



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
U.S. TOTAL ARMY PERSONNEL AGENCY (PROVISIONAL)
200 STOVALL STREET
ALEXANDRIA, VIRGINIA 22332



PERMANENT ORDERS 209-7

17 December 1987

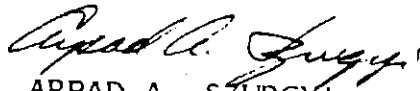
SHRADER, CECIL L. COL D Troop, 6th Squadron, 12th
Cavalry, U.S. Army Armor Center, Ft Knox, KY 40121-5000

Announcement is made of the following award.

Award: Distinguished Service Medal
Date(s) or period of service: From December 1977 to December 1987
Authority: Paragraph 2-9, AR 672-5-1
Reason: For meritorious service
Format: 320

BY ORDER OF THE SECRETARY OF THE ARMY:

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COL Shrader (3)
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ARPAD A. SZURGYI
Lieutenant Colonel, GS
Chief, Military Awards Branch



The President of the United States of America, authorized by Act of Congress, July 9, 1918, has awarded the Distinguished Service Medal to

**COLONEL CECIL L. SHRADER, ARMOR
UNITED STATES ARMY**

for exceptionally meritorious service in positions of great responsibility:

Colonel Cecil L. Shrader distinguished himself by exceptionally meritorious service from December 1977 to December 1987, while assigned to key command and staff positions. As the XMI senior test officer, he was responsible for the development of the successful Operational Test III for the XMI. Next, he served as the System Manager, Attack Helicopter, where he was responsible for saving his program from elimination and securing funding and support to field the S-Model Cobra Attack Helicopter. He commanded the 1st Brigade, 1st Cavalry Division, where his skillful leadership led one of the early National Training Center rotations, completed the conversion of the first tank battalion from M60 to M1 tanks, prepared the brigade for a Reforger exercise, and developed the Forces Command standard for company/team tests. As President, Armor-Engineer Board, he streamlined the organization of the board and executed all his requirements with an austere budget. Colonel Shrader left an imprint of excellence on the Board. As Chief of Staff, 3d Armored Division, he was the driving force for the Division's planning and execution of Reforger 85 and 86. He coordinated and supervised force structure and modernization activities and executed all Division missions despite a 15 percent reduction in funding. Culminating his distinguished career as the Director, Office of the Chief of Armor, he lead a year-long effort to impart warfighting considerations into officer development and personnel management decisions. He also brought to fruition the excellence in Armor Program and instilled a proactive mind set in management of the Armor force. Colonel Shrader's distinguished military career, spanning over 29 years of selfless and devoted service to the military service reflects great credit on him and the United States Army.

