



**E. R. ZUMWALT, JR.**  
ADMIRAL, U.S. NAVY (RET.)

January 31, 1998

Bob Matthews  
SAS Institute, Inc.  
SAS Campus Drive  
Cary, NC 27513

Dear Bob:

Many thanks to you and the SAS Institute for your comments concerning the Medal of Freedom and concerning my family.

We are all very excited over the honor.

All best wishes.

Sincerely,

E. R. Zumwalt, Jr.  
Admiral, USN (Ret.)