



E. R. ZUMWALT, JR.
ADMIRAL, U. S. NAVY (RET.)

September 17, 1993

Rear Admiral P. M. Quast
Office of the Chief of Naval Operations
The Pentagon, N863
Washington DC 20350-2000

Dear Phil:

Regrettably my schedule tends to get filled two to three months ahead of time. I am scheduled to be on the West Coast for meetings during the 27-29 September program you have arranged. I, therefore, regret I cannot be with you.

Please give me a rain check for another time.

Sincerely,

E. R. Zumwalt, Jr.

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