.

DISCUSSION: Frequently, the prisoner of war interrogation reports provided by the Division Prisoner Collection Point contains information of a tactical nature of which only a very few are exploitable because of the time lag between obtaining the information and receipt by the unit which is capable of exploiting the information. Also the I-T Team frequently lacks sufficient knowledge of the tactical situation in an immediate area to exploit the presence of a suspect who may possess valuable information. It was recommended that each rifle company, battalion headquarters and regimental headquarters utilize qualified interpreters on a basis of one per company and two per battalion/regimental headquarters for a regimental total of 20.

COMMENT: FM 19-40, Handling Prisoners of War considers interrogation of prisoners of war in two phases. The purpose of the first phase as described in paragraph 17a of subject manual is to develop information of immediate tactical importance. This interrogation usually takes place at a forward headquarters immediately upon capture or as soon thereafter as possible. The Table of Organization of an I-T Team is basically designed for the assignment of one I-T Team per infantry regiment. The organization is such that the headquarters element or sub-team of one officer and one NCO may be assigned to the regimental headquarters and the three sub-teams of one officer and two NCO's may be assigned to the infantry battalions. There is no reason, if the situation warrants, why the members of the sub-teams could not be further assigned down to the attacking rifle companies. Currently a concept of providing two Marines with a Vietnamese language capability with each rifle company is being studied by AC/S, G-1, G-2 and G-3 and Director of Personnel. At present this will require a total of 144 linguists. These linguists are for operational purposes and are considered separately from the linguists required for intelligence purposes.

RECOMMENDATION: That two Marines with a Vietnamese language capability be provided to each rifle company.

ACTION REQUIRED: Continue exploring the means of providing the desired Vietnamese linguistic assets to the infantry units deployed in Vietnam.

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AO2B-WEC-plm

ITEM NO. 3: Proper Evaluation of Intelligence Reports

DISCUSSION: None

COMMENT: Believe difficulty will be encountered in keeping requirement within 12 hour time frame

RECOMMENDATION: None

ACTION REQUIRED: None

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CONFIDENTIAL

A02B-WEC-plm

ITEM NO. 4: Analysis of Intelligence Information

DISCUSSION: None

COMMENT: None

RECOMMENDATION: That the information on Trails within a Battalion's TAOR be forwarded to a higher echelon for overall compilation and utilization in the planning of future large scale operations.

ACTION REQUIRED: None

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ITEM NO. 5: Use of Mine and Obstacle Intelligence by Transportation Units.

DISCUSSION: The continuing mine threat generated by the Viet Cong establishes a requirement for the battalion S-2 to maintain a separate map within the S-2 Section depicting all known or suspected enemy mined areas. It was recommended that all wheeled and tracked vehicle units keep a current mine and obstacle map for briefing personnel going into areas of known or suspected mine activity.

COMMENT: This is a normal and not a new function of intelligence. Situation maps of enemy mines and obstacles are maintained by the intelligence officer in close coordination with the engineers.

RECOMMENDATION: That continued emphasis be placed on thorough and detailed intelligence training for all units at all echelons.

ACTION REQUIRED: None

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ITEM NO. 43: Aerial Observation for Combat Patrols

DISCUSSION: Providing combat patrols with aerial observation reduces the possibility of VC escaping by forceing them to either hide, which subjects them to possible capture, or move, making them obvious targets for supporting arms. Therefore it was recommended that AOs be used continuously with daylight combat patrols.

COMMENT: Concur.

RECOMMENDATION: None

ACTION REQUIRED: None

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CONFIDENTIALITEM NO. 50: Overlay TechniquesDISCUSSION:

a. When making an overlay that encompasses two or more map sheets, show a pair of tick marks for each map sheet. This will provide for accurately matching the overlay tic marks to the corresponding marks on maps when maps shrink or are not accurately fitted together.

b. Reproduction of overlays is faster by the ditto process than by hand.

c. A practice of using tic marks along a common grid line facilitates the alignment of the overlay to the map.

COMMENT: Concur.RECOMMENDATION: NoneACTION REQUIRED: None**CONFIDENTIAL**

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NAVMC HQ 335I-CMC (REV. 11-63)

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					SECY OF GEN STAFF	UNIT
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AO4C-jle-9
14 MAR 1966

AO4C Comment on Enclosure (1), CG, Third MarDiv ltr 3/DPN/jjw over 3430.1 Ser 012966 of 5 Feb 1966

I. Item/Problem Discussed. Radio Sets AN/PRC-6 and AN/PRC-10 are being turned in for water damage. The development of a waterproof bag of a dark or camouflaged color was recommended.

Comments. Radio Sets AN/PRC-6, AN/PRC-10 are scheduled to be replaced by Radio Set AN/PRC-25, in WestPac units, during 4th Quarter FY66. The AN/PRC-25, developed by the Army, has been thoroughly service tested to ensure its watertight integrity. Reasonable care by service units in reassembling these radios during maintenance precludes the necessity of developing a waterproof bag.

II. Item/Problem Discussed. Terminal connector for Battery BB-451/U is of a thin plastic that breaks easily. It was recommended that a new terminal be developed that will withstand field abuse and that the interior of this terminal be designed to enable metal contact to be spring loaded thus insuring positive contact with metal posts.

Comments. This problem has already been alleviated by development of a new terminal connector that is of sturdier construction. These new terminals are incorporated in all BB-451/U's produced as of 1 February 1966, and are also being made available as a separate SFA item.

III. Item/Problem Discussed. The life of the BB-451/U will be lengthened by thoroughly cleaning the battery just prior to every fifth recharge. It was recommended that the TM be changed to require cleaning the BB-451/U prior to every fifth recharge.

Comments. TM 04072A-15/1A (BB-451/U) requires that the battery vent valves be cleaned prior to every fifth charge and in addition that the battery safety relief valve be cleaned prior to every tenth charge. The TM also provides for cleaning the battery whenever the alkaline electrolyte is spilled. These guidelines, established by the contractor, are considered sufficient for incorporation in the TM. Additional cleaning, necessitated by dropping the battery in mud, etc., should be undertaken on an as required basis.

IV. Item/Problem Discussed. When the BB-451/U is in direct sunlight either the electrolyte boils off or the battery loses charge. The development of a heat insulating cover, of a dark or camouflage color, for the BB-451/U was recommended.

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AO4C-jle-9

Comments. The TM for the BB-451/U provides for the reduction in charge of the BB-451/U due to exposure to high temperatures. Use of a heat insulating cover with the BB-451/U is not recommended. The BB-451/U releases hydrogen gas during discharge or when in the charged condition. This has subsequently resulted, on occasion, in explosions when the charged batteries were stored in an unventilated space or left in the transit cases of Radio Sets AN/PRC-41, -47.

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A04C-jrf-7

Item 52: Conversational Use of Tactical Nets in
Offensive Operations

Item/Problem Discussed: Record message traffic requiring operators to write verbatim transcripts causes excess transmission time. Tactical voice circuits should be reserved for high precedence person-to-person traffic between commanders and principal staff officers.

Comment: The management of what traffic is to be handled on which circuit is the tactical commanders prerogative. Offensive combat requires many personal contacts between commanders and their staffs. The procedure as recommended is concurred in.


JOHN LEMAY, JR.
By direction

CONFIDENTIAL

AO4D-bls-1
15 March 1966

AO4D COMMENT on AO4A Bucktag #288 258 #11 of 25 Feb 66

Subj: Lessons Learned 3d Marine Division

1. Items 1 and 7 (Lightweight Grappling Hooks and helicopter transportable, multi-spigot, externally carried water tank) should be forwarded to CMCLFDA with other ideas in this document for evaluation and recommendation in accordance with MCO 3900.3A. Project Directive 42-66-01 targeted for 1 Aug 66 directs the development of a squad water container (2-3 gal, lightweight, collapsible water bag). Other air droppable containers of varied sizes are also under evaluation at MCLFDC.
2. Item 2 - Black Cushion Sole Socks have been recognized as problem items. QMGMC is taking appropriate action to replace these socks in the supply system with green, color-fast, cushion sole socks tested and recommended by CMCLFDA.
3. Item 21 - Seal-Without-Moisten Envelopes are provided by the General Services Administration ~~items~~ and do not come under the cognizance of this Branch. The appropriate corrective action recommended should be taken by the Supply Department.


W. J. MASTERPOOL

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AO4F-ws-13

3 Mar 1966

AO4F Comments on AO4A Bucktag # 288 258 #11 of 25 Feb 1966,
Subj: Lessons Learned 3d Marine Division

1. No comment considered necessary on following items:

No. 9 Page 11
11 Page 13
35 Page 21
36 Page 21
42 Page 23
16 Page 33
20 Page 35

2. Part III, Operations/Training has been reviewed and each item requiring comment is listed as follows:

a. Item 8, Page 10

(1) The stowage and handling of 200 feet of steel cable sufficiently strong for towing free an LVTP5A1 bogged down in soft terrain is a considerable problem in itself. The cable should be 3/4 inch diameter minimum, and discarded cable of unknown condition such as SATS arresting cable should not be used.

(2) A more desirable alternative would be the attachment of an LVTRLA1 to each LVT section operating through rice paddies. This vehicle is equipped with a winch which carries cable of the required length and strength.

(3) Training in the extraction of bogged down LVT's can be accomplished in the mud flats of the Santa Margarita River at Camp Pendleton and the marsh areas of Camp Lejeune.

b. Item 10, Page 12

(1) The bottom design of the LVTP5A1 provides protection against small anti-personnel mines only. It is questionable that the addition of more armor plate to the bottom area would ensure protection against the mines being encountered. Also such application would further reduce the minimal ground clearance of the vehicles and some loss of mobility would result.

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(2) RDT&E funds have been requested to provide an extinguisher system design for the cargo compartment. If funds are made available, it is intended to include automatic release devices in the study for faster fire suppression action than possible with manual release systems.

c. Item 12, Page 13

(1) The provision of firing ports which are located below the water line of LVT's creates a definite hazard for waterborne operations.

(2) If firing ports are deemed essential, the modification should be properly designed and engineered before application. Vehicle Design Agent services are available for modification designs.

d. Item 13, Page 14

(1) It is obvious that a vehicle designed for a specific mission cannot be optimum for all the additional missions for which it is being utilized. The extensive use of the LVTP5A1 in a large variety of missions is an outspoken acknowledgement of its overall value as a weapons system.

3. Part IV, Logistics has been reviewed and each item requiring comment is as follows:

a. Item 9, Page 31

(1) A project to eliminate all cotton weave type hose from LVTP5A1 drawings is nearly complete. In addition, effort has been made to have MCSA, Philadelphia buy neoprene hose to drawing deviation pending release of revised drawings. Supply Centers have been directed to discontinue use of cotton weave hose for LVT's.

(2) Cotton weave hose will phase-out of LVT use as quickly as the field orders and installs neoprene replacements.

b. Item 14, Page 32

(1) The supply system is geared to be responsive to usage. The high deadline rate of LVT's which existed for some time due to parts shortages no longer prevails according to

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recent deadline reports.

(2) In addition to operating and mount-out stock reviews, automatic resupplies should be updated on the basis of RVN experience.

(3) Torsion arms and roadwheels of improved design and longer operational life are now being procured and will supersede the existing components.

(4) Funds have been requested for development of a rubber bushed track of potentially longer life.

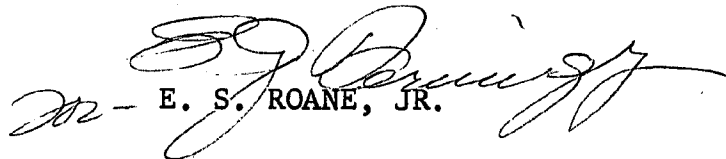
c. Item 15, Page 33

(1) The LVTR1A1 is equipped with a special tool for vehicles with broken idler stub shafts which permits temporary repair for evacuation to a maintenance area. Short tracking is not required if this tool is used.

d. Item 17, Page 34

(1) The GAA grease specified for LVT lubrication was developed for all purpose, all climate use. Most failures experienced in past years of U-joints of the fan drive shafts have resulted from failure to lubricate at required intervals. Use of the high temperature aircraft grease as recommended introduces an additional commodity to stock.

(2) It is recommended that engineering evaluation be obtained before adaption of use of any substitute lubricant for LVT's.


E. S. ROANE, JR.

CONFIDENTIAL

AO4H-lrw-1
15 Mar 1966

AO4H Comments on 3d Marine Division LESSONS LEARNED, 1 Jun 65-- 1 Dec 65

LOGISTICS ITEM #8: USAGE DATA FOR MOTOR VEHICLES

The high usage data on the parts listed resulted from intensive operation of vehicles in deep sand and laterite dust. The failure rate of torque rod bushings and other suspension system components of the M35 truck is related directly to the IROAN concept of the R&E program in which torque rods and bushings were not replaced. The great majority of M35's in the 3d Marine Division have been through the R&E program within the last two years. The age of the M35's is 12-15 years.

The low usage data for M422 parts generated in garrison on Okinawa is related directly to the fact that the 3d Marine Division order required a 50% Administrative deadline of M422 vehicles.

Concur with recommendations.

LOGISTIC ITEM #10: BRAKE SYSTEM, ALL VEHICLES

Concur with recommendations.

LOGISTIC ITEM #11: BRAKE LINING FAILURE

A test is currently being conducted at White Motor Company and Diamond-T Motor Company to determine feasibility of modifying current assets of 2½ ton and 5 ton vehicles to provide a sealed brake system.

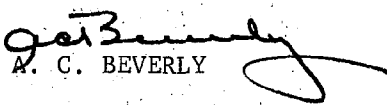
Future production models of the 1½ ton truck (M561) and the 5 ton truck (M656) will have sealed brake systems.

A contact team from ATAC and American Motors Corp. will visit FMFPac in April, and will test three new types of brake linings for the M422 Mighty Mite.

As an interim measure, it is recommended that brake systems be serviced at least every 1000 miles (or quarterly), and at more frequent intervals if circumstances permit.

LOGISTIC ITEM #12: MOTOR VEHICLE BRAKE PROBLEMS

Concur with the recommendations as stated. In addition, judicious use of the High Pressure Cleaning Unit (Steam Jenny) will be of great assistance in cleaning undercarriages and wheels.


A. C. BEVERLY

Copy to:
AO4A

AO4K-nd-10

15 Mar 69

AO4K Comment on AO4A Bucktag #288 258 #11 of 25 Feb 1966

Subj: Lessons Learned 3d Marine Division

1. No comment considered necessary on following items:

No. 3 Page 27

4 Page 28

5 Page 28

6 Page 29

*MR MacLure
by dlr*

AGD-cld
16 MAR 1986

Division of Information Comments:

1. Returned.
2. A summary of the remarks in the enclosure concerning the employment and maintenance problems of the Amtrac has been made for possible Gazette use. It will be staffed separately.
3. While much of the remaining material is undoubtedly worthy of wide dissemination to Marines, its circulation is more appropriate through changes to lesson plans and training publications than through the medium of public release.


D. G. DERRYBERRY
Acting

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NAVMC HQ 3351-CMC (REV. 11-63)

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It is requested attached document be reviewed in accordance with HQO 3480.2 and comments be submitted by 15 Mar 1966.

J. L. Smith

F. L. SMITH

G-3 DIVISION

					ACofS, G-3 (AO3)
					Asst G-3
					Admin & Fisc Br (AO3A)
					Service Plans Br (AO3B)
					Operations Br (AO3H)
					Operations Sect
					Combat Rqmts Sect
					Prog & Org Sect
					Training Branch (AO3C)
					General Trng Sect
					Schools Trng Sect
					Planning & Prog Sect
					Marksmanship Br (AO3M)
					Historical Br. (AO3D)
					Admin Sect
					Writing Sect
					Archives/Library Sect

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HEADQUARTERS
3d Marine Division (Rein) FMF
FPO San Francisco 96601

012966

3/DPW/jjw
3430.1
5 Feb 1966

From: Commanding General, 3d Marine Division (Rein) FMF
To: Commandant of the Marine Corps (Code AO3H)

Subj: 3d Marine Division Lessons Learned

Ref: (a) CG FMFPAC msg 010702Z JAN 66

1. In accordance with reference (a) five copies of 3d Marine Division Lessons Learned June - December 1965 are provided.

D. P. WICKOFF
By direction

73608

288 253 #3

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					ASSISTANT COMMANDANT	
					MILITARY SECY TO CMC	
					CHIEF OF STAFF	
					DC/S (PLANS & PROGRAMS)	
					DC/S (R&D)	
					DC/S (AIR)	
					SECY OF GEN STAFF	
					G-1	
					G-2	
					G-3	
					G-4	
					ADMINISTRATIVE	
					DATA PROCESSING	
					MCCC	
					FISCAL	
					INFORMATION	
					INSPECTION	
					PERSONNEL	
					POLICY ANALYSIS	
					RESERVE	
					SUPPLY	
					WOMEN MARINES	
					LEGISLATIVE	
					COUNSEL	
					STAFF DENTAL	
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It is requested attached document be reviewed in accordance with HQC 3480.2 and comments be submitted by 15 Mar 1966.

F. L. Smith
F. L. SMITH

G-3 DIVISION

					ACofS, G-3 (AO3)
					Asst G-3
					Admin & Fisc Br (AO3A)
					Service Plans Br (AO3B)
1	X	2/25	2/25	W	Operations Br (AO3H)
					Operations Sect
					Combat Rqmts Sect
					Prog & Org Sect
					Training Branch (AO3C)
					General Trng Sect
					Schools Trng Sect
					Planning & Prog Sect
2	AH	3/15		W	Marksmanship Br (AO3M) So attached.
					Historical Br. (AO3D)
					Admin Sect
					Writing Sect
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A03M1-jet
15 Mar 1966

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MARKSMANSHIP BRANCH COMMENTS on CG, 3dMarDiv ltr ser 012966
of 5 Feb 1966

Subj: Lessons Learned (U)

1. Through informal discussion with Code CSY-7/1, this Branch has suggested methods of alleviating the problem mentioned in Section IV, Item 18.


W. K. HAYDEN III
By direction

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					MILITARY SECY TO CMC	
					CHIEF OF STAFF	
					DC/S (PLANS & PROGRAMS)	
					DC/S (R&D)	
					DC/S (AIR)	
					SECY OF GEN STAFF	
					G-1	
					G-2	
					G-3	
					G-4	
					ADMINISTRATIVE	
					DATA PROCESSING	
					MCCC	
					FISCAL	
					INFORMATION	
					INSPECTION	
					PERSONNEL	
					POLICY ANALYSIS	
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					SUPPLY	
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					LEGISLATIVE	
					COUNSEL	
					STAFF DENTAL	
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submitted by 15 Mar 1966.

F. L. SMITH

F. L. SMITH

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					Admin & Fisc Br (AO3A)
					Service Plans Br (AO3B)
					Operations Br (AO3H)
					Operations Sect
					Combat Rqmts Sect
					Prog & Org Sect
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					General Trng Sect
					Schools Trng Sect
					Planning & Prog Sect
					Marksmanship Br (AO3M)
					Historical Br. (AO3D)
					Admin Sect
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					MILITARY SECY TO CMC	RETAIN MONTHS (Information material w/o historical value)
					CHIEF OF STAFF	DESTROY AFTER ROUTING (No record or information value)
					DC/S (PLANS & PROGRAMS)	
					DC/S (R&D)	
					DC/S (AIR)	
					SECY OF GEN STAFF	UNIT
2	AH	2/25	2/25	Phy	G-1 NO COMMENT	SIGNATURE
					G-2	✓ (If applicable, check)
					G-3	PLEASE ADVISE SECRET & CONFIDENTIAL FILES
					G-4	REGARDING DISTRIBUTION OF EXTRA COPIES. (In the absence of instructions extra copies will be destroyed after 30 days)
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					DATA PROCESSING	ACTION:
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					FISCAL	
					INFORMATION	
					INSPECTION	
					PERSONNEL	
					POLICY ANALYSIS	
					RESERVE	
					SUPPLY	
					WOMEN MARINES	
					LEGISLATIVE	
					COUNSEL	
					STAFF DENTAL	
					STAFF MEDICAL	
					STAFF CHAPLAIN	
					OP-09M	
					S&C FILES	

G-3 DIVISION

					ACofS, G-3 (A03)
					Asst G-3
					Admin & Fisc Br (A03A)
					Service Plans Br (A03B)
1	X	2/25	2/25	MP	Operations Br (A03H)
					Operations Sect
					Combat Rqmts Sect
					Prog & Org Sect
					Training Branch (A03C)
					General Trng Sect
					Schools Trng Sect
					Planning & Prog Sect
					Marksmanship Br (A03M)
					Historical Br. (A03D)
					Admin Sect
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					MILITARY SECY TO CMC		RETAIN MONTHS (Information material w/o historical value)
					CHIEF OF STAFF		DESTROY AFTER ROUTING (No record or information value)
2	AH	2/28		CG	DC/S (PLANS & PROGRAMS)		
		2/25	3/1		DC/S (R&D)		
					DC/S (AIR)		
					SECY OF GEN STAFF		
					G-1		
					G-2		
					G-3		
					G-4		
					ADMINISTRATIVE		
					DATA PROCESSING		
					MCCC		
					FISCAL		
					INFORMATION		
					INSPECTION		
					PERSONNEL		
					POLICY ANALYSIS		
					RESERVE		
					SUPPLY		
					WOMEN MARINES		
					LEGISLATIVE		
					COUNSEL		
					STAFF DENTAL		
					STAFF MEDICAL		
					STAFF CHAPLAIN		
					OP-09M		
					SAC FILES		
3	AH	3/2			JPG		
					G-3 DIVISION		
					ACofS, G-3 (A03)		
					Asst G-3		
					Admin & Fisc Br (A03A)		
					Service Plans Br (A03B)		
1	X	2/25		WJA	Operations Br (A03H)		
		2/25			Operations Sect		
					Combat Rqmts Sect		
					Prog & Org Sect		
					Training Branch (A03C)		
					General Trng Sect		
					Schools Trng Sect		
					Planning & Prog Sect		
					Marksmanship Br (A03M)		
					Historical Br. (A03D)		
					Admin Sect		
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Office of DCoS (F&I) SMITH

DC/S (P&P) ✓

Asst DC/S (Plans) ✓

Asst DC/S (Prog) ✓

Jt Coord. Off ✓

25 FEB 1966

Dir JPG ✓

Asst Dir JPG ✓

1st Eastern Trn ✓

JPG COMMENTS ATTACHED

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ATA16-d1
7 MAR 1966

MEMORANDUM

From: Deputy Chief of Staff (Plans & Programs)
To: Assistant Chief of Staff, G-3

Subj: Third Marine Division Lessons Learned, Comments
Concerning

Ref: (a) Subject named report for period 1 Jun to 1 Dec 1965
(b) HQO 3480.2

1. Reference (a) has been reviewed in accordance with the instructions contained in reference (b). This office has no comment or recommendation on the subject report.

C J Quilter

C. J. QUILTER

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					DC/S (PLANS & PROGRAMS)		
					DC/S (R&D)		
					DC/S (AIR)		
					SECY OF GEN STAFF		
					G-1		
					G-2		
					G-3		
					G-4		
					ADMINISTRATIVE		
					DATA PROCESSING		
					MCCC		
					FISCAL		
					INFORMATION		
					INSPECTION		
					PERSONNEL		
					POLICY ANALYSIS		
					RESERVE		
					SUPPLY		
					WOMEN MARINES		
					LEGISLATIVE		
					COUNSEL		
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					STAFF CHAPLAIN		
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REMARKS (Entries to be dated and signed)

ACTION: _____

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F. L. Smith
F. L. SMITH

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					MILITARY SECY TO CMC		RETAIN MONTHS (Information material w/o historical value)
					CHIEF OF STAFF		DESTROY AFTER ROUTING (No record or information value)
					DC/S (PLANS & PROGRAMS)		
					DC/S (R&D)		
					DC/S (AIR)		
					SECY OF GEN STAFF		UNIT
					G-1		SIGNATURE
					G-2		
					G-3	✓	(If applicable, check)
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2	AH			CA	PERSONNEL		ACTION:
					POLICY ANALYSIS		
					RESERVE		
					SUPPLY		
					WOMEN MARINES		
					LEGISLATIVE		
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					STAFF DENTAL		
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F. L. Smith
F. L. SMITH

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				Admin & Fisc Br (A03A)
				Service Plans Br (A03B)
1	X	2/25	4/25	Operations Br (A03H)
				Operations Sect
				Combat Rqmts Sect
				Prog & Org Sect
				Training Branch (A03C)
				General Trng Sect
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				Writing Sect
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					DC/S (PLANS & PROGRAMS)		
					DC/S (R&D)		
2	AH	3/3	3/4	mt	DC/S (AIR) AAW		
					SECY OF GEN STAFF		
					G-1		
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					G-3	✓	(If applicable, check)
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ACTION: _____

It is requested attached document
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submitted by 15 Mar 1966.

F. L. Smith
F. L. SMITH

4 MAR 1966

DCIS AIR COMMENT.

Contents noted - no aviation
items included

M. M. Staples

M. M. STAPLES
COL USMC

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					STAFF MEDICAL	
					STAFF CHAPLAIN	
					OP-09M	
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G-3 DIVISION

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					Asst G-3
					Admin & Fisc Br (AO3A)
					Service Plans Br (AO3B)
1	X	2/25	1/25	AK	Operations Br (AO3H)
					Operations Sect
					Combat Rqmts Sect
					Prog & Org Sect
2	AH	3/7		(9)	Training Branch (AO3C)
					General Trng Sect
					Schools Trng Sect
					Planning & Prog Sect
					Marksmanship Br (AO3M)
					Historical Br. (AO3D)
					Admin Sect
					Writing Sect
					Archives/Library Sect

ACTION: _____

It is requested attached document be reviewed in accordance with HQO 3480.2 and comments be submitted by 15 Mar 1966.

J. Smith

F. L. SMITH

— comment attached

AO 3480.2

(For additional remarks attach plain paper)

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AO3C20-mek
7 Mar 1966

AO3C Comment AO3H routing sheet #15 of 25Feb66

Subj: 3d Marine Division Lessons Learned

1. It is considered that the following items should be promulgated to the field in accordance with MCO 3480. 2;

a. Section III

(1) Item 20

(2) Item 21

(3) Item 39


LEO V. GROSS

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005-238

43

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					DC/S (R&D)				
					DC/S (AIR)				
					SECY OF GEN STAFF				
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					RESERVE				
					SUPPLY				
					WOMEN MARINES				
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					STAFF CHAPLAIN				
					OP-09M				
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G-3 DIVISION									
					ACofS, G-3 (A03)				
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					Admin & Fisc Br (A03A)				
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1	X	2/25			Operations Br (A03H)				
		2/25			Operations Sect				
					Combat Rqmts Sect				
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					Training Branch (A03C)				
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					Schools Trng Sect				
					Planning & Prog Sect				
					Marksmanship Br (A03M)				
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					Writing Sect				
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CONFIDENTIALOPTIONAL FORM NO. 10
5010-104

UNITED STATES GOVERNMENT

Memorandum

TO : A C/S G-3(A03H) AH-res
DATE: 17 Mar 1966

FROM : Staff Chaplain (AH)

SUBJECT: 3rd Marine Division (Lessons Learned)
1 Jan 65 - 1 Dec 65

Ref: (a) HQO 3480.2

1. In accordance with paragraph 4.b. of Ref(a) the following information is forwarded.

- a. Chapter I of Subject brochure states a lack of knowledge of local customs. As previously related to A C/S G-3 by Staff Chaplain's Memo, this kind of information exists in the Religious Research Project of CDR R. E. MOLE, CHC, USN as presently carried on through FMFPac/I MAC (Forward).
- b. As of this date a lecture is presently being used for Chaplain Indoctrination in III MAF. It is expected that chaplains have previously assisted and will continue to assist in this kind of Troop Indoctrination.
- c. A copy of this lecture is, as of this date, routed to A C/S G-3 by the Commandant.
- d. This project is to be continued and refined with the approval of FMFPac, CMC, and the Chief of Chaplains.
- e. The Staff Chaplain, Headquarters, Marine Corps, has rough copies of all material prepared thus far in this project.


L. M. LINDQUIST

CONFIDENTIAL

CONFIDENTIALHEADQUARTERS MARINE CORPS ROUTING SHEET
NAVMC HQ 3351-CMC (REV. 11-63)

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25 Feb 66

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					DC/S (R&D)		
					DC/S (AIR)		
					SECY OF GEN STAFF		
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					COUNSEL		
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instructions extra copies will be destroyed after 30 days)

REMARKS (Entries to be dated and signed)

ACTION: _____

It is requested attached document
be reviewed in accordance with
HQC 3480.2 and comments be
submitted by 15 Mar 1966.

F. L. Smith

F. L. SMITH

G-3 DIVISION				
				ACofS, G-3 (A03)
				Asst G-3
				Admin & Fisc Br (A03A)
				Service Plans Br (A03B)
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				Operations Sect
				Combat Rqmts Sect
				Prog & Org Sect
				Training Branch (A03C)
				General Trng Sect
				Schools Trng Sect
				Planning & Prog Sect
				Marksmanship Br (A03M)
				Historical Br. (A03D)
				Admin Sect
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(For additional remarks attach plain paper)

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AX-5-ted

17 MAR 1966

MEMORANDUM

From: Deputy Chief of Staff (RD&S)
To: Assistant Chief of Staff, G-3

Subj: 3rd MarDiv Lessons Learned


Ref: (a) A03H Bucktag 288-258 of 25Feb66

1. Reference (a) forwarded subject document for review and comments.

2. The contents of reference (a) have been reviewed. The following items are considered to have research and development interests:

Item IV 1-Lightweight Grappling Hook
Item IV 7-Helicopter Transportable, multi-spigot Water Tank
Item V 2-Waterproof, camouflaged bag for PRC-10 and PRC-6
Item V 9-Heat Insulated Cover for BB-451

3. This office has reviewed the comments submitted by the G-4 division on the above items and concurs with the proposed action.


W. V. CROCKETT, JR.
By direction