

November 7, 1964

TO : All Regional Coordinators and  
All Provincial Representatives

FROM : *Alfred M. Hurt*  
Alfred M. Hurt, Deputy Director

SUBJECT: Guidance on Participation in the Calendar Year 1965  
Pacification Program Budget Submission

During the next week a series of meetings will be held at each Corps Headquarters to discuss guidance previously transmitted to the field by the Central Pacification Committee concerning the development of Calendar Year 1965 Provincial Pacification Programs. The schedule of these meetings are as follows:

Monday - November 9 - at III Corps

Thursday - November 12 - at IV Corps - Can Tho  
and  
at II Corps - Pleiku

Friday - November 13 - at I Corps - Da Nang

Attached is an English translation of Attachment "B" of the program guidance which covers the New Rural Life Development portion of the pacification budget. A schedule for the preparation and submission of the province pacification budget for 1965 is also attached. Your participation in the budget preparation process should be governed by the following guide lines:

1. You should render all advice and assistance feasible to provincial authorities in the preparation of their budget submission. You should attempt to insure that the submission is as complete, realistic, and factual as possible but should not attempt or give the appearance of attempting to dictate in any manner the form and content of the submission. Any inadequacies which you feel exist in the final submission should be brought to the attention of this office in writing.

2. You should be especially careful not to indicate a USOM commitment, either real or implied, to provide financial or commodity support for the budget submission.

3. Although the budget submissions are being solicited through the mechanism of the Central Pacification Committee, you should not assume that they will be funded through the same channel inasmuch as it is anticipated that the bulk, if not all of the projects concerned, will be funded through the Ministry under whose cognizance the activity would normally fall.

Attachments: a/s

AMH/JTF:mb

APPENDIX

to

OFFICE OF PROVINCIAL OPERATIONS OPERATIONAL MEMORANDUM No. 57-64 dated November 7, 1964

Under the original schedule, the submission was to be at Corps on 15 November and was due at Saigon by 30 November. It has been recognized, however, that this schedule is now unrealistic and will have to be set back.

( New Rural Life Development )

I. - GENERAL GUIDELINES ON EXPENDITURES ESTIMATES :

11/ - Personnel :

- 111. - Number of personnel (both permanent and temporary now working)
- 112. - Number of personnel to be additionally recruited, classified as follows :
  - Regular
  - Contractual
  - A day-pay basis
  - A temporary pay basis
- 113. - Recruitment conditions (in provinces or in Saigon)
- 114. - Salary (Basic salary and other allowances)
- 115. - Training (Training duration and time limit)

12/ - Transportation facilities :

- 121. - Number and types of existing vehicles
- 122. - Number and types of additional vehicles requested
- 123. - Fuel (If additional fuel is needed please list estimates and give reasons)
- 124. - Fund estimated for vehicle repairs.

13/ - Other materials :

- 131. - Existing quantities
- 132. - Additional quantities requested (list reasons for needs as well as specifications and usefulness of materials concerned for instance : water pump, horse power, beneficiary land area, location of the pump, etc.)

14/ - List activities planned for 1964 distributed as follows :

- 141. - Activities proposed but not yet approved in 1964.
- 142. - Activities approved in 1964 but not yet begun. They may be transferred to the 1965 project in compliance with a new priority order.
- 143. - Activities already started but not yet completed. They will

- 2 -

be continued in 1965. Involved funds may be transferred to the next Fiscal Year, if need be.

15/ - When estimating activity expenditures the following should be mentioned :

151. - Every expense with estimated details.

152. - The part to be implemented by the Central level.

153. - The part to be implemented by the Province.

154. - Follow up the current prices in the area and give reasons of the sharp increase as compared with the normal ones.

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NEW LIFE ANNEX

- IX. - Public Health
- X. - Education
- XI. - Bridges and roads
- XII. - Rural Economy Development Program
- XIII. - Criteria to set up Agriculture Development Projects
- XIV. - Water control needs
- XV. - Criteria Livestock Development Project
- XVI. - Criteria for Fishery
- XVII. - Criteria for Forestry
- XVIII. - Criteria for Cooperatives Farmers' Association and Agricultural Credit
- XIX. - Supplementary Provincial Development Program
- XX. - List of cadres of all ranks now working in Province
- XXI. - House removal and resettlement subsidies for Montagnards
- XXII. - NLF construction cadres under self-help projects
- XXIII. - Vehicles and transportation of NLF construction materials
- XXIV. - Chieu Hoi
- XXV. - Standards for breakdown and sum-up of needs in material support.

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## Annex IX

I. Situation in 1964  
(as of 12/31/1964)

111. Already approved  
112. Already constructed  
113. Remaining: Not yet constructed (a)

| Number of    | Credit          | Material      |
|--------------|-----------------|---------------|
| Village      |                 | Steel         |
| infirmaries: | Constru- Equip- | sheet Cement  |
| and          | ction ment      | Fibro- (bags) |
| maternities: |                 | cement        |
|              |                 |               |
|              |                 |               |
|              |                 |               |
|              |                 |               |
|              |                 |               |

121. Trained from 1-1-64 to 12-31-64
122. Recruited from 1-1-64 to 12-31-64
123. Total as of 12-31-64 including old and new
124. On vacation or missing due to other reasons (dead, arrested) (b)
125. Salary, remuneration
126. Training expenses

[illegible]

211. Additional construction requested (c)  
212. Reparation requested (d)

| : Number of   | : Number of    | : Credit | : Material | :          |
|---------------|----------------|----------|------------|------------|
| : Village     | : District     | :        | :          | : Total    |
| : infirmaries | : Dispensaries | :        | :          | : required |
| : and         | : and          | :        | :          | : ed       |
| : maternities | : maternities  | :        | :          | : credit   |
| :             | :              | :        | :          | :          |
| :             | :              | :        | :          | :          |
| :             | :              | :        | :          | :          |
| :             | :              | :        | :          | :          |
| :             | :              | :        | :          | :          |

221. Recruitment requested and training

222. Credit for:

- a) Salary and remuneration of old personnel
- b) Salary and remuneration of new personnel

223. Training expenses

[illegible]

Note: (a) Listed (including columns: district, village, location,) noted clearly the reason of non-constructed works by items.

(b) Listed (including columns: name, district, village, hamlet, location of service) noted clearly the reason of the missing.

(c) Listed as (a)

(d) Listed as (a), added columns for credit, material and noted clearly the ruined situation of each building.

## PACIFICATION PLAN OF THE PROVINCE \_\_\_\_\_

Draft of Rural Education Program in 1965 :I. Situation in 1964 (as of 12-31-64)

| 11 - <u>Buildings</u>                   | Number  | Number  |        | Material      |        |
|---|---------|---------|--------|---------------|--------|
|   | of      | of      | Credit | Steel sheets: | Cement |
| 111. Already approved                   | Schools | Classes |        | Fibro-cement: |        |
| 112. Already constructed                | :       | :       | :      | :             | :      |
| 113. Remaining, not yet constructed (a) | :       | :       | :      | :             | :      |

  

|   |       |  |      |                           |  |
|---|-------|--|------|---------------------------|--|
| 12 - <u>Personnel</u>                                   |       |  |      |                           |  |
| 121. Already trained and in service                     | ----- |  |      | Educational commissioners |  |
| 122. Resignation or missing due to other reason (b)     | ----- |  |      | Educational commissioners |  |
| 123. Credit already used for :                          |       |  |      |                           |  |
| - Payments of remuneration to educational commissioners |       |  | VN\$ | -----                     |  |
| - Training expenses                                     |       |  | VN\$ | -----                     |  |
| - Educational materials                                 |       |  | VN\$ | -----                     |  |
| - Remaining credit                                      |       |  | VN\$ | -----                     |  |

II. CY 1965

| 21 - <u>Buildings</u>           | Number  | Number  |        | Material      |        |
|---------------------------------|---------|---------|--------|---------------|--------|
|                                 | of      | of      | Credit | Steel sheets: | Cement |
| 211. Construction requested (c) | Schools | Classes |        | Fibro cement: |        |
| 212. Reparation requested (d)   | :       | :       | :      | :             | :      |

  

|   |  |  |      |       |  |
|---|--|--|------|-------|--|
| 22 - <u>Personnel</u>                     |  |  |      |       |  |
| 221. Recruitment requested and training   |  |  | VN\$ | ----- |  |
| 222. Credit for :                         |  |  |      |       |  |
| - Payments of remuneration to :           |  |  |      |       |  |
| Old educational commissioners (1963+1964) |  |  | VN\$ | ----- |  |
| New educational commissioners (1965)      |  |  | VN\$ | ----- |  |
| - Training expenses                       |  |  | VN\$ | ----- |  |
| Educational materials                     |  |  | VN\$ | ----- |  |

Note :

- (a) Listed (including columns: district, village, hamlet, location number of classrooms) noted clearly the reason of non-constructed works.
- (b) Listed (including columns: name, district, village, hamlet where the school is located) noted clearly the reason.
- (c) Listed as (a)
- (d) Listed as (b) and at the same time noted the condition of each classroom to be repaired.

PRESENT EDUCATION SITUATION OF THE PROVINCE

| A. CLASSROOM SITUATION                                       | Number<br>Approved<br>CY 1964               | Begun or<br>Compltd<br>in CY'64 | Previously<br>Existing                              | Total<br>Existing | Primary<br>Teachers<br>on Job | Total<br>Primary<br>Teacher<br>Enrolled |
|--|---|---------------------------------|---|-------------------|-------------------------------|---|
| 1. National Ministry of<br>Education classrooms              | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| 2. Hamlet school program                                     | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| 3. Self-help & civic-action<br>constructed classrooms        | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| 4. Private school classrooms                                 |   |                                 |   |                   |                               |   |
| a) Buddhist, Catholic,<br>other religious                    | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| b) Other private   | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| B. PRIMARY TEACHER SITUATION                                 | National<br>Ministry<br>of Educ.<br>Program | Hamlet<br>School<br>Program     | Self-Help &<br>Civic-Action<br>School<br>Classrooms | PRIVATE SCHOOLS   |                               |   |
|  |   |                                 |   | Religious         | Other                         |   |
| 1. Number now teaching                                       | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| 2. Starting salary   | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| 3. Average salary actually<br>received                       | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| 4. Total salary budget for<br>Province, CY 1964              | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| Paid by :  |   |                                 |   |                   |                               |   |
| a) Ministry of Educ. Budget                                  | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| b) Provincial Budget   | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| c) Hamlet School Budget DNRL                                 | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| d) Village Budget  | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| e) Hamlet & Private<br>contributions                         | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| f) Other (religious,<br>UNESCO, etc.)                        | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| C. TEACHER QUALIFICATIONS                                    |   |                                 |   |                   |                               |   |
| No. of Primary Teachers<br>having :                          |   |                                 |   |                   |                               |   |
| 1. 2nd Bachot  | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| 2. 1st Bachot  | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| 3. 9th year  | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| 4. 7th year  | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| 5. 5th year  | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| 6. less than 5th year  | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| TOTAL :  | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| D. TEACHING LOAD PER TEACHER                                 |   |                                 |   |                   |                               |   |
| 1. Average teaching hours/day                                | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |
| 2. Minimum teaching hours/day<br>required for minimum salary | _____                                       | _____                           | _____   | _____             | _____                         | _____                                   |



## HIGHWAYS PROJECT

11, - 0.6, 0.8, etc.

2.2.4- Condition of roads in 1964.

[illegible]

| TYPE OF ROAD | Estimated<br>Fund | NEWLY BUILT |                    |                   | REPAIRED |                    |                   | Military<br>Support<br>potential | Provincial se-<br>curity po-<br>tential on<br>new works | REMARKS<br>(under way, etc.) |
|--------------|-------------------|-------------|--------------------|-------------------|----------|--------------------|-------------------|----------------------------------|---|------------------------------|
|              |                   | Motive      | Distance<br>in km. | Priority<br>order | Motive   | Distance<br>in km. | Priority<br>order |                                  |   |                              |
| CONCRETE     |                   |             |                    |                   |          |                    |                   |                                  |   |                              |
| ASPHALTED    |                   |             |                    |                   |          |                    |                   |                                  |   |                              |
| GRAVELLED    |                   |             |                    |                   |          |                    |                   |                                  |   |                              |
| EMBANKED     |                   |             |                    |                   |          |                    |                   |                                  |   |                              |

112.- HIGHWAYS AND BRIDGES

1121. CONDITIONS OF HIGHWAYS AND BRIDGES IN 1964

| T Y P E                              | N E W L Y   B U I L T |   | R E P A I R E D    |   | F U N D S |       |                                | Damage<br>caused by<br>(Demolished,<br>mined, etc.) | R E M A R K S |
|--------------------------------------|-----------------------|---|--------------------|---|-----------|-------|--------------------------------|---|---------------|
|                                      | Distance<br>in km.    | Works al-<br>ready car-<br>ried out as<br>of Dec. 31-<br>64 | Distance<br>in km. | Works al-<br>ready car-<br>ried out as<br>of Dec. 31-<br>64 | Approved  | Spent | Balance<br>as of<br>Dec. 31-64 |   |               |
| E I P F E L                          |                       |   |                    |   |           |       |                                |   |               |
| C E M E N T                          |                       |   |                    |   |           |       |                                |   |               |
| M I C E L L A N E O U S<br>(culvert) |                       |   |                    |   |           |       |                                |   |               |

HIGHWAYS PROJECT FOR 1965

[illegible]

**ANNEX XII (New Life)**

**PACIFICATION PLAN AT ..... PROVINCE**

## RURAL ECONOMY DEVELOPMENT PROGRAM

[illegible]

Criterion for establishing Agricultural  
development project under the Pacification program 1965

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Note: The following are general instructions on agriculture; the Provincial Agri. Services may modify or complement as required by local conditions.

I. Seed multiplication and distribution.

- A. New or improved varieties proposed for 1965.
  - Quantity.
  - Area planted.
- B. Estimated funds for the purchase and distribution of seed to farmers.
- C. Criterion and modes of distribution. (give out free or sell on installments)
- D. Special attention must be paid to agricultural product: rice, corn, sugar-cane, cassava, peanut, soybean, kenaf and industrial crops.

II. Fertilizer. (lies in the NACO program on fertilizer loan)

- A. The total fertilizers that have been used for 1964.
- B. Each kind of catch crop and amount of fertilizer use for 1 ha.
- C. Estimated fertilizer needs for 1965.
  1. Quantity. (list each kind of fertilizer)
  2. Fertilizers should be available in order to distribute to farmers.
  3. Criterion and the ways of fertilizer loan.
- D. To observe the situation of fertilizer usage in the Province.
  1. The reaction from the farmers.
  2. The reasons farmers dislike to use chemical fertilizer.
    - Farmers doesn't know the profit of chemical fertilizer.
    - Accustomed to traditional fertilizer.
    - The cost of chemical fertilizer is expensive.
    - Difficult to loan fertilizer from Provincial NACO, etc.

III. Plant protection.

- A. Water pump.
  1. The water pumps that have been distributed to Province in 1964.

## 2. Estimate for 1965.

- a. Number of water pumps.
- b. Kinds of water pump, number of horse power.
- c. Purpose of use.

## 3. Estimated fuel and expenditures for water pump repair.

## 4. Time needed for water pump supply.

## B. Insecticide and sprayer.

## 1. The total sprayers and insecticides have been supplied for the year of 1964.

## 2. Estimate for 1965.

- a. Quantity of insecticides and sprayers.
- b. Kinds of insecticides.
- c. Use at district. (what village)
- d. Distribute to whom.

IV. Nursery.

## A. Nursery area of Provincial Agri. Service.

## B. Quantity and kinds of seedling have been supplied in the year of 1964.

## C. Modes of distribution.

## D. Additional nurseries that are requested for the Province in 1965.

## E. Estimate for 1965.

1. Acreage of new nursery.
2. Number and kinds of seedling that shall be produced for distribution.
3. Estimated funds to enlarge the existing nursery or to create new nursery.  
(list of establishing and managing expenditures)

V. Agricultural extension.A. Training.

## 1. District cadre.

- a. Number of training courses.

- b. Number of students for each course.
  - c. Training period.
  - d. Location.
  - e. Estimated expenditures.
  2. Local voluntary cadre.
    - a. Number of training courses.
    - b. Number of students.
    - c. Training period.
    - d. Training location.
    - e. Estimated expenditures.
  3. Training farmers, members of 4-T, and women home improvement.
    - a. Number of training courses.
    - b. Number of students.
    - c. Training period.
    - d. Training location.
    - e. Estimated expenditures.
- B. Demonstration.
1. Number of demonstration areas.
    - Location.
    - Demonstration purpose. (new cultural practice, new catch crop, etc.)
    - Demonstration period. (permanent area or temporary)
  2. Quantity of seed, fertilizer, implements, etc. which is necessary for demonstrations.
    - When the above material is needed.
  3. Estimated expenditures.
- C. Field trip observation.
1. Number of travel teams shall be organized.
  2. Purpose of field trip.



3. Observation location.
4. Number of participating members.
5. Estimated expenditures.

D. Personnel requirement and means of transportation.

1. Personnel requirement.

- a. Number of staff existing in 1964.
- b. Number of additional staff needed.
- c. Number of district cadres existing in 1964.
- d. Number of additional district cadres needed.
- e. Additional expenditures requested to finance staff and for strengthening cadres.

2. Means of transportation for staff and cadre.

- a. Number of vehicles and drivers existing in 1964.
- b. Number of vehicles and drivers requested.
- c. Number of bicycles existing.
- d. Number of bicycles requested.
- e. Additional expenditures requested in order to finance additional transportation.

Annex XIV

Pacification Plan  
Province \_\_\_\_\_

THE NEW REQUIREMENTS OF IRRIGATION & AGRI. WORK IN 1965

| Priority | Work | Purpose of work | Area | Technical record | Estimated expenditures | Estimation of time to be implemented | Remarks |
|----------|------|-----------------|------|------------------|------------------------|--------------------------------------|---------|
| :        | :    | :               | :    | :                | :                      | :                                    | :       |
| :        | :    | :               | :    | :                | :                      | :                                    | :       |
| :        | :    | :               | :    | :                | :                      | :                                    | :       |
| :        | :    | :               | :    | :                | :                      | :                                    | :       |
| :        | :    | :               | :    | :                | :                      | :                                    | :       |
| :        | :    | :               | :    | :                | :                      | :                                    | :       |

- Notes:
1. Priority items are requested according to 3 factors: Local requirement, technical record status and the ability and existing means in the Province.
  2. Appointed work including 3 parts:
    - Bank, dam, drainage, dike and ditch etc.
    - Water pump.
    - Windmill.
  3. Purpose of work: Indicate barrels to hold water, dam to prevent salt water, etc.
  4. Technical record status: Design has been available, shall be completed in \_\_\_\_\_ month(s)
  5. Record available personnel, vehicle, etc., with the total estimated expenditures to be implemented for each project.

Animal Husbandry Development Project  
within the framework of Pacification Plan 1965

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(for all livestock operations 1965)

1. Summarising ideas on the aim of animal raising development in the Province - what kind of animals are considered promising, and needs to be developed with the aim of Pacification.

2. Proposal of personnel. (for every budget)

- |   |   |  |
|---|---|--|
| - Technician                              | ) |  |
| - Blao College, secondary level graduated | ) |  |
| - Cantho Agri. school graduated           | ) | - Number of cadres, salaries & allowance for 1964.                         |
| - Head of team                            | ) |  |
| - Member of team (cadre)                  | ) | - Number of cadres, salaries & allowance suggest to be increased for 1965. |

3. Means of transportation.

- |                                     |   |  |
|-------------------------------------|---|--|
| - Vehicle                           | ) |  |
| - Motor-bike (3 wheels)             | ) |  |
| - " " (2 wheels)                    | ) | - Quantity for 1964.   |
| - Bicycle                           | ) |  |
| - Gas and oil                       | ) | - Quantity needs to be increased for 1965. Estimated expenditures. |
| - Vehicle repair, tire & inner tube | ) |  |

4. Animal raising experiment station.

- |                                      |   |   |
|--------------------------------------|---|---|
| a. Swine Expt. Station.              | ) |   |
| b. Buffalo and cattle Expt. Station. | ) |   |
| c. Chicken & duck Expt. Station.     | ) | - How many and where to be located, estimated expenditures. |
| d. Goat Expt. Station.               | ) |   |

5. Distribution of domestic animal breeding.

- |                    |   |  |
|--------------------|---|--|
| - Swine breeding   | ) | - Distribution (give free to the refugees, etc.) |
| - Buffalo breeding | ) |  |
| - Cattle breeding  | ) |  |
| - Chicken breeding | ) | - Quantity.                                      |
| - Goat breeding    | ) |  |
| - Duck breeding    | ) | - Estimated expenditures.                        |

6. Additional feed for swine and chicken: It is possible to buy the small feed mills in order to produce additional feed for pigs and chickens using local products. If it is necessary and profitable, please mention the estimated expenditures and the procedure of supervising the feed mill.
7. Veterinary medicine kits.
  - Number of medicine kits.
  - Medicine kit locations.
  - Estimated expenditures. (tools and medicines)
8. Extension data and method of raising.
  - Pictures, popular publications.
  - Quantity, estimated expenditures.
9. Training cadres and farmers.
  - Number of cadre to be trained, estimated expenditures.
  - Number of farmer to be trained, estimated expenditures.
10. Raising reward: This contest is to be carried out in the majority of livestock raising families in the villages and it is to be organized by the mobile council. The reward would be in kind or in cash granted to the farmers having good husbandry and who build the pigsty at a cheap and reasonable price.
11. Domestic animal market: If it is necessary, profitable for farmers and it is possible.
  - Number of markets. (buffalo, cattle or piglet)
  - Where to be located.
  - Estimated expenditures.
12. Local tax: To mention what kind of tax levy on domestic animals or eggs. (taxes of in-market, out-market and social, etc.) Amount of taxes to be collected every year, if tax-free, what measures could be used to replace. (financed aid by Central Budget, etc.)
13. Proposed of expenditures of NACO loan for raising.
  - Expenditures loan for buffalo, cattle and goat raising.
  - Expenditures loan for swine raising.
  - Expenditures loan for chicken and duck raising.
  - Expenditures loan for other raisings.

14. Other actions and estimated funds :

(Repair of slaughter-houses etc.)

15. Total estimated funds :

16. Expected outcome from implementation of these actions :

- 1) Number of livestock-increase in 1965.
- 2) Number of livestock and egg export of the Province in 1965.
- 3) Number of both controlled and uncontrolled livestock slaughtered in 1965.
- 4) Number of livestock immunized against communicable diseases such as buffalo, cattle, swine and chicken cholera.
- 5) Number of well trained farm-cadres.

17. Other proposals, if need be :

Fishery development project within  
the framework of Pacification Plan 1965

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Note: The following are the general instruction on fisheries. The Provincial Agri. Service may make an amendment to the project more effectively, but only with the proposal which is suitable for circumstances and the requirements by the localities.

I. Fish raising.

1. area of rivers and pools for fish raising by fisherman. (existing areas and proposed areas to be increased for the year of 1965)
  - Location for fish raising.
  - Kind of fish.
2. Area of rivers and ponds for fish raising by Provincial Agri. Service. (fish multiplication, demonstration and experiment, etc.) Existing areas and estimated to be increased.
  - a. Estimated expenditures for 1965.
  - b. Materials and necessary tools: Water pump and fish rations, etc. (mention the characteristics of each kind of material)
3. Fish breeding distribution.
  - a. Proposed amount to be distributed for 1965.
  - b. Distribution procedure. (to give free, sell, sell in installments, etc.)
  - c. Expenses of transportation, fish purchasing and materials to hold fish, etc.

II. Sea and river fish catching.

1. Number of fishing boats proposed to be increased for 1965.
2. Proposed amount of marine-engines. (mention characteristics and horse power, etc.)
  - Distribution procedures. (sell in installments, supervise by what organization, etc.)
3. Other fishing tools: Fishing nets, etc.
  - Distribution procedures. (sell in installments or to give free)

III. Production of fish in commercial trade.

1. Existing means.

## 2. Proposal for 1965.

- To build fish station, fish market, water supply system, freezer for holding fish, etc. (mention estimated expenditures and technical establishing records, etc.)
- To equip tools. (estimated expenditures, data, characteristics and effect.)

IV. Other assistant works.

1. Reporting system.
2. To organize team to salvage sunken ships, etc.

V. Training and demonstration. (expenditures of personnel, record in the item "personnel and cadre".)

## 1. Number of training classes.

- Training program. (using marine-engine, fish-tools, method of fish raising, etc.)
- Training period.
- Training location.
- Number of students.
- Other subsidy for student. (if available)
- Material expenditures and miscellaneous.

## 2. Definite demonstration area.

- Material and means.
- Estimated expenditures.

VI. Personnel and cadre. (to be financed by every budget)

## 1. Number of existing personnel and cadres.

- Grade and title. (personnel on regular pay-roll, temporary and daily wages.)
- Working in what organization.
- To be hired permanently or temporarily.

## 2. Number of personnel and cadres proposed to be increased for 1965.

- Technician
- Blao College, secondary level graduated

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- Cantho Agri. school graduated
- District cadre
- Village cadre
- Driver, etc.
- Mention title, salaries, per diem, duties, etc.
- To be financed by what budget. (Central Provincial, district or village)

#### VII. Means of transportation.

1. Existing quantity and kind of vehicle.
2. Quantity and kind of vehicle proposed to be increased.
3. Proposed amount of fuel and maintenance expenditures.

#### VIII. Assisting to fisherman.

Beside the training work for fisherman, demonstrations, equipment for marketing, free gift of fish tools, fish breeding, materials, etc.; the program of assisting work for the fisherman is as follows:

1. MACO: To give loan for digging ponds, equipping fish-boats, etc. This part is responsibility at the Provincial Agri. Credit with the cooperation at Provincial fishery.
  - To give loan in cash. (fish raising and fish catching, etc.)
  - To give loan in kind. (sell in installments, marine-engine, chemical materials, nets and other fishing tools)

Mention each item of loan, procedure, condition, inspection and procedure of supervision.

2. Fishery Association and Coops: Must encourage fisherman to create fishery association or fishery Coops.
  - Number of Fishery Associations and Fishery Coops, existing: Number of organizations, number of members, amount of capital and operations, etc.
  - Number of Fishery Associations and Fishery Coops to be increased for 1965. Make preparation for necessary plan.



Forestry development project within the  
framework of Pacification Plan

=====

Note: The suggestions of 1965 has been sent to the Central Directorate, but still needs to be recorded here in order to retract the superfluous, and if it is necessary to re-make for a more effective plan.

1. The forestry development program is by nature long term works and must be prepared for a long term, therefore, the responsibility and the determination for strengthening work pertains chiefly to the Directorate and/or Central Service.
2. Because of the above long period, the rural areas may make suggestions for the short term work according to special characteristics of the situation and ability to implement work within one year.
3. Within the framework of the Pacification Plan, the most adaptable forestry program is composed of:
  - a. To provide employment for rural people.  
  
(for instance: work of tree planting to create forest)
  - b. To amend (if necessary) the regulations for logical treatment in order to help people to have readily develop forest-products. Thus, by adopting proper measures, we may prevent the abuses or hindrances which often occurred. On the other hand, it is also helpful to supply firewoods, logs or charcoal for the requirement of localities or nation.
4. The localities will have to be careful in the suggestion of concrete measures in this program. Generally these will be based on the following instructions:
  - a. Tree planting to create forest: Location and acreage, (New-Life Hamlet, etc.) kind of soil and tree should be planted. The need for work in the locality, the workers' ability for implementing work, security, etc.
    - Number of estimated trees and plan to be carried out. (young plants, tree plantings, etc.)
  - b. Developing forest-products:
    - Quantity and cost of firewood, logs or charcoal that may be developed in the year of 1965. (comparing the quantity and the cost carried out in 1964.)
    - Developing procedure that need to be amended or re-stipulated. (permits to develop by contract, inspection of development work, taxes, etc.)
    - Other necessary suggestions.
5. Means: - Besides the special details relating to the estimated work in part 4, is there need for increased personnel and means of transportation in the Province?
  - Please see the part 2. on general instruction to estimate work for increasing personnel and means of transportation.

## Annex XVIII

### Criterion for establishing Coops, FAs and NACO development program within the framework of Pacification Plan 1965

\*\*\*\*\*

Note: Re-letter No. 2492 TU/KHTH/2 dated July 14, 1964 from the CGCAC, which is used as guidance for making a draft of NACO, Coops and FAs development program for 1965. However, within the framework of Pacification Plan, the Provincial Services should discuss the matters here and if necessary, they can make an amendment in order to make the program more effective.

#### 1. Cooperatives.

- a. General comments on Coops development program for 1964.
- b. The existing Cooperatives.
- c. The Coops needing to be established for the year of 1965.
  - The characteristics and Coops centers. (distinguish rice Coops, Agri. Coops, Fishery, poultry feeding and salt making Coops, etc.)
  - Purpose of operations, reasons for establishment and concrete profit.
  - Number of estimated members.
  - Planning and estimated period.
  - Planning and carry out period.
  - Estimated expenditures. (mention the large items of expenses)
- d. Other proposals concerning the development and strengthening Coops movement.

#### 2. Farmers Associations.

- a. General comments on Coops development program for 1964.
- b. Additional Coops needed to be established. (at the Provincial or district levels)
  - Location.
  - Reasons of establishment (economic importance and requirements of local farmers)
  - Number of estimated members.
  - Planning and estimated period
  - Estimated expenditures. (mention the large items of expenses)

c. Other proposals concerning the development and strengthening Coops movement. (method of organization, inspection and management)

3. UNCO: (effective cooperation with other technical programs, such as poultry feeding, fisheries, agriculture, etc )

a. General comments on the situation of program of agricultural credit for 1965. (advantages and shortcomings, funds which have been loaned compared with estimated funds, procedures of loaning and collection of debts)

b. Program of agricultural credit for 1965.

(1) Cash loan: (divide into various branches of activity and item)

- Agriculture (fertilizer and cropping, etc.)
- Livestock raising (buffalo, ox, pig, chicken and duck, etc.)
- Fishery (fish raising and sea-fishery)
- Other branches of activity.

(2) Loan in kind:

- Project loan.
- Quantity, category, characteristics of material. (fertilizer, marine-engine, etc.)
- Estimated expenditures for each item.
- Criterion, condition and management system. (for instance: purchasing agency and distribution, etc.)

c. Additional suggestions of a perfect program for agricultural credit within the frame of Pacification Plan.

4. Staff and cadre.

a. Additional staff needed to be selected according to the requirement of work, in order to increase the existing staff. (indicate grades, personnel and salaries)

b. Number of cadres. (provincial, district and village levels) needed to be recruited or trained with full details on purpose, salaries and period of recruitment.

5. Means of transportation.

a. Means of transportation on hand.

b. Means of transportation needed to be additionally provided. (mention types of vehicle, gas and oil expenses and related maintenance, etc )

c. Other necessary means of activity.

14. Other measures: Estimated expenditures. (office maintenance, slaughter-house, etc.)

15. Total amount of estimated expenditures.

16. Estimated results when applied the above measures.

- a. Number of domestic animals to be increased for 1965.
- b. Number of domestic animals and eggs send out from the Province in 1965.
- c. Number of domestic animals slaughtered with sanitary inspection and without sanitary inspection in 1965.
- d. Number of domestic animals have vaccinated to prevent contagious diseases.
  - Buffalo, cattle, swine and chicken cholera.
  - Buffalo, cattle, swine and chicken plague.
  - Other contagious diseases.
- e. Number of cadres and farmers to be trained.

17. Other suggestions if necessary.

Note: The Provincial Animal Husbandry have sent the project of 1965 for Directorate of Animal Husbandry. However, if there is any thing needs to be changed, or wants to fill any of the gaps for more effective can be discussed in here.

cc: Directorate of Animal Husbandry.

## Annex XIX

## Completed Provincial Development Program

Pacification Plan, Province

| OPERATIONS  | FUNDS |
|---|-------|
| - Position to carry out the plan.   |       |
| - Expenses of the program planning,<br>based on forecasted funds for phasing<br>operations. |       |
| - Forecasted results.   |       |

1. Forecasted funds : Not exceed VN\$ 2,000,000.- for each Province.
2. Principles to carry out : With reference to official note No.
  - 010 PUBKTNT/TBKH dated June 6, 1964 of Rural Econ. Development Subcommittee.
  - 0562 BDTU/TTK/TV/CT/TLTC/K dated July 28, 1964 of Standing Committee UBBDTU.

ANNEX XX (New Life)

TYPES OF CADRES OPERATING IN PROVINCES

| C A D R E   |                                  |   |  |  | Adminis-<br>trative<br>agency | Monthly<br>Salary |
|---|----------------------------------|---|--|--|-------------------------------|-------------------|
| Types   | Number of<br>cadres<br>available | Number of<br>cadres re-<br>quested for<br>strengthening |  |  |                               |                   |
| 1) Pacification Cadre for :<br>- NLH Construction Cadre<br>- Hamlet Civil Actions Teams |                                  |   |  |  |                               |                   |
| 2) Mobile Administrative Cadre  |                                  |   |  |  |                               |                   |
| 3) Information Cadre  |                                  |   |  |  |                               |                   |
| 4) Propaganda and Campaign Cadre  |                                  |   |  |  |                               |                   |
| 5) Rural Political Cadre  |                                  |   |  |  |                               |                   |
| 6) Village Information Cadre  |                                  |   |  |  |                               |                   |
| 7) Hamlet Information Cadre   |                                  |   |  |  |                               |                   |
| 8) People's Voluntary Cadre   |                                  |   |  |  |                               |                   |
| 9) Civic Action Team  |                                  |   |  |  |                               |                   |
| 10) Hamlet Census Team  |                                  |   |  |  |                               |                   |
| 11) Youth Cadre   |                                  |   |  |  |                               |                   |
| 12) Rural Health Cadre  |                                  |   |  |  |                               |                   |
| 13) Land Reform Cadre   |                                  |   |  |  |                               |                   |
| 14) Social Welfare Cadre  |                                  |   |  |  |                               |                   |
| 15) Animal Husbandry Cadre (senior)   |                                  |   |  |  |                               |                   |
| 16) Animal Husbandry Cadre (junior)   |                                  |   |  |  |                               |                   |
| 17) Agricultural Worker (senior)  |                                  |   |  |  |                               |                   |
| 18) Agricultural Extension Worker (senior)  |                                  |   |  |  |                               |                   |
| 19) Agricultural Extension Worker (junior)  |                                  |   |  |  |                               |                   |
| 20) Pig Corn Cadre  |                                  |   |  |  |                               |                   |
| 21) Pig Corn Cadre (junior)   |                                  |   |  |  |                               |                   |
| 22) Pig breeders' representative  |                                  |   |  |  |                               |                   |
| 23) District Farmers' Association Cadre   |                                  |   |  |  |                               |                   |
| 24) Students (National Voluntary Service)   |                                  |   |  |  |                               |                   |
| 25) Highland Agricultural Extension Cadre   |                                  |   |  |  |                               |                   |
| 26) Fertilizer Program Cadre  |                                  |   |  |  |                               |                   |
| 27) "4T" Club Members   |                                  |   |  |  |                               |                   |

ANNEX XXI

PACIFICATION PLAN AT \_\_\_\_\_ PROVINCE

**SUBSIDY FOR HOUSE REMOVAL**

[illegible]

## RESETTLEMENT OF HIGHLANDERS

[illegible]

### CADRES FOR THE BUILDING OF NEW LIFE HAMLETS

[illegible]

## PLAN FOR SELF-HELP HAMLETS

[illegible]



**ANNEX XXII**

### TRANSPORTATION CHARGES & UNFORESEEN EXPENDITURES

[illegible]

I. Situation of Chieu Hoi Program in CY 1964

## A. Status of Ralliers.

1. Number of Quy Chanh Chieu Hoi Centers on 1-1-64 . . . . .
2. Number of new ralliers between 1-1-64 and 1-9-64 . . . . .
3. Number killed or captured by VC, or who fled or otherwise disappeared from Centers without authorization between 1-1-64 and 1-9-64 . . . . .
4. TOTAL (1 + 2 - 3) . . . . .
5. Number released for resettlement or for return to their own hamlets . . . . .
  - (1) Number of released having received political indoctrination . . . . . ( )
  - (2) Number of released having received vocational training . . . . . ( )
6. Number remaining in Centers as of 1-9-64 (4 - 5) . . . . .

## B. Quy Chanh Activities

## C. Characteristics of Quy Chanh

- |  |  |
|--|--|
| <ol style="list-style-type: none"> <li>1. Number in Centers, 1-9-64 . . . . .<br/>(Item A-6 above)</li> <li>2. Number being trained 1-9-64 . . . . .           <ol style="list-style-type: none"> <li>a) Political training . . . . .</li> <li>b) Vocational training . . . . .</li> </ol> </li> <li>3. Number employed on 1-9-64, by Centers, or by Province . . . . .           <ol style="list-style-type: none"> <li>a) Administrator at Centers . . . . .</li> <li>b) Instructors at Centers . . . . .</li> <li>c) Propaganda Cadre . . . . .</li> <li>d) Paramilitary . . . . .</li> <li>e) Other employment (specify) . . . . .</li> </ol> </li> <li>4. Inactive Residents of Center . . . . .</li> <li>5. Other (specify) . . . . .</li> </ol> | <ol style="list-style-type: none"> <li>1. Total ralliers (A-1 + A-2) . . . . .           <ol style="list-style-type: none"> <li>a) Hard-core VC military . . . . .</li> <li>b) Irregular military . . . . .</li> <li>c) Hard-core VC political cadre . . . . .</li> <li>d) Local VC irregular cadre . . . . .</li> <li>e) Dependents of a-d above . . . . .</li> <li>f) Other (specify) . . . . .</li> </ol> </li> </ol> |
|--|--|

II. Provincial Chieu Hoi Facilities & Budgetary Situation

## A. Buildings. Of the building space available for Chieu Hoi Programs in the Province:

Number of buildings \_\_\_\_\_; Number of rooms \_\_\_\_\_; Total floor space, square meters \_\_\_\_\_; Gov-t owned \_\_\_\_\_ sq meters; Leased \_\_\_\_\_ sq meters; Monthly rental \$VN \_\_\_\_\_; Is space adequate for present needs \_\_\_\_\_; Number of personnel residing in facilities \_\_\_\_\_.

## B. Resettlement Program.

Hectares of land available to program on 1/1/64 to resettle Quy Chanh \_\_\_\_\_  
 Hectares distributed for resettlement to 1/9/64 \_\_\_\_\_  
 Hectares remaining undistributed \_\_\_\_\_; of which how many suitable for rice \_\_\_\_\_  
 Percentage of rice lands which are: Class A land \_\_\_\_\_; Class B \_\_\_\_\_; Class C \_\_\_\_\_  
 Crops suitable for non-rice lands \_\_\_\_\_

| C. <u>Training Facilities &amp; Programs</u>   | <u>Political<br/>Indoctrination</u> | <u>Agricultural</u> | <u>Other<br/>Vocational</u> |
|--|-------------------------------------|---------------------|-----------------------------|
| 1. Floor space available, Sq. meters   |                                     |                     |                             |
| 2. Number of instructors employed  |                                     |                     |                             |
| 3. Ave. length of training (in days)   |                                     |                     |                             |
| 4. Hours per day of training   |                                     |                     |                             |
| 5. List any special equipment, personnel or other facilities available to program, or special programs developed locally with cooperation of other agencies. |                                     |                     |                             |

### III. Budgetary Situation

#### A. General Situation

|   |      |       |
|---|------|-------|
| 1. Total Chieu Hoi Budget for Province for CY 1964 . . . . .  | \$VN | _____ |
| 2. Funds received as of September 1, 1964 . . . . .   | \$VN | _____ |
| 3. Funds obligated as of September 1, 1964 . . . . .  | \$VN | _____ |
| a. Justifying documents forwarded to cover . . . . .  | \$VN | _____ |
| b. Justifying documents not yet forwarded . . . . .   | \$VN | _____ |
| 4. List all sources of financial and commodity assistance received between 1-1-64 and 1-9-64 other than from Special Commissariat |      |       |
| a. Provincial assistance  |      |       |
| b. USOM assistance  |      |       |
| c. Other (specify)  |      |       |
| _____   |      |       |
| _____   |      |       |
| _____   |      |       |

## CY 1965 PACIFICATION PLAN OF PROVINCE

## CHIEU HOI PROGRAM

CY 1964 Situation as of September 1, 1964

CY 1965 REQUEST

## Personnel

## On Duty

## Autho- Quy

## rized: Chanh

## Other

## Commodities

## Received as

## of 9-1-64

## Personnel

## New

## Recruits

## \$VN Budget From CY 64

## Request: Authorization

## New

## CY 65

## Request

## Commodities

## B. CY 1964-65 Budgets

1. Construction, Maintenance  
& Repair, \$VN

- a. \$VN Budget
- b. Cement, bags
- c. Sheets of roofing
- d. Other commodities (specify)

## 2. Office Operations

- a. Salaries
- b. Propaganda
- c. Other (incl. transport)

## 3. Programs

- a. Rewards & Incentives
- b. Returnee support
  - (1) \$VN Budget
  - (2) Bulgur (50 kg. bags)
  - (3) Oil (# of cans)
  - (4) Other items (specify)
- c. Political training (\$VN)
- d. Vocational training (\$VN)
- e. Resettlement
  - (1) \$VN
  - (2) Commodities & other (specify)

CY 1965 NEW RURAL LIFE PROVINCIAL PACIFICATION PROGRAM  
COMMODITY SUPPORT REQUIREMENTS

|                                  |                  |                     |                            |                                |  |  |  |                    |                  |                | Province              |
|----------------------------------|------------------|---------------------|----------------------------|--------------------------------|--|--|--|--------------------|------------------|----------------|-----------------------|
|                                  |                  |                     |                            |                                |  |  |  |                    |                  |                | Date Prepared         |
| ACTION PLAN                      | Cement<br>(tons) | Roofing<br>(sheets) | Reinforcing:<br>Rod (tons) | Village<br>Tool Kits<br>(each) |  |  |  | Blankets<br>(each) | Bulgar<br>(tons) | Corn<br>(tons) | Cooking Oil<br>(gals) |
| A-A-4<br>Relocation/Resettlement |                  |                     |                            |                                |  |  |  |                    |                  |                |                       |
| A-A-6<br>Self-Help               |                  |                     |                            |                                |  |  |  |                    |                  |                |                       |
| A-A-7<br>Hamlet Schools          |                  |                     |                            |                                |  |  |  |                    |                  |                |                       |
| A-A-8<br>Provincial Development  |                  |                     |                            |                                |  |  |  |                    |                  |                |                       |
| A-A-11<br>Chieu Hoi              |                  |                     |                            |                                |  |  |  |                    |                  |                |                       |

GUIDELINES: 1. List (by unit measure shown) amount of commodity support needed by Action Plan for CY 1965 for your province. Use additional sheets if necessary. Commodity needs listed should tie in closely with planned CY 1965 program.

OTHER POSSIBLE COMMODITY SUPPORT ITEMS:

|                      |                              |
|----------------------|------------------------------|
| Cement Block Presses | Tools, various types         |
| Cement Mixers        | Cotton Cloth                 |
| Hydraulic Ram Pumps  | Tires (show size and tread)  |
| Water Pumps - 2"     | Spare Parts                  |
| Sewing Machines      | Small Industrial Equipment   |
| School Supplies      | Small Agricultural Equipment |

STANDARDS FOR MAKING BREAKDOWN AND SUM-UP OF NEEDS IN

MATERIAL SUPPORT

I. - STANDARDS FOR BREAKDOWN :

11/ - Health

- Maternities :

111. - Building: 1 maternity with 6 beds to each newly pacified locality hitherto deprived of it or located far from other health structures or the construction may be granted on the basis of one unit to 10,000 population.

112. - Personnel :

- Training grants : Every midwife or Assistant midwife will be granted a monthly allowance of VN\$600.00 throughout the training course.

- Monthly salary :

|                     |               |
|---------------------|---------------|
| - Midwife           | VN\$ 2,500.00 |
| - Assistant midwife | VN\$ 1,500.00 |
| - Laborer           | VN\$ 1,000.00 |

12/ - Education :

121. - Building : Minimum: 1 class-room for 1,000 (or less) hamleteers  
Maximum: 1 class-room for 60 pupils but not more than 3 class-rooms for 1,000 hamleteers;

122. - Fund and materials (to build 1 class-room)

- VN\$40,000.00 for the construction
- VN\$10,000.00 for equipment
- 75 bags of cement
- 80 sheet irons or roofing fibro-cement sheets.

123. - Personnel :

- Monthly salary : 1 primary teacher is paid at VN\$600.00 per month x 9 months = VN\$5,400.00 (excluding 3 months of training)
- Training expenditures : VN\$800.00/month per primary teacher for 3 month training period (VN\$800.00 x 3 = VN\$2,400.00)

124. - School materials :

- VN\$150.00 to every newly recruited primary teacher
- VN\$ 20.00 to every pupil

- 2 -

(List total amount for primary teachers and that for pupils)

Notes :

Including teaching allowances, expenditures for office supplies, personnel and school materials, the total amount for training courses of each province will not exceed VN\$119,400.00

13/ - House removal and resettlement subsidies for Montagnards :

131. - House removal :

- VN\$3,500.00 to 1 family;
- 50 kgs of rice per month per family for 6 months  
(50kgs x 6 = 300 kgs)

132. - Montagnards resettlement :

- VN\$2,800.00 per family
- 40 kgs of rice per month per family for 6 months  
(40kgs x 6 = 240kgs)
- 10kgs of salt per quarter per family for 6 months  
 $\frac{(10kgs \times 6)}{3} = 20kgs$

Notes : Prices of rice and salt are to be fixed in compliance with the current local tariff defined by the Economy Department.

14/ - NLM Construction Cadres :

141. - Monthly salary :

- VN\$2,000.00 for each team leader
- VN\$1,500.00 for each cadre

142. - Training expenses :

- VN\$20.00 per diem to each cadre for 15 day training period.
- VN\$50.00 worth of school supplies to each cadre for the training period.

Notes : During the training each cadre is only entitled to VN\$20.00 / 1 day. Monthly salary and advantages defined in Document # 2196/BDTU/TTK/TN/TLTC dated 09/11/1964 of the Central Pacification Committee/PB. are to be only carried out in compliance with the recruitment decision.

15. Vehicles and transport of NLH Commodities :

151. Vehicles :

- Driver : 1 driver per vehicle at a contractual pay of VN\$ 2,000 per month without any other allowance.

- Fuel :

- Gasoline : On an average, each vehicle runs 20 days per month at the rate of 150 kms/1 day, the monthly quantity of gasoline required for each car should be determined by taking account of the consumption unit.

For instance : Fuel consumption unit of a truck :  
30 liters/100 kms

$$\frac{20 \text{ days} \times 150 \text{ kms} \times 30 \text{ liters of gasoline}}{100} = 900 \text{ liters}$$

- Oil :

|                     |      |                            |
|---------------------|------|----------------------------|
| Motor oil . . . . . | 2.2% | per 100 liters of gasoline |
| Oil 90 . . . . .    | 0.5% | "                          |
| Lubricant . . . . . | 0.2% | "                          |

- Servicing expenditure :

- For each old vehicle (over 3 years old) in a year, not including tires . . . . . VN\$ 20,000.00
- For each new vehicle in a year, not including tires VN\$ 10,000.00
- 1-year-old vehicles are not entitled to tires distribution.

152. NLH Commodities:

- Warehouses : Specify number of warehouses constructed or rented by the Province.
- Laborers for unloading goods : No monthly salary is allowed, they will be treated as piece-workers.
- Warehouse-Keepers: Apply the provisions of notes # 1697/BDTU/TTK/TV/TLTC/KSKT dated July 31, 64 and # 2164/BDTU/TTK/TV/TLTC dated Sept. 9, 64 of the Central Pacification Committee/P.B.