

There followed a dark period when personnel had to be reduced to a handful because of a lack of areas to which CAT could fly. Efforts were turned to refinancing and negotiating with other countries for airline flights. Passenger as well as cargo routes were developed. Contracts were obtained with the U.S. Air Forces stationed in the Far East, not only for flying some of their cargo and personnel, but also for the overhaul of many of their aircraft.

During the Korean War and the war in Indo-China, CAT contributed substantially of its planes and personnel, including a few lives of men who came to work for a commercial airline but found themselves in the life and death struggle of combat operations.

That, essentially and in a very few words, is the story of CAT, and which all adds up to a very successful operation.

Now you are embarking upon a great adventure in the field of air transportation. True, the problems of this industry parallel in many ways those of the shipping business. However, there are those of a technical nature where experience will be of invaluable assistance.

Do you have all of the key people with the proper background and experience to bring TAE along in the international phase of its operation?

Do you have a Number One executive who:

1. Has an overall picture of the airline business and understands its problems?
2. Has had long experience in airline management?
3. Has studied higher accountancy and knows airline finances?
4. Has a college education and an engineering background?
5. Has been both a military and a commercial transport pilot?
6. Has boundless energy and a love of work?
7. Can get at the root of a problem, no matter how complex, and make the right decision?

That sounds like a large order to fill with one man, does it not? But that is one of the essentials of a successful airline, and I know that I can qualify, and I want to be associated with TAE under your direction and according to your desires.

For six years in CAT I was Director of Operations (Number Three position in the company), and for the last three years I have been Vice President-Assistant General Manager (Number Two position). My present salary is US\$21,000 per year, but starting salary is not my main object; position and potentiality are. A five year contract would indicate long-term intentions on both our parts.

I am an American, 39 years old. My religion is Catholic and my wife is Greek Orthodox. We have three children, seven, five and three years of age. We are prepared to move our home to Greece.

I can be available any time after the end of this year and would like to give three-months notice to CAF so that my replacement can be recruited. Please do not contact my present employer without first notifying me so that I can properly prepare the way.

References and additional detailed information are readily available upon request from you, and an interview can be arranged.

I wish you every success in your new venture and hope to hear from you in the near future.

Sincerely yours,

G. J. Robart

"THE ORIENT'S OWN AIRLINE"

"THE BULLETIN"

**CAT**

MAY 1951  
VOL. 4 No. 4

CIVIL AIR TRANSPORT



THANKSGIVING LOOKS OF SATISFACTION after pulling the turkey apart are Co-pilot Steve Kusak (foreground and (L. to R.) Mr and Mrs. P. A. Ricker and Capt. Schwartz. 副飛行員古薩克(前立), 西克夫婦和施華之機師(由左起)面帶笑容, 感恩節的火雞引他們垂涎欲滴。



CAT LOSES ITS BRITISH ACCENT with the departure Stateside for ATRs of our only two British pilots: RAF veterans "King George" Davis (left) and Dave Lampard (right). 這是本隊的两个英國機師, 在英領地... 蘭巴德, 他倆也去美國去辦手續。



Felix Smith (r) and his fellow pilot and good friend Capt. Norman Swartz have a chat. 史密斯(右)與他的好友石瓦茲, 機師在閒談



LAST DAYS OF SHANGHAI. Mrs. G.R. Shruder, Capt. Weldon Bigony and Capt. Bob Snoddy in CAT Liaison headquarters.

布魯史師擔任主... 羅什爾在軍用他... 羅什爾在軍用他...



DOUGLASS H. SMITH, 27 and married, is from Brownsville, Texas. He was once an Army pilot. 道格胡史密士, 二十七歲, 已婚, 曾為陸軍機師。

CREW CHIEF George Stubbs chalks up location of billets for flight crews passing through Lungwa.

BEERJOINT POW-WOW. Left to right, Capt. Norm Schwartz, First Officer J.R. Dexheimer, "Don" Donaldson and First Officer "King George" Davis.

其, 師機軍一滿的隊本看... 生領納唐個一着雜夾邊中





## SPEAKER BIOGRAPHIES

### DR. TIMOTHY N. CASTLE

Dr. Timothy N. Castle joined the CIA's Center for the Study of Intelligence (CSI) in August 2006 and currently directs CSI efforts to develop lessons learned on counterterrorism and military programs. He served as a career Air Force intelligence officer with wide-ranging Asia experience, including two tours in Southeast Asia during the Vietnam war. Dr. Castle is the author of *One Day Too Long: Top Secret Site 85 and the Bombing of North Vietnam*, Columbia University Press, 1999, selected by the Chief of Staff of the Air Force for inclusion on the USAF Professional reading list, and *At War in the Shadow of Vietnam: United States Military Assistance to Royal Lao Government, 1955-1975*, Columbia University Press, 1993.

### HON. CRAIG W. DUEHRING

The Honorable Craig W. Duehring was commissioned in the Air Force in 1968 and, after pilot training, served two combat tours as a forward air controller, first flying O-1's in Vietnam and then as a Raven FAC flying O-1's and AT-28's at Long Tieng, Laos. In later years, he flew fighters and trainers including over 1200 hours in the A-10 Thunderbolt II, mostly in Europe. Colonel Duehring's last assignment was as the U.S. Air Attaché to Indonesia.

Colonel Duehring retired from the Air Force in 1996 and ran for Congress from the Minnesota 2nd Congressional District in 1998. Later he was the Executive Director for the Patrick Henry Center for Individual Liberty, a non-profit educational and charitable foundation. In 2001, Mr. Duehring was appointed

by President Bush to serve as the Principal Deputy Assistant Secretary of Defense for Reserve Affairs and was performing the duties of the Assistant Secretary of Defense for Reserve Affairs during the attack on the Pentagon on 9-11. He was responsible for the largest call-up of the Reserve components of the United States since World War II.

In 2007 he was appointed by the President to serve as the Assistant Secretary of the Air Force for Manpower and Reserve Affairs. As such he was responsible for more than 700,000 Air Force military and civilian personnel. He retired from this position in April 2009.

Secretary Duehring is a combat veteran with over 800 combat missions. He is the recipient of the Silver Star, the Distinguished Flying Cross with one oak leaf cluster and the Air Medal with 26 oak leaf clusters. In 1988, he was awarded the Air Force's top individual award for leadership in the senior officer category, the Lance P. Sijan (SIGH-jon) Award. Secretary Duehring is married to his wife, Theresa, an elementary school teacher and lives in Fairfax Station, Virginia.

### DR. NICHOLAS DUJMOVIC

Dr. Nicholas Dujmovic has served as a CIA historian since January 2005. He came to the Agency in 1990 as an analyst on the Soviet Union. He has also served as speechwriter for Directors of Central Intelligence John Deutch and George Tenet and was the deputy chief editor of the President's Daily Brief. A frequent contributor to *Studies in Intelligence* and other intelligence journals, Dr. Dujmovic also is the author of *The Grenada Documents: Window on*

*Totalitarianism* (1988) and, under the pen name Charles Lathrop, a quotation book on intelligence, *The Literary Spy* (2004). He is currently working on a study of President Reagan's use of intelligence.

#### JOHN L. "JACK" HUDSON

John L. "Jack" Hudson, a member of the Senior Executive Service, is Director, National Museum of the U.S. Air Force, Wright-Patterson Air Force Base, Ohio. He manages the world's largest and oldest military aviation museum, portraying the heritage and traditions of the Air Force through specialized exhibits. The museum features a 17-acre campus that includes nearly one million square feet of public exhibit space with more than 360 aerospace vehicles and missiles and thousands of historical artifacts on display. Mr. Hudson is responsible for more than 122,000 artifacts in the National Collection both at the museum and on loan to military and civilian sites all over the world. He provides technical and professional guidance to the U.S. Air Force Heritage Program, which includes 12 field museums, and 260 domestic and international heritage sites. Additionally, he assists in ensuring accountability for artifacts on loan to more than 470 civilian museums, cities, municipalities and veterans' organizations throughout the world.

Mr. Hudson entered the Air Force in 1973 as a distinguished graduate of the U.S. Air Force Academy and served for 36 years on active duty in a variety of positions including T-38 instructor pilot; A-10 pilot, instructor pilot and flight examiner; and test pilot. He served as director of several Air Force and joint system program offices and was senior military assistant to the Under Secretary for Defense for Acquisition and Technology. Mr. Hudson also

held assignments as Program Executive Officer and Program Director, Joint Strike Fighter Program, Office of the Assistant Secretary of the Navy for Research, Development and Acquisition; and Assistant Deputy Under Secretary of the Air Force for International Affairs. He last served as Commander of the Aeronautical Systems Center at Wright-Patterson AFB before his retirement in October 2009 in the grade of lieutenant general. He was appointed to the Senior Executive Service in December 2009 and served as the museum's Deputy Director until December 2010.

#### JOSEPH W. LAMBERT

Mr. Lambert entered on duty with the Central Intelligence Agency (CIA) in 1984, serving initially in the Office of the Deputy Director for Intelligence and on the support staff of the National Intelligence Council. Subsequently, Mr. Lambert served as the Information Management Officer for both the National Photographic Interpretation Center and later for the Directorate of Intelligence.

Mr. Lambert has served as the Director of Information Management for the National Imagery and Mapping Agency, the National Reconnaissance Office and since December of 2007, the Central Intelligence Agency. In his current role, Mr. Lambert is responsible for records management, national security classification management and declassification and release programs at the CIA. In addition, Mr. Lambert is the Deputy Privacy and Civil Liberties Officer at the CIA.

Mr. Lambert earned his Master of Public Administration (MPA) degree in Executive Legislative and Regulatory Management from the George Washington University in 1994. Mr. Lambert is a recipient of the Intelligence Community's National Intelligence Certificate of Distinction.

## MAJOR GENERAL JOHN K. SINGLAUB<sup>1</sup>

Major General John K. Singlaub's World War II duties included a parachute mission into occupied France to organize, train, and lead a French Resistance unit which provided assistance to the Allied invasion forces. He then went to China to train and lead Chinese guerrillas against the Japanese. Just before the Japanese surrendered, he led a parachute rescue mission into an enemy prisoner of war camp on Hainan Island. This resulted in the release of four hundred Allied prisoners of war.

General Singlaub was assigned as Chief of a U.S. Military Liaison Mission to Mukden, Manchuria, where he served for three years immediately following World War II. He served two tours during the Korean War; one with the CIA in Korea and the other as an infantry battalion commander in the Third Infantry Division. General Singlaub served also as Commander of the Joint Unconventional Warfare Task Force (MAC SOG) in Vietnam, and later served as the Assistant Division Commander of the 8th Infantry Division in Germany. He served as the Chief of State, United Nations Command, United States Forces, Korea, and the Eighth U.S. Army in Seoul, Korea. Concomitantly, he served as the U.N. Command Senior Military Member of the Military Armistice Commission at Panmunjom.

Interspersed with the above wartime command positions were numerous training assignments both at home and abroad. General Singlaub was instrumental in the establishment of the Ranger Training Center at Fort Benning, Georgia, where he also served as an instructor. He helped establish the Modern Army Selected Systems Test, Evaluation and Review activity at Fort Hood, Texas; and was named responsible for training and combat-readiness of the Army Reserve and Army National Guard Units in a ten-state area. General Singlaub was also appointed Deputy Assistant Secretary of Defense for

Drug and Alcohol Abuse. The General's thirty-five year military career has frequently reflected vanguard military action, having been awarded thirty-three military decorations including the Distinguished Service Medal with Oak Leaf Cluster, Silver Star Medal, Legion of Merit with two Oak Leaf Clusters, Soldiers Medal and the Purple Heart with Oak Leaf Cluster. He was awarded combat decorations from six foreign governments. More recently, following an investigation of CNN's false charges of war crimes, the Department of the Army awarded his Command a Presidential Unit Citation.

Born 10 July 1921 in Independence, California, General Singlaub is a graduate of the University of California at Los Angeles where he was Cadet Colonel of the ROTC. He graduated from the U.S. Army Command and General State College, and subsequently served as an instructor on its faculty. In addition, he is a graduate of the Air War College.

Following retirement, he traveled extensively in the U.S. and abroad lecturing on national security issues with special emphasis on the requirement to maintain U.S. Forces in Korea and the need to upgrade and consolidate the U.S. Special Operations Forces.

In retirement he has received many awards to include an Honorary Doctor of Laws Degree from Yeungnam University, Korea, the VFW National Armed Forces Award, The Ranger Hall of Fame, Distinguished Member of the First Special Forces Regiment, The Truman Reagan Freedom Award, The George Washington Military Leadership Award, UCLA Distinguished Service Award and others.

General Singlaub's career was chronicled in his autobiography, *Hazardous Duty - An American Soldier in the Twentieth Century*, published by Simon & Schuster.

<sup>1</sup> While scheduled to appear at the symposium, Gen. Singlaub may not be available to speak.



EMERGENCY EXIT  
PUSH DOWN - PULL HANDLE

**DISCLAIMER:**

All statements of fact, opinion, or analysis expressed in this booklet are those of the authors. They do not necessarily reflect official positions or views of the Central Intelligence Agency or any other US government entity, past or present. Nothing in the contents should be construed as asserting or implying US government endorsement of an article's or interviews statements or interpretations.