

Mr Phillips

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Enclosed memo "Some Thoughts on Pacification from Kien-Hoa"
dated 15th September 1965.

The enclosed memo represents the ideas of several people with whom I have worked in Kien-Hoa and several old friends of mine from the former Rural Affairs Program. Principally the ideas herein reflect long conversations with Lt Col Tran-Ngoc-Chau and the mutual agreement between us on the points raised. My Rural Affairs friends have contributed through reading the first draft and I have incorporated some of their comments.

This paper represents only a superficial treatment but is a result of serious thought despite its lack of comprehensiveness and other faults.

The main points covered are: Decentralization, flexibility, war relief and a contingency fund. Due to impatience on my part this paper (which is a second draft) is not as well organized as I would like and these points pop up in and out of order. I hope you will bear with it.

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