

SECRET

Agenda for Meeting at Warrenton Training Center January 8-11

Co-Chairmen - Ambassadors Unger and Porter

Administrative Arrangements - January 8-9:30 a.m.-10:00

A. Military-Political Backdrop for Remainder of Agenda - 1000-1200

Ambassadors Unger and Porter

B. Rural Construction/Pacification - January 8-9

1. Introductory remarks by Co-Chairmen - 1200-1230

a. Ambassador Unger

b. Ambassador Porter

2. Inventory of activities in this field now under way, including description of related GVN and US Mission organization - 1400-1500 (USOM, MACV and CAS Reps).

3. What kind of program for Rural Construction would be most effective? 1500-1630 (Ambassador Porter and other Mission representatives followed by discussion).

a. Status and evaluation of GVN Rural Construction Concepts.

b. Optimum elements for generating security in rural areas and commitment of population to local authorities.

1) Political and psychological leadership.

2) Integrated defense, intelligence and police functions.

3) Self-help and other forms of economic and social progress tools responsive to local needs and aspirations (as these are understood by Vietnamese).

4) Communication and psywar.

SECRET

c. Optimum techniques to achieve security and commitment.

- 1) Role of PAT's.
- 2) Roles of ARVN, RF, PF, police and US forces
- 3) Follow-on cadre teams directed at hamlet needs and wants (e.g. politico-psychological, medic, teacher, agricultural specialist). Such needs and wants to be identified according to Vietnamese rather than American tests.
- 4) Establishment or rehabilitation of hamlet and village administration, including defense element and beginnings of self-government, responsive to inhabitants' needs: "revolutionary villages".
- 5) Integration of hamlet and village into larger context (district, province) primarily for political and defense purposes. Civil and military chains of command.

4. Status and Evaluation of Vietnamese organization for Rural Construction - 1630-1630 (Ambassador Porter and other Mission representatives, followed by discussion.)

- a. RVN reorganization of Rural Construction machinery.
- b. Cadre rationalization, organization and training.
- c. Role and authority of province chief and his military and administrative relation to the central government.

d. Pertinent non-governmental activities (Vietnamese and foreign).

e. Rural Construction planning for national, corps, division and province levels; selection of priority areas for rural construction.

5. Integrated U.S. Mission organization for Rural Construction - January 9, 0900-1000 (Ambassador Porter, followed by discussion.)

a. At Mission level - e.g., senior Mission Council Committee for Rural Construction chaired by Deputy Ambassador.

b. At lower levels (corps, division, district) - interagency approach.

c. Advance preparation and training of field personnel.

d. Program evaluation techniques.

e. Utilization of summer trainees and interns.

f. U.S. ability to influence GVN -- effectiveness and political risks.

6. Conclusions and recommendations - January 9, 1100-1300 (Ambassador Unger, discussions).

3. Full Coordination of All Programs - January 9-10

1. Introductory Remarks by Co-Chairmen - 1400-1430

a. Ambassador Unger

b. Ambassador Porter

2. Problem posed by competing demands of GVN and US programs in Viet-Nam for scarce manpower and material - 1430-1630 (USOM and MACV Reps, discussion).

3. Development of criteria for assigning priorities to following categories of activities (categories themselves are listed in general order of priority): Jan. 10, 0930-1230 (Ambassador Porter, Ambassador Unger, other Mission representatives).

- a. Combat operations
- b. Logistical support for military and civil operations
- c. Rural construction program
- d. Economic stability
- e. Relief and refugees, care for veterans and survivors
- f. GVN propaganda activities
- g. Limited on-going institution building
- h. Infrastructure
- j. Special projects

4. Development of machinery to coordinate over-all national effort and to assign priorities for allocating financial, manpower, transport, and material resources (e.g., Senior-Level Mission Council Committee chaired by Deputy Ambassador and counterpart GVN organization) 1400-1500 (Ambassador Porter, discussion).

D. Additional Subjects * - January 11

1. Chieu Hoi - 0900-1000
2. Land tenure, agricultural credit, extension, and related problems - 1000-1100
3. Corruption - 1100-1200
4. Cam Ranh Bay - 1200-1245
5. Montagnards - 1400-1500
6. Labor - 1500-1600
7. Youth - 1600-1700

* Note: The following subjects will be taken up with appropriate members of the Saigon group during their Washington consultations:

Public Affairs

Tet Plans

Agriculture

Civil Air

POW's

Dunkerly Report

Elections and Political Parties

Economic Warfare

Free World Assistance

AFL/CIO

Political Developments