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HEADQUARTERS

UNITED STATES MILITARY ASSISTANCE COMMAND, VIETNAM

APO SAN FRANCISCO 96224



MACCORDS-PHD

15 JAN 1972

SUBJECT: PHUNG HOANG Monthly Newsletter

SEE DISTRIBUTION

RECOMMENDATIONS:

1. (U) GENERAL. This lesson contained the information to be used by the PHUNG HOANG Directorate (PHD) and PHUNG HOANG Bloc (PHB) to advise interested offices and agencies on recent PHUNG HOANG Bloc (PHB) and PHUNG HOANG Directorate (PHD) advisory activities, trends, developments and plans.

a. Purpose. The purpose of this Newsletter is to provide information and technical direction to field elements, and to advise interested offices and agencies on recent PHUNG HOANG Bloc (PHB) and PHUNG HOANG Directorate (PHD) advisory activities, trends, developments and plans.

b. Lessons Learned. Purpose of the Lessons Learned attached at inclosure 1 is to relay information on the features of the programs, procedures, operating techniques or ideas successfully used by PHUNG HOANG advisory personnel at district and province level. Advisors are encouraged to submit any item which could be considered as a lesson learned. Too often advisors are hesitant to submit an item due to the uncertainty as to suitability. If in doubt, submit your "lesson learned".

2. (C) OPERATIONAL DEVELOPMENTS.

a. PHD Personnel Changes.

(1) Lieutenant Colonel John G. Keliher has assumed duties as Chief, Training Division, PHUNG HOANG Directorate. LTC Keliher is a recent graduate of the National Senior Intelligence Course, Defense Intelligence School, Washington, D.C. He was formerly assigned as a member of the Russian Foreign Area Program, Garmisch, Germany.

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SUBJECT TO GENERAL DECLASSIFICATION

DATE FILE DELETED: 11 FEB 1982

DECLASSIFIED AT TWO YEAR INTERVALS

EXPIRED ON 31 DECEMBER 1977

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GROUP 4  
DOWNGRADED AT 5 YEAR  
INTERVALS; DECLASSIFIED  
AFTER 12 YEARS

101-03 Phung Hoang

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(2) Lieutenant Colonel Cornelias J. O'Shea, Jr. has assumed duties as Senior Liaison Officer to the PHUNG HOANG Bloc. LTC O'Shea is a recent graduate of the MASA Course. He was formerly assigned as Liaison Officer to the US Military Liaison Mission to the Commander-in-Chief, Group of Soviet Forces - Germany, Potsdam.

b. Inspections. The PHB has scheduled the inspection of PHUNG HOANG Centers in January for the following provinces:

3 - 8 Jan Quang Tin, Quang Ngai, Gia Dinh and Long An

10 -15 Jan Binh Dinh, Ninh Thuan, Bac Lieu and An Xuyen

17 -22 Jan Long Khanh and Phuoc Tuy

24 -29 Jan Kien Tuong, Dinh Tuong, Kontum and Quang Duc

c. PHUNG HOANG Senior Advisors Conference. This Conference is scheduled for 18 January and will be hosted by the PHUNG HOANG Directorate, Saigon. The conference will be informal in nature with emphasis on PHUNG HOANG Advisory goals and problems for 1972.

d. PHUNG HOANG Program.

(1) On 20 Dec 71, the PHUNG HOANG Directorate provided a coordinated (PSD, PSCG) response to the Chief, PHUNG HOANG Bloc, on a draft to Appendix 4 (Protection Against Terrorism) to the 4 year CD&LD Plan. This response contained the following recommendations:

(a) PHUNG HOANG Centers should not be staffed and operated by the National Police separately from Police Operations Centers (POC's) in the same geographic areas.

(b) The PHUNG HOANG Committee should be used as the basic channel of communications for PHUNG HOANG matters and be charged with achieving inter-agency coordination.

(c) The Village PHUNG HOANG Centers should not be established separately from Village Police Stations.

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(2) On 27 Dec 71, the Director, PHD, briefed the GVN Prime Minister on recommended changes to the PHUNG HOANG Program. The briefing covered essentially the same recommendation in the above paragraph with elaboration and emphasis on the following two specific proposals:

(a) PHUNG HOANG Committees at all levels should be strengthened by designating an executive with a small administrative staff to accomplish the day-to-day management of this program. This executive should monitor the program, provide command emphasis, solicit and enforce inter-agency cooperation and coordination by speaking for the Prime Minister at the national level, or the administrative Commander/Chief of the subordinate area, as appropriate. The Deputy Sector or Sub-Sector Commander should be added to the committee to enforce military cooperation when required.

(b) The merging of PHUNG HOANG Centers into Police Operations Centers (POC's) should be accomplished on a pre-planned, phased basis and scheduled in a National Level Plan. The POC's would be charged with the management of the program's daily activities against both subversive and lawless elements.

(3) The Prime Minister stated his agreement with the above proposals and on 31 Dec 71, issued Decree No. 167.Th.T/NV appointing Colonel Ha Trong Tin as an Assistant in the Prime Minister's Office, to be in charge of PHUNG HOANG.

e. PSYOPS.

(1) Preliminary summaries from Senior PHUNG HOANG Advisors concerning the PSYOPS effectiveness of the PHUNG HOANG Movie "Peaceful Countryside" have been favorable. PHUNG HOANG Advisors are encouraged to provide supporting information regarding the PSYOPS value of this film in order to determine the justification for expenditure of funds to purchase additional copies.

(2) Analysis of captured enemy documents indicates that the VCI are concerned about the increased effectiveness of APT's. These documents also indicated that VCI propaganda teams should use this technique as a means of inducing ARVN personnel to desert. All PHUNG HOANG advisory elements are encouraged to make maximum use of APT's in contacting families of known VCI in an attempt to get them to rally.

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## 3. (U) FUTURE TRENDS.

a. An Tri Sentencing. The GVN Prime Minister has approved plans to downgrade the presently classified documents relating to the rights of VCI suspects under An Tri Administrative proceedings.

b. VCI PSYOPS Strategy-Use of Legal Cadre. Interrogation of VC/VCI and numerous captured enemy documents indicate that the VCI will use their legal cadre organization (VCI in possession of GVN documentation, living in GVN controlled areas), as one of their primary means to attempt to destroy the GVN Pacification Program. The legal cadre are to give major emphasis to recruit the families and friends of GVN officials with the purpose of later using these friends and family members to either subvert the GVN officials or to "Neutralize" them.

## 4. (U) TRAINING.

### a. PHUNG HOANG Inter-regional Advisors Seminars.

(1) Two seminars were held on 2-4 and 16-18 Dec 71. A total of 22 advisors attended representing all four Military Regions. These seminars saw the first participation by non-PHUNG HOANG Advisors, with one District Senior Advisor and one PSYOPS Advisor participating. Though not anticipated in the original concept of the seminar, their contributions were most significant. Future participation by a limited number of non-PHUNG HOANG Advisors is considered valuable and is encouraged. Additionally, participation by Advisors from MR level adds to the value of the seminar and should be continued.

(2) Attached at inclosure 2 is a list of topics generally addressed in the seminar program. This list is provided as general information to all PHUNG HOANG Advisors and specifically for those who are designated to attend future seminars. The topics listed are considered as a point of departure for discussion and are not limiting in nature.

(3) The inter-regional advisors seminars for January are scheduled for 13-15 Jan and 20-22 Jan, while the seminars for February are scheduled for 3-5 Feb and 17-19 Feb.

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b. Central PHUNG HOANG Training Center (CPHTC). Two targeting Officers were completed at the CPHTC in the month of December with a total of 93 students. This completes the CY 71 training program. A total of 9 PHUNG HOANG personnel were trained in 16 classes. This represents a shortfall of 337 personnel when compared with the original goal of 1,240 personnel to be trained by 31 Dec 71. The CY 72 training program commenced on 10 Jan 72.

## 5. (U) PERSONNEL AND ADMINISTRATION

a. Termination of Volunteers for PIOCC/DIOCC Program: Effective 1 Jan 72, the program for applying for entry into the PIOCC/DIOCC Program by officers serving in PIOCC/DIOCC positions within Vietnam was terminated. MI Branch has advised this Directorate that no further applications will be considered.

b. Requests for Curtailment and Extension of FST: Recently several requests for either curtailment or extension of FST submitted by members of the PHUNG HOANG Program have been delayed simply because applications were not forwarded thru the Regional Senior PHUNG HOANG Advisors for comment and recommendation. The Adjutant General, MACV, forwards all personnel actions pertaining to PHUNG HOANG personnel to this Directorate for comment and recommendation. This Directorate generally concurs in the recommendations of the Regional Senior PHUNG HOANG Advisors. In each case in which personnel actions are not being forwarded through the Regional Advisor, the action will be returned for his comment thus resulting in unnecessary delays.

c. PHUNG HOANG End of Year Report: A decision was made by DEPCOMUS on 5 Dec 71, that the PHUNG HOANG End of Year Report which had been prepared for the years 1968, 1969 and 1970 would be discontinued.

## 6. (U) LOGISTICAL and FINANCIAL SUPPORT

a. Logistical. As outlined in MACV letter dated 14 Jan 70, National Police vehicles assigned to PHUNG HOANG advisors will be provided gasoline from US POL supply points where available. Maintenance service, oil and lubricants are the responsibility of the National Police, as outlined in Public Safety Directorate Staff Notice Number 71-27, dated 12 April 1971. When support is not available, reimbursement from the local AIK CORDS pacification imprest fund cashier is

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authorized to support PHUNG HOANG advisory POL and maintenance requirements which cannot be provided by the National Police or A&DSL units (Para 6e, Section III, Annex I, MACV Dir 10-20).

b. Financial.

(1) Program 12 APF Funds: A breakdown of Program 12, Advisory Pacification Funds (APF) expenditures (in Piasters) for CY71 is provided for your information (see Inclosure 3 for details).

MR 1	2,979,421\$VN
MR 2	5,026,190\$VN
MR 3	7,905,741\$VN
MR 4	11,901,542\$VN
TOTAL	27,812,894\$VN

(2) VIP & C&CI, APF Funds. Object Class 33 expenditures of Volunteer Informant Program (VIP) and Collection and Classification of Information (C&CI) funds for the same period were: MR 1 - 30,000\$VN; MR 2 - 190,500\$VN; MR 3 - 365,000\$VN; and MR 4 - 400,000\$VN.

(3) CORDS Contingency Fund. CORDS Contingency Fund expenditures in support of training for CY 71 through November were as follows:

<u>PHUNG HOANG School</u>	<u>Funds Expended</u>	<u>Funds Remaining</u>
Thu Duc	5,483,183\$VN	1,625,972\$VN
MR 1	1,329,385\$VN	444,225\$VN
MR 2	3,105,853\$VN	1,189,412\$VN
MR 3	1,373,359\$VN	1,738,500\$VN
MR 4	2,119,021\$VN	580,069\$VN
	13,410,801\$VN	5,578,178\$VN

Additionally, 722,000\$VN was spent for the renovation of the

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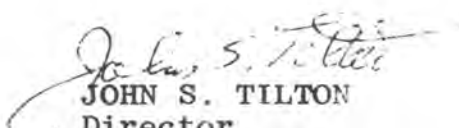
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PIOCC in Phuoc Tuy from the CORDS Contingency Fund. An allocation for an additional 956,450\$VN was approved 31 Mar 1971 for the construction of a DIOCC in Phu Nhon District, Pleiku Province, but as of this date, no funds have been charged to this project.

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JOHN S. TILTON  
Director

## DISTRIBUTION:

2 - AMEMB (Mr. Shackley)	65 - Sr PHUNG HOANG Adv, MR 1
2 - ACofS, J2	80 - Sr PHUNG HOANG Adv, SRAC
2 - ACofS, J2 (SRA Division)	80 - Sr PHUNG HOANG Adv, TRAC
2 - ACofS, J3	135 - Sr PHUNG HOANG Adv, DRAC
2 - ACofS, J3 (MACJ311)	10 - MACCORDS-PHD
2 - ACofS, J4	2 - DOD Intel School
1 - MACCORDS-PP&P	2 - USARPAC Intel School
3 - MACCORDS-PSD	2 - USAIMA (MAS-MAAD)
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## LESSONS LEARNED

These items are intended to provide the widest possible dissemination of techniques which have been successful in resolving some common PHUNG HOANG problems or which illustrate desirable innovations. It is realized that they are not necessarily applicable to all provinces and districts, but they should be reviewed for possible implementation where applicable. PHUNG HOANG Advisors are encouraged to forward significant lessons learned through appropriate channels to the PHUNG HOANG Directorate for inclusion in future Monthly Newsletters.

1. (C) Exploitation of Intelligence: During an operation conducted by an RF company in Tuyen Duc Province, documents were captured which disclosed the names of 17 Vietnamese acting as legal cadre for the VCI. In a coordinated effort, the National Police and the PRU arrested nine of the named individuals and initiated surveillance to locate and apprehend the remaining eight.

2. (U) VIS Support: Complementing the PHUNG HOANG exposure billboards in the 32 villages of Choung Thien Province, each village VSI cadre and VIS district service chief has a list of all the positively identified VCI in his village or district. This provides these personnel with a "face-to-face" capability to further expose the VCI to the populace as well as to answer questions generated by items appearing on the billboards.



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## PHUNG HOANG SEMINAR DISCUSSION TOPICS

1. INTRODUCTION TO THE SEMINAR: The Deputy Director outlines the goals of the seminar, its usefulness to the personnel at the national level and what each of the advisors should obtain from the free discussion.
2. PIOCC/DIOCC BRIEFINGS: Each of the advisors presents highlights of his area of operations; significant successes and shortcomings.
3. SOP #3: Discussion of the SOP its shortcomings and effectiveness. (Note: May be replaced by discussion of effectiveness of PHUNG HOANG National and Regional Training).
4. REPORTING REQUIREMENTS: Discussion of PHMIS, 310 MARK and other reports required to be completed at the various echelons.
5. INSPECTIONS: Discussion of the value of inspections and suggestions to improve regional and national level inspections.
6. SPECIFIC TARGETING: Discussion of the effectiveness of targeting operations and the problem of instruction for the Targeting Officer Course at the Central PHUNG HOANG Training Center (CPHTC).
7. COUNTERPART RELATIONS: Discussion of some techniques that have proven successful in dealing with a counterpart.
8. PSYOPS IN SUPPORT OF PHUNG HOANG: Discussion of PSYOPS campaigns that have proven successful and those that have not achieved the desired effects.
9. TRAINING PROGRAM FOR THE DIOCC/PHVC: Methods utilized to train personnel at the village and district level and how effective these methods have proven.
10. FUNDS AND LOGISTICS: Discussion of these assets available to PHUNG HOANG personnel and a discussion of problem areas.
11. PHUNG HOANG OPERATIONS: Operational techniques utilized by PHUNG HOANG personnel in targeting operations.
12. CURRENT TRENDS: Discussion of recent developments within PHUNG HOANG, particularly concerning AN TRI processing.

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13. OPEN DISCUSSION: Discussion of any and all aspects of PHUNG HOANG that have not already been discussed.

14. DIRECTOR'S REMARKS: The PHUNG HOANG Director presents the latest information on the PHUNG HOANG program and guidance for future planning.

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## PROGRAM 12 ADVISORY PACIFICATION FUND (APF) EXPENDITURE REPORT (THROUGH NOV 71)

	MR 1		MR 2		MR 3		MR 4	
	<u>Plaster Amount</u>	<u>Percent</u>	<u>Plaster Amount</u>	<u>Percent</u>	<u>Plaster Amount</u>	<u>Percent</u>	<u>Plaster Amount</u>	<u>Percent</u>
11B Daily Hire	166,600	5.6%	4,070	0.1%	426,246	5.4%	214,860	1.8%
22 Transportation	0	0.0%	11,900	0.2%	8,760	0.1%	28,645	0.2%
23B Rental	500	0.0%	0	0.0%	0	0.0%	16,500	0.1%
23C Utilities	97,641	3.3%	7,900	0.2%	0	0.0%	19,992	0.2%
24 Printing/Binding	3,800	0.1%	62,300	1.2%	286,330	3.6%	42,610	0.4%
25A Repair Real Estate	129,430	4.3%	269,248	5.4%	34,860	0.4%	341,364	2.9%
25B Construction	103,475	3.5%	85,356	1.7%	123,679	1.6%	253,810	2.1%
25D Misc. Services	405,710	13.6%	413,806	8.2%	619,499	7.8%	716,855	6.0%
26 Material	1,759,735	59.1%	3,680,935	73.2%	6,053,944	76.6%	9,555,887	80.3%
31 Equipment	312,530	10.5%	482,675	9.6%	352,423	4.5%	706,019	5.9%
33 Rewards	0	0.0%	8,000	0.2%	0	0.0%	5,000	0.0%
TOTAL	2,979,421		5,026,190		7,905,741		11,901,542	

Total Expenditure for Year to Date 27,812,894

Incl 3

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DOWNGRADED AT 3 YEAR  
INTERVALS, DECLASSIFIED  
AFTER 12 YEARS

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