



NWCCD

DEPARTMENT OF DEFENSE
THE NATIONAL WAR COLLEGE
WASHINGTON, D.C. 20319

9 August 1974

Admiral Elmo R. Zumwalt, Jr., USN(Ret.)
Naval Historical Center
Box 210
Washington Navy Yard
Washington, D. C. 20374

Dear Admiral Zumwalt:

I am very pleased that you will be able to address the members of The National War College at 0900, Tuesday, 24 September. The topic, "Impact of Domestic Issues on the Armed Forces," is critical, as you know, and your views on this vital subject will provide the group with a valuable and important perspective.

This topic is part of our course on "The U. S. Domestic Environment and National Security." It is organized in three parts. Part I explores selected sources of strength and cohesion while part II examines selected sources of tension and unrest. The concluding part is devoted to how the interplay between cohesive and disruptive elements affects national security and how several significant domestic factors influence the capability and resolve of the U. S. to mobilize and project power abroad. The principal aim of the course is to deal meaningfully with the concept of national will and to provide a foundation for the study of U. S. national strategy in the following course. The particular topic we have asked you to address relates to part III dealing ultimately with goals and priorities. We want to analyze how cohesive and disruptive elements in society affect the Armed Forces. To what extent and how do domestic issues modify the role of the Services and influence their effectiveness? How do you see this vital issue unraveling over the next decade?

A forty-five minute lecture followed by a question and answer period of approximately thirty minutes will be appropriate. If you prefer a shorter lecture with more time for questions, this is agreeable. We hope you will be able to remain with us for an additional discussion period and a luncheon with representatives from the class and faculty.

Our customary non-attribution policy enables you to speak freely with the assurance that your remarks will be held in strictest confidence. All persons who attend are cleared for TOP SECRET information.

While we cannot expect to compensate you fully for your time and effort, we are authorized to offer the sum of \$100.00 as a modest honorarium.

In the event you desire additional information or assistance, please do not hesitate to call on any of us here at the College. Colonel Robert M. Burch, USAF, telephone 693-8491, the director of the course which includes your lecture, is our faculty member most familiar with the scope and purpose of your topic.

Shortly you will receive a letter from the College Secretary regarding the administrative arrangements for your visit.

Your previous six lectures here have been outstanding, and we are looking forward to having you with us again on 24 September.

With best wishes,

Sincerely,



M. G. BAYNE
Vice Admiral, U.S. Navy
Commandant