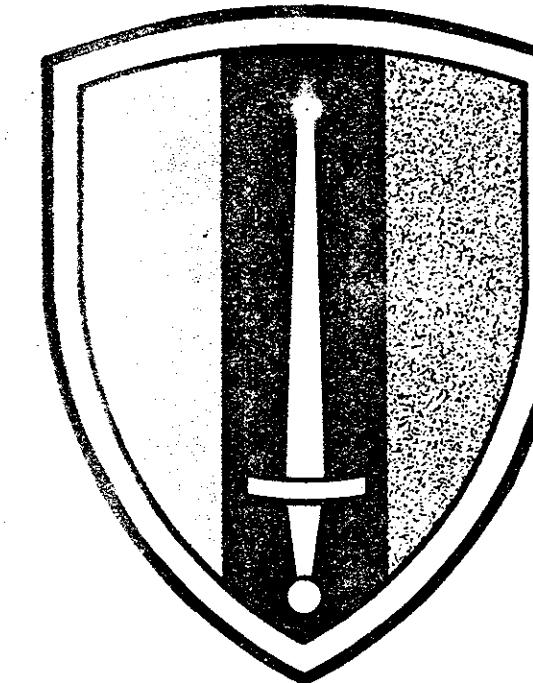


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DAIM-FAR-RR # 19-10mm DATE: 17 June 1987

# THE COMMAND PROGRESS REPORT



## ADJUTANT GENERAL

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when separated from  
classified inclosures.

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QUARTERLY AWARDS REPORT, FY-71

OBJECTIVE: To provide timely recognition for acts of valor and service.

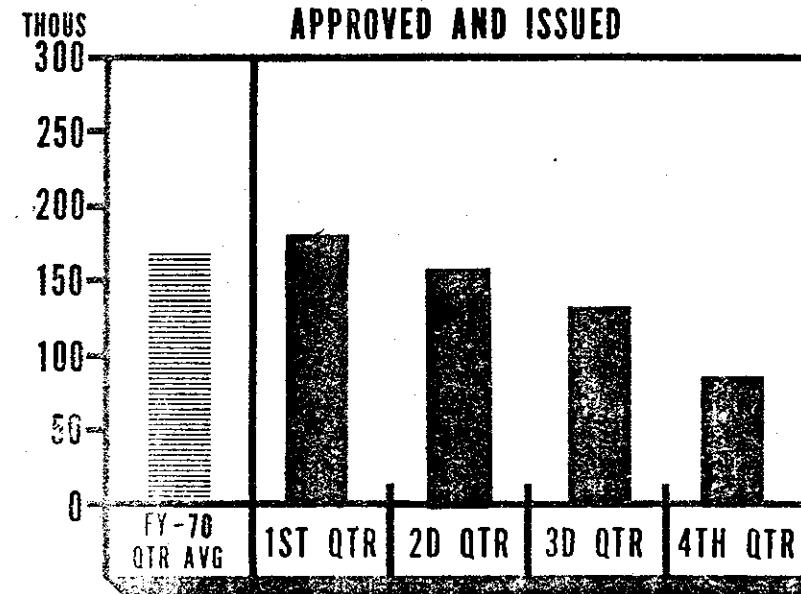
ANALYSIS: The current quarterly awards output reflects a continuing downward trend in all awards, corresponding with the decreasing troop strengths. Valor awards approved for the quarter evidenced a reduction of 7.1 percent. Achievement awards show a 50 percent decrease from previous quarters. US unit awards are significantly reduced in the number approved. Foreign individual awards have decreased by 66.7 percent; however, it should be noted that in the previous quarter a total of approximately 1,500 Vietnamese Jump Wings, plus a large number of individual foreign awards for the 1st Infantry Division were processed.

ACTIONS/FUTURE OUTLOOK: Valor awards will continue to be significantly reduced as more US troops are withdrawn from active combat. Number of service awards approved per number of thousand troops will remain proportionally constant during the period of withdrawal.

INDIVIDUAL US AWARDS

<u>TYPE</u>	<u>NUMBER</u>
<b>TOTAL</b>	<b>84,867</b>
Medal of Honor	2
Distinguished Service Cross	4
Distinguished Service Medal	15
Silver Star	290
Legion of Merit	256
Distinguished Flying Cross	1,062
Soldier Medal	104
Bronze Star Medal for Valor	1,303
Bronze Star Medal for Service	16,812
Bronze Star Medal for Achievement	4,540
Meritorious Service Medal	0
Air Medal for Valor	1,474
Air Medal	24,559
Army Commendation Medal for Valor	1,243
Army Commendation Medal for Service	14,897
Army Commendation Medal Achievement	14,516
Purple Heart	3,790

**INDIVIDUAL US AWARDS  
APPROVED AND ISSUED**



APPROVED US UNIT AWARDS

<u>TYPE</u>	<u>NUMBER</u>
Meritorious Unit Commendation	50
Valorous Unit Awards	8

APPROVED FOREIGN AWARDS

<u>COUNTRY</u>	<u>NUMBER</u>
Republic of Vietnam	1,213
Republic of Korea	8
Thailand	5

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DAIM-FAR-RR # 19-Imm DATE: 17 June 1987

## UNCLASSIFIED

OFFICER PROCUREMENT PROGRAM

OBJECTIVE: To obtain qualified Commissioned and Warrant Officers in the United States Army.

	FY 70 Qtr Avg	FY 71 1st Qtr	FY 71 2d Qtr	FY 71 3d Qtr	FY 71 4th Qtr
OCS Approved Applicants	17	0	3	6	10
WO Appointments	30	22	12	4	5
DC Appointments (DA)	63	90	9	2	0
DC Appointments (USARV)	27	11	6	6	8
RA Appointments	122	111	103	128	134

ANALYSIS: The 4th Qtr, FY 71, continues to reflect a stabilized trend toward diminishing efforts in officer procurement programs within the Army. OCS continues with limited quotas controlled by USARPAC; however, by actively seeking black applicants during the 3rd Qtr, the Special OCS Recruiting Program initiated by DCSPER, DA, resulted in an increase of 66% more approved applicants than in the 3rd Qtr, FY 71. The DA Direct Appointment Program remains closed except for WAC, JAGC, AMEDD, and Chaplain. Due to the highly restrictive criteria necessary for appointment, no appointments were tendered in these four branches during the 4th Qtr, FY 71. USARV Direct Appointments remained steady, although continuing troop withdrawals decreased the number of applications for appointment in combat arms.

ACTIONS/FUTURE OUTLOOK: It is anticipated that the 1st Qtr, FY 72 will show no appreciable increase in the number of approved OCS applicants due mainly to the discontinuation of the Special OCS Recruiting Program. The WO program and the DA Direct Commission program are expected to remain relatively inactive, dependent upon DA's reassessment of manpower requirements. Although combat units continue to draw-down, the USARV Direct Commission program will remain steady even with the limitations in the other procurement programs as an offsetting factor. This is due primarily to the "battlefield commission" theory represented by the USARV Direct Commission Program. RA Appointments will remain high as career oriented officers try to obtain career stability.

REPORT OF COMMAND PERSONNEL MANAGEMENT INSPECTION (CPMI)

OBJECTIVE: To obtain for the commander an evaluation of the effectiveness of military personnel management practices and procedures under operating conditions and the identification of personnel problem areas within his command.

UNITS INSPECTED THROUGH THE 4TH QUARTER FY 71  
INITIAL INSPECTIONS

<u>RATINGS</u>	<u>NUMBER OF UNITS RATED</u>
Excellent	8
Satisfactory	57
Unsatisfactory	72
TOTAL	137

REINSPECTION OF UNSATISFACTORY UNITS

<u>EXCELLENT</u>	9
<u>SATISFACTORY</u>	38
<u>UNSATISFACTORY</u>	15
<u>TOTAL</u>	62

ANALYSIS: The results of these inspections indicate that commanders and personnel officers are improving the personnel management and administrative functions and procedures within their respective personnel servicing activities. This can be attributed to a better understanding of the CPMI on the part of unit personnel officers and more command emphasis being placed on personnel operations. Through the end of FY 71, 72 of the 127 personnel activities initially inspected failed to meet the established Department of the Army standard of 2.5 deficiency points per record.

ACTIONS/FUTURE OUTLOOK: As command interest in the CPMI progresses and improvements in personnel operations continue, it is anticipated that the percentage of units attaining excellent and satisfactory ratings will continue to increase.

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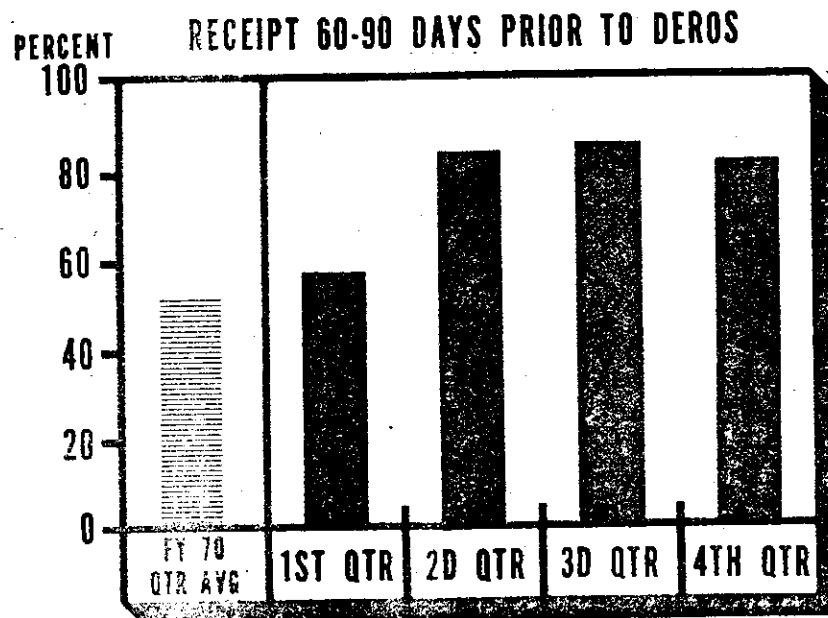
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# OFFICER ASSIGNMENT PROGRAM - FY 71

OBJECTIVE: To obtain DA assignment instructions for all officer personnel (WO through LTC) 60 to 90 days prior to their DEROS and eliminate the number of officers who are returned to CONUS without assignment instructions.

ANALYSIS: Close coordination between HQ USARV and OPO, DA, in addition to continual emphasis on timely and accurate reporting, has been instrumental in controlling the officer assignment instruction problem. Despite the personnel turbulence created by 60 and 90 day curtailments as a result of Keystone increments, 83 percent of the total officers reported to DA for reassignment during the 4th Quarter, FY 71 received their assignments at least 60 to 90 days prior to DEROS month. Sixteen of the 5,000 officers reported to DA for reassignment during the 4th Quarter, FY 71 did not receive firm assignment instructions prior to their DEROS.

ACTIONS/FUTURE OUTLOOK: For the 1st Quarter, FY 72, it is anticipated that the percentage of assignment instructions received from OPO 60 to 90 days prior to DEROS will improve. A number of officers not in receipt of assignment instructions during this time period are a result of nominations which are pending acceptance. The elimination of erroneous reporting and late additions to the Officer Returnee Report cannot be overemphasized. Spot announcements are still being broadcast on AFVN. Radio and Information Rosters of those officers who have been reported to DA for reassignment are also forwarded to major and subordinate commands to generate individual interest and eliminate omissions. Existing procedures for coordination with DA will continue to be utilized to ensure the timely receipt of assignment instructions.



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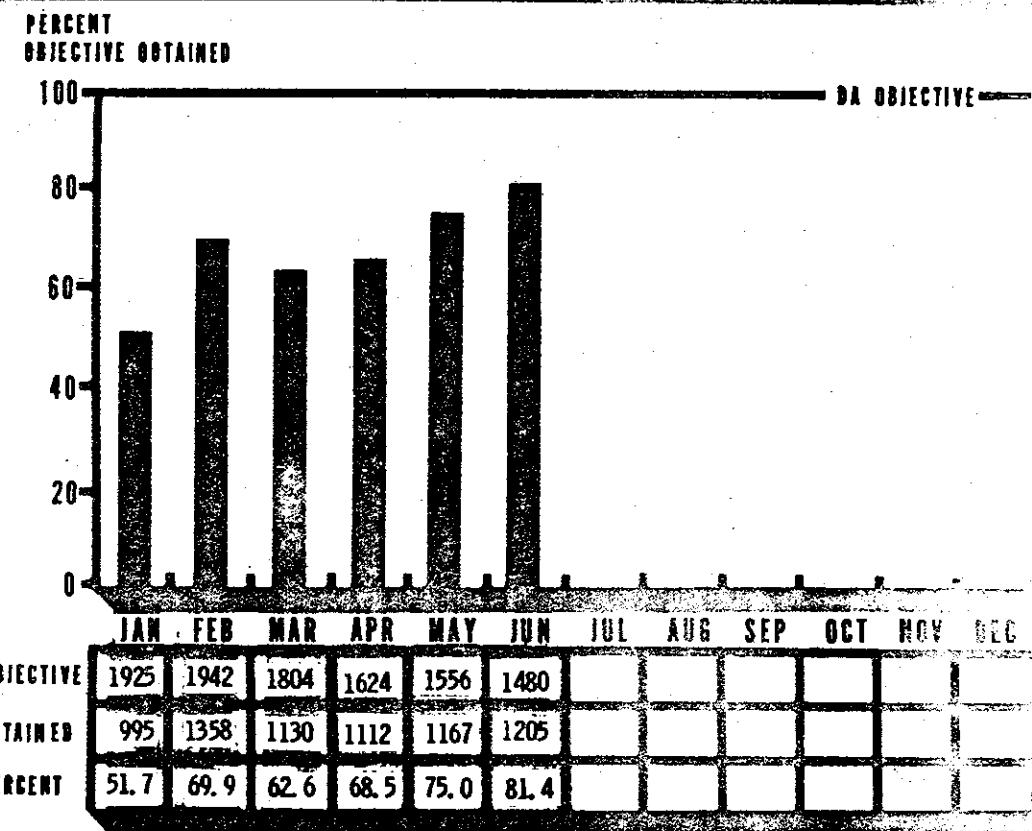
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## REENLISTMENT RATES - CY-71

OBJECTIVE: To obtain the maximum number of highly qualified enlisted personnel for the Regular Army.

ANALYSIS: During the 4th Qtr, FY 71, the percentage of personnel retained continued to increase from the number of the previous quarter. The increase was evident in retention of both AUS and Career personnel. Other factors which are still influencing the reenlistment rate are the individual soldier's uncertainty about troop reduction procedures, and the decline in strength in USARV during the quarter. A slight decline is noted in retention of First Term RA personnel.

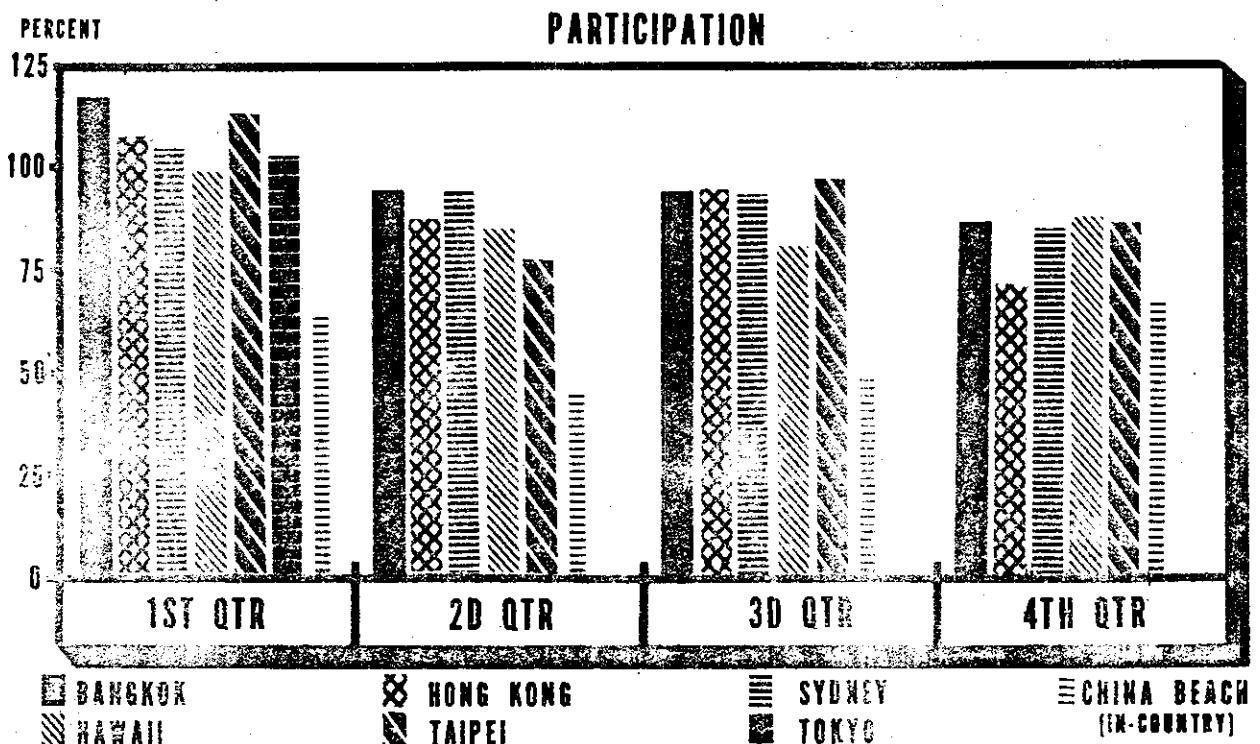
ACTIONS/FUTURE OUTLOOK: Redeployment and troop withdrawals will continue to affect the total number of reenlistments and the new higher objective will cause a decrease in the reenlistment rates. The reenlistment program is still being emphasized throughout USARV and continued increases in reenlistments are forecasted as the Army moves further into the Modern Volunteer Army concept.



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# REST AND RECUPERATION (R&R) PROGRAM



**OBJECTIVE:** To maintain maximum utilization of all quotas for R&R.

ANALYSIS: During the 4th Qtr, FY 71, the overall USARV troop strength declined while allocations received from COMUSMACV during May and June were in excess of the number requested. Further, there was a continuing increase in the number of personnel participating in CONUS 14 day leave. These factors were responsible for the continuing decline in use of R&R allocations. The increased use of China Beach was due to improved weather conditions, change in participation eligibility to include field grade officers, female military personnel and those civilians eligible for out-of-country R&R, and increased participation by combat units.

ACTIONS/FUTURE OUTLOOK: There will be a further decline in use of R&R quotas during the 1st Qtr, FY 72, due to the announcement of 7&7 (Special Health R&R and CONUS leave option effective 1 Oct 71). Personnel will now delay their R&R to be eligible to participate in this program. Further contributing to a decline in use will be the "drop" and curtailments resulting from continued troop withdrawals. The only factor which would alleviate or arrest this decline would be the reduction of R&R allocations by COMUSMACV to the revised level of allocations requested by this headquarters. Use of the in-country R&R facility should remain high during the 1st Qu, FY 72, due to favorable weather conditions and increasing amounts of leisure time available to personnel.

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DAIM-FAR-RR # 19-~~1987~~ DATE: 17 June 1987

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COMBAT SUPPORT / SERVICE SUPPORT COMMISSIONED OFFICER STRENGTH (U)  
(LTC & BELOW)

**OBJECTIVE:(U)** To maintain the combat support/ service support officer strength at authorized or Projected Requisition Authority (PRA) levels.

COMBAT SUPPORT/ SERVICE SUPPORT OFFICER STRENGTH (LTC & BELOW)  
END 4TH QTR, FY 71

<u>BRANCH</u>	<u>AUTH</u>	<u>PRA</u>	<u>ASGD</u>	<u>PRA</u> <u>OVER / UNDER</u>
Total	4,311	4,329	4,088	-241
Adjutant General's Corps	274	290	256	-34
Chemical Corps	42	78	80	+2
Corps of Engineers	1,156	1,087	1,069	-18
Finance Corps	101	114	94	-20
Military Intelligence	482	398	485	+87
Military Police Corps	244	238	263	+25
Ordnance Corps	413	542	502	-40
Quartermaster Corps	524	486	469	-17
Signal Corps	422	512	422	-90
Transportation Corps	653	584	448	-136

**ANALYSIS:** (C) The overall assigned strength decreased by 1,145 (5 percent) and the authorized strength decreased by 430 (10 percent) during this quarter as a result of Key stone Oriole Alpha (VII Increment) redeployments, inactivations and reorganizations.

**ACTIONS/FUTURE OUTLOOK:** (C) Strength reduction as a result of Increment VIII redeployments, inactivations and reorganizations will continue during the 1st Qtr, FY 72. The critical shortage as compared to PRA will be corrected by the end of the next quarter in all branches.

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SPECIAL BRANCHES COMMISSIONED OFFICER STRENGTH (U)  
(LTC & BELOW)

OBJECTIVE: (U) To maintain the special branches officer strength at authorized or Projected Requisition Authority (PRA) levels.

(C) SPECIAL BRANCHES OFFICER STRENGTH ( LTC & BELOW)  
END 4TH QTR FY 71

<u>BRANCH</u>	<u>AUTH</u>	<u>PRA</u>	<u>ASGD</u>	<u>PRA OVER/UNDER</u>
Army Medical Department				
Army Nurse Corps	424	787	419	-368
Dental Corps	151	215	138	-77
Medical Corps	524	888	468	-420
Army Med Specialist Corps	10	12	10	-2
Medical Service Corps	430	532	461	-71
Veterinary Corps	24	44	19	-25
<b>TOTAL (AMEDD)</b>	<b>1,562</b>	<b>2,478</b>	<b>1,515</b>	<b>-963</b>
Chaplain Corps	212	181	207	+26
JAG	159	150	139	-11
Women's Army Corps	1	15	15	0
<b>TOTAL (Special Branches)</b>	<b>1,936</b>	<b>2,824</b>	<b>1,876</b>	<b>-948</b>

ANALYSIS: (C) The AMEDD assigned strength decreased by 299 ( 6 percent) and the authorized strength decreased by 133 ( 8 percent); The CH assigned strength decreased by 38 (6 percent) and the authorized strength decreased by 5 ( 2 percent); and the JA assigned strength increased by 4 (2 percent) and the authorized strength remained the same.

ACTIONS/FUTURE OUTLOOK: (C) Continued strength reductions are anticipated during 1st Qtr, FY 72, as a result of Keystone Oriole Bravo redeployments, inactivations, and reorganizations.

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~~CONFIDENTIAL~~COMBAT ARMS COMMISSIONED OFFICER STRENGTH (U)  
(LTC & BELOW)

OBJECTIVE: (U) To maintain the combat arms officer strength as authorized or Projected Requisition Authority (PRA) levels.

(C) COMBAT ARMS OFFICER STRENGTH (LTC & BELOW)  
END 4 TH QTR , FY 71

<u>BRANCH</u>	<u>AUTH</u>	<u>PRA</u>	<u>ASGD</u>	<u>OVER /UNDER</u>
				<u>PRA</u>
Total	3,716	3,819	4,101	+ 282
Air Defense Artillery	90	444	379	-65
Field Artillery	1,320	1,381	1,446	+65
Armor	327	477	397	-80
Infantry	1,979	1,517	1,879	+ 362

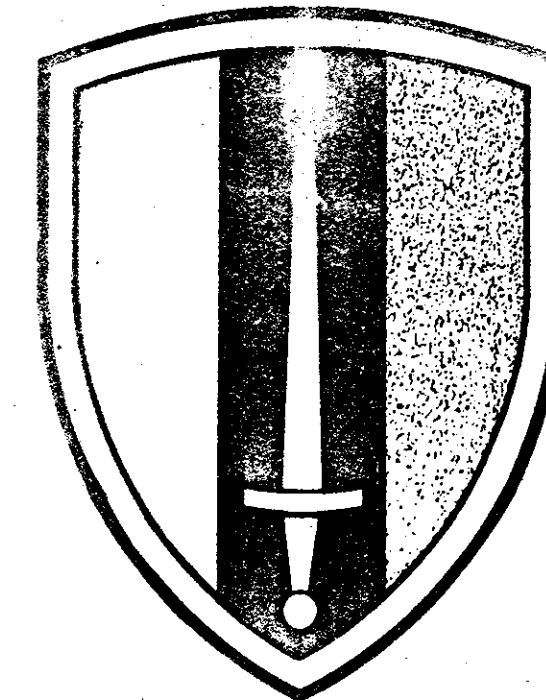
ANALYSIS: (C) The overall assigned strength decreased by 1526 (4 percent) and the authorized strength decreased by 218 (6 percent) during this quarter as a result of Keystone Oriole Alpha (VII Increment) redeployments, inactivations, and reorganizations.

ACTIONS/FUTURE OUTLOOK: (C) Strength reductions as a result of Increment VIII redeployments, inactivations and reorganizations will continue during 1st Qtr, FY 72. The overall combat arms strength will remain above PRA throughout the 1st Qtr, FY 72.

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THE  
COMMAND PROGRESS REPORT



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DAIM-FAR-RR # 19-1nm DATE: 17 June 1987

ADJUTANT GENERAL

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## QUARTERLY AWARDS REPORT, FY-71

OBJECTIVE: To provide timely recognition for acts of valor and service.

ANALYSIS: The current quarterly awards output reflects an upswing of 5.7% over the previous quarter. The 17.7% decline in valor awards, due to the present low level of hostilities, was more than offset by the 9.8% increase in service and achievement awards, created in part by the fourth increment of the troop redeployments. Foreign awards approved for US personnel increased a substantial 17.7% over the previous quarter.

CONCLUSION/FUTURE OUTLOOK: As in past quarters, the level of hostilities and rate of troop redeployments will again be the controlling factors for issuance of awards through USARV. If the current low level of hostilities continues, valor awards will continue to decline. As troop redeployments continue, it is expected that service and achievement awards will increase.

1st Qtr, FY71, By type

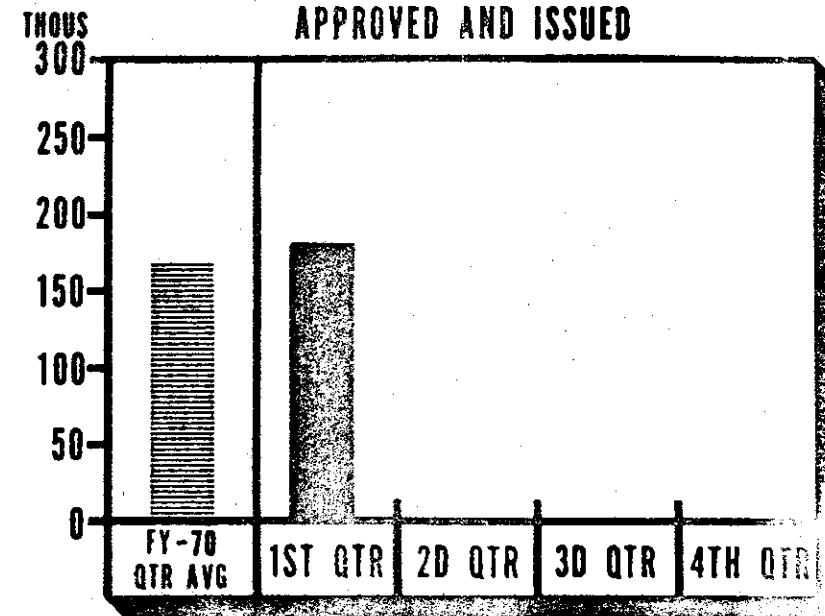
Number

TOTAL

182,247

Medal of Honor	6
Distinguished Service Cross	14
Distinguished Service Medal	10
Silver Star	933
Legion of Merit	379
Distinguished Flying Cross	1,593
Soldier Medal	381
Bronze Star Medal for Valor	4,253
Bronze Star Medal	38,932
Meritorious Service Medal	1
Air Medal for Valor	1,831
Air Medal	57,119
Army Commendation Medal for Valor	5,056
Army Commendation Medal	64,697
Purple Heart	7,042

INDIVIDUAL US AWARDS  
APPROVED AND ISSUED

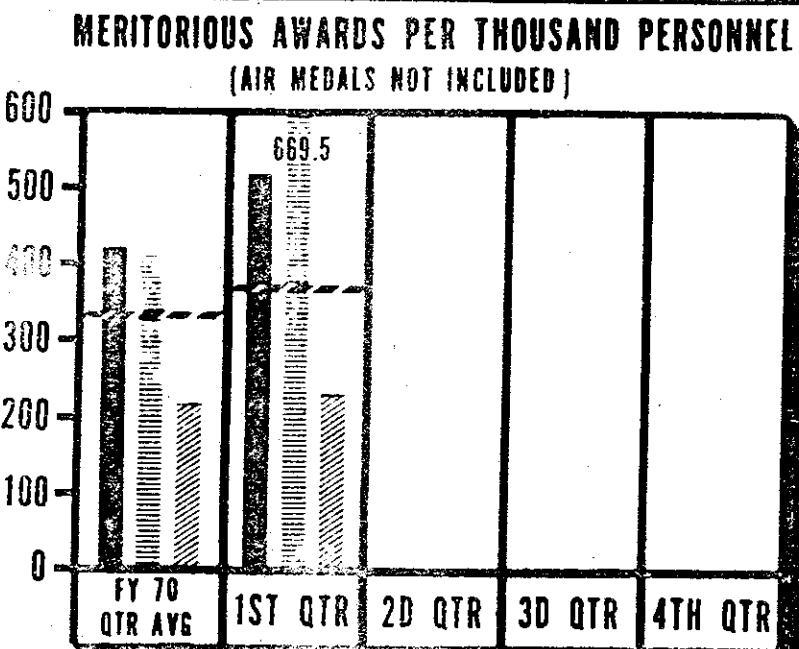


APPROVED UNITS AWARDS

Valorous Unit Award

3d Brigade, 101st Airborne Division (AM) & asgd & atch units  
HQ & HQ Service Battery, 1st Battalion (AM), 77th Artillery  
1st Battalion, 502d Infantry, 101st Airborne Division (Airmobile) & atch  
unit  
Marine Light Helicopter Squadron 367  
HHC & Service Battery, 1st Battalion, 39th Artillery  
Detachment B-55, 5th Special Forces Group (Airborne), 1st Special Forces  
1st Squadron, 1st Cavalry, Americal Division

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Meritorious Unit Commendation

HHD, 3d Transportation Center (Movements Control)  
 56th Medical Detachment (Dental Service)  
 US Army Mortuary, Da Nang & atch units  
 62d Maintenance Battalion (Direct Support) & asgd & atch units  
 588th Engineer Battalion (Combat) (Army) & atch units  
 1st Medical Laboratory (Mobile)  
 92d Engineer Battalion (Construction) & atch units  
 369th Signal Battalion (Command Radio Relay)  
 224th Aviation Battalion (Radio Research) & asgd & atch units  
 36th Signal Battalion & asgd units  
 Division Support Command, 1st Cavalry Division (Airmobile) & asgd unit  
 25th Supply & Transport Battalion & atch unit

504th Military Police Battalion (Army) & asgd unit  
 3d Battalion, 8th Regiment, 5th Army Republic of Vietnam Division  
 39th Engineer Battalion (Combat) & asgd & atch units  
 273d Assaut Support Helicopter Company (Heavy) and atch units  
 32d Medical Depot and asgd units  
 US Army Logistics Assistance Office, Vietnam (Army Material Command) and atch units  
 HHD 67th Medical Group  
 HHC Capital Military Assistance Command  
 7th Transportation Battalion (Truck) and asgd and atch units  
 HHC 3d Brigade, 1st Infantry Division & atch units  
 303d Radio Research Battalion & asgd units  
 9th Engineer Battalion (Fleet Marine Force)  
 697th Engineer Company  
 HQ & HQ Company, US Army Support Command, Saigon  
 533d Ordnance Detachment & asgd units  
 HQ & HQ Company, 1st Infantry Division & asgd units

Gallantry Cross With Palm

3d Brigade, 82d Airborne Division & asgd & atch units  
 3d Squadron, 4th Cavalry, 25th Infantry Division & asgd & atch units  
 101st Airborne Division (Airmobile) & asgd & atch units  
 199th Infantry Brigade & asgd & atch units  
 1st Brigade, 5th Infantry Division & asgd & atch units

Civil Actions Medal

41st Civil Affairs Company  
 20th Engineer Brigade & asgd & atch units

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APPROVED FOREIGN AWARDS

Total 2,153

Republic of Vietnam

Gallantry Cross	884
Armed Forces Honor Medal	430
Signal Corps Badge	240
Jump Wings	229
Staff Service Medal	169
Technical Service Medal	57
Civil Actions Medal	42
Explosive Ordnance Disposal Badge	17
Engineer Corps Badge	11
Army Distinguished Service Order	11
Public Works, Communication, and Transportation Service Medal	8
Armor Badge	6
Transportation Corps Badge	6
National Order	5
Psychological Operations Medal	4
Air Service Medal	4
Special Service Medal	3
Training Service Medal	2
Ordnance Corps Badge	2
National Police Honor Medal	1
Ethnic Development Service Medal	1
Military Merit Medal	1
Quartermaster Corps Badge	1
Life Saving Medal	1
Rural Revolutionary Development Medal	1
Hazardous Service Medal	1

Republic of Korea

Order of Military Merit 15

Republic of China

China Honor Medal 1

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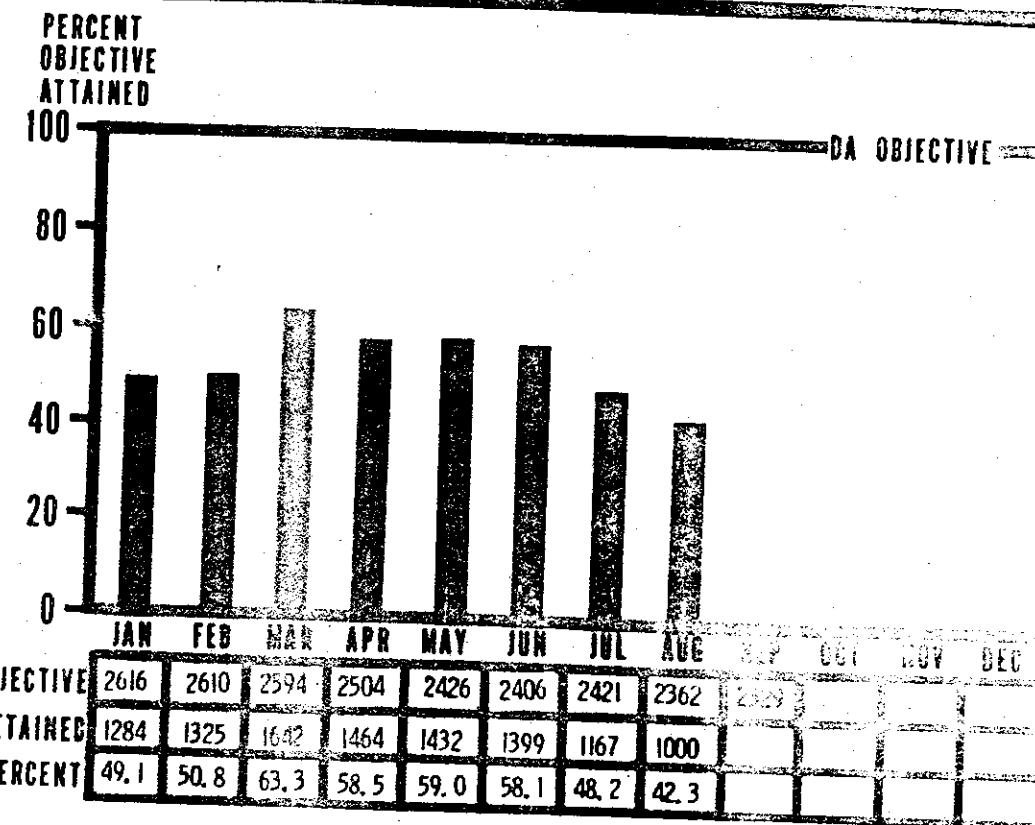
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## REENLISTMENT RATES - CY 70

OBJECTIVE: To obtain the maximum number of highly qualified enlisted personnel for the Regular Army.

ANALYSIS: During the 1st Qtr, FY 71, the total number of personnel retained declined further from the peak attained in the previous quarters. The decline was evident in retention of First Term RA and AUS personnel. The deciding factor which influenced the decline was a command decision which precluded individuals in MOS 11, 12, and 13 series enlisting for an assignment that would remove them from these combat MOS's while in Vietnam. Other factors which are still influencing the decline is the individual soldier's uncertainty about troop reduction procedures, and the decline in strength in USARV during the quarter. No appreciative change is noted in retention of the RA Career soldier.

CONCLUSION/FUTURE OUTLOOK: Redeployment and troop withdrawals will continue to affect the total number of reenlistments and the reenlistment rates. The reenlistment program is still being emphasized throughout USARV. An increase in number of reenlistments is forecast if and when individuals in MOS series 11, 12, and 13 are permitted to reenlist for options currently available to all other personnel.



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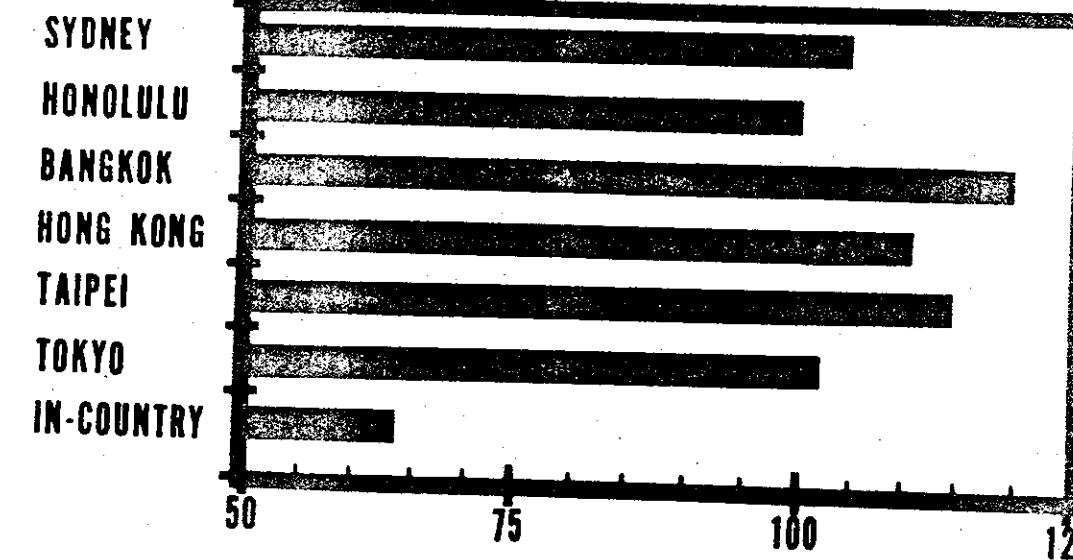
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# REST AND RECUPERATION (R&R) PROGRAM

PERCENTAGE OF R&R PARTICIPATION



OBJECTIVE: To maintain maximum utilization of all quotas for R&R.

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DAIM-FAR-RR # 19 DATE: 17 June 1987

## OUT - OF - COUNTRY

	Allocated	Utilized	Percentage
2d Qtr, FY 70	75,663	71,004	93.8
3d Qtr, FY 70	74,206	66,933	90.2
4th Qtr, FY 70	64,977	61,641	94.9
1st Qtr, FY 71	54,064	57,145	105.7

## PROGRAM PARTICIPATION - 1ST QTR FY 71

R&R Site	Allocated	Utilized	Percentage
TOTAL	54,064	57,145	105.7
Bangkok	6,925	8,301	119.9
Honolulu*	20,090	19,989	99.5
Hong Kong	4,491	5,008	111.5
Taipei	4,275	4,896	114.5
Tokyo	4,969	5,079	102.2
Sydney	13,314	13,872	104.2

\* Includes 114 passengers disembarking at Guam.

**ANALYSIS:** The USARV Out - of - Country R&R space allocations for the 1st Qtr, FY 71, decreased 10,913. USARV utilization of quota decreased 4,496. The rate of utilization increased 10.8 percent over 4th Qtr, FY 70.

## IN - COUNTRY - VUNG TAU \*

	Allocated	Utilized	Percentage
2d Qtr, FY 70	26,128	21,924	83.9
3d Qtr, FY 70	25,844	24,741	95.7
4th Qtr, FY 70	3,976	3,032	76.3

\* Vung Tau closed 15 April 1970.

## IN - COUNTRY - CHINA BEACH \*\*

	Allocated	Utilized	Percentage
4th Qtr, FY 70	2,120	1,070	50.5
1st Qtr, FY 71	6,288	4,002	63.6

\*\* China Beach opened 1 June 1970.

**ANALYSIS:** The low utilization at China Beach for 4th Qtr, FY 70, was due to the number of troops involved in combat operations in Cambodia and also to the newness of the China Beach facility. Utilization of the China Beach facility increased 13.1 percent during the 1st Qtr, FY 71.

**CONCLUSION/FUTURE OUTLOOK:** Out-of-Country: The decline of seat quota for USARV was expected; and a further decline is anticipated in future quarters. This decline is due to anticipated troop withdrawals over the next quarters. The number of leave personnel utilizing R&R aircraft, can also be expected to decline in the future, due to the reduction of available seats. Utilization for USARV is expected to remain high in future quarters.

In-Country: The China Beach facilities have only 2,120 slots per month, compared to 8,600 formerly at Vung Tau. Because of this fact, allocations have been cut drastically and prorated out to combat units with fewer slots given to support commands. China Beach facilities are expected to be increased in the future, so that more troops will be able to utilize the in-country facilities.

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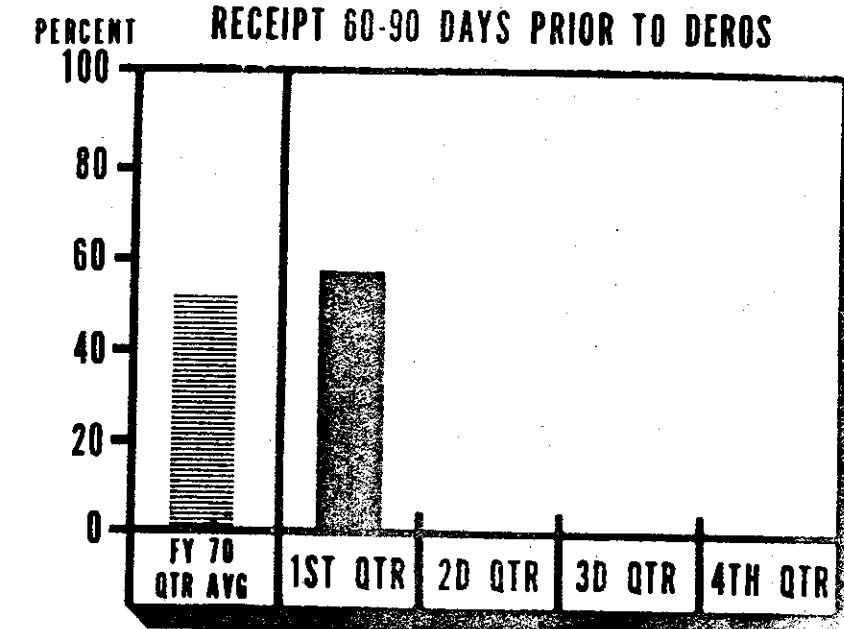
## OFFICER ASSIGNMENT PROGRAM - FY 71

RECEIPT OF OFFICER ASSIGNMENT INSTRUCTIONS

**OBJECTIVE:** To obtain assignment instructions for all officer personnel 60 to 90 days prior to their DEROS and eliminate the number of officers being returned to CONUS with assignment instructions to the Port.

**ANALYSIS:** Closer coordination between HQ, USARV and OPO, DA, as well as more emphasis being placed on timely and accurate reporting by subordinate units, have alleviated the officer assignment instructions problem. An improved response on the part of OPO was noted during the 1st Qtr, FY 71, particularly during the month of September. A significant improvement was made during the quarter in eliminating the number of officers being returned to CONUS with assignment instructions to the Port (July - 42; August - 19; September - 7). Of the seven officers reassigned to the Port during September, two were pending civil school nominations, four extended their active duty commitments shortly before their DEROS and one had all favorable personnel actions suspended until one day prior to his DEROS. During 4th Qtr, FY 70, 100 officers were returned to CONUS without DA assignment instructions as compared to only 68 during 1st Qtr, FY 71.

**CONCLUSION/FUTURE OUTLOOK:** It is anticipated that the percentage of officer assignment instructions received from OPO will improve in future months, since more emphasis will be placed on eliminating erroneous reporting and late additions to the Officer Returnee Reports (ORR). In addition to the Command Personnel Management Teams' placing more emphasis on ensuring that subordinate units correct reporting discrepancies, spot announcements will be broadcast on AFVN and "Rotation Reminder" posters will be distributed to unit level so as to generate individual interest.



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SPECIAL BRANCHES COMMISSIONED OFFICER STRENGTH (U)  
(LTC & BELOW)

OBJECTIVE: (U) To maintain the special branches officer strength at authorized or  
Projected Requisition Authority (PRA) levels.

(C) SPECIAL BRANCHES OFFICER STRENGTH (LTC & BELOW)  
END TSI QIR, FY 71

BRANCH	AUTH	PRA		OVER/UNDER PRA	
		1-71	2-71	ASGD	1-71
Army Medical Department					
Army Nurse Corps	713	734	788	629	-105 -159
Dental Corps	217	221	217	184	-37 -33
Medical Corps	834	1,059	910	736	-323 -174
Army Med Specialist Cps	6	4	12	10	+6 -2
Medical Service Corps	627	664	562	624	-40 +62
Veterinary Corps	44	49	46	37	-12 -9
Total (AMEDD)	2,441	2,731	2,535	2,220	-511 -315
Chaplain Corps	282	277	259	269	-8 +10
JAG Corps	165	152	158	148	-4 -10
Women's Army Corps	1	13	13	10	-3 -3
Total (Special Branches)	2,929	3,173	2,965	2,647	-526 -318

ANALYSIS: (C) The AMEDD assigned strength decreased by 67 (3%) and the authorized strength decreased by 31 (1%); the CHC assigned strength increased by 17 (6%) and the authorized strength decreased by 16 (5%); and the JA assigned strength decreased by 12 (7%) and the authorized strength increased by 2 (1%), during this quarter. The special branches continue to experience significant shortages.

CONCLUSION/FUTURE OUTLOOK: (C) Continued strength reductions are anticipated during 2d Qtr, FY 71 as a result of Keystone Robin Bravo (5th Increment) redeployments, inactivations and reorganizations which are to be accomplished by 31 Dec 1970. The special branches will continue to experience significant shortages.

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DAIM-FAR-RR # 19 - CONFIDENTIAL DATE: 17 June 1987

19 - Form DATE: 17 June 1987

## OFFICER PROCUREMENT PROGRAM (U)

OBJECTIVE: (U) To obtain qualified Commissioned and Warrant Officers in the United States Army.

	FY 70 Qtr Avg	FY 70 4th Qtr	FY 71 1st Qtr
OCS Approved Applicants	17	2	0
WO Appointments	30	12	22
DC Appointments (DA)	63	69	90
DA Appointments (USARV)	27	24	11
RA Appointments	122	107	111

ANALYSIS: (U) During the 1st Qtr, FY 71, significant changes in three areas over the preceding quarter were evident. WO Appointments increased by 10, reflecting release of FY 71 procurement requirements. Ninety Direct Commissions (DA) were consummated during the quarter as a result of emphasis placed on completing the processing of appointments approved under the Warrant Officer Aviator Invitational Appointment Program. The decrease in Direct Commissions (USARV) resulted from more rigid enforcement of the requirement to have demonstrated leadership in a combat environment.

CONCLUSION/FUTURE OUTLOOK: (U) Appointments to WO are expected to continue at a high level during the 2nd Qtr, FY 71 as procurement requirements are allocated. The Direct Commission Program (DA) should decrease somewhat as appointment of selectees under the WO Invitational Program is completed and the program is terminated. The Direct Commission Program (USARV) should continue at a pace significantly below that FY 70, as US Army personnel are involved less directly in combat missions. Limited OCS class vacancies have recently been allocated to USARPAC, so some OCS applicants may be approved during FY 71. However, as USARPAC has only 42 OCS allocations for FY 71, the number of approvals will be quite small. It is anticipated that all areas will reflect significant declines through FY 71 as a result of continuing strength reductions.

~~CONFIDENTIAL~~COMBAT ARMS COMMISSIONED OFFICER STRENGTH (U)  
(ITC & BELOW)

OBJECTIVE: (U) To maintain the combat arms officer strength at authorized or Projected Requisition Authority (PRA) levels.

(C) COMBAT ARMS OFFICER STRENGTH (ITC & BELOW)  
END 1ST QTR, FY 71

BRANCH	AUTH	PRA		OVER/UNDER PRA	
		1-71	2-71	1-71	2-71
Total	6,474	6,753	6,271	6,052	-701 -219
Air Defense					
Artillery	160	439	498	370	-69 -128
Field Artillery	2,195	2,253	2,194	2,005	-248 -189
Armor	632	730	691	594	-136 -97
Infantry	3,487	3,331	2,888	3,083	-248 +195

ANALYSIS: (C) The overall assigned strength decreased by 11 percent and the authorized strength decreased by 9 percent during 1st Qtr, FY 71 as a result of Keystone Robin Alpha (4th Increment) redeployments, inactivations and reorganizations. The assigned strength dropped below PRA as a result of faulty loss data used by DA OPD in validating USARV requisitions for this period.

CONCLUSION/FUTURE OUTLOOK: (C) DA OPD will provide sufficient replacements during 2d Qtr, FY 71 to bring the overall assigned strength very close to PRA 2-71. However, continued strength reductions are anticipated as a result of Keystone Robin Bravo (5th Increment) to be accomplished by 31 Dec 1970. End December strength will very likely not exceed PRA 3-71 strength of 5,264.

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COMBAT SUPPORT/SERVICES SUPPORT  
COMMISSIONED OFFICER STRENGTH (U)  
(LTC & BELOW)

OBJECTIVE: (U) To maintain the combat support/services support officer strength at authorized or Projected Requisition Authority (PRA) levels.

(C) COMBAT SUPPORT/SERVICES SUPPORT  
 OFFICER STRENGTH (LTC & BELOW)  
 END 1ST QTR, FY 71

BRANCH	AUTH	PRA		OVER/UNDER PRA	
		1-71	2-71	ASGD	1-71
Total	6,159	6,402	6,229	5,749	-653 -480
Adj General	417	456	419	429	-27 +10
Chemical	80	127	127	124	-3 -3
Engineers	1,600	1,674	1,651	1,334	-340 -317
Finance	120	153	160	146	-7 -14
Military Intelligence	601	584	575	649	+65 +74
Military Police	289	354	339	367	+13 +28
Ordnance	623	892	860	824	-68 -36
Quarter master	816	643	589	577	-66 -12
Signal	703	740	720	556	-184 -164
Transportation	910	779	789	743	-36 -46

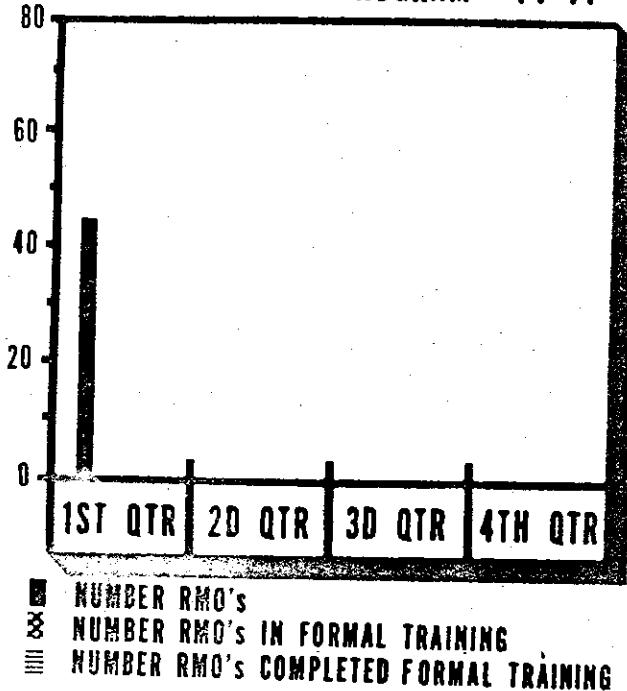
ANALYSIS: (C) The overall assigned strength decreased by 1 percent and the authorized strength decreased by 2 percent during 2d Qtr, FY 71 as a result of Keystone Robin Alpha (4th Increment) redeployments, inactivations and reorganizations. The assigned strength remained below PRA as a result of faulty loss data used by DA OPD in validating USARV requisitions for this period. CE and SC continue to experience significant shortages.

CONCLUSION/FUTURE OUTLOOK: (C) DA OPD will provide sufficient re-placements during the 2d quarter to bring all branches, except CE and SC, very close to PRA 2-71 by end October. However, continued strength reductions are anticipated during 2d Qtr, FY 71 as a result of Keystone Robin Bravo (5th Increment) to be accomplished by 31 December 1970. End December overall strength will very likely not exceed PRA 3-71 strength of 5,176. Significant shortages will continue in CE and SC.

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MAJOR SUBORDINATE COMMAND  
RMO TRAINING PROGRAM - FY 71



RECORDS MANAGEMENT OFFICER TRAINING

OBJECTIVE: To produce trained Records Management Officers (RMO's) in support of the USARV Records Management Program.

ANALYSIS: Records Management Training Conferences were conducted by representatives of TAGO, HQ USARPAC, USARYIS, MACV and USARV during September 1970. In addition to these conferences, USARV Reg 340-1 requires that each major subordinate command RMO enroll in and successfully complete the US Army Adjutant General Subcourse No. 23, Records Management. This requirement was imposed 1 Sep 70 and it is to be expected that no enrollments or course completions are reflected during 1st Qtr, FY 71.

CONCLUSION/FUTURE OUTLOOK: During the 2d Qtr, FY 71, this headquarters should see a drastic increase in course enrollments in records management. Eventually, enrollments should level off consistent with the number of RMO's within major subordinate commands. An interesting trend line will be the relationship between course enrollments and course completions.

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REPORT OF COMMAND PERSONNEL MANAGEMENT INSPECTION (CPMI)

OBJECTIVE: To obtain for the commander an evaluation of the effectiveness of military personnel management and administration and the identification of personnel problems within this command.

UNITS INSPECTED DURING THE 1ST QUARTER /I

INITIAL INSPECTION	NUMBER OF UNITS RATED
<u>Ratings</u>	
Excellent	1
Satisfactory	6
Unsatisfactory	24
Total	31

REINSPECTION OF UNSATISFACTORY UNITS

REINSPECTION OF UNSATISFACTORY UNITS	NUMBER OF UNITS RATED
<u>Ratings</u>	
Excellent	2
Satisfactory	15
Unsatisfactory	7
Total	24

ANALYSIS: The results of these inspections show that a concentrated effort is being put forth by the units to improve personnel management and administrative functions. During the quarter, of the 55 units inspected, 31 failed to meet the Department of the Army standard of 2.5 deficiency points per record. Only 7 of the 24 unsatisfactory units failed to reach the satisfactory level on reinspection.

CONCLUSION/FUTURE OUTLOOK: It is anticipated that the percentage of units attaining a satisfactory or excellent rating will rise in future months as personnel officers and unit commanders place increased emphasis on this goal.

REDUCTION ON IN-COUNTRY MAIL TRANSIT TIMES

OBJECTIVE: To reduce the transit time for in-country mail movement between Army Post Offices (APO) in Vietnam.

ANALYSIS: Delays in movement of mail within Vietnam have been a continuing problem. Failure of commands to meet imposed suspense due to the excessive transit time has caused morale and administrative problems. A major cause for delay was that APOs were restricted to a 10 pound or one-third pouch minimum for a direct pouch to another APO. If enough mail was not generated for a direct pouch, it would be massed on the aerial mail terminal for consolidation with other mail for that specific APO.

CONCLUSION/FUTURE OUTLOOK: USARV message 210653Z Jul 70, subject: Direct Pouches, required only a minimum of 10 letters for a direct pouch, thus realizing a reduction in transit time of up to 50% for mail between APOs, depending on location. Improved exchange of mail between APOs in the Saigon/Long Binh area by utilization of the 38th Base Post Office as the sole agent for exchange between APOs; receipt and dispatch of incoming and outgoing mail have decreased, further, transit times between APOs. Based upon correspondence and discussions with the USAF and TMA, MACV, further improvement will be realized by using scheduled passenger aircraft for loose movement of letter mail instead of palletization, awaiting movement as cargo.

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DAIM-FAR-RR # 19-Line DATE: 17 June 1987

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~~CONFIDENTIAL~~**I. Criterion used for selection of aviation units:**

- (1) Mission
- (2) Type/Model aircraft
- (3) Location of unit
- (4) Proximity to port
- (5) Total hours flown
- (6) Current contingency plans

**II. Courses of Action: Assault Helicopter Companies**

- 1. Course of action #1 proposes to relocate the (1) 129th Aviation Company (Assault Helicopter) at An Son; the (2) 92d Aviation Company (Assault Helicopter) at Dong Ba Thin; and/or the <sup>129th</sup> ~~139th~~ Aviation Company (Assault Helicopter) at Pleiku to I CTZ on order of HQ USARV.
- 2. Course of action #2 proposes to relocate the (1) 240th Aviation Company (Assault Helicopter) at Bear Cat; and/or the (2) 117th Aviation Company (Assault Helicopter) at Long Binh to I CTZ on order of HQ USARV. <sup>(1) 335th AH Bn</sup>
- 3. Course of action #3 proposes to relocate the (2) 114th Aviation Company (Assault Helicopter) at Vinh Long; the (3) 336th Aviation Company (Assault Helicopter) at Soc Trang; and/or the 135th Aviation Company (Assault Helicopter) at Bear Cat to I CTZ on order of HQ USARV.

**III. Courses of Action: Assault Support Helicopter Companies**

- 1. Course of action #1 proposes to relocate the (1) <sup>182d</sup> ~~179th~~ Aviation Company (Assault Support Helicopter) at Pleiku to I CTZ on order of HQ USARV. <sup>Phu Nhieu</sup>

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2. Course of action #2 proposes to relocate the (1) 213th Aviation Company (Assault Support Helicopter) at Phu Loi to I CTZ on order of HQ USARV.
3. Course of action #3 proposes to relocate the (1) 147th Aviation Company (Assault Support Helicopter) at Vung Tau to I CTZ on order of HQ USARV.

IV. If only one aviation company is relocated to I CTZ it is recommended it be assigned to the 212th Aviation Battalion (Combat). If more than one aviation company is relocated to I CTZ it is recommended that HQ, 269th Aviation Battalion (Combat) be relocated to that area.

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WORKING PAPER

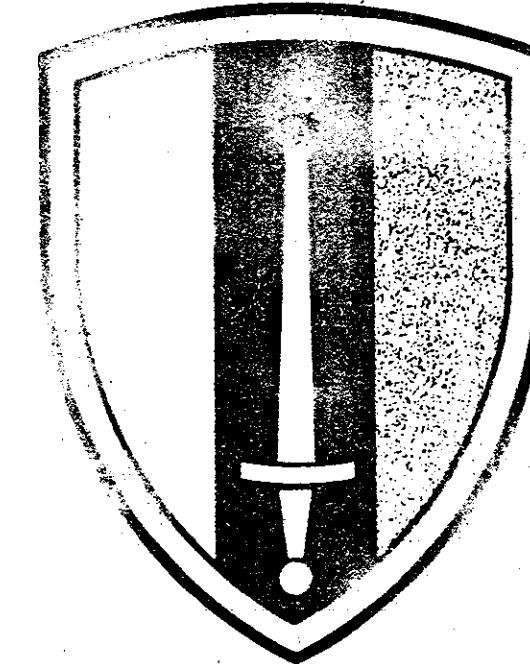
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DAIM-FAR-RR # 19-0001 DATE: 17 June 1987

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TITLE

COMM-FAR-RR  
PROGRESS REPORT



ADJUTANT GENERAL

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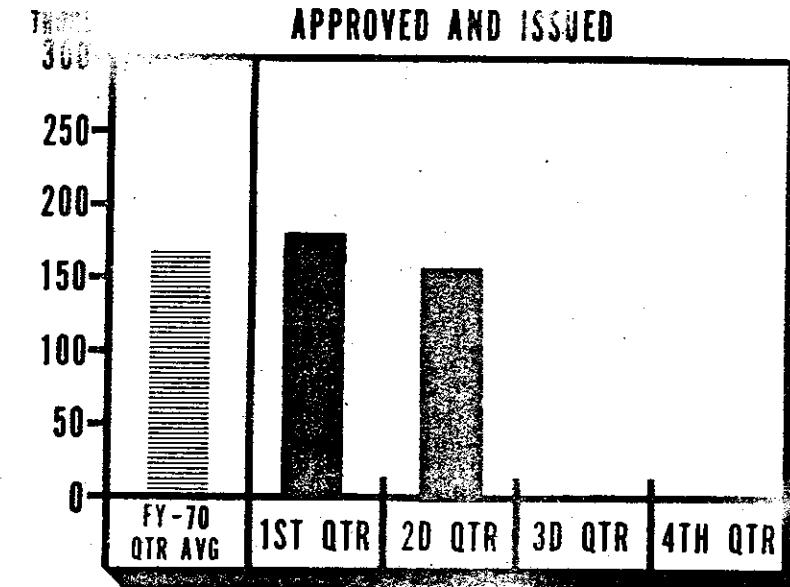
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## QUARTERLY AWARDS REPORT, FY-71

**OBJECTIVE:** To provide timely recognition for acts of valor and service.

**ANALYSIS:** The current quarterly awards output reflects the lowest level in 18 months. The decline in overall awards output is directly attributable to the continuing troop withdrawals. As expected, meritorious service awards have risen by 56.7 per thousand men as greater numbers of troops are redeployed from Vietnam and normal tours of duty are curtailed in increasing numbers. Concurrently, valor awards have continued their downward trend reflecting the general lull in combat activity. While meritorious service awards have increased, the award of the Air Medal for achievement or sustained operations is beginning to show a noticeable decline as a result of the tightened policy on award of this medal and the reduction of combat flights.

**CONCLUSIONS/FUTURE OUTLOOK:** Forthcoming troop reductions should result in a continuing high output of service and achievement awards for the next quarter. Unless enemy activity rises considerably, valor awards can be expected to remain constant.

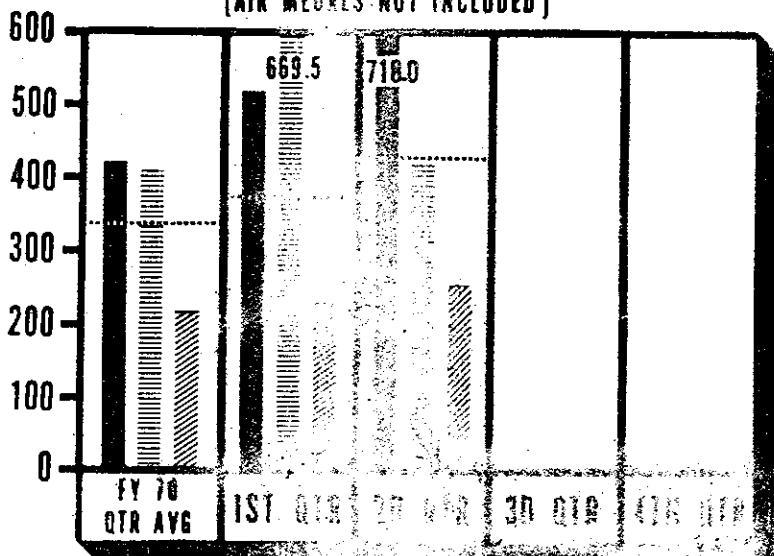
INDIVIDUAL US AWARDS  
APPROVED AND ISSUED

Approved Unit Awards	
type	number
TOTAL	26
Meritorious Unit Commendation	25
Valorous Unit Awards	1

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**MERITORIOUS AWARDS PER THOUSAND PERSONNEL**  
 (AIR MEDALS NOT INCLUDED)



■ INFANTRY/AIRMOBILE DIVISIONS  
 ■■■ SEPARATE INFANTRY BRIGADES  
 ■■■ SUPPORT UNITS (REMAINDER OF COMMAND)  
 ----- USARV COMMAND AVERAGE

Approved Foreign Awards		
type	number	
<b>TOTAL</b>	3,094	
Republic of Vietnam	3,080	
Republic of Korea	12	
Thailand	2	

## Individual US Awards

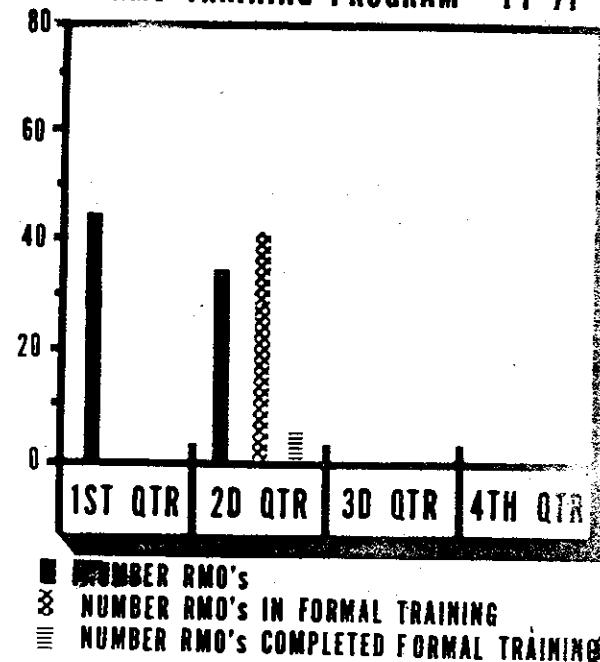
type	number
<b>TOTAL</b>	157,524
Medal of Honor	0
Distinguished Service Cross	19
Distinguished Service Medal	1
Silver Star	374
Legion of Merit	248
Distinguished Flying Cross	961
Soldier Medal	173
Bronze Star Medal for Valor	1,900
Bronze Star Medal	39,447
Meritorious Service Medal	2
Air Medal for Valor	1,209
Air Medal	45,272
Army Commendation Medal for Valor	1,799
Army Commendation Medal	62,266
Purple Heart	3,853

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 DAIM-FAR-RR # 19-mm DATE: 17 June 1987

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MAJOR SUBORDINATE COMMAND  
RMO TRAINING PROGRAM - FY 71



RECORDS MANAGEMENT OFFICER (RMO) TRAINING

OBJECTIVE: To produce trained Records Management Officers in support of the USARV Records Management Program.

ANALYSIS: Records Management Training Conferences were conducted by representatives of TAGO, USARYIS, MACV and USARV during Sep 70. The overall objective was to aid USARV and MACV in the development of trained RMO's and other records personnel. In addition to these conferences, USARV Reg 340-1 requires that each major subordinate command RMO enroll in and successfully complete the US Army Adjutant General subcourse number 23, Records Management. This requirement was imposed on 1 Sep 70. A total of 41 RMO's enrolled in the course with 5 completing the 4 lessons and final examination. Due to personnel turnover and the redeployments, the total number enrolled exceeds the total number of commands.

CONCLUSION/FUTURE OUTLOOK: The total number enrolling in the course should remain fairly constant while the number of personnel completing the course will increase substantially.

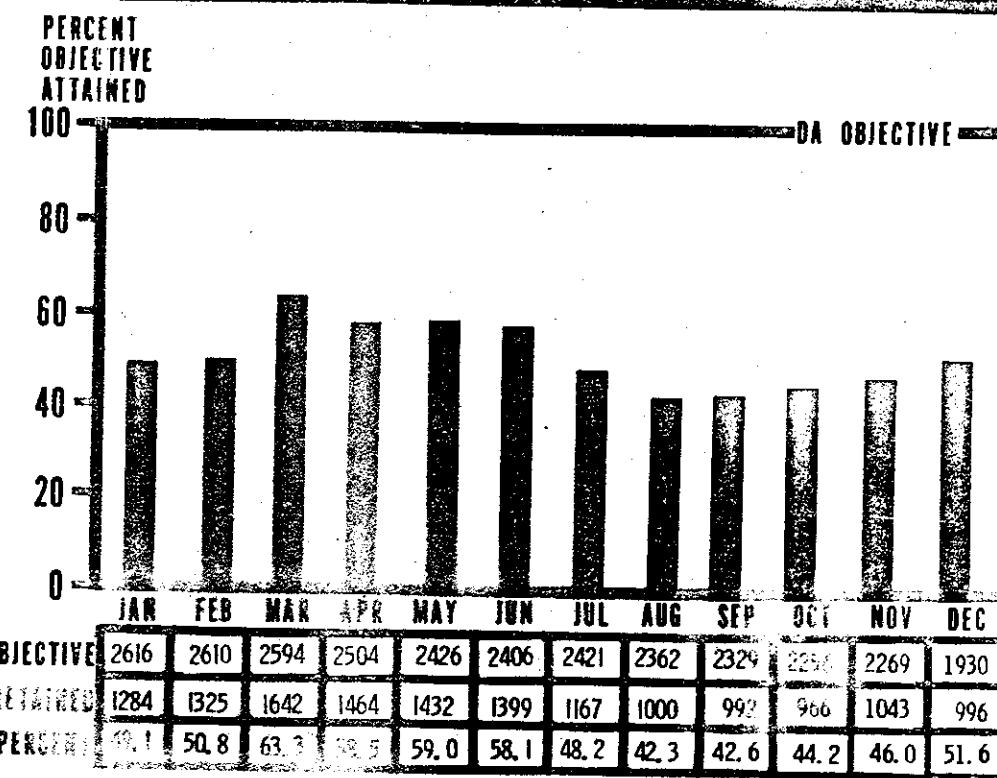
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# REENLISTMENT RATES - CY 70

OBJECTIVE: To obtain the maximum number of highly qualified enlisted personnel for the Regular Army.

ANALYSIS: During the 4th Qtr, CY70, the total number of personnel retained increased from the low number of the previous quarter. The increase was evident in retention of First Term RA personnel. Other factors which are still influencing the reenlistment rate are the individual soldier's uncertainty about troop reduction procedures, and the decline in strength in USARV during the quarter. A slight decline is noted in retention of the RA career soldier.

CONCLUSION/FUTURE OUTLOOK: Redeployment and troop withdrawals will continue to affect the total number of reenlistments and the reenlistment rates. The reenlistment program is still being emphasized throughout USARV. An increase in number of reenlistments is forecast when individuals in MOS series 11 and 13 are permitted to reenlist for options currently available to all other personnel.



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## REST AND RECOVERY (R&R) PROGRAM

PERCENTAGE OF R&R PARTICIPATION

SYDNEY

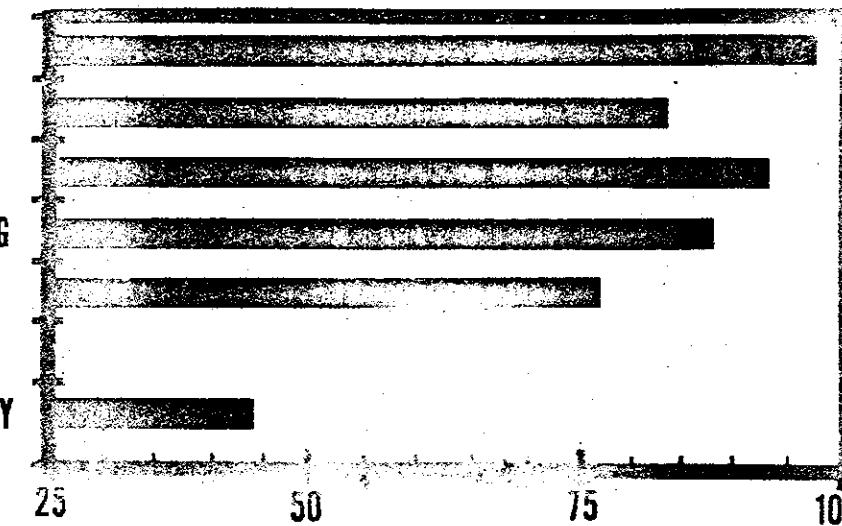
HONOLULU

BANGKOK

HONG KONG

TAIPEI

IN-COUNTRY



OBJECTIVE: To maintain maximum utilization of all quotas for R&R.

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DAIM-FAR-RR # 19-mm DATE: 17 June 1987

## OUT-OF-COUNTRY

	<u>Allocated</u>	<u>Utilized</u>	<u>Percentage</u>
3d Qtr, FY70	74,206	66,933	90.2
4th Qtr, FY70	64,977	61,641	94.9
1st Qtr, FY71	54,064	57,145	105.7
2d Qtr, FY71	51,310	45,715	89.1

## PROGRAM PARTICIPATION-2d QTR, FY71

<u>R&amp;R Site</u>	<u>Allocated</u>	<u>Utilized</u>	<u>Percentage</u>
TOTAL	51,311	45,715	89.1
Bangkok	9,298	8,699	93.5
Honolulu*	17,884	15,035	84.1
Hong Kong	6,604	5,829	88.3
Taipei	4,461	3,435	77.0
Sydney	13,064	12,717	97.3

\*Includes: 107 passengers disembarking at Guam.

## IN-COUNTRY\*\*

	<u>Allocated</u>	<u>Utilized</u>	<u>Percentage</u>
4th Qtr, FY70	2,120	1,070	50.5
1st Qtr, FY71	6,288	4,002	63.6
2d Qtr, FY71	7,183	3,155	43.9

\*\*China Beach- opened 1 Jun 70.

ANALYSIS: The USARV out-of-country R&R space allocations for the 2d Qtr, FY71 decreased 2,754 spaces. USARV utilization of quotas decreased 11,430 spaces. The rate of utilization decreased 16.6 percent from the 1st Qtr, FY71. The reasons for the decrease in use were troop reductions and the two week leave to CONUS program. Taipei was affected by winter weather. The low utilization of quotas at China Beach for the 2d Qtr, FY71 was due to troop reductions and the adverse weather conditions at China Beach.

CONCLUSION/FUTURE OUTLOOK: There will be further declines of seat quotas for out-of-country R&R due to anticipated troop withdrawals during the 3d Qtr, FY71. A further decrease in use is expected due to the 14 day CONUS leave program. Utilization of in-country R&R allocations is expected to increase during the 3d Qtr, FY71.

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From DATE: 17 June 1987

9 - mm DATE: 17 June 1987

**OBJECTIVE:** To obtain assignment instructions for all officer personnel 60 to 90 days prior to their DEROS and eliminate the number of officers who are returned to CONUS without assignment instructions.

ANALYSIS: Closer coordination between HQ, USARV and OPO, DA, as well as more emphasis being placed on timely and accurate reporting by subordinate units, continued to reduce the officer assignment instruction problem. During the 2d Qtr, FY71, assignment instructions for 83 percent of the total officers reported for assignment were received from OPO 60 to 90 days prior to their DEROS. The number of officers who were returned to CONUS without assignment instructions (pending acceptance of nominations, extensions of active duty commitment shortly before DEROS, flagged personnel, etc.) was reduced from 68 during the previous quarter to only 17 during the 2d Qtr, FY71. The significant factor is that the improvement was realized during an unusually heavy turnover of officer personnel resulting from Keystone Robin operations.

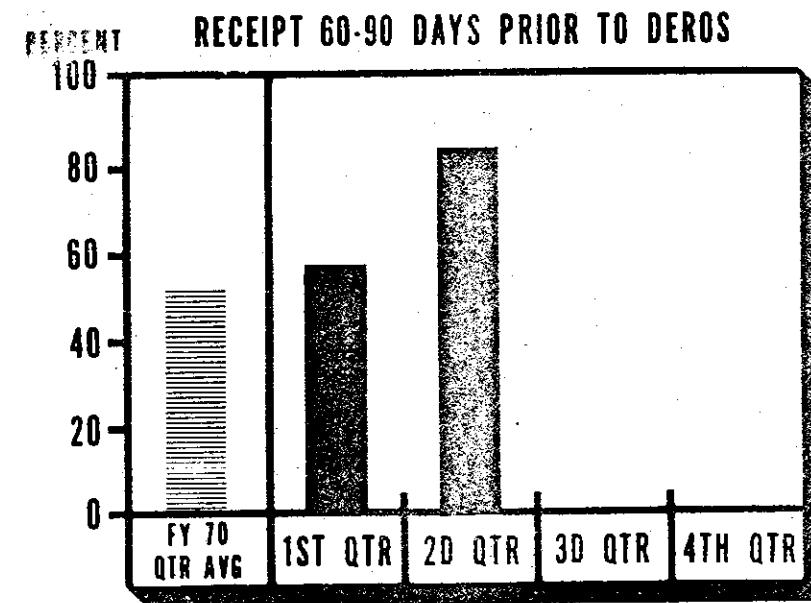
CONCLUSION/FUTURE OUTLOOK: It is anticipated that the percentage of officer assignment instructions received from OPO will continue to improve. Since more emphasis will be placed on eliminating erroneous reporting and late additions to the Officer Returnee Reports (ORR). In addition to the Command Personnel Management Teams' placing more emphasis on ensuring that subordinate units correct reporting discrepancies, spot announcements are being broadcast on AFVN, notices are being published in Daily Bulletins, and "Rotation Reminders" and Information Rosters of the officers who have been reported for an assignment are being forwarded to subordinate units to generate individual interest and eliminate erroneous omissions.

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**OFFICER ASSIGNMENT PROGRAM - FY 20**



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**SPECIAL BRANCHES COMMISSIONED OFFICER STRENGTH (U)**  
**(LTC & BELOW)**

**OBJECTIVE:** (U) To maintain the special branches officer strength at authorized or Projected Requisition Authority (PRA) levels.

**(C) SPECIAL BRANCHES OFFICER STRENGTH (LTC & BELOW)**  
**END 2d QTR, FY 71**

<b>BRANCH</b>	<b>AUTH</b>	<b>PROJECTED REQUISITIONING AUTHORITY (PRA)</b>	<b>ASGD</b>	<b>OVER/UNDER PRA</b>
Army Medical Department				
Army Nurse Corps	582	788	584	-204
Dental Corps	200	217	176	-41
Medical Corps	723	910	641	-269
Army Med Specialist Corps	6	12	5	-7
Medical Service Corps	490	562	476	-86
Veterinary Corps	42	46	32	-14
<b>Total (AMEDD)</b>	<b>2,049</b>	<b>2,535</b>	<b>1,916</b>	<b>-619</b>
Chaplain Corps	239	259	251	-8
JAG Corps	163	158	126	-32
Women's Army Corps	1	13	8	-5
<b>Total (Special Branches)</b>	<b>2,452</b>	<b>2,965</b>	<b>2,299</b>	<b>-666</b>

**ANALYSIS:** (C) The AMEDD assigned strength decreased by 304 (14%) and the authorized strength decreased by 392 (16%); the Chaplain assigned strength decreased by 18 (7%) and the authorized strength decreased by 43 (15%); and the JAG assigned strength decreased by 22 (1%) and the authorized strength increased by 2 (1%) during this quarter. All special branches continued to experience shortages.

**CONCLUSION/FUTURE OUTLOOK:** (C) Continued strength reductions are anticipated during the 3d Quarter as a result of Keystone Robin Charlie (6th Increment) redeployments, inactivations and reorganizations.

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DATA-FAR-RR # 19-some DATE: 17 June 1987

OFFICER PROCUREMENT PROGRAM (U)

OBJECTIVE: (U) To obtain qualified commissioned and warrant officers in the US Army.

Qtr Avg, FY70 1st Qtr, FY71 2d Qtr, FY71

OCS Approved Applications	17	0	3
WO Appointments	30	22	12
DC Appointments (DA)	63	90	9
DC Appointments (USARV)	27	11	6
RA Appointments	122	111	103

ANALYSIS: (U) During the 2d Qtr, FY71, there were significant examples of a DA trend to trim down their procurement programs. During Oct 70, warrant officer procurement was reduced to only a few speciality MOS's, which rendered the program all but closed. The 12 appointments as compared to 22 for the previous quarter are residual actions. In Nov 70, DA closed the program of direct commission to 1st lieutenant and captain except for the Medical Department and the Women's Army Corps. The 3 OCS applicants compared to the 1st Qtr, FY71 negative report is due to the receipt of a limited number of quotas in Sep 70. USARV direct appointments declined to a total of 6 as compared to the FY70 Qtr average of 27.

CONCLUSION/FUTURE OUTLOOK: (U) The OCS program will continue into the 3d Qtr, FY71 on a limited quota basis but no increase in the number of applicants is anticipated. The WO program is not expected to reopen to any substantial degree until FY72. WO appointments will drop off almost completely as final action is taken on cases currently being processed. The DA Direct Commission program has been closed. USARV Direct Appointments has reached its low point this Qtr. The frequency will continue at about 2-3 per month based on the limited number of applications being received. This is the only direct commission program now available in most Army branches. Applicants must be highly qualified to receive a commission as a 2d lieutenant. The continuing reduction of troops in RVN and reduced manpower requirements Army-wide, could possibly lead to a withdrawal of USARV Direct Appointment allocations during FY71.

COMBAT ARMS COMMISSIONED OFFICER STRENGTH (U)  
(LTC & BELOW)

OBJECTIVE: (U) To maintain the combat arms officer strength at authorized or Projected Requisition Authority (PRA) levels.

(C) COMBAT ARMS OFFICER STRENGTH (LTC & BELOW)  
END 2D QTR, FY 71

BRANCH	AUTH	PROJECTED REQUISITIONING AUTHORITY (PRA)	ASG0	OVER/UNDER PRA
Total	5,228	6,271	5,789	-482
Air Defense Artillery	135	498	439	-59
Field Artillery	1,746	2,194	1,861	-333
Armor	509	691	616	-75
Infantry	2,838	2,888	2,873	-15

ANALYSIS: (C) The overall assigned strength decreased by 8 percent and the authorized strength decreased by 19 percent during 2d Qtr, FY 71 as a result of Keystone Robin Bravo (5th Increment) redeployments, inactivations and reorganizations. Overall combat arms strength remained below 2-71 PRA; however, the overall combat arms strength was 11 percent above authorized strength due to redeployments.

CONCLUSION/FUTURE OUTLOOK: (C) Continued strength reductions as a result of the Increment VI (Keystone Robin Charlie) redeployments, inactivations and reorganizations which will be accomplished during the 3d Qtr, FY 71. The overall combat arms strength is anticipated to be at PRA at the end of the 3d Qtr, FY 71.

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**COMBAT SUPPORT/SERVICES SUPPORT  
COMMISSIONED OFFICER STRENGTH (U)  
(LTC & BELOW)**

**OBJECTIVE:** (U) To maintain the combat support/services support officer strength at authorized or Projected Requisition Authority (PRA) levels.

**(C) COMBAT SUPPORT/SERVICES SUPPORT  
OFFICER STRENGTH (LTC & BELOW)  
END 2d QTR, FY 71**

<b>BRANCH</b>	<b>PROJECTED REQUISITIONING</b>			<b>OVER/UNDER PRA</b>
	<b>AUTH</b>	<b>AUTHORITY (PRA)</b>	<b>ASCD</b>	
Total	5,481	6,229	5,437	-792
Adjutant General's Corps	359	419	392	-27
Chemical Corps	65	127	122	-5
Corps of Engineers	1,437	1,651	1,354	-297
Military Intelligence	555	575	605	+30
Military Police Corps	275	339	342	+3
Ordnance Corps	550	860	750	-110
Quartermaster Corps	760	589	552	-37
Signal Corps	537	720	429	-291
Transportation Corps	833	789	745	-44
Finance Corps	110	160	146	-14

**ANALYSIS:** (C) The overall assigned strength decreased by 5 percent and the authorized strength decreased by 11 percent during 2d Qtr, FY 71 as a result of Keystone Robin Bravo (5th Increment) redeployments, inactivations and reorganizations. The overall combat support/services support assigned strength remained below 2-71 PRA; however, the assigned strength was 99 percent of the authorized strength at the end of the quarter.

**CONCLUSION/FUTURE OUTLOOK:** (C) Continued strength reductions as a result of Increment VI (Keystone Robin Charlie) will be accomplished during 3d Qtr, FY 71. The overall combat support/services support strength is anticipated to be at PRA at the same time.

**REPORT OF COMMAND PERSONNEL MANAGEMENT INSPECTION (CPMI)**

**OBJECTIVE:** (U) To obtain for the commander an evaluation of the effectiveness of military personnel management and administration and the identification of personnel problem areas within his command.

**UNITS INSPECTED DURING 1st & 2d QTRS, FY71**

<b>INITIAL INSPECTIONS</b>	<b>NUMBER OF UNITS RATED</b>
<b>Ratings</b>	
Excellent	3
Satisfactory	21
Unsatisfactory	39
<b>TOTAL</b>	<b>63</b>

**REINSPECTION OF UNSATISFACTORY UNITS**

<b>Ratings</b>	
Excellent	8
Satisfactory	30
Unsatisfactory	13
<b>TOTAL</b>	<b>51</b>

**ANALYSIS:** (U) The results of these inspections indicate that commanders and personnel managers are applying a concentrated effort to improve personnel management and administration functions and procedures within their respective personnel servicing activities. Through the end of the 2d Qtr, FY 71, 77 of the 114 personnel activities inspected failed to meet the established PRA standard of 2.5 deficiency points per record.

**CONCLUSION/FUTURE OUTLOOK:** (U) As command interest in the CPMI program progresses and records maintenance procedures continue to become more standardized, it is anticipated that the percentage of units attaining satisfactory and excellent ratings will significantly increase.

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