

DEACTIVATION SCHEDULE

PHASE ONE (26 JULY-1 AUG) END STRENGTH 1681

1ST CAG

CAP 1-3-4
CAP 1-3-5
CAP 1-3-9
CAP 1-3-2
CAP 1-4-2

2ND CAG

CAP 2-1-7
CAP 2-4-4
CAP 2-8-4

3RD CAG

CAP 3-1-6
CAP 3-1-5
CAP 3-1-1
CAP 3-1-4

PHASE TWO (2 AUG -10 AUG) END STRENGTH 1481

CAP 1-4-4
CAP 1-3-8
CAP 1-3-1
CAP 1-3-3
CAP 1-4-3

CAP 3-1-3
CAP 3-2-2
CAP 3-2-4
CAP 3-2-5
CACO 3-1

PHASE THREE (11 AUG-20 AUG) END STRENGTH 1281

CAP 1-3-6
CAP 1-4-6
CAP 1-4-5
CAP 1-4-1
CACO 1-4

CAP 2-9-1
CAP 2-9-2
CACO 2-9

CAP 3-2-3
CAP 3-2-6
CAP 3-2-1
CAP 3-5-3
CACO 3-2

PHASE FOUR (21 AUG -30 AUG) END STRENGTH 1081

CAP 1-3-12
CAP 1-3-7

CAP 3-5-2
CAP 3-5-4
CAP 3-5-8
CAP 3-5-1

PHASE FIVE (31 AUG-10 SEPT) END STRENGTH 881

CACO 1-3

CAP 2-8-1
CAP 2-8-2
CAP 2-8-3
CAP 2-7-6
CACO 2-8

CACO 3-5

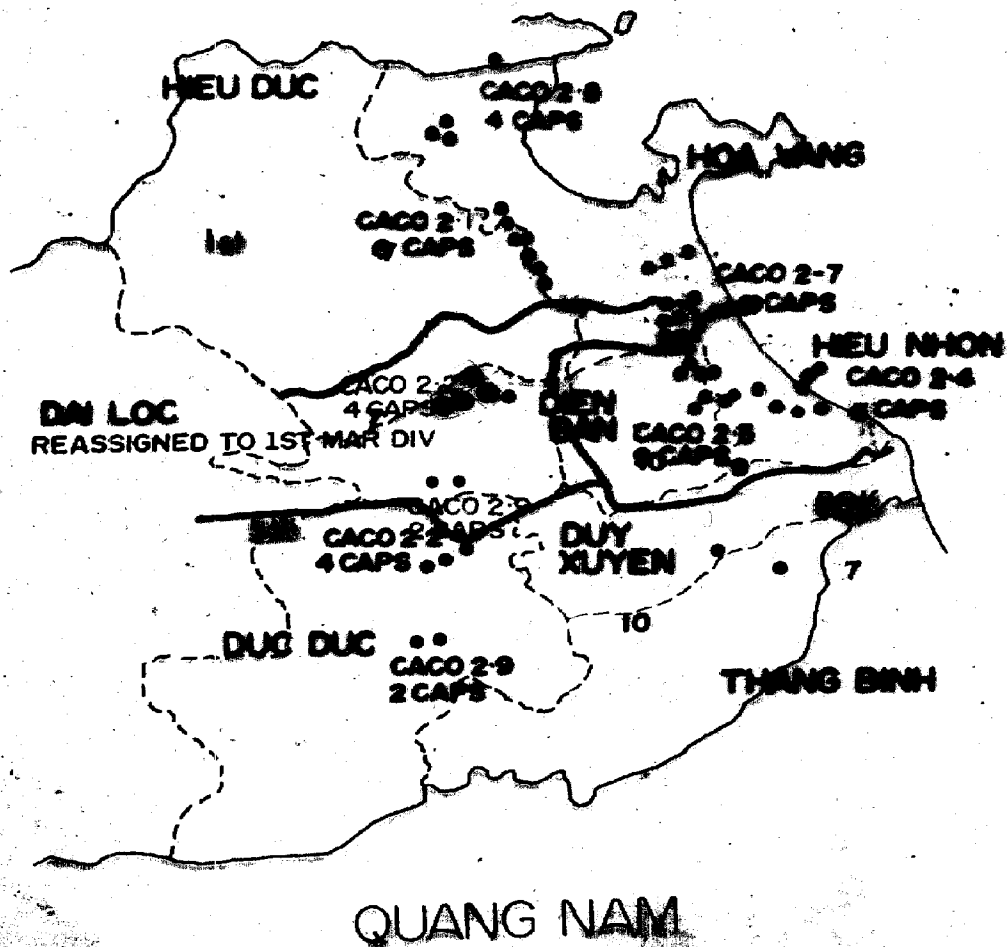
PHASE SIX (11 SEPT -20 SEPT) END STRENGTH 681

CAG HQ

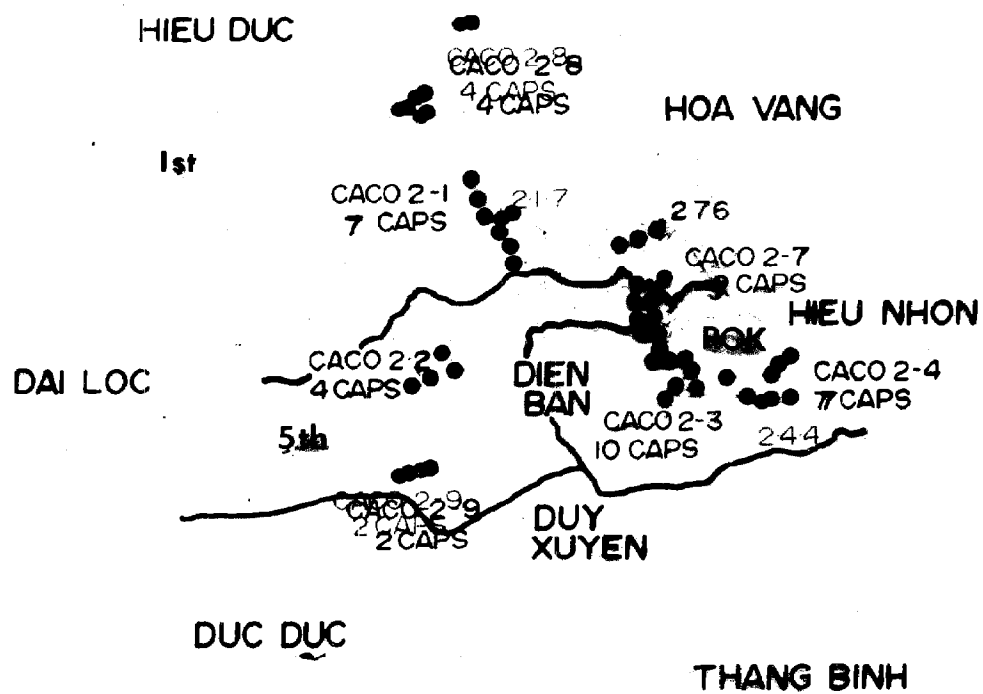
CAG HQ

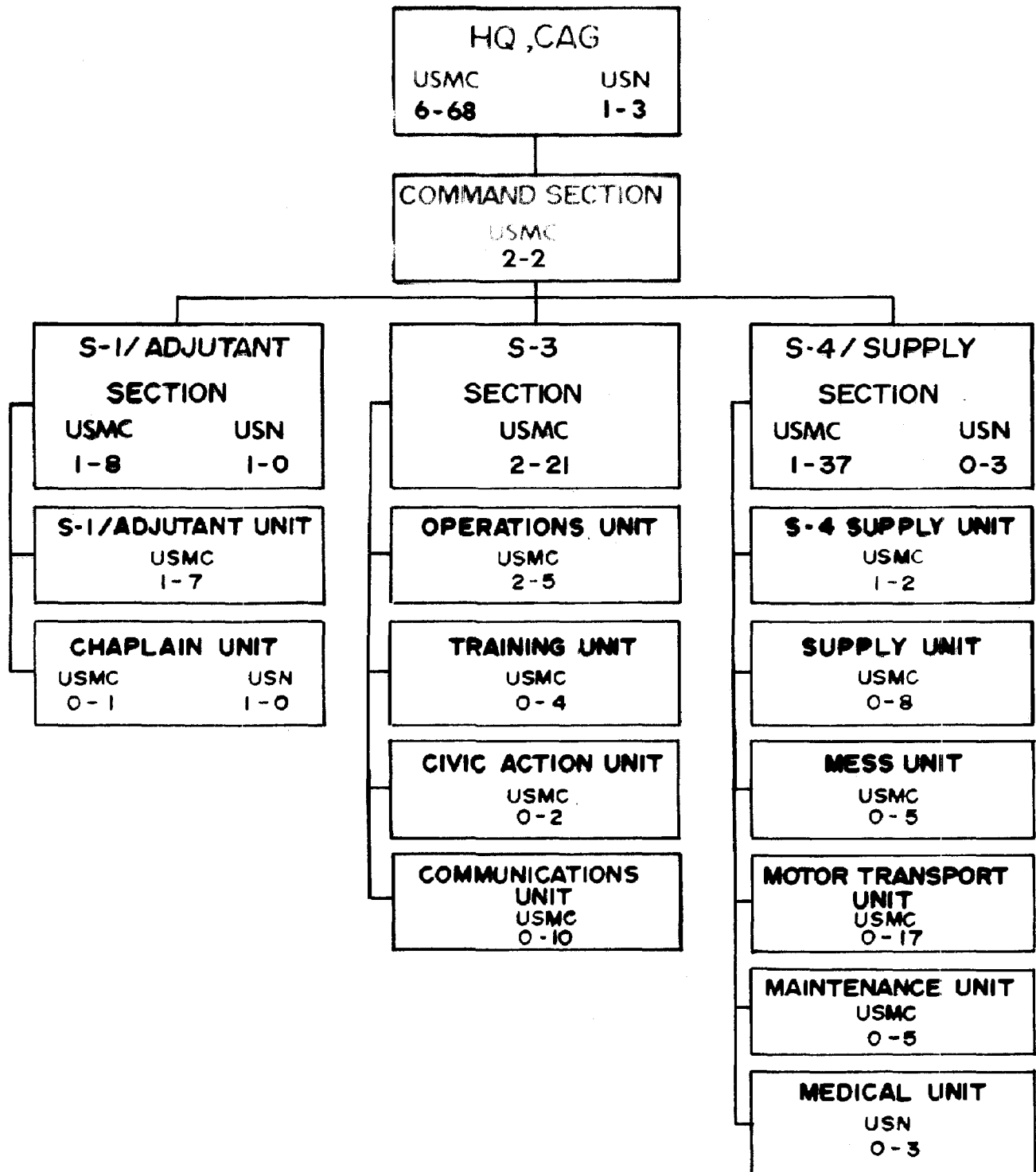
PHASE SEVEN (21 SEPT -1 OCT) END STRENGTH 600

HEADQUARTERS ELEMENT, CAP

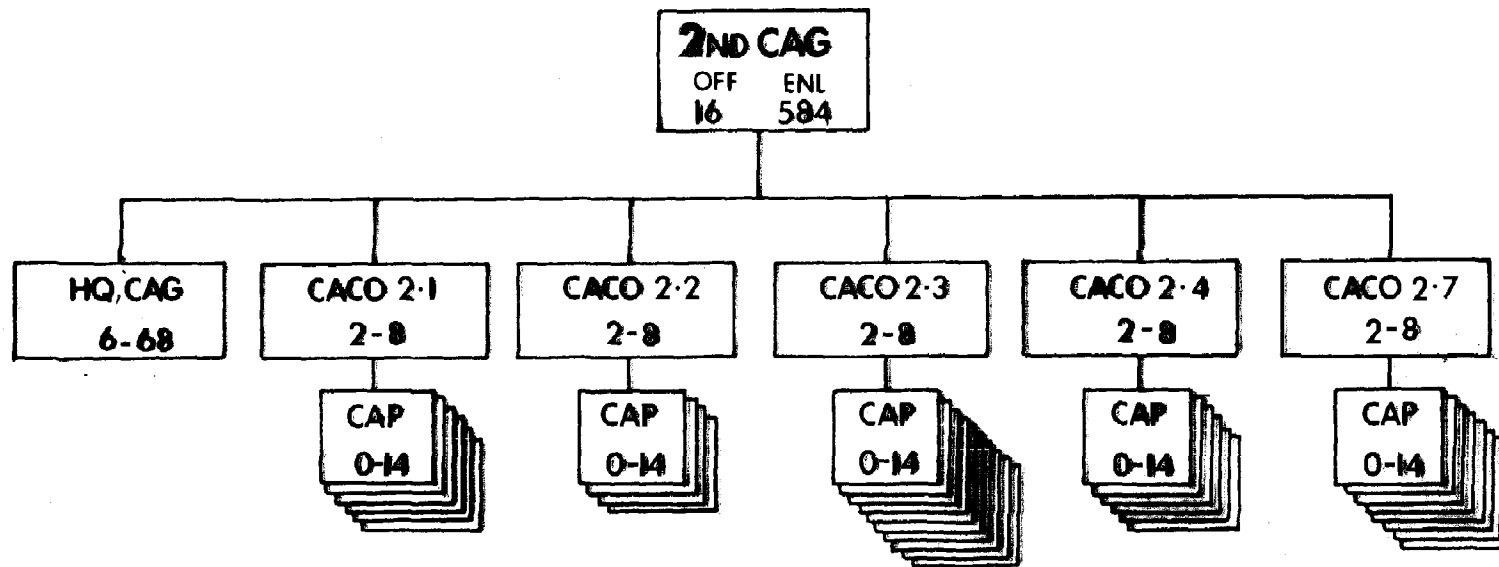


2ND COMBINED ACTION GROUP





2ND COMBINED ACTION GROUP



2ND CAG STRENGTH

		OFF	ENL	USN ENL
1	CAG HQ	6	68	3
5	CACO HQ	10	40	5
34	CAPS	0	476	34
<u>TOTALS</u>		16	584	42

PLANNING CRITERIA FOR DEPLOYMENT OF RF, PF, AND RD TEAMS

1. The following planning criteria are guides to determining the number of RF Companies, PF Platoons, and RD Teams required in a pacification priority area.

- a. One PF squad per secured hamlet.
- b. One PF platoon per secured village.
- c. One RF company per 8 km of critical LOC (in those instances where hamlets adjacent to the LOC were not secured).
- d. One mobile RF company per district as a reaction force.
- e. Two mobile RF companies per province as a reaction force.
- f. Two RF companies per airfield (in most cases requirements computed for adjacent LOCs and district/province towns will satisfy airfield security).
- g. One RD team per population of 5,500.

2. When determining the number of RF companies, PF platoons and RD teams required, the following must be considered:

- a. Disposition of US/FW and ARVN forces and location of bases and other installations in the proximity of pacification areas which may contribute to security and reaction capabilities.
- b. Whether the pacification area being worked can be rapidly supported by indirect fire support weapons.
- c. Possible relocation of territorial security units and/or grouping of RD teams and territorial security units within a priority area to strengthen the security environment.

(CAF PROPOSAL PORTION OF CG FMFPAC BRIEFING SCHEDULED FOR 7 JAN 1970)

SLIDE 1 ON

AT THE PRESENT TIME, THE FOUR COMBINED ACTION GROUPS ARE SEPARATE COMMANDS SUBORDINATE TO III MARINE AMPHIBIOUS FORCE. THE CG III MAF DISCHARGES THIS COMMAND RESPONSIBILITY THROUGH THE ASSISTANT CHIEF OF STAFF COMBINED ACTION PROGRAM, COMMANDING OFFICERS OF THE COMBINED ACTION GROUPS, COMMANDING OFFICERS OF THE COMBINED ACTION COMPANIES AND THE MARINE SQUAD LEADERS OF THE COMBINED ACTION PLATOONS. THE A C OF S CAP, IN FACT, FUNCTIONS AS THE COMMANDER OF THE US ELEMENT OF THE PROGRAM AS WELL AS THE STAFF MEMBER ASSIGNED COGNIZANCE OF THE ENTIRE COMBINED US/VIETNAMESE PROGRAM.

SLIDE 1 OFF

IN ORDER TO FORMALIZE THIS RELATIONSHIP, THE FORMATION OF A COMBINED ACTION FORCE HAS BEEN PROPOSED.

SLIDE 2 ON

THE CAF WOULD BE COMPOSED OF THE FOUR EXISTING COMBINED ACTION GROUPS AND A SMALL, OPERATIONAL HEADQUARTERS. THE COMMANDING OFFICER, COMBINED ACTION FORCE WOULD BE ASSIGNED THE COLLATERAL DUTY AS ASSISTANT CHIEF OF STAFF, COMBINED ACTION FORCE.

SLIDE 2 OFF

THE ESTABLISHMENT OF THE CAF WOULD:

SLIDE 3 ON

- *FACILITATE CONTROL OF COMBINED ACTION PROGRAM BY CG III MAF.
- *PROVIDE A DEDICATED HEADQUARTERS FOR THE COMBINED ACTION PROGRAM.
- *ELEVATE THE PROGRAM TO COMMAND STATUS.

*FORMALIZE EXISTING ORGANIZATIONAL FUNCTIONS AND RESPONSIBILITIES.

*CONTINUE STAFF REPRESENTATION BY A C OF S CAP.

*PROVIDES NUCLEUS FOR A FUTURE SELF-SUFFICIENT ORGANIZATION.

SLIDE 3 OFF

THE MISSION OF THE CAF HEADQUARTERS IS

SLIDE 4 ON

TO PROVIDE COMMAND AND CONTROL TO THE ASSIGNED MARINE ELEMENTS OF THE COMBINED ACTION FORCE AND TO PARTICIPATE WITH DESIGNATED RVN COUNTERPARTS IN EXERCISING COMBINED OPERATIONAL CONTROL OF THE COMBINED ACTION PROGRAM.

SLIDE 4 OFF

THE ONLY NEW ELEMENT IN THE CAF PROPOSAL WOULD BE THE CAF HEADQUARTERS.

SLIDE 5 ON

THE PROPOSED T/O LISTS 10 OFFICERS AND 20 ENLISTED MARINES (PAUSE).

SLIDE 5 OFF

SLIDE 6 ON

THE FOUR OFFICERS AND SEVEN ENLISTED OF THE EXISTING CAP SECTION, III MAF HQ T/O WOULD BE SUPPLEMENTED BY AN ADDITIONAL THREE OFFICERS AND 13 ENLISTED FROM OOCNE RESOURCES.

SLIDE 6 OFF

THIS CAF HEADQUARTERS WOULD HAVE THE INDICATED COMMUNICATIONS, ADMINISTRATIVE, AND LOGISTICAL CAPABILITIES. IT IS NOTED THAT THESE FUNCTIONS ARE PRESENTLY BEING PERFORMED BY AN AUGMENTED CAP SECTION.

SLIDE 7 ON (PAUSE)

SLIDE 7 OFF

SLIDE 8 ON (PAUSE)

SLIDE 8 OFF

SLIDE 9 ON (PAUSE)

SLIDE 9 OFF

THE PROPOSED CAF HEADQUARTERS WOULD NOT BE SELF SUFFICIENT. CERTAIN SUPPORT WOULD HAVE TO CONTINUE TO BE PROVIDED.

SLIDE 10 ON (PAUSE)

SLIDE 10 OFF

THE CAF HEADQUARTERS AS PROPOSED WOULD FORM A NUCLEUS FOR A SELF-SUFFICIENT ORGANIZATION. IT IS ANTICIPATED THAT THE ADDITION OF 1 OFFICER AND 44 ENLISTED SUPPORTING PERSONNEL WOULD BE REQUIRED.

SLIDE 11 ON

THIS WOULD PROVIDE FOR AN S-2 SECTION, SUPPLY SECTION, MESS SECTION, MOTOR TRANSPORT SECTION, AND A COMPANY HEADQUARTERS AS WELL AS AN INCREASED NUMBER OF ADMINISTRATIVE PERSONNEL.

SLIDE 11 OFF

IT IS CONSIDERED THAT THE IMPLEMENTATION OF THE CAF PROPOSAL WILL NOT ONLY ACHIEVE IMMEDIATE OBJECTIVES BUT WILL ALSO ESTABLISH A STABLE BASIS FOR ANY ORGANIZATIONAL CHANGES NECESSITATED BY PHASED REDEPLOYMENT.

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FR: Institute for Defense Analysis Reg 69843 (S)
400 Army-Navy Drive
TO: Arlington, Virginia 22202

REF: Large box of material on Pacification/Revolutionary Development, 1965-71. W/ 5 page inventory. Each document is identified by "IDA number", the first two digits of which are 70 or 71.

~~INVENTORY IN DOCUMENT 70-129222 (the first shown on inventory). "Viet Cong Infrastructure Neutralization System (VCINS)", MACV. 31 Jan 1970~~

[NOTE: Address label shows "Office of the Sec Def, Advanced Research Projects Agency, % Inst..."]

*NOTE: J. Shulman can make sheet
this box is IT / R, 29 Jan 73 (S)*

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left on the usefulness of
this stuff!

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HEADQUARTERS MARINE CORPS ROUTING SHEET (5211)
NAVMC HQ 335 (REV. 1- 71)

6 Mar 1972

6 Mar 1972

FOR:

4. TO

G • INFORMATION

H - RETURN TO

1.

J • DISPOSITION

K - DECISION

L • RETENTION

L • RETENTION

5. SUBJECT

Classified Documents concerning the
USMC and Pacification in RVN

6. RTG.	7. OPR. CODE	8. ADDRESSEES	9. DATE		10. INITIALS		11. NATURE OF ACTION REQUIRED	ORIGINATOR'S INITIALS	DUE DATE (If any)
			IN	OUT	CONCUR	NONCONCUR			
		COMMANDANT					<u>ROUTINE</u>	<i>Ju</i>	
		ASSISTANT COMMANDANT					URGENT		
		MILITARY SECY TO CMC A							
		CHIEF OF STAFF							
		SECY OF GEN STAFF AD							
		DC/S (P&P) AT							
		ADC/S (PLANS) (JPG) ATA							
		ADC/S (PROGRAMS) ATB							
		DC/S (MANPOWER) AK							
		DC/S (AIR) AA							
		DC/S (RDBS) AX							
		AC/S G-1 A01							
		AC/S G-2 A02							
		AC/S G-3 A03							
		AC/S G-4 A04							
		DEP DIR PERS D							
		QUARTERMASTER GENERAL CH							
		DIR MARCORPS HISTORY HD							
		DIR ADMIN DIV AB							
		DIR MCCC AC							
		COUNSEL FOR CMC AE							
		DIR MC RESERVE AF							
		DIR OF INFORMATION AG							
		CHAPLAIN USMC AH							
		DIR JUDGE ADVOCATE DIV AI							
		MEDICAL OFF USMC AM							
		DENTAL OFF USMC AN							
		DIR DATA SYSTEMS DIV AP							
		DIR POLICY ANALYSIS DIV AQ							
		LEGISLATIVE ASST AR							
		FISCAL DIR AS							
		DIR WOMEN MARINES AW							
		DIR SYS SUPPORT GROUP AY							
		INSPECTOR GENERAL AZ							
		OP-09M							

12. REFERENCES HELD BY (Name, Grade, Office Code, Telephone Extension)

N/A

13. REMARKS AND SIGNATURE (If additional space is necessary, attach plain paper)

Noted. Will forward valuable collection to our VA archives. S

Noted. Will form a
valuable addition to
our VII archives.

Recd
9 Mar 72
K

Does read
9 Mar 72 / HDB-40

1	G	Dir. MarCor Hist & Museums (HD)
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1	G	Dir. MarCor Hist & Museums (HD)
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X	HistoriesBr (HDH)
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2	A	RefSec MuseumsBr	(HDM)
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INSTRUCTIONS - HEADQUARTERS MARINE CORPS ROUTING SHEET (5211)(Rev. 1-71)
(Reference: HQO P5216.6B)

1. The HQMC Routing Sheet, NAVMC HQ 335, will be used for routing correspondence throughout Headquarters Marine Corps.

BLOCK

- 1: Insert date of preparation of the routing sheet.
 - 2: Routing code selection key.
 - 3: Insert the originating HQMC staff agency, e.g., DC/S (Air); DirInfo; etc. This block indicates the staff agency within HQMC who prepares the routing sheet and is responsible for routing the documents affixed thereto.
 - 4: Insert the HQMC addressee who is to receive the documents affixed to the routing sheet. Example: C/S; ADC/S(Prog); arAddes; etc.
 - 5: Insert source and subject. Example: Mrs. A.B. DOE's ltr to CMC subj: Sons allot check. Standard abbreviations are encouraged. For classified routing sheets (NAVMC HQ 335g, h, and i), use unclassified subjects (paraphrase if necessary as not to be classified).
 - 6: Use numbers to indicate order of routing. (Correspondence forwarded to the principals shall be routed to SGS.)
 - 7: Use letters. Participation by interested staff offices may be made by selecting the appropriate letter code(s) from BLOCK 2. The blank spaces to the right of the letter "I" in BLOCK 2 may be used to insert instructions not otherwise provided. (Letter codes shall not be inserted in BLOCK 7 for the principals.)
 - 8: In the upper portion listing the Headquarters staff agencies, when it is desired to flag the attention of an element of another staff agency, the appropriate office code may be inserted (e.g., following DIR ADMIN DIV insert ABP if a proposed Marine Corps directive is being submitted to the Publications and Printing Branch, Directives Control Section).
 - 9: Indicate the date the correspondence is received (1/20), and the date the correspondence is released (1/22).
 - 10: Place initial(s) in either the concur or nonconcur column provided. If a staff agency nonconcur, a statement of nonconurrence must accompany the routing sheet. Such statements must be dated and signed. This may be accomplished by using the available space in the remarks section (BLOCK 13) or by attaching plain paper headed with the subject line as it appears in BLOCK 5. (Routing sheets forwarding correspondence to the SGS for the principals shall be initialed by the head of the staff agency. In the absence of the head of the staff agency, the deputy or acting head may initial.)
 - 11: The originator will indicate the nature of action required by initialing opposite the appropriate designation, and entering the due date, if any, in the space provided. EXEDITL/URGENT/PRIORITY tags will not be placed on routing sheets.
 - 12: Enter the name, military/civilian grade, office code and telephone extension of the individual who holds the references and may be consulted for background data.
 - 13: (BLOCK 14 on top secret.) Enter the basic information which will permit the addressee(s) in BLOCK 4 or 6 to take the action required. If additional space is necessary, use plain bond paper headed with the subject line as it appears in BLOCK 5. All comments in the remarks section or on the continuation sheet shall be dated and signed. (Remarks prepared on correspondence being forwarded to the principals shall be signed by the head of the staff agency. In the absence of the head of the staff agency, the deputy or acting head may sign. Also refer to the special instructions contained in HQO P5216.6B, par. 5b(2), extract shown below.)
11. For correspondence routed to SGS for the principals, BLOCK 13 should include the following (when applicable):
- a. List staff agencies with whom the material has been coordinated. Example: A01/A03-concurs; AQ-nonconcur (attach comments).
 - b. A statement relating references to the paper. What is required by the reference...what are the key points in the reference which are necessary for any understanding of the paper?
 - c. A statement of the importance of the paper to the Marine Corps.
 - d. Effect upon the Marine Corps. Is the paper establishing policy of less than 1-year...policy of long-term duration...or does the paper have an immediate one-time effect upon the Marine Corps?
 - e. Does the paper continue or change a previous Marine Corps policy or position...does the paper vary in position from any other activity?
 - f. A statement as to possible or potential pitfalls or questions from higher authority which may be generated by the paper.
 - g. Additional pertinent factors not covered above which will assist the CMC, AQMC, or C/S in making a decision on the paper. (If previous correspondence on the subject has addressed the areas above, restrict statements to points which will direct attention to current requirements.)
111. Papers routed to SGS for the principals, should be assembled as follows:
- a. (Classified attachments to unclassified correspondence.) The appropriate Classified Material Cover Sheet NAVMC HQ 417, 418, 419.
 - b. The original HQMC routing sheet will be the first item.
 - c. The next item will be the correspondence requiring action by the CMC, AQMC, or C/S.
 - d. Place incoming letter or correspondence beneath proposed reply or action paper (as appropriate).
 - e. Immediately beneath the action document/incoming letter, place all unreconciled nonconcurrences, concurrences/comments.
 - f. References/tabs/attachments will be omitted unless determined by office of origin to be critical to an understanding of the proposal.

Inter-office Memorandum

TO Mrs. Zerline Tate, Classified Library
FROM Gen. D. M. Weller, ISSD
SUBJECT Transfer of Vietnam Pacification Documents

DATE 28 Feb 1972

Would you please forward the documents listed on the attached sheet to:

Historical Division
Headquarters, US Marine Corps
Washington, D.C.

Attention: Col. Frank C. Caldwell

It is requested that these documents be transferred to the Marine Corps for retention in their historical division in order to assist them in conducting Marine Corps studies on pacification.

These documents were obtained for our use in the Vietnam Pacification project under ARPA Task 20, DoD Contract No. DAHC-15-67C-0011.

Thank you.

Attachment

cc: Col. Frank C. Caldwell
Hqs, USMC

Frank: I believe the documents are the same as the ones
for your study 1805-2

<u>Number</u>	<u>Copy</u>	<u>Class.</u>	<u>Title</u>
70-129222	1	UN	Viet Cong Infrastructure Neutralization System (VCINS)
C71-8390	1	LOU	Background Briefing by Ambassador Bunker
71-135503	1	LOU	Ngu Nanh Son Campaign
70-129428	1	OUO	Pacification Operations in the 21st Infantry Division
70-130048	1	FOUO	CORONA HARVEST: Communist Policy Towards Southeast Asia, 1954-69 - A Chronological Compendium
71-134463	1	FOUO	Pacification Attitude Analysis System, Dec 70
71-134464	1	FOUO	Pacification Attitude Analysis System, Sep 70
71-134465	1	FOUO	Pacification Attitude Analysis System, Jun 70
71-134466	1	FOUO	Urban Survey, Apr 1971
C71-8355	1	Conf	Pacification in SV during Aug 1967
C71-8356	1	Conf	Pacification in SV during Nov 1967
C71-8362	1	Conf	Pacification in SV during Sept 1967
C71-8363	1	SEC	Monthly Assessment
C71-8364	1	Conf	Revolutionary Development Airgram, July 67
C71-8372	1	Conf	Pacification in SV during Oct 1967
C71-8376	1	Conf	Section III of X, message
C71-8377	1	Conf	Section V of XI, message
C71-8379	1	Conf	Enemy Tet Offensive
C71-8380	1	Conf	Pacification in SV during Sept 1968
C71-8381	1	Conf	Pacification in SV during Aug 1968
C71-8382	1	Conf	Pacification in SV during July 1968
C71-8383	1	Conf	Pacification in SV during Jan-June 1968
C71-8384	1	Conf	Pacification in SV during May 1968
C71-8385	1	Conf	Pacification in SV during April 1968
C71-8386	1	Conf	Pacification in SV during Feb 1968
C71-8387	1	Conf	Pacification in SV during Mar 1968
C71-8388	1	Conf	Pacification in SV during Jan 1968
C71-8389	1	Conf	Pacification in SV during 22 Dec 68-11 Jan 69
C71-8391	1	Conf	Remarks of President Thieu
C71-8416	1	SEC	Embassy Saigon Mission Weekly, Jan 13-19 1969
C71-8418	1	SEC	Current Status of Pacification Program in SV
C71-8420	1	Conf	Conversation with Mr. Ogden Williams 23 May69

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<u>Number</u>	<u>Copy</u>	<u>Class.</u>	<u>Title</u>
C71-8422	1	Conf	Special Pacification Campaign Initial Wrap-up
C71-8423	1	Conf	1969 Pacification Planning
C71-8424	1	Conf	Implementation of the 1969 PD Plan
C71-8428	1	Conf	Presidential Review of Pacification, I, CTZ Danang, 3 Feb 1969
C71-8429	1	Conf	Accelerated Pacification Campaign Wrap-up
C71-8431	1	Conf	Embassy Saigon's Mission Weekly Apr 28-5 May 1969
C71-8432	1	Conf	Embassy Saigon Mission Weekly May 6-12 1969
C71-8433	1	Conf	Embassy Saigon Mission Weekly May 27- 2 June 1969 and thru 23 June
C71-8435	1	Conf	Embassy Saigon Mission Weekly June 24-30 1969
C71-8436	1	Conf	Embassy Saigon Mission Weekly July 29-Aug 4 1969
C71-8437	1	Conf	Embassy Saigon Mission Weekly Aug 26 to 1 Sept 1969 and thru 29 Sept 1969
C71-8438	1	Conf	Embassy Saigon Mission Weekly Sept 30- Oct 6 1969 and thru 27 Oct 1969
C71-8439	1	Conf	Embassy Saigon Mission Weekly Oct 28 - 3 Nov 1969 and thru 24 Nov 1969
C71-8440	1	Conf	Embassy Saigon Mission Weekly Nov 25-1 Dec 1969 and thru 29 Dec 1969
C71-8441	1	Conf	President Thieu's Visit to the Four Corps 1-15 July 1969
C71-8442	1	Conf	1969 Accelerated Pacification Campaign 1969
C71-8443	1	Conf	Status of Pacification--End May 1969 and thru 30 Sept 1969
C71-8453	1	Conf	Subject: Pacification Activities Here
C71-8459	1	SEC	Memo of Understanding Between OCO and OSA To Komer from Lathram
C71-8575	1	Conf	Pacification in SV during 1967
C71-8902	1	Conf	Provincial Reporting Quang Nam Province
C71-8903	1	Conf	New Quang Nam Pacification Program
C71-8907	1	Conf	Provincial Reporting: April 2 Village Elections in Quang Nam Province

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<u>Number</u>	<u>Copy</u>	<u>Class.</u>	<u>Title</u>
70-128252	X	SEC	Directives on Designs of CTZs, CMD, Air Force & Navy in 1965
70-129362	1	SEC	Civil Operations & Revolutionary Development Support (CORDS) Briefings June-July 1967
71-130476	1X	CONF	Study of Military Support of Pacification in South VN, April 1964-April 1965
71-130736	1	SEC	Project TAKEOFF: Vol. II Assessment of Pacification in South VN as of 31 May 1967
71-130742	1	SEC	Pacification in 1967
71-130750	1	SEC	Pacification & Nation-building in VN: Present Status, Current Trends & Prospects
71-130762	1	SEC	The Pacification Effort
71-131195	1	Conf	1969 Accelerated Pacification Campaign July-Oct 1969
71-131196	1	Conf	Pacification
71-131210	1	Conf	Pacification in SVN in 1969
71-131211	1	Conf	Pres. Thieu's Directive on the 1969 Accelerated Pacification Campaign
71-131212	1	Conf	Status of Pacification Programs
71-131213	1	Conf	The Minimum Goal of the 1969 PD Plan, Phase I
71-131214	1	Conf	Implementation of the 1969 Special P&D Plan
71-131216	1	Conf	Pacification Priority Area Summary
71-131230	1	Conf	Pacification
71-131237	1	Conf	Guidelines Pacification Campaign 1969
71-131291	1	SEC	Report of Inter-Agency "Roles & Missions" Study Group, Parts I and II
71-131292	1	SEC	Report of Inter-Agency "Roles & Missions" Study Group, Part III
71-131308	1	Conf	Combined Campaign Plan 1967 (Excerpts)
71-131373	1	Conf	Community Defense & Local Development Plans
71-131393	1	Conf	GVN Plan for Pacification & Development 1970
71-131651	1	Conf	Memo of Conversation: Mtg. with Thieu, Khiem, Bunker & Colby - from Colby
71-133595	1	Conf	Synopsis of Advisor Remarks, MR 1 HES Reports of March 1971
71-134460	1	Conf	Phung Hoang Review
71-134469	1	Conf	Phung Hoang, SOP 3
71-134470	1	Conf	Organization & Functions, & Responsibility for Support to the Attack on the VC Infrastructure - Short Title: PHOENIX

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<u>Number</u>	<u>Copy</u>	<u>Class.</u>	<u>Title</u>
71-134477	1	Conf	Quang Nam Province PHOENIX/Phung Hoang Brief.
71-134479	1	Conf	To Enhance the Effectiveness of the DIOCC in the Phung Hoang
71-134481	1	Conf	Regression Analysis, MR I, 31 Mar 1971
71-135507	1	Conf	Status of Pacification Assets, Assessment & Required Actions
71-135514	1	Conf	Notes on Quang Nam Pacification Program
71-135515	1	Conf	Trip Report, I Corps Tactical Zone II
71-135516	1	Conf	Status of Pacification, Quang Nam Province
71-135518	1	Conf	Evaluation Report Security for Pacification in Quang DA Special Zone
71-135530	1	Conf	Quang Nam - Priority Area
71-135531	1	conf	New Quang Nam Pacification Program
71-135541	1	Conf	Special Joint Report on Revolutionary Devel.
71-135543	1	Conf	Pacification Progress in Quang Nam Prov.
71-135544	1	Conf	Pacification of Hieu & Hoa Vang Districts Quang Nam Province
71-135545	1	Conf	Evaluation Report- Security for Pacification in Quang DA Special Zone
71-135546	1	Conf	Provincial Report: Quang Nam Province
71-135548	1	Conf	I Corps (Minus NPA)
71-135549	1	Conf	I Corps Revolutionary Development Overview for Oct 1967
71-135550	1	Conf	I Corps Revolutionary Development Overview for Sept 1967
71-135573	1	Conf	Special Joint Report on Revolutionary Development, July 1966 Summary
71-135574	1	Conf	Special Joint Report on Rev Dev, Aug 66
71-135575	1	Conf	Special Joint Report on Rev Dev, Jan 67
71-135580	1	Conf	MACV Corps Rev. Dev. Overview, June 1967
71-135581	1	Conf	Corps Rev. Dev. Overview, Aug 67
71-135583	1	Conf	MACV Corps Rev. Dev. Overview, July 1967
71-135584	1	Conf	Danang City Report, period ending 30 June 68
71-135585	1	Conf	Special Joint Report on Rev Dev, Sept 66
71-135586	1	Conf	I Corps NPA (Quang Nam)
71-135587	1	Conf	Special Joint Report on Rev Dev, Oct 1966
71-135588	1	Conf	Special Joint Report on Rev Dev, Nov 1966
71-135589	1	Conf	Special Joint Report on Rev Dev, Dec 1966
71-135590	1	SEC	Province Report - Quang Nam Province
71-135603	1	Conf	Special Joint Narrative Reports on Rev Dev: 1967 - Quang Nam Province
71-135608	1	Conf	Province Reports: Quang Nam, Jan-Dec 1968
71-136208	1	SEC	Strategy of Mil. Assistance South VN

C Type - Pacification
 C Type - Pacification
 C Type #1
 C Type #2
 71-136361
 71-136251
 71-136259
 71-135109
 109

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ms 68
MEMORANDUM

4 May 1968

TO : (See Distribution Below)

FROM : Hoa Vang District Senior Advisor *JAL*

SUBJECT: SURVEY OF HOA VANG DISTRICT, QUANG NAM PROVINCE

Enclosed is a compendium of information pertaining to Hoa Vang District prepared for the use of U. S. tenant units in the district and other units whose military or civil affairs activities affect Hoa Vang District.

Additions will be circulated periodically to organizations listed below. Suggestions, corrections, and further additions are cordially invited.

APPROVED: *James G. Swenson*
J. A. SWENSON

Drafted: *J. J. Elfers*
J. J. Elfers-CORDS

Distribution:

FSA - Quang Nam-3
G-5 - III MAF-1
CO 25th CA Bn., III MAF-1
G-5 1st Mar Div. -10
G-5 FLC-8
G-5 1st Marine Air Wing-6
Hoa Vang Adv. Tr-24

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INTRODUCTION

There are some 50,000 U.S. troops that live in, or tactically, economically, or benevolently (civic action) affect, Hoa Vang District. The impact is staggering. Everywhere there is evidence of the American presence: on U.S.-built roads one rumbles past U.S. camps, cantonments, storage areas, motor pools, junk yards, heli-copter pads, and traffic accidents. Ubiquitous also are neatly stenciled-and to the Vietnamese what must be enigmatic-signs such as "MASS-2", "MAG-16", and "H02-62". Clustered on the fringes of these installations are frail Vietnamese houses, often made from U.S. packing cases that harbour barbers, laundries, souvenir hawkers, prostitutes, garbage pickers and displaced persons. But these scenes which first assault the eye are part of the backwash of any war and are not the total picture; though they serve obscure the area's natural beauty and the positive contributions of the American presence. Out in the lush green hamlets and paddy fields the American also comes, certainly sometimes with an M-16, but also with plans for a new school, with building materials, or with a medical bag, eager to help, and sometimes overeager. The sheer magnitude of U.S. operations, civic action, and advisory efforts strain the Vietnamese capacity to absorb and comprehend, while concurrently some Americans, insulated by their own numbers, operate as if oblivious to the fact that there is a local Vietnamese government concerned with the security and welfare of its people, and however alien or inefficient its methods, a local administration to provide for this welfare.

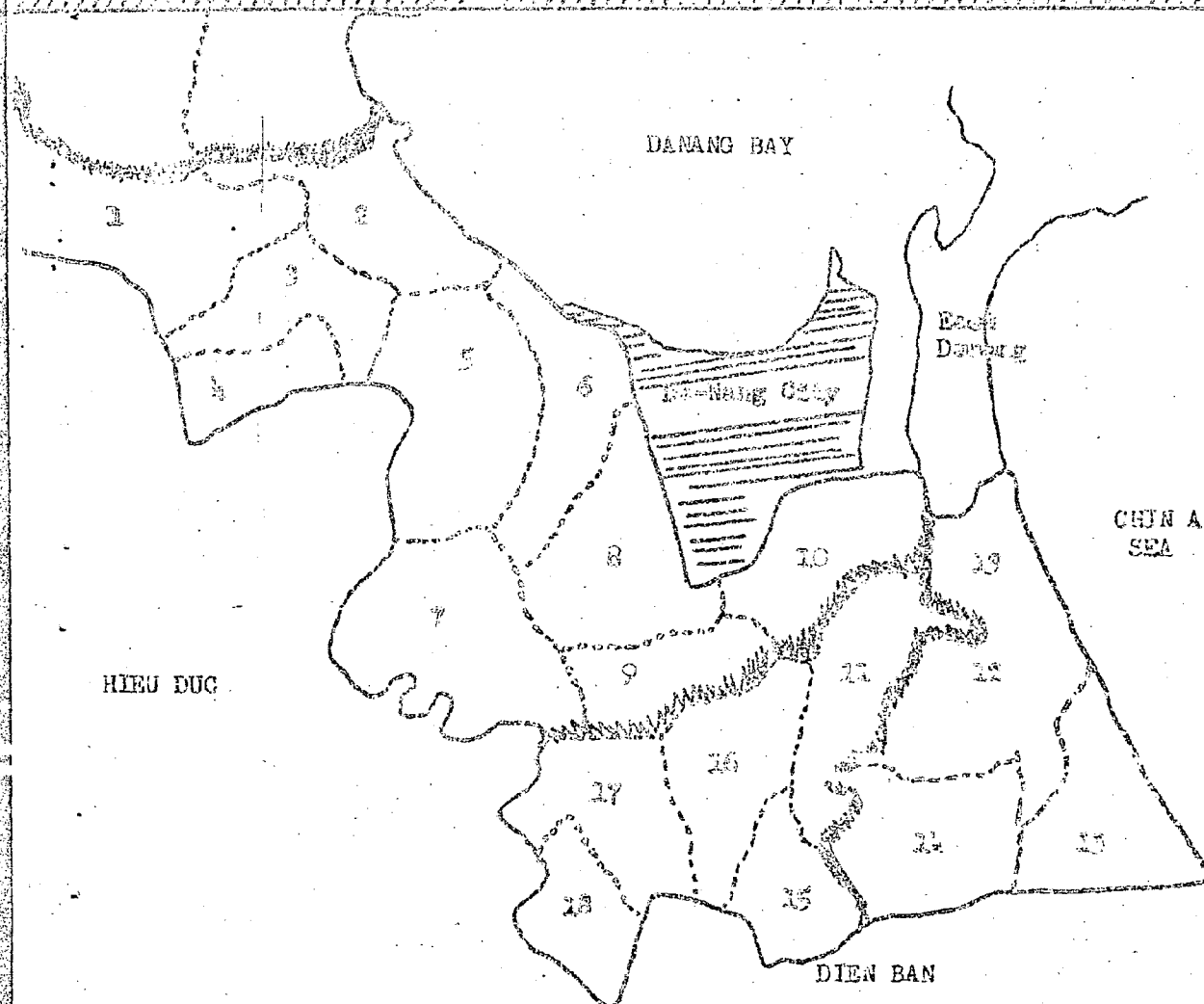
The purpose of this survey is to provide a brief insight into the operations of the Vietnamese government in Hoa Vang and not merely as "background information", but to impart a sense of the need for cooperation and coordination by U.S. and other FMAF units with local GVN representatives and to underline the fact that this coordination should be effected through the MACCORDS District Advisory Team. This survey deals primarily with the specifics of Hoa Vang District. Many terms and programs not defined here can be found in the "MACV Handbook for Military Support of Pacification" published in February 1968.

GEOGRAPHIC DATA

Hoa Vang District borders the city of Danang on its western and southern edge. The city itself cuts a notch in the District's center. Hoa Vang is bordered on the East by the Bay of Danang. Danang city and China Sea. To the South it borders Dien Ban District and to the West Hieu Duc District. To the North it forms the boundary of Quang Nam and Thua Thien Provinces.

The boundaries of the District have changed over the years. The eastern and southern villages of Hoa Long, Hoa Lan, Hoa Phung, Hoa Chau, Hoa Da, Hoa Loi and Hoa Thai were added to the District in 1941. Under the Ngo dinh Diem government areas of dense population near Danang were added to the city. In 1961 the Western villages of Hoa Luong, Hoa Hung, Hoa Ninh, Hoa Thuong, Hoa Phu and Hoa Loc were added to the control of Hieu Duc District.

DANANG DISTRICT



- | | | | | | |
|-----|---|-----------|------|---|-----------|
| (1) | 8 | HCA-LAC | (15) | 3 | HCA-CUONG |
| (2) | 8 | HCA-HIEN | (16) | 3 | HCA-CA |
| (3) | 8 | HCA-VINH | (17) | 3 | HCA-PHUNG |
| (4) | 8 | HCA-THANH | (18) | 3 | HCA-HAT |
| (5) | 8 | HCA-KHANH | (19) | 3 | HCA-LAN |
| (6) | 8 | HCA-MINH | (20) | 2 | HCA-THUCC |
| (7) | 3 | HCA-THINH | (21) | 2 | HCA-CHAU |
| (8) | 2 | HCA-PHAT | (22) | 2 | HCA-THAI |
| (9) | 2 | HCA-THO | (23) | 8 | HCA-LOI |
| | | | (24) | 8 | HCA-LONG |

----- : Village boundary

/////// : River

- 3 -

Prior to 1943 the District was called "Oien Phuoc" it was changed to Hoa Vang that year by the French.

The Cu De River, running from west to east, separates the northernmost, mountainous Bai Von pass area of the district from the heavily populated central lowlands. To the south the Cu De River flows east into the Han River the latter carrying Danang proper from east Danang. The Cu De River and Han River roughly divide the district into thirds. The Vin Dinh River, flowing into the Han from the southwest, serves to separate (and isolate) the four southeastern villages of Hoa Long, Hoa Hai, Hoa Lam and Hoa Phung. These villages are accessible from district headquarters (by road) only via East Danang. Mountains extend along the western fringe of the central portion of the district and are largely occupied by U.S. units.

DEMOGRAPHIC DATA

The current population of Hoa Vang is 103,066. Hoa Vang's population is well above average for districts in Vietnam and indeed, exceeds the population of nine of Vietnam's provinces.

Population Composition:

- Buddhist	:	35%
- Catholic	:	30%
- Luong (Confucian)	:	15%
- Cao Dai	:	10%
- Ba Hai	:	5%

Population loyalties (District Hqs. Estimate)

- Pro-GVN	:	60%
- Pro-VC	:	15%
- Contested or undecided	:	25%

ECONOMIC DATA

Although most people in Hoa Vang remain close to the land and agriculture remain the principal vocation small industry and services provide a livelihood for many people in Hoa Vang. Some of the more prominent industrial enterprises are as follows:

The Hoa Tho Sehovina Company (Cotton textiles)	:	1,000 employees
(4) Sawmills	:	80
(4) Ice factories	:	20
(7) Brick factories	:	100
(1) Glass bottle factory	:	40
(1) Muoc nam factory	:	30
(3) Rice mills	:	6
(1) Tannery	:	4
(1) Cotton wool factory	:	5

Many others are engaged in supporting services i.e. barbers, laundries, tire repair etc., and seasonal services for FUMAF's which District officials estimate employ about 20% of the total labor force or about 3,000 people, directly or indirectly.

Organized Labor:

There are three Labor Unions in Hoa Vang:

- a. Trade Union of Silkweaving Employees, est. 1964, 800 members
- Leader: Mr. Vo van Quan
- b. Trade Union of Laborers, est. 1963, 12 members
- Leader: Mr. Phan Sinh
- c. Trade Union of Farmers, est. 1966, 400 members
- Leader: Mr. Tran cong Nhung

POLITICAL BACKGROUND

Hoa Vang District, of course, forms part of the intricate political fabric of Quang Nam Province. Beyond the broad political context provided by the province, the city of Da Nang also exerts strong influence over the political life of the district. District-based interest groups and political parties exist, however. The Vietnam Quoc Dan Dang (VNQDD), the Tan Dai Viet Dang (Dai Viet), Catholic, and Buddhist groups are all present and often provide an underlying political infrastructure to the local GVN bureaucracy in organizations such as Revolutionary Development, Census Grievance, or Chieu Hoi as well as in hamlet and village administration. Clearly, administrative decisions and appointments are sometimes made in terms of maintaining "political balance". Transcending party programs or ideology, however, is the personal nature of Vietnamese politics -- who is related, indebted, or beholden to whom -- which makes unravelling the actual political dynamics of the district a formidable task that is yet to receive full attention.

Political parties in Hoa Vang are still in an embryonic stage having been conceived during the 1966-67 election campaigns. In Hoa Vang the VNQDD was organized in 1966 and the Dai Viet in 1967. In April 1968 the VNQDD claimed 250 members and it is led by Mr. Bui Thin, Mr. Dinh Van Bien, and Mr. Hung Tien. The Dai Viet claims 350 members and its stated leaders are Mr. Tran Viet Tho and Mr. Nguyen Huu Du. All of these leaders live in what is commonly called Cam Le Hamlet just north of the Cam Le bridge (officially Binh Thai hamlet, Hoa Tho village).

A BRIEF HISTORY OF VIET CONG ACTIVITY IN HOA VANG

The Viet Minh began organizational activities in Hoa Vang during the turbulent year of 1945 when the Japanese began their withdrawal and the French began to return. By 1947 the Viet Minh had established Hoa Vang as a base for attacking French installation in and around

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Donang. The French harassment was rigorous which forced the Viet Minh to withdraw their guerrilla units south of the Can Le River. The path of their withdrawal was marked by systematic destruction, including the Can Le bridges. From their new base area south of the Can Le they continued to attack French installations in small unit action and to terrorize Vietnamese in the employ of the French which continued until the collapse of the French in 1954.

The ensuing years saw the Viet Cong infrastructure established and the Viet Cong, who do not recognize the SVN province boundaries, did accept Hoa Vang's district barbed in their own administrative boundaries. They sub-divided the district into five large villages. Terrorism and small unit activities were now directed towards GVN officials and installations. As recently as 1963 only local guerrillas and underground structures were present. It was not until 1965 that the first main force battalion was formed in the District. Today the T-189, V-25, and R-20 VC battalions operate in the district as well as regional forces including NVA elements, notably during the Tet offensive.

Casualty figures for the past two years in the District including the Tet offensive are as follows:

VC-KIA - 1,258 (approximately 75% during Tet offensive)
 WIA - 23
 Captured - 203

Civilian - KIA - 391 (approximately 10% during Tet offensive)
 (All causes- WIA - 209)

REVOLUTIONARY DEVELOPMENT IN HOA VANG

The main effort of GVN pacification is embodied in the Revolutionary Development (RD) program which entails both military and civil plans and operations. Military support of RD is a prime task of Army of Vietnam (ARVN) forces, regional forces (RF), and popular forces (PF). The main operational element of the civil side of the program is the 59-man RD team (see organizational chart below).

RD teams are recruited amongst people of rural backgrounds, who are then trained for twelve weeks, and then sent to work in hamlets that are usually near their own. The teams are under the operational control of the Province Chief who has a Provincial Revolutionary Cadre Group to provide planning and control. In addition, there is a smaller cadre group at district for the same purpose.

The RD teams are assigned to hamlets for from six to twelve months. They live in the hamlet day and night wearing traditional peasant garb (black pajamas) and while they are there the teams are usually expected to complete 98 tasks to effect "pacification" or "new life

- 6 -

development" in the hamlet. These 98 steps are generalized into eleven criteria which also serve to define different types of RD hamlets.

The eleven criteria are as follows:

1. Complete elimination of VC infrastructure
2. Elimination of corrupt practices and discharge of corrupt officials
3. Foster a new spirit.
4. Establish popular government.
5. Organize people for self-defense.
6. Eliminate illiteracy
7. Implement land reform
8. Eliminate disease and implement public health measures.
9. Develop agriculture and cottage industry.
10. Improve lines of communication.
11. Cultivate respect for, and reward soldiers, public officials, and citizens who contribute to RD program.

Six point criteria:

1. Census of residents completed; VC infrastructure eliminated or neutralized.
2. Self-defense forces have been selected, trained, and equipped.
3. Hamlet defense system established.
4. Liaison and logistics system established.
5. Social organization established.
6. Popular hamlet government elected.

Three categories of RD hamlets:

Real New Life Hamlet (Ap Dai Moi) - a hamlet designated to complete the eleven objectives set out above (or a hamlet that has achieved these objectives).

New Life Hamlet (Ap Tan Sinh) - a hamlet that has achieved the six point criteria and is being maintained at the level by the GVN.

Pacification Hamlet (Ap Binh Dinh) - a hamlet selected to complete a minimum of the first two of the eleven criteria in the first year and the remainder of the eleven criteria in the following year. Usually this is effected by a part-time RD team from a nearby hamlet.

RD TEAM LOCATIONS IN HOA VANG

There are eight (8) RD teams in the District that are engaged in a two-phase program for 1968. The 1968 program has been modified in response to the Tet offensive. The District Chief controls and monitors RD team activities with the assistance of two lts. and one

warrant officers assigned to the District Headquarters. Team locations are as follows:

First Phase

Team No.	Hamlet	Coordinates
QN - 11	Lo Giang	BT 025705
QN - 12	Trung Luong	BT 040723
QN - 2	Co-Man	BT 030693
QN - 4	Nhon Tho	BT 018658
QN - 1	Phong Bac	AT 998710
QN - 29	Yen-Ne	AT 982682
QN - 13	Phong Nam	AT 995682
QN - 14	Fostering activity to continue RD work in five 1967 New Life Development (NLD) Hamlets)	
	a. An Ngai Tay	AT 907783
	b. An Ngai Dong	AT 918710
	c. Mieu Bong	BT 015684
	d. Quang-Chau	BT 006679
	e. Con-Dau	BT 035725

Second Phase

QN - 4	Giang Nam	BT-027657
QN - 11	Qua Giang	BT-016667
QN - 12	Niem Lac	BT-022684

Hamlets of Quang Nam Province: Hoa Mang District:

No.	HAMLET	VILLAGE	COORDINATES	POPULATION
07.	An Dinh	Hoa Lac	AT 887852	256
75.	An Luu	Hoa Lan	BT 032672	346
15.	An Ngai Dong	Hoa Thanh	AT 918790	506
14.	An Ngai Tay	Hoa Thanh	AT 907783	2097
78.	An Tra	Hoa Hai	BT 084670	1162
60.	An Trach	Hoa Loi	AT 965662	1750
67.	Ap Nam	Hoa Long	BT 070698	909
69.	Ba Tung	Hoa Hung	BT 041695	290
70.	Binh Ky	Hoa Phung	BT 050700	323
35.	Binh Thai	Hoa Tho	BT 010720	2493
36.	Cam Bac	Hoa Tho	BT 015718	744
32.	Cam Hoa	Hoa Thanh	AT 969704	546
47.	Cam Nam	Hoa Chau	BT 016707	613
56.	Cam Ne	Hoa Thai	AT 984693	585
544.	Chon Tam	Hoa Khanh	AT 958781	1402
45.	Co Man	Hoa Da	BT 030693	1326
42.	Con Dau	Hoa Da	BT 035725	1404
63.	Da Man	Hoa Long	BT 059729	589
16.	Da Phuoc	Hoa Khanh	AT 948757	960
17.	Da Son	Hoa Khanh	AT 960765	734
65.	Dong Hai	Hoa Long	BT 077704	925

- 8 -

26.	Dong Phuoc	Hoa Phat	BT 003727	727
58.	Duong Son	Hoa Thai	AT 995697	621
50.	Giang Dong	Hoa Chau	BT 004670	720
55.	Giang Nam	Hoa Phuoc	BT 027657	310
73.	Hai An	Hoa Lan	BT 058675	843
23.	Hoa An	Hoa Phat	AT 988767	4997
28.	Hoa Khuong	Hoa Thinh	AT 936724	601
21.	Hoa My	Hoa Minh	AT 975770	1452
19.	Hoa Phu	Hoa Minh	AT 975784	1396
	Hoa Son	Hoa Cuong		
10.	Huong Phuoc	Hoa Vinh	AT 900793	909
71.	Khai Tay	Hoa Lan	BT 045683	1393
18.	Khanh Son	Hoa Khanh	AT 950765	540
68.	Khue Long	Hoa Phung	BT 050715	467
37.	Khue Trung I	Hoa Cuong	BT 015728	2509
38.	Khue Trung II	Hoa Cuong	BT 022735	2098
39.	Khue Trung III	Hoa Cuong	BT 025745	1818
40.	Khue Trung IV	Hoa Cuong	BT 032740	1986
01.	Kim Dien	Hoa Hiep	AT 026860	827
59.	La Bang	Hoa Loi	AT 975675	1453
61.	La Son	Hoa Loi	AT 972662	1956
46.	Lien Lac	Hoa Da	BT 022684	830
43.	Lo Giang	Hoa Da	BT 025705	1666
	Lo Tai	Hoa Cuong		
72.	May Quang	Hoa Lan	BT 035688	1519
51.	Mien Bang	Hoa Phuoc	BT 015684	1130
62.	My Da	Hoa Long	BT 051745	159
	Nai Nam	Hoa Cuong		
06.	Nam My	Hoa Lac	AT 965855	790
04.	Nam O	Hoa Hiep	AT 935833	679
25.	Nghi An	Hoa Phat	AT 996735	1249
53.	Nhon Tho	Hoa Phuoc	BT 018658	490
33.	Phong Bac	Hoa Tho	AT 998710	1911
45.	Phong Nam	Hoa Chau	AT 995682	3190
51.	Phu Hoa	Hoa Thinh	AT 949702	671
	Phuoc Hau	Hoa Thinh		230
22.	Phuoc Ly	Hoa Minh	AT 968760	131
543.	Phuoc Quang	Hoa Khanh	AT 954787	1560
29.	Phuoc Thai	Hoa Thira	AT 941712	518
542.	Phuoc Thanh	Hoa Thanh	AT 956785	2300
27.	Phuoc Thuan	Hoa Thinh	AT 938732	503
24.	Phuoc Tuong	Hoa Phat	AT 992747	4354
52.	Qua Giang	Hoa Phuoc	BT 016667	1086
45.	Quang Chau	Hoa Chau	BT 006679	1133
05.	Quang Nam	Hoa Lac	AT 902318	1930
05.	Son Dong	Hoa Long	BT 006710	827
	Son Thuy	Hoa Long		552
55.	Tan Hanh	Hoa Phuoc	BT 015655	370
55.	Tan Lau	Hoa Hai	BT 084687	1573
50.	Tham Nham	Hoa Thinh	AT 952713	870

- 2 -

12.	Thanh Vinh	Hoa Vinh	AT 923793	280
74.	Thi An	Hoa Tan	BT 037665	565
02.	Thuy Tu	Hoa Hiep	AT 910850	552
41.	Trung Luong	Hoa Da	BT 040723	1170
20.	Trung Nghia	Hoa Minh	AT 984777	565
09.	Trung Son	Hoa Vinh	AT 908800	395
66.	Trung Tay	Hoa Long	BT 068699	619
44.	Tung Lam	Hoa Da	BT 034702	655
13.	Tung Son	Hoa Thanh	AT 898778	177
11.	Van Duong	Hoa Vinh	AT 908806	1300
03.	Xuan Duong	Hoa Hiep	AT 926838	679
05.	Xuan Thieu	Hoa Hiep	AT 925825	763
77.	Xuan Tra Chau	Soa Hai	BT 087665	455
34.	Yen Bac	Hoa Tho	AT 985703	390
57.	Yen Ne	Hoa Thoi	AT 982682	900

ELEMENTARY SCHOOLS AND CLASSROOMS IN HOA VANG DISTRICT

<u>Name of School</u>	<u>Villages</u>	<u>No. of Classroom</u>	<u>Remark</u>
Kim-lien	Hoa-hiep	1 class room	Self Help Proj.(SH)
Xuan-duong	" "	1 class room	Self Help
Nem-O	" "	7 class rooms	National Education Ministry (NEM)
Xuan-thieu	" "	3 class rooms	Education Development Program (EDP)
Quang Nam	Hoa-lac	3 class rooms	NEM
Huong-phuoc	Hoa-vinh	2 class rooms	EDP
Van duong	" "	2 class rooms	SH
Thanh vinh	" "	1 class room	U.S.Civic Action SH
An ngai tay	Hoa Thanh	3 class rooms	EDP USCA-SH
An ngai dong	" "	1 class room	EDP
An ngai dong	" "	1 class room	SH
Phuoc thanh	Hoa Khanh	4 class rooms	EDP
Phuoc Quang	" "	3 class rooms	EDP
Hoa Khanh	" "	3 class rooms	NEM
Hoa-khanh	" "	4 class rooms	EDP
Chon tan	" "	3 class rooms	EDP
Phuoc ngai	" "	3 class rooms	USCA-SH
Hoa-my	Hoa-minh	8 class rooms	NEM + Local citizens
Hoa-phu	" "	2 class rooms	Education dev. program
Hoa-phat	Hoa phat	7 class rooms	NEM
Dong Phuoc	" "	2 class rooms	TOP
Nghai An	" "	1 class room	S.
Nghai An	" "	1 class room	LC
Phuoc tuong	" "	2 class rooms	EDP
Hoa an	" "	1 class room	USCA-SH
Hoa-thinh	Hoa thinh	5 class rooms	NEM
Thach nam	" "	3 class rooms	EDP

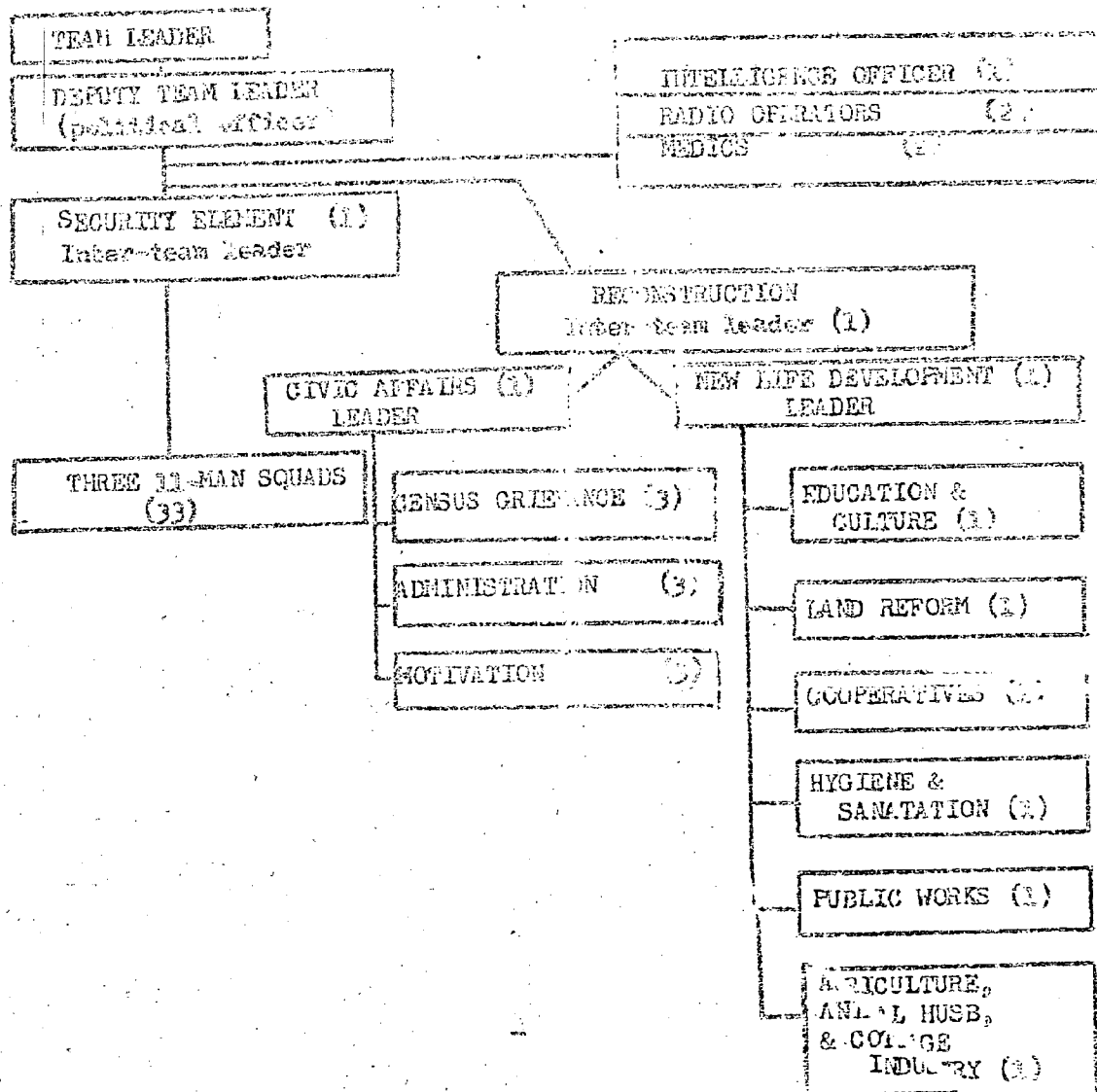
- 10 -

Thach-nham	Hoa thinh	2 class rooms	LC
Phu Hoa	" "	2 class rooms	SH
Hoa cuong	Hoa cuong	7 class rooms	NEM
Khue-trung II	Hoa cuong	2 class rooms	SH
Khue-trung IV	" "	1 class room	SH
Hoa-da	Hoa da	5 class rooms	NEM
Con-dau	" "	3 class rooms	EDP
Lo-giang	" "	3 class rooms	EDP
Tung-lam	" "	2 class rooms	EDP
Trung-luong	" "	2 class rooms	EDP
Liem-lac	" "	3 class rooms	EDP
Co-man	" "	1 class room	SH
Cam-bac I	Hoa tho	2 class rooms	USCA-SH
Phong-bac	" "	2 class rooms	SH
Yen-bac	" "	1 class room	USCA-SH
Cam-bac II	" "	2 class rooms	EDP
Binh Thai	" "	1 class room	SH
Binh khue-cam	" "	9 class rooms	NEM
Hoa chau	Hoa chau	5 class rooms	NEM
Phong-nam	" "	4 class rooms	EDP
Quang-chau	" "	4 class rooms	EPP + LC (3)
Cam-nam	" "	2 class rooms	EDP
Dong-bau	" "	4 class rooms	EDI + LC (1)
Hoa-phuoc	Hoa phuoc	7 class rooms	NEM + EDP
Giang-Nam	Hoa phuoc	3 class rooms	EDI
Mieu bang	" "	5 class rooms	EDP (1) + SH (1) USCA-SH (2) + LC (1)
Nhon-tho	" "	2 class rooms	EDP
Yen-me	Hoa Thai	2 class rooms	EDP
Duong-son	" "	2 class rooms	EDP
Hoa-long	Hoa long	3 class rooms	SH

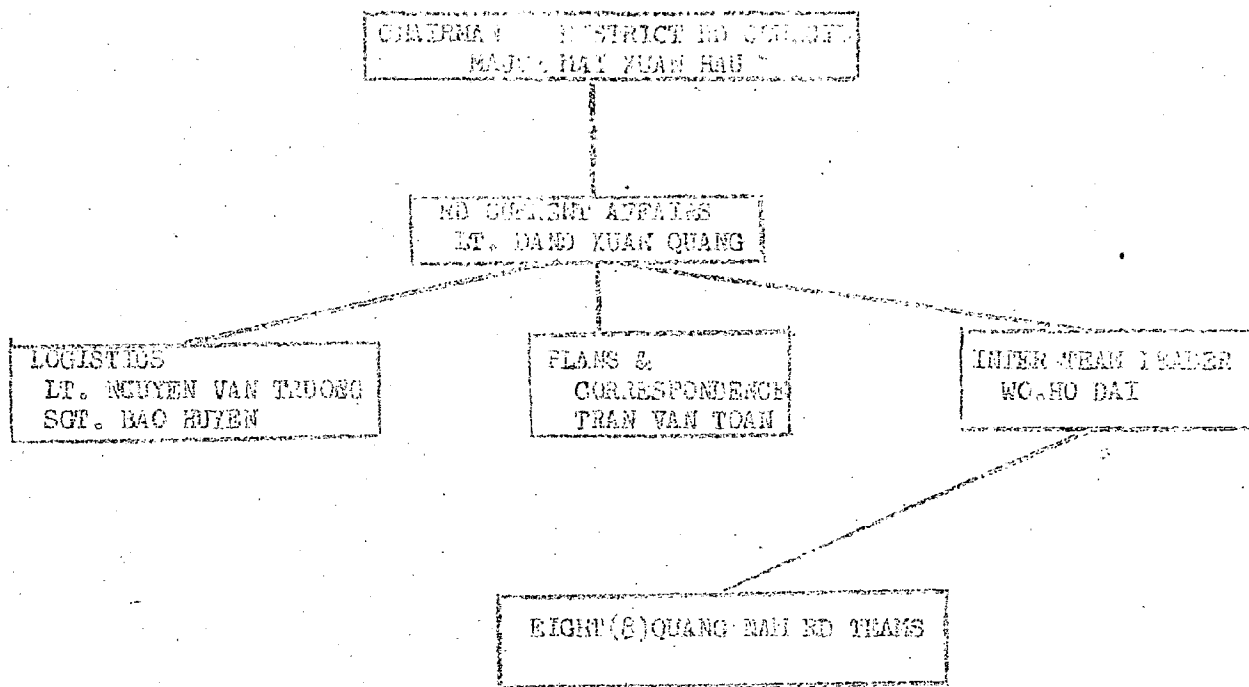
HIGH SCHOOLS IN HOA VANG DISTRICT

Khue trung I	Hoa cuong	Hoa Vang Dist. H.S. (Public) 9 classrooms	NEM
Hoa An	Hoa phat	Bo de Buddhist Sch. (Private) 1 HS Classroom	(6 additional rooms under construction)
Khue trung I	Hoa cuong	Bo de School 4 HS class rooms	

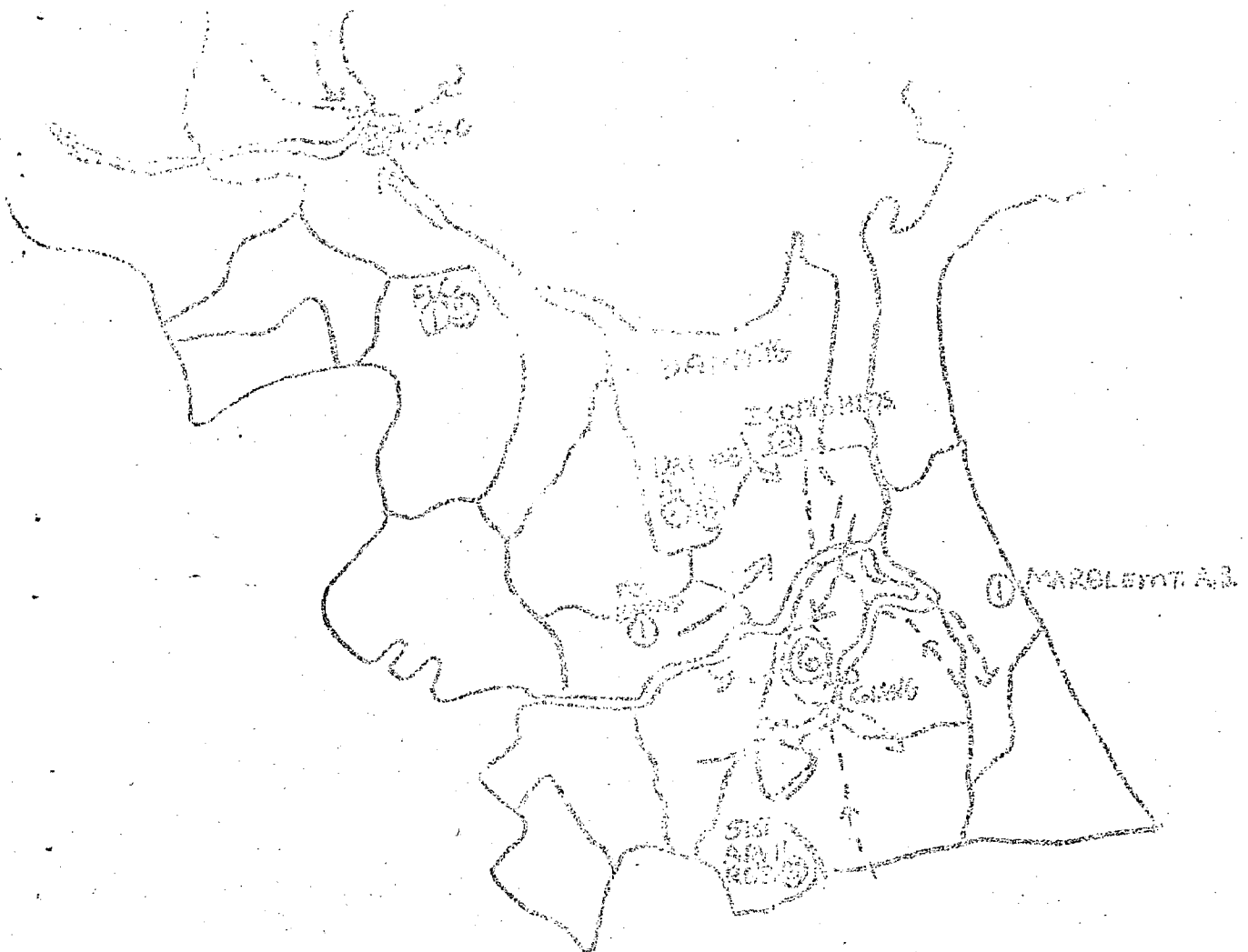
THE 12-MAN FIVE ELEMENT ASSIGNMENT TEAM



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DISTRICT RD ORGANIZATION

1. ROCKET & MORTAR ATTACKS IN THE AREA STREET



- ① ROCKET & MORTAR ATTACKS - 30 JAN 68
- ② GROUND ATTACK, ONE VC BATTALION - 30 JAN 68
- ③ GROUND ATTACK, ONE VC CO. - 31 JAN 68
- ④ ROCKET ATTACKS, 2, 3, & 6 FEB 68
- ⑤ GROUND ATTACK, ONE VC BN, 6 FEB 68
- ⑥ GROUND ATTACK, ONE VC BN, 8 FEB 68

--- VC MOVEMENT

--- PARAF ACTION

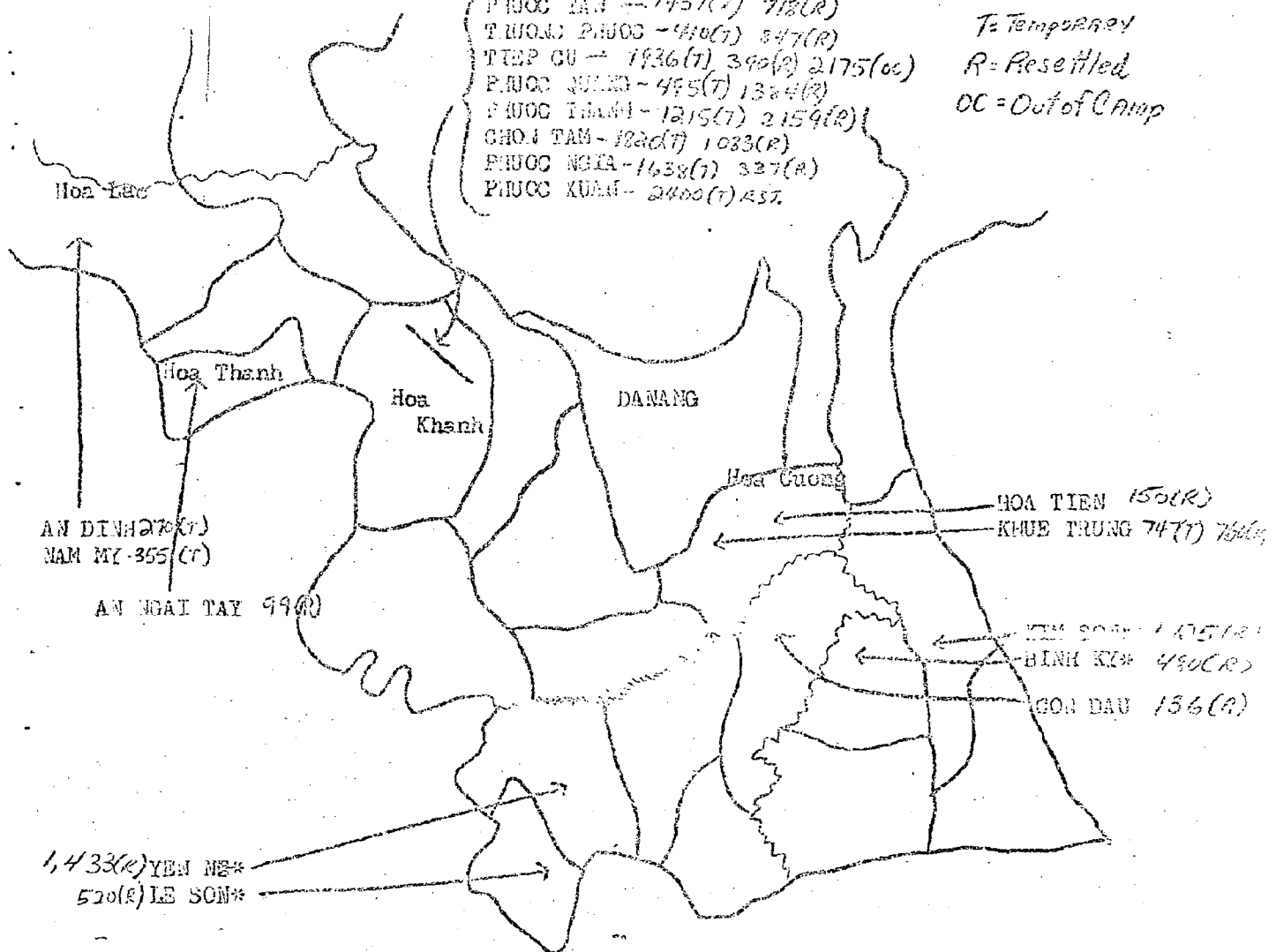
--- AIR STATION

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REFUGEE CAMPS IN HOA VANG DISTRICT

PHUOC TAN -- 1451(T) 712(R)
 THUAN PHUOC -- 410(T) 247(R)
 TIEP CU -- 1936(T) 390(R) 2175(OC)
 PHUOC QUANG -- 495(T) 1324(R)
 PHUOC THANH -- 1215(T) 2159(R)
 CHOI TAM -- 1220(T) 1033(R)
 PHUOC NGIA -- 1638(T) 327(R)
 PHUOC QUAN -- 2400(T) 457

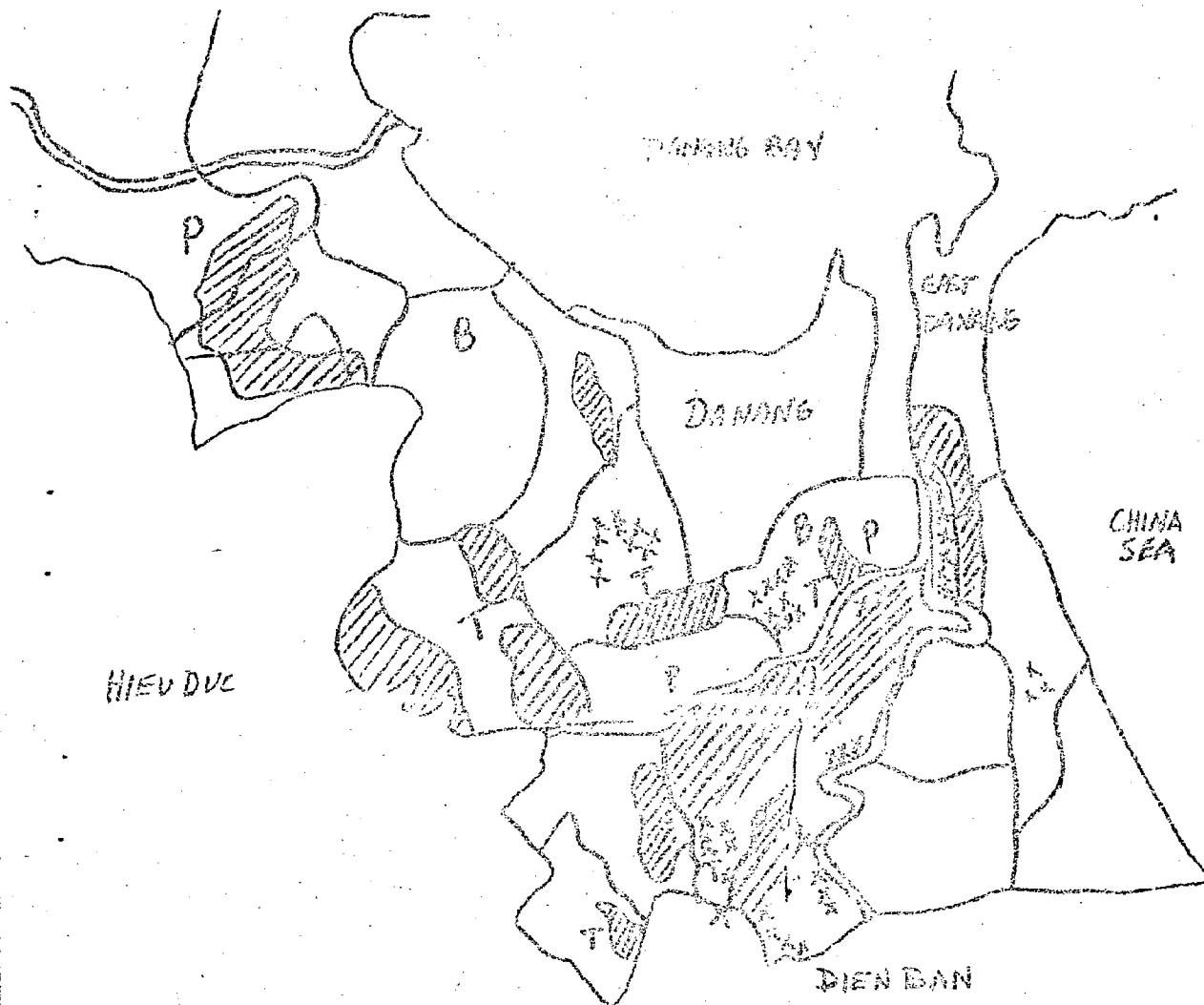
T = Temporary
 R = Resettled
 OC = Out of Camp



REFUGEE CAMP TOTALS -- 22,249 PERSONS

* PEACE HAMLETS (RESETTLEMENT HAMLETS) TOTAL = 3,558

AGRICULTURE IN NORTH VIETNAM - 25 -
 (PREPARED BY THE AG ADVISOR, 30th AG ADVISOR & CHINESE
 AG TEAM)



 RICE (INCLUDING IR-8 DEMO PLOTS) -- 7,800 hectares (2crops)

 VEGETABLES -- 4,000 hectares

P -- FIGS

B -- VEGETABLE DEMO PLOTS

T -- TOBACCO

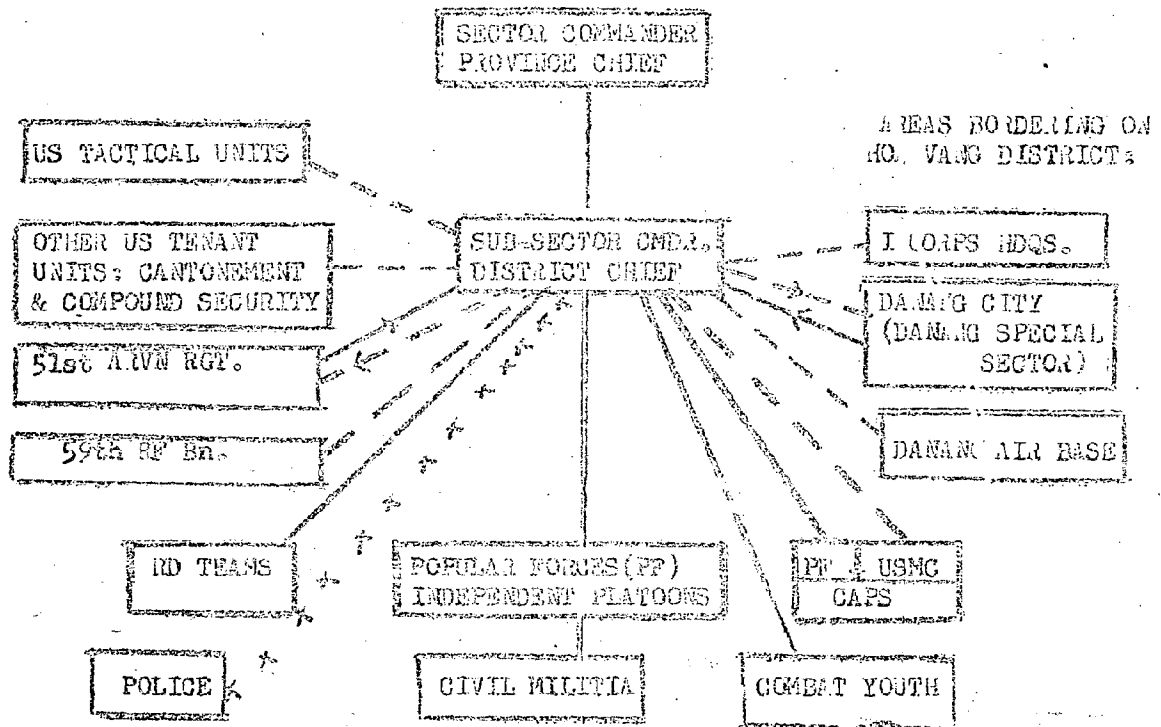
X -- HA THANH DAM PROJECT

CONS - 4,240

WATER BUFFALO - 10,000

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SECURITY CONSIDERATIONS OF THE SUB-SECTOR COMMANDER

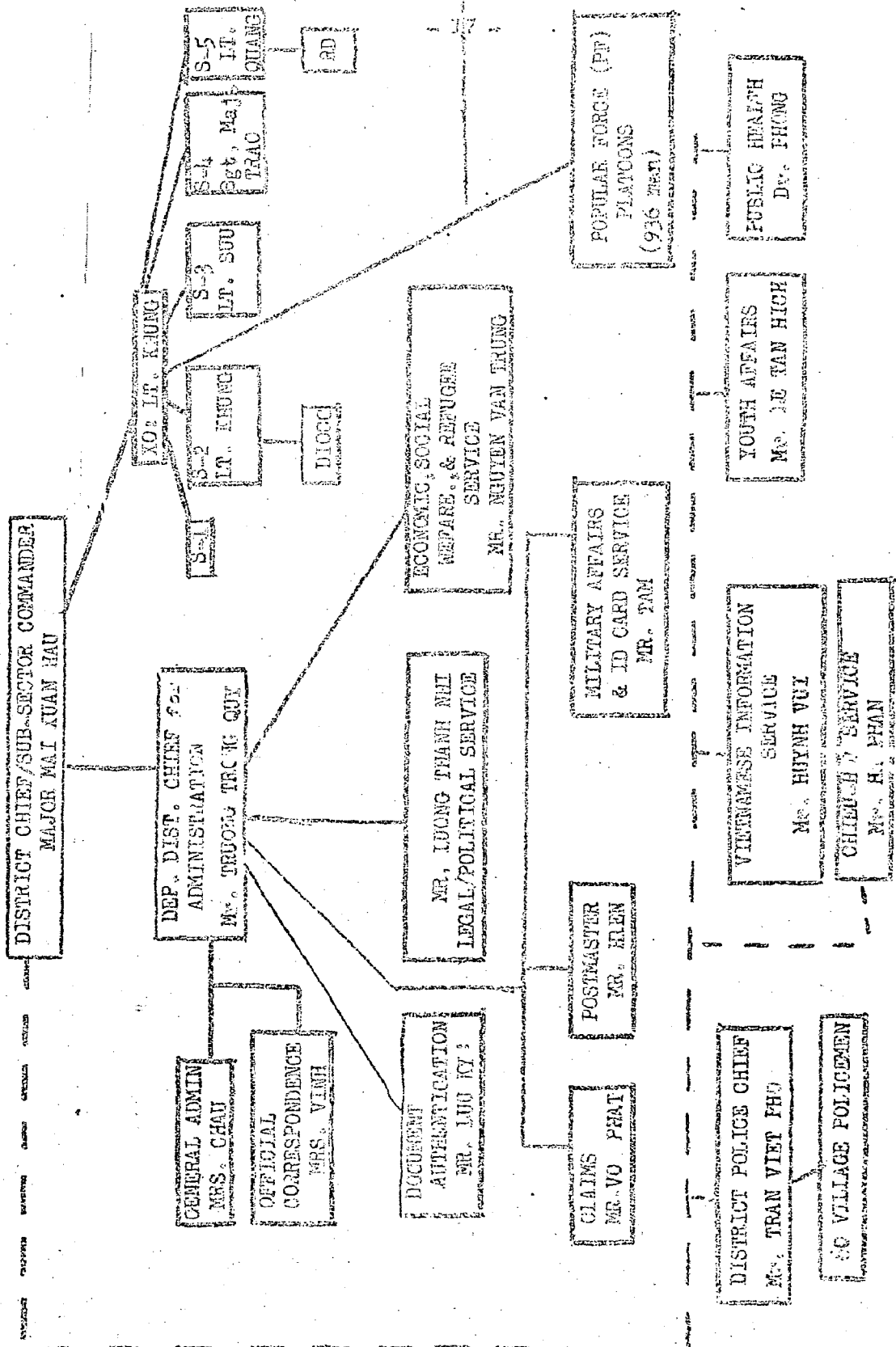


COMMAND

COORDINATION

OPERATIONAL CONTROL

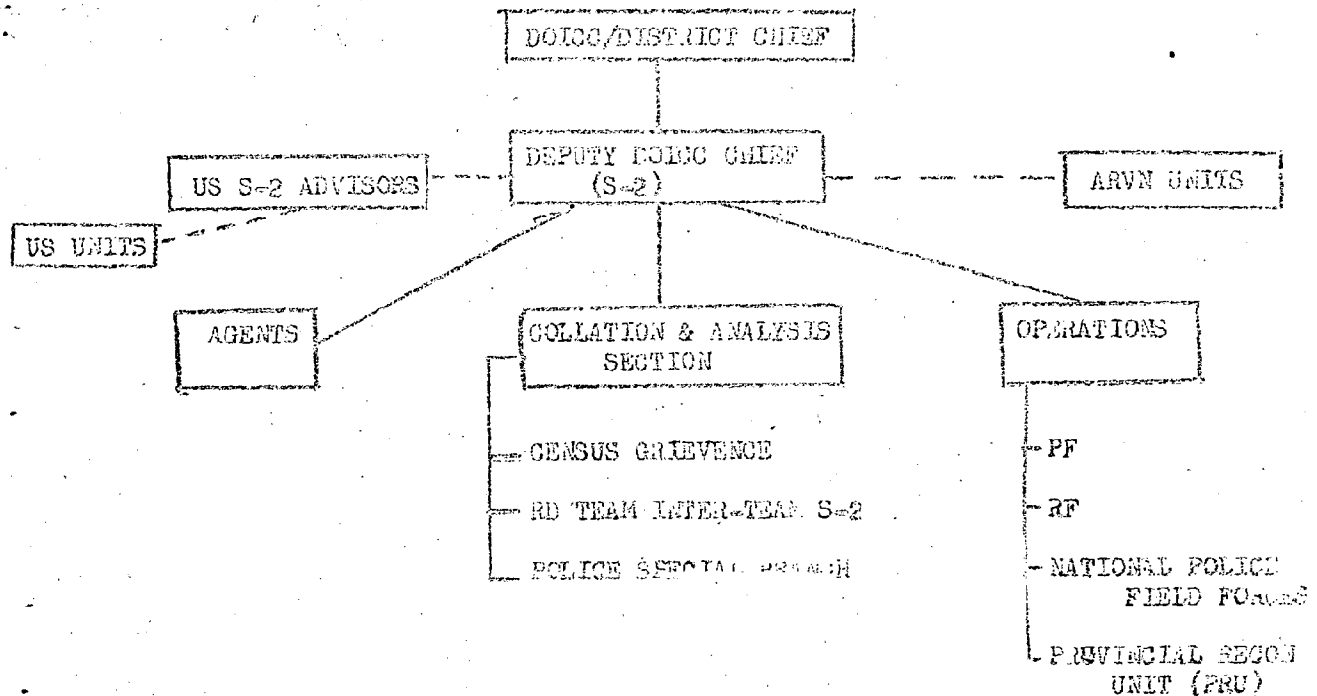
DISTRICT ORGANIZATION



COMMAND

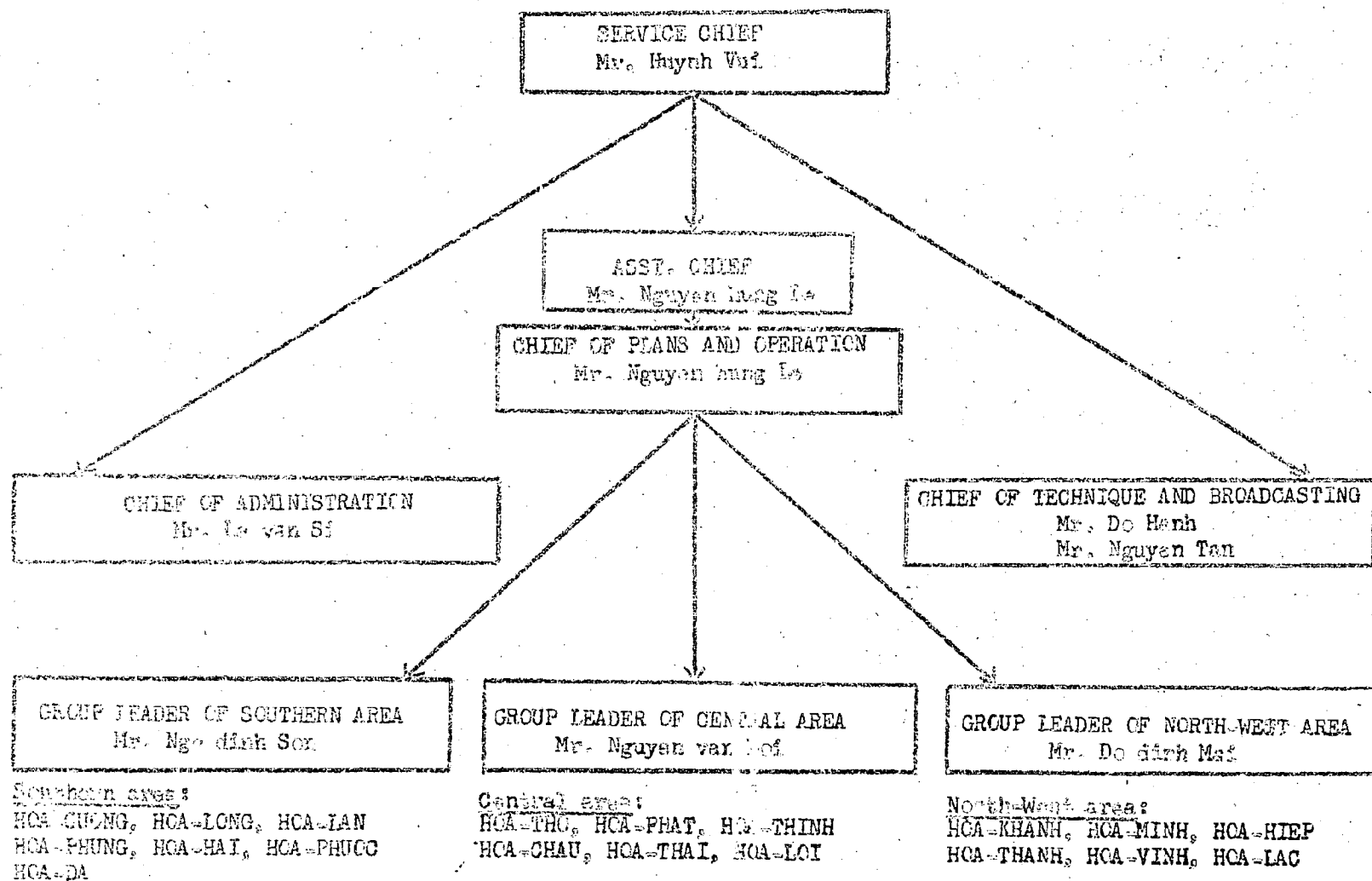
OPERATIONAL CONTROL

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DISTRICT OPERATIONS AND INTELLIGENCE COORDINATING CENTER (DIOCC)**MISSION:**

The mission of the DIOCC is to evaluate perishable information received at district level; to ensure rapid dissemination of this information to appropriate ARVN/PWMAF commanders in order that timely reaction may be accomplished; to collate and disseminate information pertaining to the identification of the district VC political organization (infrastructure); and to support ARVN/PWMAF units in the elimination/neutralization of the VC infrastructure.

THE ORGANIZATION OF THE VIETNAMESE INFORMATION SERVICE
HOA-VANG DISTRICT



Hoa Yang District Government Offices

PAGODA

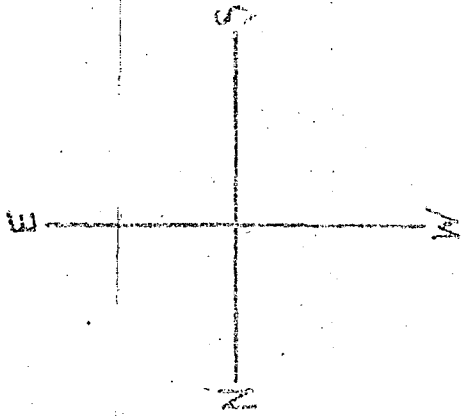
District High School

PRIVATE HOUSES

FIELD

Elementary School

↑ I Corps Hdq. →



1 20

← DANANG AIR BASE (GMEG)

Route 1

POLICE Hqs.

RD

PF

VIS

BT 012725

CORDS

DISC

TAIL

HQS.

MRG

V 18 HOUSE

YOUTH AFFAIRS

→ 1st Tank Bn

CANAL BRIDGE →

21

LIST OF VILLAGE AND MARKET OFFICIALS
(IN ALPHABETICAL ORDER BY VILLAGE)

- 22 -

Village : HOA CHAUHamlet : GIANG DONG, CAM NAM, PHONG NAM, QUANG CHAUI. ADMINISTRATION COUNCIL OF VILLAGE

1. Village chief : Mr. Ngo Mui

II. ADMINISTRATION COMMITTEE OF HAMLETa. GIANG DONG HAMLET

1. Hamlet chief : Mr. Nguyen van Tan Temporary

b. CAM NAM HAMLET1. Hamlet chief : Mr. Lo Nho
2. Commissioner for security : Mr. Nguyen Chinhc. PHONG NAM HAMLET

1. Hamlet Chief : Mr. Pham Huong

d. QUANG CHAU HAMLET

1. Hamlet chief : Mr. Tran Ta

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Village : HOA CUONG

Hamlet : KHUE TRUNG I, KHUE TRUNG II, KHUE TRUNG III, KHUE TRUNG IV

I. ADMINISTRATION COUNCIL OF VILLAGE

- | | |
|------------------------------------|------------------------|
| 1. Village chief | : Mr. Pham Xuan Doi |
| 2. Deputy village chief | : Mr. Nguyen van Huy |
| 3. Commissioner for security | : Mr. Nguyen Thanh Son |
| 4. Commissioner for information | : Mr. Ngo Dinh Quang |
| 5. Commissioner for social welfare | : Mr. Ho Trinh |
| 6. General secretary | : Mr. Nguyen Ngoc Tru |
| 7. Asst. Secretary | : Mr. Pham Duc Chanh |

II. ADMINISTRATION COMMITTEE OF HAMLETa. KHUE TRUNG I HAMLET

- | | | |
|------------------------------|-------------------|-----------|
| 1. Hamlet chief | : Mr. Huynh Mui | Temporary |
| 2. Commissioner for security | : Mr. Nguyen Q To | - |

b. KHUE TRUNG II HAMLET

- | | | |
|------------------------------|------------------------|-----------|
| 1. Hamlet chief | : Mr. Dang Sam | Temporary |
| 2. Commissioner for security | : Mr. Nguyen van Hayen | - |

c. KHUE TRUNG III HAMLET

- | | | |
|------------------------------|---------------------|-----------|
| 1. Hamlet chief | : Mr. Tran van Binh | Temporary |
| 2. Commissioner for security | : Mr. Nguyen Tu | - |

d. KHUE TRUNG IV HAMLET

- | | | |
|------------------------------|-----------------------|-----------|
| 1. Hamlet chief | : Mr. Nguyen van Tung | Temporary |
| 2. Commissioner for security | : Mr. Nguyen van Bien | - |

e. NAI NAM HAMLET

- | | | |
|------------------------------|---------------------|-----------|
| 1. Hamlet chief | : Mr. Le van De | Temporary |
| 2. Commissioner for security | : Mr. Tran van Xuan | - |

f. HOA SON HAMLET

- | | | |
|------------------------------|--------------------|-----------|
| 1. Hamlet chief | : Mr. Phan Ly | Temporary |
| 2. Commissioner for security | : Mr. Phan dat Hoc | - |

g. LO SAI HAMLET

- | | | |
|------------------------------|----------------------|-----------|
| 1. Hamlet chief | : Mr. Bui Kha | Temporary |
| 2. Commissioner for security | : Mr. Nguyen nho Lau | - |

- 24 -

Village : HOA DA

Hamlet : CON DAU, LO GIANG, TUNG LAM, LIEM LAC, CO MAN, TRUNG LUONG

I. ADMINISTRATION COUNCIL OF VILLAGE

1. Village Chief : Ho Nhu

II. ADMINISTRATION COMMITTEE OF HAMLETa. CON DAU HAMLET

1. Hamlet Chief	: Mr. Nguyen Tenh	Elected
2. Commissioner for security	: Mr. Tran van Thua	-
3. Commissioner for information	: Mr. Van dinh Luan	-

b. LO GIANG HAMLET

1. Hamlet Chief	: Mr. Nguyen Dieu	Elected
2. Commissioner for security	: Mr. Phan Chuc	-
3. Commissioner for information	: Mr. Ho Ky	-

c. TUNG LAM HAMLET

1. Hamlet chief	: Mr. Tran Dich	Temporary
2. Commissioner for security	: Mr. Tran Chay	-

d. LIEM LAC HAMLET

1. Hamlet chief	: Mr. Le Nhung	Temporary
2. Commissioner for security	: Mr. Nguyen Trang	-

e. CO MAN HAMLET

1. Hamlet chief	: Mr. Pham Dinh	Temporary
2. Commissioner for security	: Mr. Nieu Yen	-

f. TRUNG LUONG HAMLET

1. Hamlet chief	: Mr. Le Tung	-
2. Commissioner for security	: Mr. Tran Ngo	-

- 25 -

Village: HOA HIEP

Hamlet : NAM O, KIEM LIEN, THUY TU

I. ADMINISTRATION COUNCIL OF VILLAGE

1. Village chief : Mr. Do Phu Thang

II. ADMINISTRATION COMMITTEE OF HAMLETa. NAM O HAMLET

1. Hamlet chief	: Mr. Pham si Ky	Temporary
2. Commissioner for security	: Mr. Le Tam	-

b. KIEM LIEN HAMLET

1. Hamlet chief	: Mr. Nguyen Cung	-
-----------------	-------------------	---

c. THUY TU HAMLET

1. Hamlet chief	: Mr. Nguyen Ho	-
-----------------	-----------------	---

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Village : HOA KHANH

Hamlet : DA SON, DA PHUOC, CHON TAM, PHUOC THANH KHANH SON, PHUOC QUANG

I. ADMINISTRATION COUNCIL OF VILLAGE.

1. Village chief	: Mr. Nguyen Thanh
2. Deputy village chief	: Mr. Phung dinh Doi
3. Commissioner for security	: Mr. Nguyen dinh Theu
4. Commissioner for information	: Mr. Phan Trach
5. Commissioner for social welfare	: Mr. Tran Kinh
6. Commissioner for agriculture	: Mr. Ngo An
7. General secretary	: Mr. Phan Ich
8. Asst. secretary	: Miss Dinh thi Dai Duyen Ngoc
9. Asst. secretary	: Miss Le thi Xuyen

II. ADMINISTRATION COMMITTEE OF HAMLETa. DA SON HAMLET

1. Hamlet chief	: Mr. Phan Tieng	Elected
2. Commissioner for security	: Mr. Nguyen Giac	-
3. Commissioner for information	: Mr. Phan Do	-

b. DA PHUOC HAMLET

1. Hamlet chief	: Mr. Long Huan	Elected
2. Commissioner for security	: Mr. Phan dinh Nien	-
3. Commissioner for information	: Mr. Tran Sang	-

c. CHON TAM HAMLET

1. Hamlet chief	: Mr. Tran van Ea	Elected
2. Commissioner for security	: Mr. Phan minh Hong	-
3. Commissioner for information	: Mr. Le Xuan Toan	-

d. PHUOC THANH HAMLET

1. Hamlet chief	: Mr. Vo Kieu	Temporary
2. Commissioner for security	: Mr. Hua Thong	-

e. KHANH SON HAMLET

1. Hamlet chief	: Mr. Nguyen Dien	Temporary
2. Commissioner for security	: Mr. Nguyen Duc	-

f. PHUOC QUANG HAMLET

1. Hamlet chief	: Mr. Le Kham	Temporary
2. Commissioner for security	: Mr. Luu Truong	-

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Village: HOA LAC
Hamlet: QUANG NAM, AN DINH, NAM MY

I. ADMINISTRATION COUNCIL OF VILLAGE

1. Village chief : Mr. Pham Toa

II. ADMINISTRATION COMMITTEE OF HAMLET

a. QUANG NAM HAMLET

1. Hamlet chief : Mr. Le Truong Temporary

b. NAM MY HAMLET

1. Hamlet chief : Mr. Dinh Dua

c. AN DINH HAMLET

1. Hamlet chief : Mr. Nguyen dinh Son

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Village : HOA LAN
Hamlet : HAI AN

I. ADMINISTRATION COUNCIL OF VILLAGE

1. Village chief

: Tran Hoi Mong

II. ADMINISTRATION COMMITTEE OF HAMLET

a. HAI AN HAMLET

1. Hamlet chief

: Mr. Nguyen Duoc

Temporary

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Village : HOA LOT
Hamlet : LE SON

I. ADMINISTRATION COUNCIL OF VILLAGE

1. Village chief

: Nguyen Tho

II. ADMINISTRATION COMMITTEE OF HAMLET

a. LE SON HAMLET

1. Hamlet chief

: Mr. Dong Khiet

Temporary

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Village : HOA LONG
 Hamlet : SON THUY, MY DA, DA NAM, DONG HAI

I. ADMINISTRATION COUNCIL OF VILLAGE

- | | |
|------------------------------------|----------------------|
| 1. Village chief | : Mr. Huynh Ba Lien |
| 2. Deputy village chief | : Mr. Huynh van Thuy |
| 3. Commissioner for security | : Mr. Le Ho |
| 4. Commissioner for information | : Mr. Dao Ba |
| 5. Commissioner for social welfare | : Mr. Tran Khoa Thoa |
| 6. General secretary | : Mr. Huynh Ngoc An |
| 7. Asst. Secretary | : Mr. Huynh Ba Ba |

II. ADMINISTRATION COMMITTEE OF HAMLET

a. SON THUY HAMLET

- | | | |
|-----------------|------------------|-----------|
| 1. Hamlet chief | : Mr. Tran Tuong | Temporary |
|-----------------|------------------|-----------|

b. MY DA HAMLET

- | | | |
|------------------------------|----------------------|---|
| 1. Hamlet chief | : Mr. Tran Hao | " |
| 2. Commissioner for security | : Mr. Phan van Huong | " |

c. DA NAM HAMLET

- | | | |
|------------------------------|-------------------|-----------|
| 1. Hamlet chief | : Mr. Mai van Con | Temporary |
| 2. Commissioner for security | : Mr. Huynh Tong | " |

d. DONG HAI HAMLET

- | | | |
|-----------------|---------------------|-----------|
| 1. Hamlet chief | : Mr. Nguyen van Cu | Temporary |
|-----------------|---------------------|-----------|

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Village : HOA MINHHamlet : HOA LY, HOA PHU, TRUNG NGHIA, PHUOC LYI. ADMINISTRATION COUNCIL OF VILLAGE

- | | |
|------------------------------------|------------------------|
| 1. Village chief | : Mr. Nguyen Nhu |
| 2. Deputy village chief | : Mr. Chau Lan |
| 3. Commissioner for security | : Mr. Phan van Ca |
| 4. Commissioner for information | : Mr. Huynh P. Hoang |
| 5. Commissioner for social welfare | : Mr. Mai dinh Lich |
| 6. Commissioner for agriculture | : Mr. Pham Hong |
| 7. General secretary | : Mr. Nguyen H Lung |
| 8. Asst. for General secretary | : Mr. Nguyen ngoc Bich |

II. ADMINISTRATION COMMITTEE OF HAMLETa. HOA MY HAMLET

- | | | |
|---------------------------------|-------------------|---------|
| 1. Hamlet chief | : Mr. Nguyen Phuc | Elected |
| 2. Commissioner for security | : Mr. Phan Ba | - |
| 3. Commissioner for information | : Mr. Nguyen Dien | - |

b. HOA PHU HAMLET

- | | | |
|---------------------------------|--------------------|---------|
| 1. Hamlet Chief | : Mr. Ho Diem | Elected |
| 2. Commissioner for security | : Mr. Ho van Chanh | - |
| 3. Commissioner for information | : Mr. Nguyen Khonh | - |

c. TRUNG NGHIA HAMLET

- | | | |
|---------------------------------|------------------|---------|
| 1. Hamlet chief | : Mr. Tang Khoi | Elected |
| 2. Commissioner for security | : Mr. Tang Iham | - |
| 3. Commissioner for information | : Mr. Nguyen Hon | - |

d. PHUOC LY HAMLET

- | | | |
|---------------------------------|--------------------|---------|
| 1. Hamlet chief | : Mr. Mai Co | Elected |
| 2. Commissioner for security | : Mr. Ho Trien | - |
| 3. Commissioner for information | : Mr. Nguyen Trung | - |

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Village : HOA PHATHamlet : NGHI AN, HOA AN, PHUOC TUONG, DONG PHUOCI. ADMINISTRATION COUNCIL OF VILLAGE.

1. Village chief	: Mr. Nguyen Kim Thong
2. Deputy village chief	: Mr. Trinh Nam
3. Commissioner for security	: Mr. Trinh Thanh
4. Commissioner for information	: Mr. Tran Giap
5. Commissioner for social welfare	: Mr. Nguyen Van
6. General secretary	: Mr. Nguyen Thi
7. Assistant secretary	: Mr. Vo Dien

II. ADMINISTRATION COMMITTEE OF HAMLETa. NGHI AN HAMLET

1. Hamlet chief	: Mr. Nguyen Thu	Elected
2. Commissioner for security	: Mr. Ngo van Mai	-
3. Commissioner for information	: Mr. Vo Hau	-

b. HOA AN HAMLET

1. Hamlet chief	: Mr. Nguyen Hui	Temporary
2. Commissioner for security	: Mr. Nguyen D. Truoc	-

c. PHUOC TUONG HAMLET

1. Hamlet chief	: Mr. Nguyen van Long	Temporary
2. Commissioner for security	: Mr. Phan A	-

d. DONG PHUOC HAMLET

1. Hamlet chief	: Mr. Cao van Dinh	Temporary
2. Commissioner for security	: Mr. Doan Chinh	-

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Village : HOA PHUOC

Hamlet : QUA GIANG, NHON THO, NIEU BONG, GIANG NAM

I. ADMINISTRATION COUNCIL OF VILLAGE

1. Village chief : Mr. Nguyen Ho

II. ADMINISTRATION COMMITTEE OF HAMLETa. QUA GIANG HAMLET

1. Hamlet chief	: Mr. Le Nham	Elected
2. Commissioner for security	: Mr. Dinh Tuy	"
3. Commissioner for information	: Mr. Phan thanh Hung	"

b. NHON THO HAMLET

1. Hamlet chief	: Mr. Le Mai	Elected
2. Commissioner for security	: Mr. Chan Nhat	"
3. Commissioner for information	: Mr. Vo Loc	"

c. NIEU BONG HAMLET

1. Hamlet chief	: Mr. Nguyen van Ich	Elected
2. Commissioner for security	: Mr. Ngo Chanh	"
3. Commissioner for information	: Mr. Nguyen Tam	"

d. GIANG NAM HAMLET

1. Hamlet chief	: Mr. Nguyen Lac	Temporary
2. Commissioner for security	: Mr. Le Liet	"

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Village: HOA THAI

Hamlet: CAN NE, YEN NE, DUONG SON

I. ADMINISTRATION COUNCIL OF VILLAGE

1. Village chief : Duong Sung

II. ADMINISTRATION COMMITTEE OF HAMLETa. CAN NE HAMLET

1. Hamlet chief : Mr. Ngo Do Temporary

b. YEN NE HAMLET1. Hamlet chief : Mr. Nguyen van Yang
2. Commissioner for security : Mr. Nguyen Phac. DUONG SON HAMLET

1. Hamlet chief : Mr. Ly Nien

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Village : HOA PHAM
 Hamlet : AN NGAI DONG, AN NGAI TAY, TUNG SON

I. ADMINISTRATION COUNCIL OF VILLAGE

- | | |
|------------------------------------|-----------------------|
| 1. Village chief | : Mr. Nguyen Tuong |
| 2. Deputy village chief | : Mr. Le Tuong |
| 3. Commissioner for security | : Mr. Vo Tin |
| 4. Commissioner for information | : Mr. To van To |
| 5. Commissioner for social welfare | : Mr. Nguyen van Hung |
| 6. Commissioner for agriculture | : Mr. Nguyen van So |
| 7. General secretary | : Mr. Nguyen dinh Cu |

II. ADMINISTRATION COMMITTEE OF HAMLET

a. AN NGAI TAY HAMLET

- | | | |
|---------------------------------|------------------|---------|
| 1. Hamlet chief | : Mr. Phan Tuyen | Elected |
| 2. Commissioner for security | : Mr. Ta Binh | - |
| 3. Commissioner for information | : Mr. Phan Thiep | - |

b. AN NGAI DONG HAMLET

- | | | |
|------------------------------|---------------------|-----------|
| 1. Hamlet chief | : Mr. Ta Hong | Temporary |
| 2. Commissioner for security | : Mr. Hoa Cong Dien | - |

c. TUNG SON HAMLET

- | | | |
|---------------------------------|-------------------|---------|
| 1. Hamlet chief | : Mr. Nguyen Danh | Elected |
| 2. Commissioner for security | : Mr. Le Xuan | - |
| 3. Commissioner for information | : Mr. Nguyen Bong | - |

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VILLAGE : HOA THINH

HAMLET : PHU HOA, THACH NHAM, PHUOC THAI, HOA KHUONG, PHUOC THUAN, PHUOC HAU, CAM HOA

I. ADMINISTRATION COUNCIL OF VILLAGE

- | | |
|------------------------------------|--------------------|
| 1. Village chief | : Mr. Lo Da |
| 2. Deputy village chief | : Mr. Le van Lo |
| 3. Commissioner for security | : Mr. Le Lien |
| 4. Commissioner for information | : Mr. Le van Kien |
| 5. Commissioner for social welfare | : Mr. Nguyen Minh |
| 6. Commissioner for agriculture | : Mr. Le Bang |
| 7. General secretary | : Mr. Dang cong Xi |

II. ADMINISTRATION COMMITTEE OF HAMLETa. PHU HOA HAMLET

- | | | |
|---------------------------------|--------------------|---------|
| 1. Hamlet chief | : Mr. Dinh Du | Elected |
| 2. Commissioner for security | : Mr. Dang Muc | - |
| 3. Commissioner for information | : Mr. Dinh van Day | - |

b. THACH NHAM HAMLET

- | | | |
|---------------------------------|----------------------|---------|
| 1. Hamlet chief | : Mr. Tran cong Thut | Elected |
| 2. Commissioner for security | : Mr. Nguyen Khai | - |
| 3. Commissioner for information | : Mr. Doan Kien | - |

c. PHUOC THAI HAMLET

- | | | |
|---------------------------------|-------------------|---------|
| 1. Hamlet chief | : Mr. Le Hai | Elected |
| 2. Commissioner for security | : Mr. Le Duc Loi | - |
| 3. Commissioner for information | : Mr. Le van Tien | - |

d. HOA KHUONG HAMLET

- | | | |
|---------------------------------|----------------------|---------|
| 1. Hamlet chief | : Mr. Phung Dang | Elected |
| 2. Commissioner for security | : Mr. Huynh Nien | - |
| 3. Commissioner for information | : Mr. Dinh ngoc Dang | - |

e. PHUOC THUAN HAMLET

- | | | |
|---------------------------------|------------------|---------|
| 1. Hamlet chief | : Mr. Huynh Pham | Elected |
| 2. Commissioner for security | : Mr. Tran Vinh | - |
| 3. Commissioner for information | : Mr. Tran Tich | - |

f. PHUOC HAU HAMLET

- | | | |
|---------------------------------|-------------------|---------|
| 1. Hamlet chief | : Mr. Le Tho | Elected |
| 2. Commissioner for security | : Mr. Luu So | - |
| 3. Commissioner for information | : Mr. Le van Thac | - |

g. CAM HOA HAMLET

- | | | |
|--|-----------------------|-----------|
| 1. Commissioner for security concurrently Hamlet chief | : Mr. Nguyen van Tiem | Temporary |
|--|-----------------------|-----------|

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Village : HOA THO
 Hamlet : BINH THAI, PHONG BACK, CAM BAC, YEN BAC

I. ADMINISTRATION COUNCIL OF VILLAGE

1. Village chief : Mr. Dinh ngoc Dinh

II. ADMINISTRATION COMMITTEE OF HAMLET

a. BINH THAI HAMLET

1. Hamlet chief : Mr. Nguyen Tu Elected

b. PHONG BAC HAMLET

1. Hamlet Chief : Mr. Le van Tiep Temporary

c. CAM BAC HAMLET

1. Hamlet chief : Mr. Doan Lai

d. YEN BAC HAMLET

1. Hamlet chief : Mr. Nguyen Duong
 2. Commissioner for security : Mr. Phan Hoa

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Village : HOA VINH
Hamlet : THANH VINH, HUONG PHUONG, VAN DUONG

I. ADMINISTRATION COUNCIL OF VILLAGE

- | | |
|------------------------------------|---------------------|
| 1. Village chief | : Mr. Phan Chi |
| 2. Deputy village chief | : Mr. Le Thu |
| 3. Commissioner for security | : Mr. Dang Dang |
| 4. Commissioner for information | : Mr. Thai van Dich |
| 5. Commissioner for social welfare | : Mr. Duong Day |
| 6. Commissioner for agriculture | : Mr. Nguyen Phung |
| 7. General secretary | : Mr. Nguyen Mo |

II. ADMINISTRATION COMMITTEE OF HAMLET

a. THANH VINH HAMLET

1. Hamlet chief : Mr. Ngo Tri Temporary

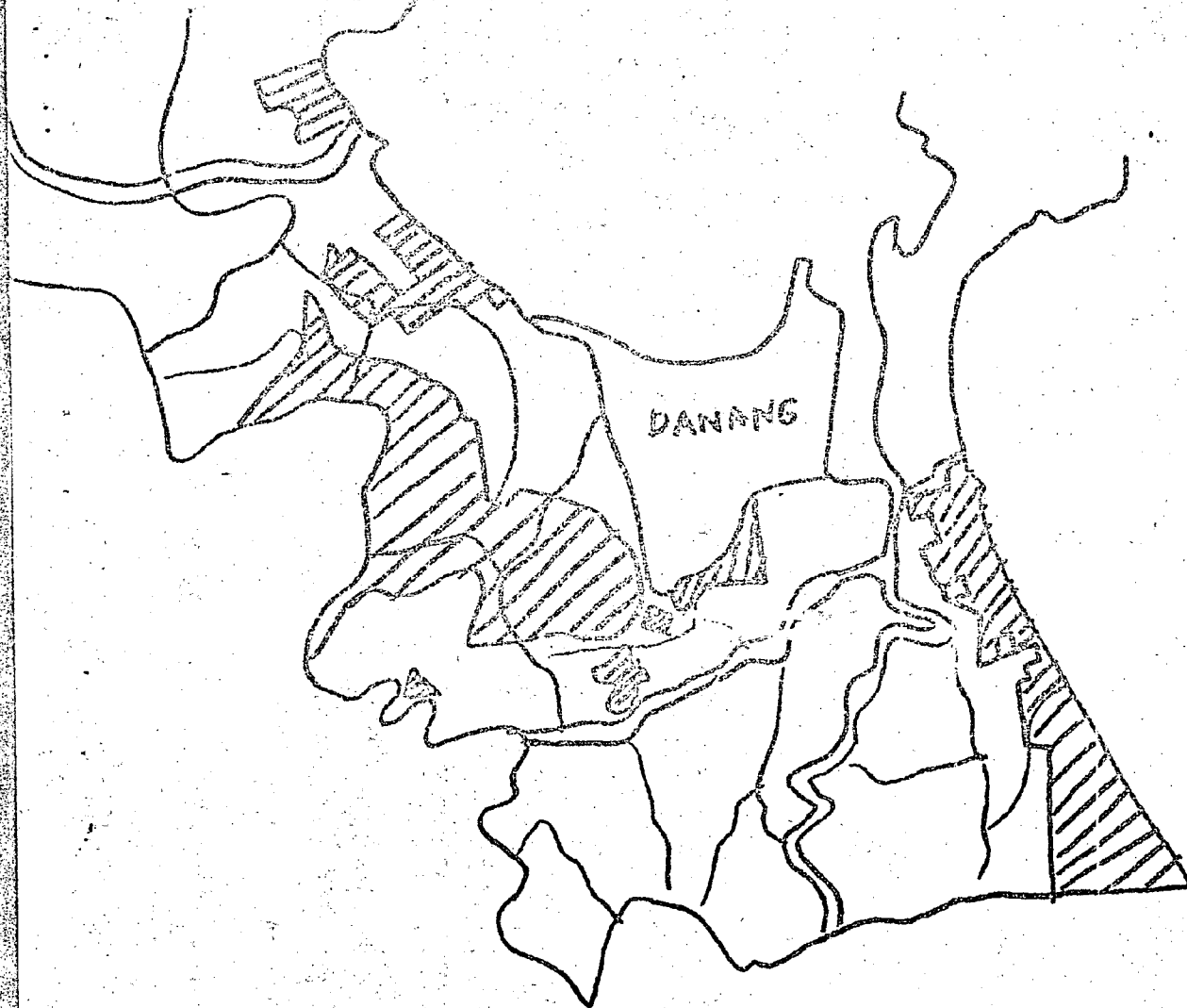
b. HUONG PHUOC HAMLET

1. Hamlet chief : Mr. Tran Tiet Temporary

c. VAN DUONG HAMLET

1. Hamlet chief : Mr. Tran Binh Temporary

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US - REED REAL ESTATE IN HOA VANG DISTRICT

In addition to the large areas shown above, many smaller US units are present which do not by themselves occupy enough space to be seen on this small-scale map, but taken together, adding in ARVN units in the district, they would probably fill a medium-sized village.

Small plots of public land are at a premium. Large tracts of public land simply no longer exist. Most graves in Hoa Vang have been moved and/or consolidated at least once. Refugees occupy large tracts of land and their numbers steadily increase.

FWMAF's Commanding Officers should be aware of these problems before they request additional land from the District Chief and should also be advised that such a request is mandatory.

HOA VANG DISTRICT SUB-SECTOR ADVISORY TEAM

SENIOR ADVISOR
MAJOR JAMES C. SWENSON, USA

DEPUTY SENIOR ADVISOR
FREDERICK D. EIFFERS-CO DE

ASSISTANT SR. ADVISOR
CAPTAIN JOHN A. PARKER, USA

IVS REPRESENTATIVE (REFUGEEES)
PETER STILLEY

S-2 ADVISOR
LT. JAMES MELANSON, USA

CORDE AGRICULTURAL ADVISOR
JOSE SAN LUIS

S-2 NCO ADVISOR: SGT. J. CONRAD

SENIOR NCO ADVISOR: S/SGT. G. PARSONS

CHINESE AGRICULTURAL TEAM (4)
(PROPOSED 4-68)

US NAVY MEDCAP: HM2 HALEY

29th CIVIL AFFAIRS CO. TEAM(2)
(PROPOSED 5-68)

AUSTRALIAN PF ADVISORS
WO S. CHESTER
W.O. O'BRIEN

USMC CACO's 2-6 & 2-7

US ARMY MOBILE TRAINING TEAM

LT. WM. BUFFALO, USMC

5 US PERSONNEL (PROPOSED 6-68)

7 NCO's

----- COMMAND

----- OPERATIONAL CONTROL

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PFMAF CIVIC ACTION IN HOA VANG DISTRICT

The following units were engaged in civic action in Hoa Vang in early 1968:

A. Northern Hoa Vang- Hoa Hiep, Hoa Khanh, Hoa Minh, and Hoa Vinh villages

Force Logistic Command G-5 area coordinator

H&S B N./FLC	MCB-62
Supply Bn./FLC	7th Eng. Bn.
MCB-58	3rd "8" Howz. Batt.
MCB-4	58th Transp./Bn. (Army)

B. Central Hoa Vang- Hoa Khanh, Hoa Minh, Hoa Phat, Hoa Lac, Hoa Tho, Hoa Thinh

1st Marine Division (rear) area coordinator (G-5)

Hq. 11th Marines	11th Maint. Bn.
Hq. Bn.	1st Eng. Bn.
MCB-9	3rd MP Bn.
Maint. Bn. - FSR	7th Comm. Bn.
1st Med Bn.	1st MT Bn.
1st SP Bn.	1st Tank Bn.
1st Recon. Bn.	MASS-2

C. Southeastern Hoa Vang - Hoa Quang, Hoa Tho, Hoa Long, Hoa Da, Hoa Phung

1st Marine Air Wing G-5 area coordinator

MAG-16	366th Tactical Fighter Wing (USAF)
MAG-11	Vietnamese Air Force (VNAF) Danang A.B.
MMSG-17	Danang Support Activity (US ARMY)
MMSG-1	
3rd LVT Bn.	

D. Southwestern Hoa Vang - Hoa Hai, Hoa Chau, Hoa Loi, Hoa Phuoc, Hoa Lan, Hoa Thai

27th Marines S-5 area coordinator

2/2 ?
2 /27
MAG - 11

E. Combined Action Group -2 (CAG-2) is coordinator for all civic action by Combined Action Platoon (CAPs) in the district.

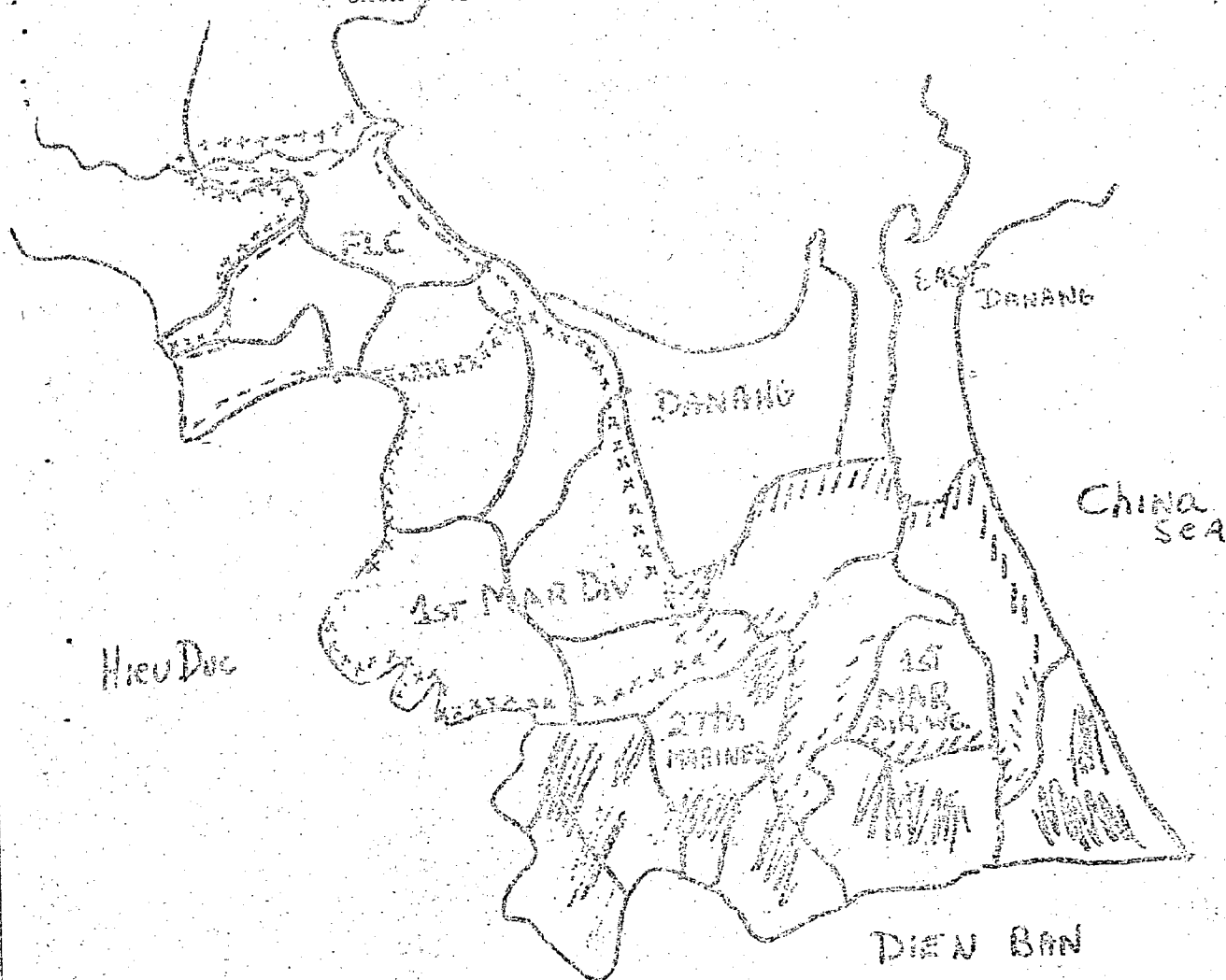
CIVIC ACTION COORDINATION

The large number of units in Hoa Ng that are engaged in civic action makes close coordination imperative. This is true not only for coordination amongst the RVNAF units themselves, but also to prevent duplication and supplanting of GVN programs. To prevent the latter the COMUS District Representative regularly meets with the area coordinators (A-D above) to discuss the activities of the units operating in their area of responsibility. Additional meetings are held monthly or bi-monthly to bring together all civic action officers, senior tactical commanders (or their representatives), all village and hamlet officials, and the District Chief with his advisors. These meetings are on a regional basis (Regions A-D above) and provide an opportunity for village and hamlet to discuss not only civic action but anything else which they may wish to raise with their District Chief or the US units in their area.

Further civic action-GVN coordination is achieved by the project submittal procedure (see chart) which requires both GVN and COMUS approval for civic action construction projects undertaken in the district.

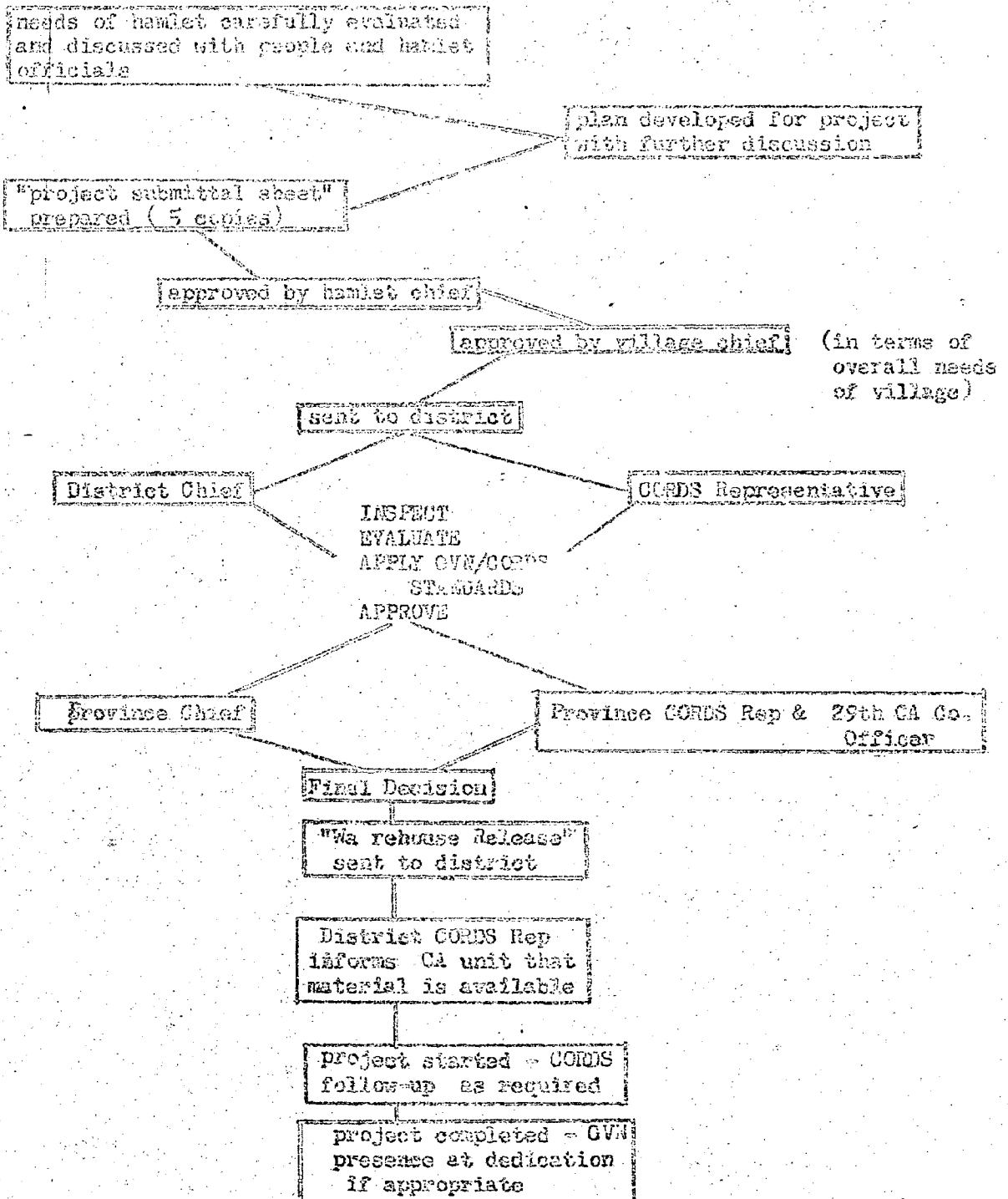
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CIVIC ACTION AREAS OF RESPONSIBILITY (CAOR's) IN HOA VANG
(CAOR's OF FOUR MAJOR COORDINATING UNITS)



Subordinate units are not shown. At the present time, CAOR's conform neither to FACR's nor political boundaries (village boundaries). Discussions are underway to adjust the CAOR's to conform to the latter.

CIVIC ACTION PROJECT SUBMITTAL PROCEDURE



COMBINED ACTION PLATFORMS (CAPs) IN HOA VANG DISTRICT

(CAGO = COMBINED ACTION COMPANY)

<u>OLD DESIGNATION</u>	<u>NEW DESIGNATION</u>	<u>LOCATION</u>
CAGO-G	2-5	BT 079709
CAP G-6	2-5-1	BT 071701
CAP G-7	2-5-2	BT 066681
CAP E-4	2-5-3	BT 027704
CAP F-4	2-5-4	AT 981677
CAP G-2	2-5-5	BT 017657*
CAP G-3	2-5-6	AT 996698*
CAGO-F	2-6	BT 013775
CAP E-1	2-6-1	BT 010722
CAP E-2	2-6-2	BT 026729
CAP E-3	2-6-3	BT 031748
CAP G-5	2-6-4	BT 055733*
CAP G-4	2-6-5	BT 055810*
CAGO-F	2-7	BT 013725
CAP F-1	2-7-1	BT 005706
CAP F-2	2-7-2	AT 974792
CAP Q-6	2-7-3	AT 963776
CAP Q-4	2-7-4	AT 937823
CAP Q-5	2-7-5	AT 925856
CAGO-Q	2-8	AT 937783
CAP Q-1	2-8-1	AT 907704
CAP Q-2	2-8-2	AT 902793
CAP Q-3	2-8-3	AT 899821
CAP Q-7	2-8-4	AT 903832

* = proposed site in Hoa Vang

x = not in Hoa Vang (East Danang)

Total = 16 + 2 proposed

- 16 -

GVN-US PROBLEMS AT THE DISTRICT LEVELProblems in General

Problems that US units wish to raise with District officials should be first referred to the MACCORDS District Advisory Team where they can often be resolved based on prior experience without further burdening already overworked district officials.

Real Estate - See page

Population Relocation

Requests to move Vietnamese individuals, groups, or hamlets must be approved by the District Chief. Approval for such requests is rare for there are already thousands of Vietnamese who have already been moved and real estate is at a premium. It is usually a counter-productive undertaking. New US units are often concerned about Vietnamese who live "too close" to their defensive perimeter because they fear VC infiltration into these areas followed by sniping, hobby traps, and other harassment that leads to casualties. The fear is justified but the unit involved usually also has the implied mission of providing security for the Vietnamese in the area. Casualties under these circumstances must be viewed as an acceptable risk in most cases. Each case must be judged on an individual basis. VC infiltration and harassment leads to population relocation and the accompanying disgruntlement of the people moved, the VC have achieved their objective.

Garbage disposal is permitted only in areas designated by the District Chief. US units requiring new or larger areas should receive prior approval.

Dunnage. Since the Danang-Hoa Vang area is a logistical support area huge amounts of dunnage (used lumber) are available. While civic action units and Vietnamese contractors account for some, much of it appears on the blackmarket. It gets there because it is given to employees of US units; because US troops exchange it for services such as car washes, laundry, and women; or because it is poorly secured and stolen. If properly controlled it could be given to the many Vietnamese who need it rather than to the few who use it to lend their pockets. A truckload (2 1/2 ton) of good quality dunnage in the Danang area is worth \$30.00.

District Advisory Team Notices

The Hoa Vang District MacCORDS Advisory Team will occasionally circulate notices to US Tenant units concerning to District Suggestions for advisory notices are invited.

HQS MACV
 OFFICE OF THE ASSISTANT CHIEF OF STAFF, CORDS
 Reports and Evaluation Division
 APO San Francisco 96222

MACCORDS-RE

1968

MEMO FOR: COLONEL DALY *D* 30 MAY② Mr Lantry *ML*③ Capt Napier *JN*

SUBJECT:

In your trips to Field (a)
 find out what is being done in
 the districts like this (b) Encourage
 it but do not direct it. This
 would be excellent project for
 Deputy DSA especially if he is
 USAID.

JS
 GEORGE S. JONES, III
 Colonel, GS
 Chief, Reports Branch

Return,

MEMORANDUM
 FOR THE MILITARY AND NAVAL COMMAND, WITHIN THE
 DEPARTMENT OF DEFENSE, AND THE DEPARTMENT OF STATE
 Reports to Evaluation Division
 DPO 96272

ATTACHED

29 May 68

W. Jones

1. Nice work.
2. Similar but lesser - reports have been done before, hence the requests from time to time for provide "background" papers. These previous reports were self-initiated, not worldwide - and last is Marked as best I can make out.
3. Agree with your reaction. We couldn't all conscience ask the field to prepare these. Some may want to do it and should be encouraged to do so.

WS

WILLIAM M. STEWART
 Reports Branch

HEADQUARTERS
 US MILITARY ASSISTANCE COMMAND, VIETNAM
 CIVIL OPERATIONS REVOLUTIONARY DEVELOPMENT SUPPORT
 Reports and Evaluation Division
 APO 96222

SUBJECT: Atchue

DATE: 16 MAY

MEMO TO: Mr Stewart

- ① For comment & recommendations.
- ② My reaction is that Mr Colby should "encourage" this on a voluntary basis. Emphasis should be on those districts that have USAID civilians in addition to Military Dist Advisors.

G. S. JONES III
 LTC, USA
 Chief, Reports Branch

ROUTING SLIP (AR 340-15)		NEVER USE FOR APPROVAL, DISAPPROVALS, CONCURRENCES, OR SIMILAR ACTIONS.	
TO	INITIALS	DATE	
1 Chief			
2 Exec	WJH	15-5	
3 Reports Branch			
4 Evaluation Branch			
5 Admin			
File			
Reading File			
Destroy			

REMARKS:

*George —
look over
Please. R*

CHECK ACTION DESIRED			
INFOR- MATION	SIGNA- TURE	NOTE AND RETURN	
CIR- CULATE	NECES- SARY ACTION	SEE ME	
FROM	TELEPHONE	DATE	
<i>OPNS</i>		<i>15 May</i>	
ORGANIZATION Reports & Evaluation Division			

DA FORM 1222 (Serial)
1 NOV 54.

OPTIONAL FORM NO. 10
5010-104

UNITED STATES GOVERNMENT

Memorandum

TO : ACofS, Cords, Saigon

DATE: 13 May 1968

FROM : ADFC, Cords, III MAF, Danang

SUBJECT: Hoa Vang (Quang Nam) District Survey

Enclosed is a good example of initiative at the District level shown by Fred Elfers, Hoa Vang District rep in Quang Nam Province. The survey contains a plethora of useful information.

Enclosure: a/s

C. R. Nelson
C.R. Nelson

This is an excellent sort of effort to try to improve our knowledge of the human + geographic terrain, and to give us at least some institutional memory in our various localities - Could it be multiplied? - WFC

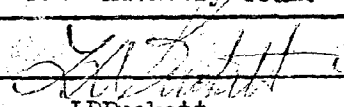
DECLASSIFIED

UNCLASSIFIED

CLASSIFICATION

FROM : PSA/QUANG NAM

DATE : 4 MAY 1968

	TO	INITIAL	DATE	COMMENTS
1	ADFC/III MAF	CN	4/7	PSA to 1 & 3:
2				Fred Elfers, Hoa Vang District Rep,
3	DFC/III MAF	CN	4/7	prepared the attached survey to assist the
4				U. S. units in the Hoa Vang area. It
5				should be particularly helpful to newly
6				assigned officers with civic action
7				responsibilities. Fred undertook this
8				task on his own initiative and in spite of
9				being overloaded with routine work. This
10				is a very commendable piece of work and
11				reflects very favorably on the performance
12				of the Hoa Vang District Advisory Team.
13				
14				 LDPuckett
15				
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22				

CLASSIFICATION

DECLASSIFIED

OPTIONAL FORM NO. 10
5010-104

UNITED STATES GOVERNMENT

Memorandum

TO : L.DUANE PUCKETT, PSA, QUANG NAM

DATE: 3 MAY 68

FROM : F.D. ELFERS, *CORDS*, HOA VANG

SUBJECT: HOA VANG DISTRICT SURVEY

The enclosed "Survey" is descriptive rather than analytical. I am also preparing an analysis of GVN and US operations in Hoa Vang, but I do not expect to get this in final form before I leave for Bangkok on May 9. In any case the second paper will be shorter, classified, and for distribution as you deem appropriate.

