

12 January 1956

SUBJECT: Letter of Evaluation

TO: Colonel Gordon T. Kimbrell
Plans and Operations Division

1. I wish to present my comments concerning the performance of duty of Lieutenant Colonel Richard T. Knowles, U. S. Army, Artillery, 035418, during the course of the Eighteenth Class here at the Armed Forces Staff College for your consideration.

2. As the Air Force faculty member of Permanent Committee No. 1, I have had ample opportunity to observe Lt. Col. Knowles and in addition have been associated with him on other problem committees and group discussions.

3. Lt. Col. Knowles has always maintained the highest standard of personal conduct both on and off duty. He is a most personable young officer who quickly makes friends and gains the respect and confidence of all with whom he is associated. He has consistently demonstrated a sound general knowledge of the military services and a driving motivation to increase his already substantial technical and professional knowledge. Lt. Col. Knowles has a high degree of ability to present classroom material in a concise and interesting manner which has proven beneficial to all the Service personnel with whom he has been associated during the various problems and discussions here at the College. He is the most effective committee chairman and discussion leader of all the personnel with whom I have been associated during this class. Lt. Col. Knowles always approaches every problem and discussion with an open mind and quickly orients himself into the situation. The results of his work are consistently logical and to the point. He covers each subject effectively and accurately without superfluous material. The eager and aggressive manner in which he has approached all of the course requirements has elicited greater efforts from his associates and with his spirited cooperation has resulted in consistently valuable and worthwhile presentations and discussions.

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4. I consider Lt. Col. Knowles to be an outstanding officer who is eminently well qualified for higher level training and for assignment to joint or combined staff duty.

Richard W. Etter

RICHARD W. ETTER
Colonel, USAF
Personnel, CA/MG Division