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**Resource Allocations  
for the Republic of Vietnam  
Revolutionary Development Cadre Program,  
Peoples Self-Defense Force,  
National Police Force,  
and National Police Field Force: FY69 (U)**

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by  
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## FOREWORD

(U) This document provides a record of resource allocations by both the US and the Republic of Vietnam (RVN) for certain RVN forces for FY69. This document, together with other RAC studies on resource allocations for RVN armed forces, provides data inputs for studies involving such aspects as force-structure planning and cost-effectiveness analyses.

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## ABBREVIATIONS

|        |   |
|--------|---|
| AAC    | American aid chapter                        |
| A&DSL  | administrative and direct support logistics |
| AID    | Agency for International Development        |
| AIK    | Assistance-in-kind                          |
| ALC    | Area Logistics Command                      |
| CLC    | Central Logistical Command                  |
| CTZ    | corps tactical zone                         |
| OMA    | operations and maintenance, Army            |
| MASF   | military assistance service funded          |
| NP     | National Police Force                       |
| NPFF   | National Police Field Force                 |
| NTC    | national training center                    |
| PEMA   | procurement of equipment and missiles, Army |
| POL    | petroleum, oils, and lubricants             |
| PSDF   | Peoples Self-Defense Force                  |
| RDC    | Revolutionary Development Cadre             |
| RVN    | Republic of Vietnam                         |
| SCG    | static census grievance                     |
| TSRD   | Trung Son Revolutionary Development         |
| USMACV | US Military Assistance Command, Vietnam     |

## ABSTRACT

This study estimates the resource allocations in US fiscal year 1969 from all sources for support of the Republic of Vietnam (RVN) Revolutionary Development Cadre program, Peoples Self-Defense Force, National Police Force, and National Police Field Force. The study traces the flow of the resources made available from source to end use. The cost of each force is estimated by examining the resource implications of provision of materiel and maintenance, construction, training, pay and allowances, and miscellaneous activities. The cost data are presented in terms of US dollar equivalents, with RVN piaster accounts converted to dollar equivalents at the US official rate of exchange of 118 piasters to \$1 which was in effect in fiscal year 1969.

## Chapter 1

### INTRODUCTION

#### PURPOSE

(U) To establish a data base on the resource allocations from all sources for support of selected Republic of Vietnam (RVN) security and paramilitary forces in order to provide inputs to other pertinent studies.

#### SCOPE

(U) This study provides estimates of the total resource allocations in FY69 for support of the following forces: Revolutionary Development Cadre (RDC), National Police Force (NP), National Police Field Force (NPPF), and Peoples Self-Defense Force (PSDF).

(U) As permitted by the data available, the study estimates the FY69 investment and operating costs of each force to include the resource implications of materiel, maintenance, training, construction, and pay and allowances. Where data are available, estimated costs for earlier years are also presented.

(U) Evaluation of the effectiveness and efficiency of the forces and the costs of associated US advisory effort are not within the scope of this study.

#### METHODOLOGY

(U) The resources made available for each force are traced from each source by estimating the investment and operating costs of five pertinent functions: (1) provision of materiel and supplies, (2) maintenance, (3) construction and maintenance of facilities, (4) training, and (5) pay and allowances. Investment costs are considered to be generally the costs of equipment, supplies, and services that increase the force capability, including initial equipment, ammunition, and replacement of obsolescent

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equipment with improved types. Operating costs are considered to be the costs of personnel, materiel consumed in use, support services required on an annual basis, and other recurring costs.

(U) The data in this report, unless otherwise stated, represent estimated actual annual deliveries of materiel and services, regardless of when programmed, and obligations of RVN defense budget funds. Actual deliveries do not fully reflect actual authorizations but rather the approved funding levels and the availability of materiel and services.

(U) All data presented are in terms of US fiscal years (1 July-30 June) unless otherwise indicated. The RVN budget is on a calendar-year basis (1 January-31 December) and is stated in terms of piasters, the RVN currency. RVN budget data were converted to the US FY69 period by assuming that the budget was expended at a uniform rate and then adding together one-half of each of the RVN FY68 and FY69 budgets. The resulting piaster figure was converted to dollar equivalents at the official US rate of exchange of 118 piasters to \$1, which was in effect in FY69. The open market rate of exchange was higher and fluctuated widely in FY69.

(U) There were inconsistencies within the source documents examined in the course of this study. The data reported by the headquarters most probably having direct knowledge of the subject were used when inconsistencies were present.

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## Chapter 2

### REVOLUTIONARY DEVELOPMENT CADRE\*

#### INTRODUCTION

✓(C) The RDC groups are specially trained teams of indigenous personnel, predominantly civilian technicians. The groups are organized and trained for deployment into hamlets and villages previously dominated by the Viet Cong, when requisite security has been established. The missions of the groups are to (1) establish initial government administration, (2) organize the people for self-defense, (3) assist in gathering and reporting information on the Viet Cong infrastructure, and (4) initiate simple economic and social development projects to win the confidence and loyalty of the people. The RDC groups are lightly armed to enable them to protect themselves from individual acts of terrorism and sabotage. The ethnic Vietnamese RDC groups are trained at a national training center (NTC) at Vung Tau, and the ethnic Montagnard groups at a training center in Pleiku. When deployed, the RDC groups are under the control of the District (subsector) Chief through provincial control groups.

(U) The RDC groups were first organized in 1966. However, the concept of the RDC groups was an outgrowth of many other earlier pacification units. The US Military Assistance Command, Vietnam (USMACV) "Command History for 1967"<sup>1</sup> contains a detailed account of the history and development of the pacification and nation-building efforts in the RVN.

#### ORGANIZATION AND STRENGTH

(U) In FY69 the RDC program consisted of three major components. One component, technically called the RDC, was designed to work in Vietnamese

\*The word "cadre" is frequently used in Vietnam to refer to a full-time employee.

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villages and hamlets. The second component, called the Trung Son RD Cadre (TSRDC), was designed to work in Montagnard areas. The third component consisted of Static Census Grievance (SCG) Cadres. The term "RD Cadre" is frequently used to refer to all three types of cadres, but as used in this study, does not include the Trung Son and Static Census Grievance Cadres unless otherwise indicated. The term "total RDC program" is used in this study to refer to all components collectively.

✓(C) The RD Cadres operating in the field in FY69 were organized into either 59-man or 30-man groups. Figure 2-1 shows the composition of the 59-man group. The Trung Son RD Cadre was organized into 70-man groups. Table 2-1 shows the available data on the total assigned strength of the RD and Trung Son Cadres for FY68 and FY69.<sup>2,3</sup>

## FUNDING

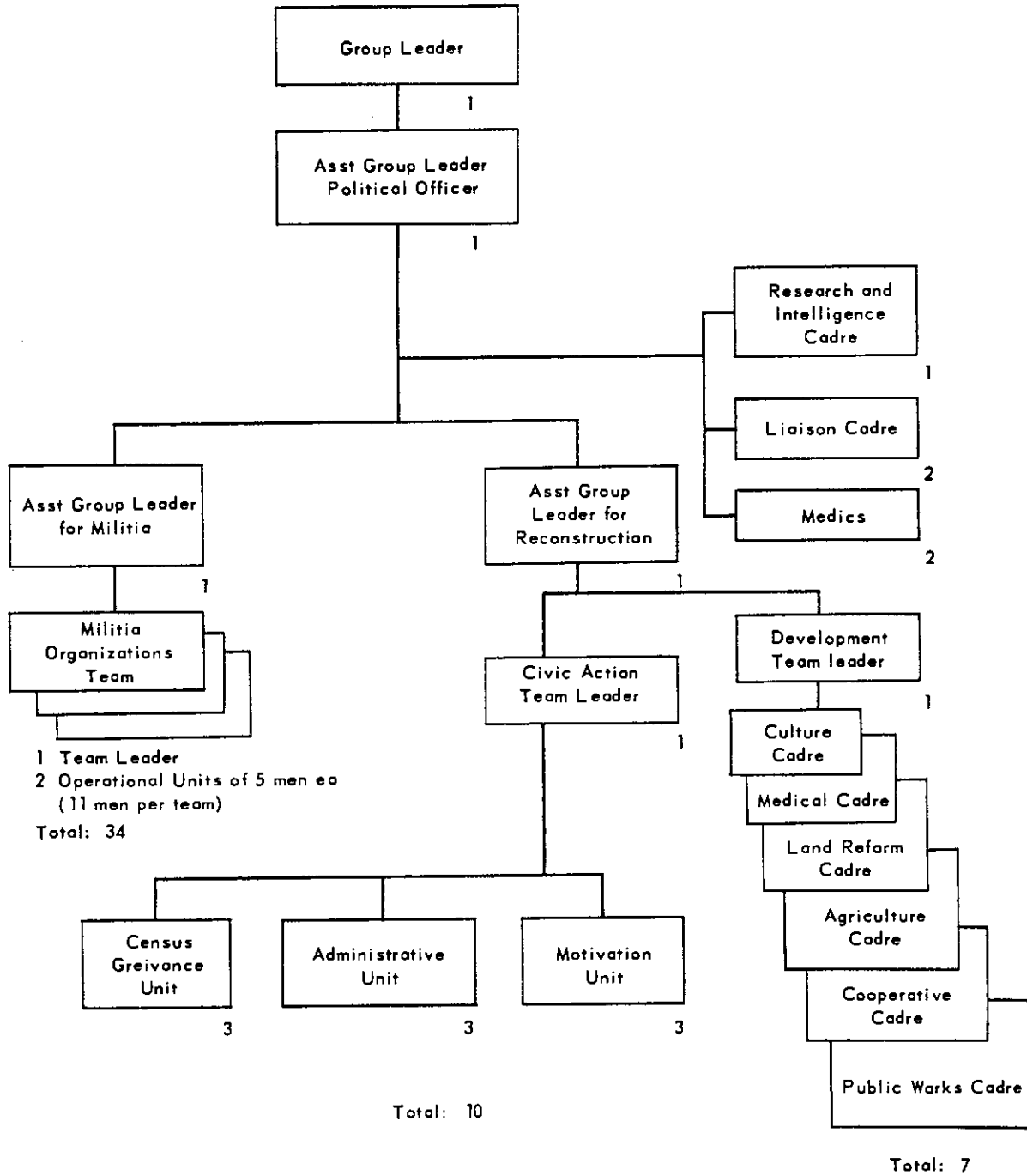
✓(C) The RDC program was completely funded by the US through FY68. The RVN started to assume some responsibility for the funding of the program in FY69. The RVN share in FY69 was about the equivalent of \$4 million, but because of financial difficulties the RVN contribution was actually funded completely by US support of the RVN civil budget. In April 1968 the US Army assumed the funding responsibility for the RDC program from another US agency. Operations and maintenance, Army (OMA) costs are carried as Budget Program 2050.220.

(U) Obligation and expenditure accounts on US Army funds in support of the total RDC program are maintained by HQ US Army, Vietnam, under the supervision of the Comptroller, HQ USMACV. Details of HQ US Army, Vietnam, procedures pertaining to the RDC program funds are contained in HQ US Army, Vietnam, Regulation 37-100. RDC funds in support of the total RDC program are covered in Title 23 of the RVN national budget. Obligation and expenditure accounts of these funds are maintained by the RVN Ministry of Revolutionary Development.

## RESOURCE ALLOCATIONS

### General

✓(C) No firm data are available for this study on the resource allocations for the RDC program. Unsupported estimates given by various staff officers indicate that the cost of the total program for FY68 was about



(U)

Fig. 2-1—RDC Group (Vietnamese)

✓(C)

TABLE 2-1

Assigned Strengths of RD and Trung Son Cadres, FY68-FY69<sup>a</sup> (U)

| Quarter                   | RD Cadre                       |                    | Truong Son Cadre  |        | Total             |        |
|---------------------------|--------------------------------|--------------------|-------------------|--------|-------------------|--------|
|                           | Assigned strength <sup>b</sup> | Groups             | Assigned strength | Groups | Assigned strength | Groups |
| CY67                      |                                |                    |                   |        |                   |        |
| 3rd quarter               | 24,500                         |                    | 6,300             |        | 30,800            |        |
| 4th quarter               | 29,100                         |                    | 6,100             |        | 35,200            |        |
| CY68                      |                                |                    |                   |        |                   |        |
| January                   | 29,100                         |                    | 6,900             |        | 36,000            |        |
| March                     | 32,300                         |                    | 6,600             |        | 38,900            |        |
| June                      | 45,600                         |                    | 7,000             |        | 52,000            |        |
| Average FY68 <sup>c</sup> | 30,392                         |                    | 6,483             |        | 36,800            |        |
| CY68                      |                                |                    |                   |        |                   |        |
| July                      | 46,618                         | 690                | 7,242             | 108    | 53,860            | 798    |
| September                 | 46,631                         | 750                | 7,335             | 108    | 53,966            | 858    |
| December                  | 43,160                         | 779                | 6,960             | 108    | 50,120            | 887    |
| CY69                      |                                |                    |                   |        |                   |        |
| January                   | 43,922                         | 779                | 7,334             | 108    | 51,256            | 887    |
| February                  | 44,161                         | 1,456 <sup>d</sup> | 7,326             | 108    | 51,487            | 1,564  |
| April                     | 46,418                         | 1,452              | 7,312             | 108    | 53,730            | 1,560  |
| June                      | 44,809                         | 1,472              | 7,299             | 106    | 52,108            | 1,578  |
| Average FY69 <sup>c</sup> | 44,510                         | 1,047              | 7,220             | 108    | 51,730            | 1,155  |

<sup>a</sup>Based on Refs 2 and 3.

<sup>b</sup>Includes all RDC and SCG personnel regardless of assignment.

<sup>c</sup>FY68 average based on data for 1st and 2nd quarters and last 6 months. FY69 average based on data for each month.

<sup>d</sup>30-man groups introduced, previously all groups were authorized 59 men.

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\$40 million. The data for FY69 are based on the assumption that the budget for the total RDC program for that year was actually expended or obligated. The budget data in the tables that follow are based on an unclassified and updated publication, "RD Cadre Financial Program, FY69,"<sup>4</sup> furnished by the Office of the Special Assistant for Counterinsurgency and Special Activities, Office of the Joint Chiefs of Staff. The issuing office of the publication is not indicated.

(U) Table 2-2 shows the estimated cost of the total RDC program for FY69 by component elements in terms of operating costs and costs of procurement of equipment.<sup>5</sup> For comparative purposes, the estimated FY70 costs are also shown. The remainder of this chapter discusses the estimated FY69 cost in greater detail.

## Materiel

(U) Table 2-3 shows the estimated FY69 costs of materiel for the total RDC program. Tables 2-4 and 2-5 represent acquisition costs. Factors to account for the cost of supply operations are not included.

(U) Table 2-6 lists some of the factors used in preparing the FY69 budget for materiel for the total RDC program. The factors are expressed in dollars and piasters according to primary source of procurement in FY69. Detailed factors for individual items of equipment are given in Ref 4.

## Construction

(U) The only construction funds budgeted for in FY69 and assumed to have been obligated were for materials for repair and maintenance and minor construction projects at the Vung Tau NTC. The total of these construction funds was \$252,000.

## Training

(U) The training involved in the total RDC program was accomplished mainly at the Vung Tau and Pleiku training centers. Some interpreters/translators were trained at the SCG center in Saigon. The cost of this SCG training is very small and in this study is considered part of the operational costs of the SCG component of the total RDC program. The detailed costs of the Vung Tau and Pleiku training centers are covered in other paragraphs on resource allocations. The total costs of each training center, but not salaries of students, are considered as training costs and are discussed under "Recapitulation."

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TABLE 2-2

Estimated Cost of Total RDC Program, FY69 and FY70  
(In thousands of dollars)

| Component               | FY69                |                |                     | FY70 <sup>a</sup>   |                |                     |
|-------------------------|---------------------|----------------|---------------------|---------------------|----------------|---------------------|
|                         | Operating cost      | Equipment cost | Total cost          | Operating cost      | Equipment cost | Total cost          |
| RDC                     | 36,166 <sup>b</sup> | 6,625          | 42,791              | 31,412 <sup>b</sup> | 4,946          | 36,358              |
| Trung Son RDC           | 6,189               | 907            | 7,096               | 7,332               | 663            | 7,995               |
| Static Census Grievance | 5,324               | 263            | 5,587               | 7,758               | 0              | 7,758               |
| Total                   | 47,679 <sup>c</sup> | 7,795          | 55,474 <sup>c</sup> | 46,502 <sup>c</sup> | 5,609          | 52,111 <sup>c</sup> |

<sup>a</sup>Based on Ref 5.

<sup>b</sup>Does not include cost of US advisory contract personnel: \$327,000 in FY69 and \$339,000 in FY70.

<sup>c</sup>Does not include RVN funding of \$4,009,000 in FY69 and an estimated \$14 million in FY70.

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TABLE 2-3

## Estimated Cost of Materiel for the Total RDC Program FY69

(In thousands of dollars)

| Cost           | RDC   | TSRDC | SCG | Total  |
|----------------|-------|-------|-----|--------|
| Investment     | 4,066 | 531   | 293 | 4,890  |
| Ordnance       | 3,246 | 448   | 0   | 3,694  |
| Weapons        | 2,526 | 368   | 0   | 2,894  |
| Ammunition     | 703   | 78    | 0   | 781    |
| Other          | 17    | 2     | 0   | 19     |
| Quartermaster  | 427   | 43    | 0   | 470    |
| Medical        | 54    | 0     | 0   | 54     |
| Communications | 339   | 40    | 68  | 447    |
| Transportation | 0     | 0     | 195 | 195    |
| Miscellaneous  | 0     | 0     | 30  | 30     |
| Operating      | 5,670 | 776   | 337 | 6,783  |
| Ordnance       | 3,155 | 391   | 0   | 3,546  |
| Weapons        | 24    | 12    | 0   | 36     |
| Ammunition     | 2,997 | 359   | 0   | 3,356  |
| Other          | 134   | 20    | 0   | 154    |
| Quartermaster  | 1,454 | 150   | 0   | 1,604  |
| Medical        | 455   | 48    | 0   | 503    |
| Communications | 133   | 24    | 7   | 164    |
| Transportation | 144   | 39    | 0   | 183    |
| Miscellaneous  | 329   | 124   | 330 | 783    |
| Total          | 9,736 | 1,307 | 630 | 11,673 |

(U)

TABLE 2-4

## Estimated Cost of Materiel for the RDC, FY69

(In thousands of dollars)

| Cost                       | Field elements | NTC   | Saigon headquarters elements <sup>a</sup> | Total |
|----------------------------|----------------|-------|---|-------|
| Investment                 | 4,060          | 6     | 0   | 4,066 |
| Ordnance                   | 3,246          | 0     | 0   | 3,246 |
| Weapons                    | 2,526          | 0     | 0   | 2,526 |
| Ammunition                 | 703            | 0     | 0   | 703   |
| Other                      | 17             | 0     | 0   | 17    |
| Quartermaster <sup>b</sup> | 427            | 0     | 0   | 427   |
| Medical                    | 54             | 0     | 0   | 54    |
| Communications             | 333            | 6     | 0   | 339   |
| Operating                  | 3,233          | 2,422 | 15  | 5,670 |
| Ordnance                   | 1,793          | 1,362 | 0   | 3,155 |
| Weapons                    | 24             | 0     | 0   | 24    |
| Ammunition                 | 1,635          | 1,362 | 0   | 2,997 |
| Other                      | 134            | 0     | 0   | 134   |
| Quartermaster <sup>b</sup> | 777            | 677   | 0   | 1,454 |
| Medical                    | 325            | 130   | 0   | 455   |
| Communications             | 130            | 3     | 0   | 133   |
| Transportation             | 66             | 78    | 0   | 144   |
| Miscellaneous              | 142            | 172   | 15  | 329   |
| Total                      | 7,293          | 2,428 | 15  | 9,736 |

<sup>a</sup>Joint operations center and Saigon translation and training center.

<sup>b</sup>Individual clothing and equipment; highest item value was \$22.42.

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TABLE 2-5

Estimated Cost of Materiel for the TSRDC, FY69

(In thousands of dollars)

| Cost           | Field elements | Training center | Total |
|----------------|----------------|-----------------|-------|
| Investment     | 518            | 13              | 531   |
| Ordnance       | 435            | 13              | 448   |
| Weapons        | 355            | 13              | 368   |
| Ammunition     | 78             | 0               | 78    |
| Other          | 2              | 0               | 2     |
| Quartermaster  | 43             | 0               | 43    |
| Medical        | 0              | 0               | 0     |
| Communications | 40             | 0               | 40    |
| Operating      | 450            | 326             | 776   |
| Ordnance       | 237            | 154             | 391   |
| Weapons        | 12             | 0               | 12    |
| Ammunition     | 205            | 154             | 359   |
| Other          | 20             | 0               | 20    |
| Quartermaster  | 123            | 27              | 150   |
| Medical        | 26             | 22              | 48    |
| Communications | 23             | 1               | 24    |
| Transportation | 15             | 24              | 39    |
| Miscellaneous  | 26             | 98              | 124   |
| Total          | 968            | 339             | 1,307 |

(U)

TABLE 2-6

Selected Factors Used for Estimating Materiel Costs  
for the RDC and TSRDC, FY69

| Factor  | RDC             | TSRD            |
|---|-----------------|-----------------|
| Medical supplies  |                 |                 |
| Initial kit per medic, dollars  | 60              |                 |
| Resupply per medic, annual, dollars                                     | 528             | 516             |
| Miscellaneous supplies  |                 |                 |
| Per capita, local procurement,<br>annually (RDC in the field), piasters | 412             | 450             |
| Per student, NTC, piasters per month                                    | 125             |                 |
| Transportation  |                 |                 |
| Vehicle replacement, annual, %  | 20              | 20              |
| Repair parts per vehicle,<br>NTC, annual, piasters                      | 20,000          |                 |
| POL per vehicle, NTC, annual, piasters                                  | 75,000          |                 |
| Ordnance  |                 |                 |
| Initial issue per capita, dollars                                       | 214.91          | 87.06           |
| Resupply, per capita, annual, dollars                                   | 43.85           | 35.30           |
| Quartermaster   |                 |                 |
| Initial issue per capita, dollars                                       | 28.24           | 26.86           |
| Resupply, per capita, annual, dollars                                   | 19.07           | 18.30           |
| Communications equipment  |                 |                 |
| Annual replacement, %   | 10 <sup>a</sup> | 10 <sup>b</sup> |

<sup>a</sup>Replacement of HT-1 at 30 percent.

<sup>b</sup>Replacement of HT-1 at 20 percent.

Pay and Allowances

(U) Pay and allowances for the total RDC program are considered to be the costs of salaries, overtime pay, death benefits, and field allowances. Table 2-7 shows the estimated FY69 costs of pay and allowances.

(U) TABLE 2-7

Estimated Cost of Pay and Allowances for  
the Total RDC Program, FY69<sup>a</sup>

(In thousands of dollars)

| Category         | RDC    | TSRDC | SCG   | Total  |
|------------------|--------|-------|-------|--------|
| Salaries         | 28,312 | 4,306 | 4,536 | 37,154 |
| Overtime         | 176    | 18    | 0     | 194    |
| Death benefits   | 1,203  | 124   | 133   | 1,461  |
| Field allowances | 76     | 9     | 75    | 160    |
| Total            | 29,767 | 4,457 | 4,744 | 38,969 |

<sup>a</sup>Minor arithmetical discrepancies due to rounding.

Table 2-8 shows in greater detail the FY69 costs of pay and allowances for the RDC and TSRDC.

(U) Table 2-9 shows the average annual rates of pay and allowances for the RDC, TSRDC, and SCG carried in the FY69 budget.

Miscellaneous Expenses

(U) Miscellaneous expenses are considered to be the costs of feeding students at training centers, operating motor pools, rentals, air transportation, and minor operational expenses. Table 2-10 shows these estimated costs for the total RDC program.

Recapitulation

(U) Table 2-11 shows the estimated FY69 cost of the total RDC program by component and selected categories.

(U)

TABLE 2-8

Estimated Cost of Pay and Allowances for the RDC and TSRDC, FY69

(In thousands of dollars)

| Category             | RDC            |                    |                 |        | TSRD           |                  |       |
|----------------------|----------------|--------------------|-----------------|--------|----------------|------------------|-------|
|                      | Field elements | NTC                | Saigon elements | Total  | Field elements | Training center  | Total |
| Salaries             | 26,257         | 2,045              | 186             | 28,488 | 3,896          | 428              | 4,324 |
| Group cadres         | 24,917         | 0                  | 0               | 24,917 | 3,896          | 0                | 3,896 |
| Control group cadres | 1,340          | 0                  | 0               | 1,340  | 0              | 0                | 0     |
| Other salaries       | 0              | 1,875 <sup>a</sup> | 180             | 2,055  | 0              | 410 <sup>a</sup> | 410   |
| Overtime             | 0              | 170                | 6               | 176    | 0              | 18               | 18    |
| Death benefits       | 1,203          | 0                  | 0               | 1,203  | 124            | 0                | 124   |
| Field allowances     | 59             | 6                  | 11              | 76     | 8              | 1                | 9     |
| Total                | 27,519         | 2,051              | 197             | 29,767 | 4,028          | 429              | 4,457 |

<sup>a</sup>Salaries of instructor, training, and support staff; includes Tet bonus of 1 month's salary.

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TABLE 2-9

## Average Annual Rates of Pay and Allowances, FY69

(In piasters)

| Category                     | Salary <sup>a</sup>  | Field allowance | Death benefit      |
|------------------------------|----------------------|-----------------|--------------------|
| RDC and TSRDC groups         |                      |                 |                    |
| Group leader                 | 74,280               |                 |                    |
| Deputy group leader          | 68,280               |                 |                    |
| Team leader                  | 62,240               |                 |                    |
| Deputy team leader           | 56,280               |                 |                    |
| Team member                  | 50,280               |                 |                    |
| RDC average per capita       | 61,867 <sup>b</sup>  | 170             | 3,483 <sup>c</sup> |
| TSRDC average per capita     | 61,057               | 150             | 2,043              |
| RDC provincial control group |                      |                 |                    |
| Cadre chief                  | 122,160              |                 |                    |
| Deputy cadre chief           | 114,660              |                 |                    |
| Intergroup chief             | 108,960              |                 |                    |
| Section chief                | 102,960              |                 |                    |
| Subsection chief             | 92,160               |                 |                    |
| Cadre                        | 80,160               |                 |                    |
| Typist                       | 74,160               |                 |                    |
| Average per capita           | 108,875 <sup>b</sup> | 170             | 5,834 <sup>c</sup> |
| SCG average per capita       | 75,528               | 1,150           | 2,250              |

<sup>a</sup>Includes basic salary and allowances for high cost of living, risk and position; based on personnel in second year of service; does not include pay increase granted during FY69 or Tet bonus.

<sup>b</sup>Includes pay increase granted in FY69 and a Tet bonus of 1 month's salary.

<sup>c</sup>Calculated on the basis of a 5 percent loss rate and a death benefit of salary for one year and 7,800 piasters for a casket for the RDC. Same calculations for TSRD and SCG except the loss rate is 3.2 percent for TSRD and 2.7 percent for SCG.

(U)

TABLE 2-10

Estimated Cost of Miscellaneous Expenses for the Total RDC Program, FY69

(In thousands of dollars)

| Category           | RDC             |                    |                 |       | TSRDC           |                  |       | SCG | Grand total |
|--------------------|-----------------|--------------------|-----------------|-------|-----------------|------------------|-------|-----|-------------|
|                    | Field elements  | NTC                | Saigon elements | Total | Field elements  | Training center  | Total |     |             |
| Feeding students   | 0               | 2,672 <sup>a</sup> | 0               | 2,672 | 0               | 568 <sup>b</sup> | 568   | 0   | 3,240       |
| Motor pool         | 0               | 107                | 0               | 107   | 0               | 81               | 81    | 0   | 188         |
| Rents              | 26 <sup>c</sup> | 0                  | 13              | 39    | 1 <sup>c</sup>  | 0                | 1     | 122 | 162         |
| Air transportation | 4,000           | 0                  | 0               | 4,000 | 620             | 0                | 620   | 0   | 4,620       |
| Minor operational  | 91 <sup>d</sup> | 91                 | 40              | 222   | 51 <sup>d</sup> | 10               | 61    | 93  | 376         |
| Total              | 4,117           | 2,870              | 53              | 7,040 | 672             | 659              | 1,331 | 215 | 8,586       |

<sup>a</sup> Average 90 piasters per individual daily.<sup>b</sup> Average 135 piasters per individual daily.<sup>c</sup> Average 75 piasters per RDC cadre and 10 piasters per TSRD cadre annually.<sup>d</sup> Average 265 piasters per RDC cadre and 900 piasters per TSRD cadre annually.

(U)

TABLE 2-11

Estimated Cost of the Total RDC Program by Component and Selected Category, FY69<sup>a</sup>

(In thousands of dollars)

| Category                        | RDC               |                         | TSRDC |                         | SCG              |                         | Total  |                       |
|---------------------------------|-------------------|-------------------------|-------|-------------------------|------------------|-------------------------|--------|-----------------------|
|                                 | Cost              | Percent component total | Cost  | Percent component total | cost             | Percent component total | cost   | Percent program total |
| Materiel <sup>b</sup>           | 7,308             | 16                      | 968   | 14                      | 630              | 11                      | 8,906  | 15                    |
| Weapons                         | 2,550             | 6                       | 367   | 5                       | 0                | 0                       | 2,917  | 5                     |
| Ammunition                      | 2,338             | 5                       | 283   | 4                       | 0                | 0                       | 2,621  | 4                     |
| Other                           | 2,420             | 5                       | 318   | 5                       | 630              | 11                      | 3,368  | 6                     |
| Training                        | 7,601             | 16                      | 1,427 | 20                      | 0                | 0                       | 9,028  | 15                    |
| Pay and allowances <sup>b</sup> | 27,716            | 59                      | 4,028 | 57                      | 4,744            | 85                      | 36,488 | 61                    |
| Miscellaneous <sup>b</sup>      | 4,170             | 9                       | 672   | 9                       | 215              | 4                       | 5,057  | 9                     |
| Total                           | 46,795            | 100                     | 7,095 | 100                     | 5,589            | 100                     | 59,479 | 100                   |
| Average per capita cost         |                   |                         |       |                         |                  |                         |        |                       |
| Assigned strength               | 1.17 <sup>c</sup> |                         | .98   |                         | .80 <sup>c</sup> |                         | 1.15   |                       |
| Budget strength <sup>d</sup>    | .98               |                         | .94   |                         | .80              |                         | .97    |                       |
| Investment cost                 | 4,066             | 9                       | 531   | 7                       | 293              | 5                       | 4,890  | 8                     |
| Operating cost                  | 42,729            | 91                      | 6,564 | 93                      | 5,296            | 95                      | 54,589 | 92                    |
| RVN funding                     | 4,009             | 9                       | 0     | 0                       | 0                | 0                       | 0      | 0                     |

<sup>a</sup> Minor arithmetical discrepancies both internal and with Table 2-2, due to rounding.<sup>b</sup> Excludes costs for training centers.<sup>c</sup> Based on total cost of RDC and SCG and reported data on RDC assigned strengths strength data on SCG available.<sup>d</sup> RDC = 47,525; TSRDC = 7,529; and SCG = 7,000.

RAC

Chapter 3

**PEOPLES SELF-DEFENSE FORCE**

INTRODUCTION

(U) The Peoples Self-Defense Force (PSDF) consists of city and rural part-time self-defense units of men and women trained and equipped to (1) defend their families, homes, and hamlets in both rural and urban areas, (2) assist the National Police and the armed forces in maintaining security and public order, and (3) promote community development activities for self-help in both rural and urban areas. The PSDF was first organized in July 1968 and has its legal basis in the RVN Mobilization Law of 19 June 1968. This law provides for the participation of all able-bodied male civilians of ages 16 or 17 and 39 through 59 in self-defense activities and encourages the participation of female citizens. The PSDF superseded all other RVN militia-type organizations in existence before the Mobilization Law (e.g., Combat Youth, Popular Militia, and Revolutionary Development Peoples Group). The motivation for the organization of the PSDF was the demand of RVN civilians, as a result of the Tet offensive of 1968, for the means to defend themselves. More detailed accounts of the development of the PSDF and its statutory basis are found in Refs 6 and 7.

ORGANIZATION AND STRENGTH

(U) A National Peoples Self-Defense Committee, chaired by the Prime Minister, operates within the framework of the Central Pacification and Development Council and gives general policy direction to the program. The Minister of Interior is Secretary General of the National Committee and is responsible for implementing the policies of the National Committee through the facilities of the Ministry of Interior, which has established

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(U)  
a Peoples Self-Defense Directorate to organize and manage the national program.

(U) On the corps tactical zone (CTZ) level the PSDF Committee is chaired by the CTZ Commander and operates within the framework of the CTZ Pacification and Development Council.

(U) Province chiefs and mayors of autonomous cities are responsible, within the policies of the National Committee and directives of the Ministry of the Interior, for organizing, training, and arming the PSDF in their areas. They also serve as chairmen of self-defense committees composed of province authorities concerned with the program. These committees plan, organize, and monitor the province and autonomous city programs. District chiefs chair committees of local authorities to perform similar functions at district level.

(U) The Ministry of the Interior employs full-time PSDF cadres to advise committee chairmen on PSDF matters and monitor local programs, reporting procedures, and the implementation of Ministry of the Interior directives and procedure. The full-time PSDF cadres receive a training course of 4 weeks at the RDC National Training Center at Vung Tau.

(U) PSDF groups are highly flexible organizations and are adapted to local needs. Some groups are composed entirely of armed members; other groups may have several armed teams as well as fire-fighting, first-aid, intelligence-gathering, and other types of team to support local programs. Because the PSDF is composed of both male and female civilians who give only part of their time to the PSDF, duty assignments and weapons are shared. Table 3-1 shows the available data on the strength of the PSDF.<sup>8,9</sup>

✓ (C) The number of casualties incurred by the PSDF through the end of May 1969 is reported as 1197 killed in action, 1988 wounded in action, and 784 missing in action.

(U) The number of full-time employees for the PSDF was projected at 1249 for CY69 and 2474 for CY70. It is estimated that at the end of CY69 only about 775 PSDF full-time employees had been recruited.

### US ADVISORY EFFORT

(U) The US advisory effort with the PSDF was very modest. At the HQ USMACV level there were five US Army officers and one Agency for International Development (AID) civilian. In each CTZ one US Army officer was

(c)

TABLE 3-1

PSDF Strength, FY69<sup>a</sup> (U)

| Month     | Organized | Trained |
|-----------|-----------|---------|
| 1968      |           |         |
| July      | 200,370   |         |
| August    | 267,478   | 138,062 |
| September | 747,132   | 276,575 |
| October   | 820,508   | 332,591 |
| November  | 931,000   | 432,000 |
| December  | 1,007,741 | 516,970 |
| 1969      |           |         |
| January   | 1,106,853 | 659,701 |
| February  | 1,161,343 | 724,034 |
| March     | 1,215,030 | 741,089 |
| April     | 1,264,470 | 793,563 |
| May       | 1,360,272 | 863,208 |
| June      | 1,480,394 | 956,483 |
| Average   | 963,549   | 584,928 |

<sup>a</sup>Based on Refs 2, 8, and 9; end-month strengths.

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(U) assigned full-time duties with the PSDF. At the province level, one officer of the US advisory team advised the PSDF in addition to other duties. At the district level, the PSDF was monitored as one of many programs by the district advisory team.

### FUNDING

(U) In FY69 all the nonmateriel costs of the PSDF were funded by the RVN through the budget of the Ministry of the Interior (Title 9, Chapter 635 of the national budget). The weapons and ammunition furnished to the PSDF through FY69 were from in-country excess stocks previously furnished under US Army military assistance programs. The costs of distribution of these weapons, probably insignificant, are unknown and were probably absorbed within funds for transportation provided in the RVN defense budget.

(U) Expendable items for maintenance of weapons, an insignificant cost, were furnished by the RVN Army, which, in turn, received such supplies through the US Army military assistance service-funded program.

### EQUIPMENT AND LOGISTICS

(U) The only significant equipment provided the PSDF through FY69 was weapons and ammunition. The weapons consisted of rifles, carbines, shotguns, and submachineguns. Table 3-2 shows the available data on the number of weapons issued to the PSDF.

(U) Each month the Ministry of Interior requested the Joint General Staff (JGS) to direct the Central Logistics Command (CLC) to allocate weapons for the PSDF to the provinces in numbers and types to satisfy established goals. The CLC provided weapons to the CTZs through the Area Logistics Commands (ALCs). Weapons were provided to provinces through the Regional Force province administrative and direct support logistics (A&DSL) companies by the responsible ALC. The A&DSL companies provided weapons to the PSDF units within their respective provinces.

(U) The ammunition allocated for the PSDF was 120 rds/rifle, 90 rds/carbine, 25 rds/shotgun, and 225 rds/Browning automatic rifle. The ammunition was provided through the same channels as weapons. The province chiefs determined the amount of available ammunition issued to units and the amount retained under province control. A limited supply of weapon parts and cleaning supplies for the PSDF was maintained at the A&DSL

(C)

TABLE 3-2

Weapons Issued to the PSDF, FY69<sup>a</sup> (U)  
(Cumulative)

| Month                         | Number of weapons |
|-------------------------------|-------------------|
| 1968                          |                   |
| August                        | 54,724            |
| September                     | 62,538            |
| December                      | 98,815            |
| 1969                          |                   |
| January                       | 170,815           |
| February                      | 189,139           |
| March                         | 205,603           |
| April                         | 212,215           |
| May                           | 236,612           |
| June                          | 270,527           |
| Average per PSDF <sup>b</sup> |                   |
| Organized                     | 0.17              |
| Trained                       | 0.29              |

<sup>a</sup>Based on Refs 2, 3, and 8. Reference 9 reports 296,976 weapons issued as of 23 June 1969 as follows: M1 rifles, 73,381; M1 carbines, 134,226; M2 carbines, 3,255; submachineguns, 27,202; pistols (P-38), 252; and shot guns, 58,690.

<sup>b</sup>Based on average of 963,549 organized and 584,928 trained.

# CONFIDENTIAL

(U) companies and issued on the basis of requisitions from village and hamlet chiefs.

## RESOURCE ALLOCATIONS

(U) Table 3-3 shows the available data on costs for the PSDF other than those for excess weapons, ammunition, repair parts, and supplies for weapon maintenance. The data in Table 3-3 are budget estimates. No data are available on the obligations and expenditures actually made.

✓ (C)

TABLE 3-3

Estimated Cost of the PSDF, FY69<sup>a</sup> (U)

| Category                                      | Cost,<br>thous of piasters |                      | Cost,<br>thous of<br>dollars |
|---|----------------------------|----------------------|------------------------------|
|   | CY69                       | CY70                 | FY69 <sup>b</sup>            |
| Pay and allowances                            | 66,192                     | 273,201              | 1,438                        |
| Civilian personnel                            | 66,192                     | 270,457 <sup>c</sup> | 1,426                        |
| Military personnel                            | 0                          | 2,744 <sup>d</sup>   | 12                           |
| Rewards <sup>e</sup>                          | 18,086                     | 80,000               | 416                          |
| Office supplies and<br>equipment <sup>f</sup> | 0                          | 520                  | 2                            |
| Ordinary transfers <sup>g</sup>               | 30                         | 37,400               | 159                          |
| Total   | 84,308                     | 391,121              | 2,015                        |
| Per capita PSDF                               |                            |                      | .002                         |

<sup>a</sup>Based on RVN national budget for CY 1970, Title 9, Chapter 635.

<sup>b</sup>Derived by dividing the sum of CY69 and CY70 by 2 and converting piasters to dollars at the rate of 118p to \$1.

<sup>c</sup>For 2,474 PSDF cadres and 20 Ministry of the Interior employees.

<sup>d</sup>For 13 RVN Army personnel on duty with the Ministry of the Interior.

<sup>e</sup>Rewards to PSDF personnel and survivors for wounds or deaths and for excellent service.

<sup>f</sup>Includes cost of furniture and 3 motorbikes.

<sup>g</sup>Exact nature of this item undetermined.

<sup>h</sup>Based on average PSDF organized strength of 963,549.

Chapter 4

NATIONAL POLICE AND NATIONAL POLICE FIELD FORCE

INTRODUCTION

(U) The National Police Force (NP) was formed to provide public security and maintain law and order at the province, district, and village levels. The NP, established in July 1962 by a Presidential Decree, combined the Surete Nationale and several provincial police organizations. The major components of the NP are the uniformed police, the special police, the marine police, and the National Police Field Force (NFFF). Reference 1 discusses and evaluates the NP in detail. This study considers the resource allocations for the NFFF and for the remainder of the NP.

ORGANIZATION AND STRENGTH

✓ (C) The NFFF, organized in 1965, is a lightly armed paramilitary organization designed primarily for employment under control of provincial authorities for attack on the Viet Cong infrastructure. In FY69 the basic organizational unit of the NFFF was the provincial company of four platoons with an authorized total strength of 184. In January 1969 there were 72 companies. It was planned to reorganize the NFFF in FY70 into district platoons under the control of one company headquarters per province. Reference 10 contains a detailed account of NFFF organization. Table 4-1 shows the available data on assigned strengths of the NP in FY69.

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(c)

TABLE 4-1

NP Assigned Strength FY69 (U)<sup>a</sup>

| Month                | NP<br>less NFFF | NFFF   | Total  | Percent<br>NFFF |
|----------------------|-----------------|--------|--------|-----------------|
| 1968                 |                 |        |        |                 |
| August               |                 |        | 80,989 |                 |
| September            |                 | 12,212 |        |                 |
| October              | 67,120          | 11,960 | 79,080 | 15.1            |
| December             | 66,820          | 11,599 | 78,419 | 14.8            |
| 1969                 |                 |        |        |                 |
| January              | 66,799          | 11,068 | 77,867 | 14.2            |
| March                | 62,380          | 14,732 | 77,112 | 19.1            |
| April                |                 |        | 76,650 |                 |
| June                 | 62,273          | 14,546 | 76,819 | 18.9            |
| Average <sup>b</sup> | 65,078          | 12,686 | 78,134 | 16.4            |

<sup>a</sup>Based on Refs 2, 3, and 10 and data furnished to author by HQ USMACV, MACCORDS, Public Safety Division.

<sup>b</sup>Based on the data for October, December, January, March, and June.

## US ADVISORY EFFORT

- ✓ (C) The US advisory effort with the NP is significant. AID, third-country nationals, and US Army advisers assist all the components of the NP, and another US agency advises and supports the Special Police. One US adviser is authorized for the NFFF in each province, 2 at each CTZ staff, 5 at the NFFF Training Center at Dalat, and others with the NFFF staff of the Director General of the National Police. The total US advisers authorized for the NP at the end of FY69 was 213. In addition, 9 British and other third-country advisers were authorized.

## FUNDING

- (U) The resources for the NP in FY69 were funded from the following sources:

### RVN

National budget [Title 9, Chapter 512 (Ministry of the Interior)] Defense budget [Budget Chapter 26, Assistance in Kind (AIK)]

(U) AID

Public Safety Program dollar budget  
American Aid Chapter (AAC) of the RVN national budget (piasters)  
Special Fund (piasters)  
USAID Trust Fund (piasters)

US Army

AID-DOD realignment program  
Military Assistance Service Funded (MASF) program

RVN Sources

(U) Table 4-2 shows the support of the NP in FY69 funded by the RVN national budget and the RVN national defense budget.<sup>11</sup> The resources funded through the RVN national defense budget (Budget Chapter 26) were all derived from US support of the RVN defense budget. These piaster funds were generated by various US economic assistance programs for the RVN. Some other AIK funds, believed to be insignificant, were expended by US CTZ senior advisers in support of the NP.

(U) The allocations for the NFFF shown in Table 4-2 are based on data furnished by HQ USMACV, MACCORDS, Public Safety Division and the Agency for International Development, Office of Public Safety. Where definite data were lacking, allocations are based on the average strength figures in Table 4-1.

AID Sources

(U) Table 4-3 shows the support of the NP in FY69 funded by AID programs and the estimated allocations for the NFFF.<sup>12</sup>

US Army Sources

(U) In FY69, the US Army furnished commodities for support of the NFFF only, under the AID-DOD realignment program. Additionally, under the MASF program the US Army furnished ammunition to the RVN Army, which in turn furnished ammunition for the NP. Table 4-4 shows the available data on US Army support.<sup>13</sup> The ammunition allocation shown in Table 4-4 is based on the unsupported assumption that 40 percent of the estimated cost of the total ammunition supplied was for the NFFF.

Recapitulation

(U) Table 4-5 shows all the estimated funds in dollar equivalents, by source, for support of the NP in FY69.

(U)

TABLE 4-2

## RVN National Budget and National Defense Budget Allocations for the NP

| Category   | Total NP          |            |                  | NPFF allocation |
|--|-------------------|------------|------------------|-----------------|
|  | CY69              | CY70       | FY69             | FY69            |
|  | Thous of piasters |            | Thous of dollars |                 |
| National budget, Title 9,<br>Ministry of the Interior,<br>Chapter 512 <sup>a</sup> |                   |            |                  |                 |
| Pay and allowances   | 7,907,128         | 10,024,468 | 75,981           | 12,461          |
| Services   | 81,000            | 126,000    | 877              | 145             |
| Rentals and utilities  | 23,000            | 24,000     | 199              | 33              |
| Printing   | 30,000            | 70,000     | 424              | 70              |
| Miscellaneous <sup>b</sup>   | 28,000            | 32,000     | 254              | 42              |
| Commodities  | 413,000           | 601,500    | 4,299            | 598             |
| Office supplies  | 50,500            | 70,500     | 513              | 84              |
| Uniforms   | 57,000            | 97,000     | 653              | 0               |
| Food <sup>c</sup>  | 109,000           | 171,000    | 1,186            | 195             |
| Miscellaneous <sup>d</sup>   | 56,500            | 78,000     | 570              | 93              |
| POL  | 140,000           | 185,000    | 1,377            | 226             |
| Maintenance  | 54,500            | 83,000     | 583              | 96              |
| Buildings  | 12,000            | 12,000     | 102              | 17              |
| Equipment  | 42,500            | 71,000     | 481              | 79              |
| Miscellaneous  | 1,500             | 1,500      | 13               | 2               |

(U)  
Table 4-2 continued

| Category  | Total NP          |                     |                  | NPFF allocation |
|---|-------------------|---------------------|------------------|-----------------|
|   | CY69              | CY70                | FY69             | FY69            |
|   | Thous of piasters |                     | Thous of dollars |                 |
| Construction <sup>e</sup>                           | 0                 | 23,553              | 100              | 16              |
| Equipment   | 5,000             | 42,500 <sup>f</sup> | 201              | 0               |
| Total   | 8,462,128         | 10,902,521          | 82,054           | 13,318          |
| National defense budget,<br>Chapter 26 <sup>g</sup> | 200,000           | 120,000             | 1,379            | 0               |
| Grand total   | 8,662,128         | 11,022,521          | 83,433           | 13,318          |
| Per capita <sup>h</sup>                             |                   |                     | 1.07             | 1.05            |

<sup>a</sup> Based on data, as of 23 March 1970, furnished by HQ USMACV, MACCORDS, Public Safety Division. Minor arithmetical discrepancies due to rounding.

<sup>b</sup> Includes telephone, personal and property indemnity, personnel travel, and inland freight.

<sup>c</sup> Only for trainees, detainees, and patients.

<sup>d</sup> Includes representation allowances and medical, crime laboratory and athletic equipment.

<sup>e</sup> Purchase of land.

<sup>f</sup> Primarily vehicles, boats and equipment.

<sup>g</sup> Based on Ref 11. All US support of RVN defense budget. Funds used for construction of police detention facilities.

<sup>h</sup> Based on average strength from Table 4-1.

(U)

TABLE 4-3

AID Funds for Support of the NP

| Source                         | Total NP          |         |                    | NPFF allocation |
|--------------------------------|-------------------|---------|--------------------|-----------------|
|                                | CY69              | CY70    | FY69               | FY69            |
|                                | Thous of piasters |         | Thous of dollars   |                 |
| Dollar budget <sup>a</sup>     |                   |         | 17,069             |                 |
| Personnel                      |                   |         | 7,230              |                 |
| Direct hire US                 |                   |         | 6,808              |                 |
| Direct hire non-US             |                   |         | 342                |                 |
| Contract (non-US)              |                   |         | 80                 |                 |
| Construction <sup>b</sup>      |                   |         | 810                | 0               |
| Commodities <sup>b</sup>       |                   |         | 8,821 <sup>c</sup> | 0               |
| Offshore training <sup>b</sup> |                   |         | 208                | 0               |
| AAC chapter <sup>c</sup>       | 631,300           | 306,000 | 3,972              | 1,280           |
| NPFF construction              | 152,000           | 0       | 644                | 644             |
| NF construction                | 265,600           | 165,000 | 1,825              | 0               |
| NPFF supplies and services     | 100,000           | 50,000  | 636                | 636             |
| NP supplies and services       | 113,700           | 91,000  | 867                | 0               |
| Special fund <sup>d</sup>      | 0                 | 50,000  | 212                | 35              |
| Trust fund <sup>e</sup>        | 24,000            | 15,000  | 165                | 165             |
| Total                          |                   |         | 21,418             | 1,480           |
| Total, less personnel          |                   |         | 14,188             | 1,480           |

<sup>a</sup>Based on Ref 11.

<sup>b</sup>It is assumed that none of the funds were for support of the NPFF.

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Table 4-3 continued

<sup>c</sup>Based on Ref 12 and information furnished to the author by HQ USMACV, MACCORDS, Public Safety Division. Entries for NP do not include costs for NFFF.

<sup>d</sup>Used for construction of training facilities. NFFF allocation based on average strength from Table 4-1.

<sup>e</sup>Construction of logistical facilities, controlled by US advisers, for support of the NFFF.

(U)

TABLE 4-4

US Army Support of the NP, FY69

(Cost in thousands of dollars)

| Funding and commodity                | Cost               |                  |
|--------------------------------------|--------------------|------------------|
|                                      | NP                 | NPFF             |
| PEMA (less ammunition) <sup>a</sup>  | 3,906              | 3,906            |
| Weapons                              |                    | 2,382            |
| Vehicles                             |                    | 1,237            |
| Signal items                         |                    | 180              |
| Generators                           |                    | 107              |
| OMA <sup>a</sup>                     | 4,224              | 4,224            |
| Rations                              |                    | 2,086            |
| Individual clothing<br>and equipment |                    | 1,954            |
| Organizational equipment             |                    | 91               |
| Construction material                |                    | 93               |
| Ammunition                           | 1,800 <sup>b</sup> | 720 <sup>b</sup> |
| Total                                | 9,930              | 8,850            |

<sup>a</sup>Based on Ref 13. OMA funds carried as Budget Program 2020.9440.

<sup>b</sup>Estimate for total NP as furnished to author by HQ USMACV, MACCORDS, Public Safety Division. Total shown for the NPFF is assumed allocation of 40 percent.

(U)

TABLE 4-5

Estimated Total Funds for Support  
of the NP, FY69

(In thousands of dollar equivalents)

| Source                                    | Total<br>NP | NFFF   | NP less<br>NFFF |
|---|-------------|--------|-----------------|
| RVN                                       | 83,433      | 13,318 | 70,115          |
| National budget                           | 82,054      | 13,318 | 68,736          |
| National defense budget <sup>a</sup>      | 1,379       | 0      | 1,379           |
| AID programs                              | 21,418      | 1,480  | 19,938          |
| Dollar budgets <sup>b</sup>               | 17,069      | 0      | 17,069          |
| Piaster budgets                           | 4,349       | 1,480  | 2,869           |
| US Army funds                             | 9,930       | 8,850  | 1,080           |
| Total                                     | 114,781     | 23,648 | 91,133          |
| Total, less cost of<br>US-hired personnel | 107,551     | 23,648 | 83,903          |
| Per capita cost <sup>c</sup>              | 1.38        | 1.86   | 1.29            |

<sup>a</sup>All US support of the RVN national defense budget.

<sup>b</sup>Includes cost of US-hired advisers.

<sup>c</sup>Based on average strengths from Table 4-1 and based on total cost, less cost of US-hired personnel; minor arithmetical discrepancies due to rounding.

#### MATERIEL AND MAINTENANCE

(U) Table 4-6 shows the estimated cost of materiel and maintenance. The data do not include the cost of supply operations such as transportation and preparation for shipment.

#### CONSTRUCTION AND MAINTENANCE OF FACILITIES

(U) Table 4-7 shows the estimated cost of construction and maintenance of facilities. The costs of utilities and rentals are considered operating costs and the costs of construction, construction materials, and land purchase are considered to be investment costs. The costs of construction of training facilities are considered to be training costs.

#### TRAINING

(U) The estimated identified cost of training of the total NP in FY69 is \$420,000. The allocation for the NPFF is estimated to be \$35,000, all in operating cost. The estimated cost of training for the NP, less NPFF, is \$385,000, of which \$208,000 is considered operating cost and \$177,000 investment cost. The cost of construction of training facilities is considered an investment cost and all other training costs as operating costs. The cost of food for trainees has been allocated to the cost of materiel. The cost of instructors cannot be identified. The RVN national budget does not identify specific training costs, and the available data do not permit identifying the commodities, supplies, and services that were provided for training purposes.

#### PAY AND ALLOWANCES

(U) The pay scales for all NP personnel are the same, but there are great differences in allowances, which vary by assignment. The pay and allowances scales are very complex because of different rates for career, noncareer, and daily-hire personnel. Only about 15 percent of the total NP are classified as career personnel. The allowances usually exceed the pay. The total cost of pay and allowances for the NP in FY69 is shown in Table 4-2. The average per capita cost was about \$1,000.

#### MISCELLANEOUS COSTS

(U) The miscellaneous costs associated with support of the NP amounted to \$691,000, of which \$114,000 is allocated to the NP. These costs covered

(U)

TABLE 4-6

Estimated Cost of Materiel and Maintenance  
for the NP, FY69

(In thousands of dollars)

| Source                             | Total<br>NP | NPFF   | NP less<br>NPFF |
|------------------------------------|-------------|--------|-----------------|
| RVN national budget                | 4,981       | 677    | 4,304           |
| Operating cost                     | 4,780       | 677    | 4,103           |
| Commodities <sup>a</sup>           | 4,299       | 598    | 3,701           |
| Equipment maintenance <sup>a</sup> | 481         | 79     | 402             |
| Investment cost                    | 201         | 0      | 201             |
| Equipment <sup>a</sup>             | 201         | 0      | 201             |
| AID funds <sup>b</sup>             | 10,324      | 636    | 9,688           |
| Commodities                        | 8,821       | 0      | 8,821           |
| Supplies and services              | 1,503       | 636    | 867             |
| US Army funds <sup>c</sup>         | 9,837       | 8,757  | 1,080           |
| Operating cost                     | 5,931       | 4,851  | 1,080           |
| OMA funded items                   | 4,131       | 4,131  | 0               |
| Ammunition                         | 1,800       | 720    | 1,080           |
| Investment cost (PEMA)             | 3,906       | 3,906  | 0               |
| Total                              | 25,142      | 10,070 | 15,072          |
| Operating cost                     | 21,035      | 6,164  | 14,871          |
| Investment cost                    | 4,107       | 3,906  | 201             |

<sup>a</sup>From Table 4-2.<sup>b</sup>From Table 4-3. It is assumed that all are for operating cost.<sup>c</sup>From Table 4-4 less construction materials.

(U)

TABLE 4-7

Construction and Maintenance of Facilities, FY69

(In thousands of dollars)

| Source                               | Total<br>NP | NPFF | NP less<br>NPFF |
|--------------------------------------|-------------|------|-----------------|
| National budget <sup>a</sup>         | 401         | 66   | 335             |
| Operating cost                       | 301         | 50   | 251             |
| Maintenance                          | 102         | 17   | 85              |
| Rentals and utilities                | 199         | 33   | 166             |
| Investment (land purchase)           | 100         | 16   | 84              |
| National defense budget <sup>a</sup> |             |      |                 |
| Investment-detention<br>facilities   | 1,379       | 0    | 1,379           |
| AID funds <sup>b</sup>               | 3,444       | 809  | 2,635           |
| Dollar budget                        | 810         | 0    | 810             |
| AAC chapter                          | 2,469       | 644  | 1,825           |
| Trust fund                           | 165         | 165  | 0               |
| US Army funds <sup>c</sup>           |             |      |                 |
| Investment                           | 93          | 93   | 0               |
| Total                                | 5,317       | 968  | 4,349           |
| Operating cost                       | 301         | 50   | 251             |
| Investment cost                      | 5,016       | 918  | 4,098           |

<sup>a</sup>From Table 4-2.

<sup>b</sup>From Table 4-3. It is assumed that all are investment costs.

<sup>c</sup>From Table 4-4.

(U)  
printing and the miscellaneous items listed in Table 4-2 except for miscellaneous commodities.

SUMMARY

(U) Table 4-8 shows the estimated total cost of the NP in terms of inputs and outputs and investment and operating costs. The data in Table 4-8 do not include the \$7,230,000 for cost of advisory personnel paid from AID dollar funds or the cost of supply operations.

(U)

TABLE 4-8

Estimated Total Cost of the NP, FY69<sup>a</sup>

(In thousands of dollars)

| Category                                      | NP      | NPFF   | NP<br>less<br>NPFF | Percent<br>of total<br>NP |
|---|---------|--------|--------------------|---------------------------|
| <b>Inputs</b>                                 |         |        |                    |                           |
| US  | 25,497  | 10,330 | 15,167             | 24                        |
| AID dollar budget <sup>a</sup>                | 9,839   | 0      | 9,839              | 9                         |
| AID piaster budgets                           | 4,349   | 1,480  | 2,869              | 4                         |
| RVN defense budget                            | 1,379   | 0      | 1,379              | 1                         |
| US Army funds                                 | 9,930   | 8,850  | 1,080              | 9                         |
| RVN   |         |        |                    |                           |
| National budget                               | 82,054  | 13,318 | 68,736             | 76                        |
| Total   | 107,551 | 23,648 | 83,903             | 100                       |
| <b>Outputs</b>                                |         |        |                    |                           |
| Materiel and maintenance                      | 25,142  | 10,070 | 15,072             | 23                        |
| Construction and maintenance<br>of facilities | 5,317   | 968    | 4,349              | 5                         |
| Training                                      | 420     | 35     | 385                | -                         |
| Pay and allowances                            | 75,981  | 12,461 | 63,520             | 71                        |
| Miscellaneous                                 | 691     | 114    | 577                | 1                         |
| Total   | 107,551 | 23,648 | 83,903             | 100                       |
| Operating cost                                | 98,216  | 18,789 | 79,427             | 91                        |
| Investment cost                               | 9,335   | 4,859  | 4,476              | 9                         |
| Per capita cost                               | 1.38    | 1.86   | 1.29               |                           |

<sup>a</sup> Does not include cost of US-hired advisers. Minor arithmetical discrepancies due to rounding.

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