



E. R. ZUMWALT, JR.
ADMIRAL, U. S. NAVY (RET.)

March 7, 1994

Admiral Jeremy M. Boorda
c/o Office of the Chief of Naval Operations
Navy Department
The Pentagon, Room 4E660
Washington, DC 20350

Dear Mike:

I understand it is not yet official; and, therefore, only the world knows that you are to be the next Chief of Naval Operations.

I think that you are a superb choice for the following reasons:

- a. because of who you are,
- b. because you come from the so long under represented surface navy, and
- c. because at long last the Navy has a chief who did not graduate from the U.S. Naval Academy.

I salute you and stand ready to serve.

Sincerely,

/s/

E. R. Zumwalt, Jr.

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