

Handwritten notes:
I have in mind to begin with for you is a two-year appointment as a senior research fellow beginning at the time you would be able to make a move to Stanford. This would enable you to write and to take part as you would choose in the activities of the Program. The appointment would be jointly sponsored by the Hoover Institution and the Stanford Arms Control and Disarmament Program. In exploring the possibility of your coming with the officers of the Hoover Institution, the University, the Center for Advanced Study, and our Program, the response was, needless to say, warm and enthusiastic. We would look forward to opening discussions with you on what would be required to bring you to the area. It would help us in this regard if we had your views on what this might involve.

10/11/00

STANFORD UNIVERSITY

STANFORD, CALIFORNIA 94305

ARMS CONTROL AND DISARMAMENT PROGRAM
53 SALVATIERRA STREET

Telephone (415) 497-4353

July 15, 1974

Admiral Elmo R. Zumwalt, Jr.

Falls Church, Virginia 22044

Dear Admiral Zumwalt:

Harry Rowen has called me from his vacation retreat in the Sierra about his telephone conversation with you last week. I understand that you would not be able to consider any move this coming year but might be interested in Stanford the year thereafter. We would hope, however, that you might be able to begin to get acquainted with Stanford's activities by participating periodically in the exploration of strategic issues that will be taking place this coming year at the Center for Advanced Study in the Behavioral Sciences located here at Stanford.

As I believe Harry told you, the Center for Advanced Study is sponsoring a strategic studies year beginning this fall which will examine future strategic policy options in the light of the advance in technology. Members of the Stanford Arms Control and Disarmament Program will be participating in this effort. The Stanford Arms Control Program itself is one of four new centers for the study of strategic and international security problems and is funded by the Ford Foundation. Our membership, as you will see from the attached list, includes a wide range of specialists from the University and nearby industrial and U.S. Government facilities. To the extent that the group has a focus beyond major issues in Soviet-American strategic relations and arms control we tend to concentrate on security developments in the Pacific, with special emphasis on China and Japan. Our program has also pioneered in the preparation of educational and public media materials for this field. If you are interested we will send you additional information on the Program and the Center's plans for next year.

What we had in mind to begin with for you is a two-year appointment as a senior research fellow beginning at the time you would be able to make a move to Stanford. This would enable you to write and to take part as you would choose in the activities of the Program. The appointment would be jointly sponsored by the Hoover Institution and the Stanford Arms Control and Disarmament Program. In exploring the possibility of your coming with the officers of the Hoover Institution, the University, the Center for Advanced Study, and our Program, the response was, needless to say, warm and enthusiastic. We would look forward to opening discussions with you on what would be required to bring you to the area. It would help us in this regard if we had your views on what this might involve.

The Center will be forwarding to you an invitation to participate in some of its meetings during its strategic studies year. We hope you will be able to participate, if only occasionally, in this effort.

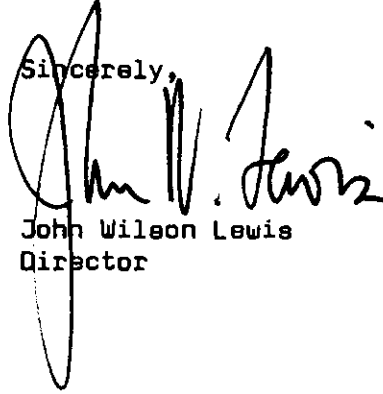
Handwritten notes:
Baker
I speak in 6/21/74
3 meetings
4.
State
June 24, 74
7/31/74, 75
just off
Baker

yes

2.

If you wish to call me regarding the Stanford appointment, my number is
(415) 497-4353.

Sincerely,

A handwritten signature in black ink, appearing to read "John W. Lewis". The signature is written in a cursive style with a large, looping initial "J".

John Wilson Lewis
Director

JWL:gb

enc.

cc: W. Glenn Campbell (Hoover Institution)
Henry S. Rowen (Graduate School of Business)

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STANFORD ARMS CONTROL AND DISARMAMENT PROGRAM

1973-74

Stanford Arms Control Course Faculty

John Barton, Law School
Richard Brody, Political Science
Peter Corning, Political Science
Gordon A. Craig, History
Alexander Dallin, History
Sidney D. Drell, Stanford Linear
Accelerator Center (SLAC)
Donald A. Dunn, Eng. Economic Systems
Thomas Ehrlich, Law School
Alexander L. George, Political Science
Joshua Lederberg, Genetics
John Lewis, Political Science
Robert North, Political Science
Wolfgang Panofsky, SLAC
Peter Paret, History
Allen Peterson, Electrical Engineering
Henry Rowen, Business School
Jan Triska, Political Science
Lawrence Weiler, Political Science

Associated Stanford

Carl Djerassi, Chemistry
John Emmerson, Hoover Institution
Alain Enthoven, Business School
Ronald Herring, International Studies
Robert Keohane, Political Science
Victor Li, Law School
Gregory Loew, SLAC
John McAlister, Eng. Economic Systems
Lincoln Moses, Dean of Graduate Studies
Martin Perl, SLAC
Robert Rosenzweig, Vice Provost
James Siena, President's Office
Robert Ward, International Studies
Franklin Weinstein, Hoover Institution

Graduate Students

Forrest Frank, Political Science
Kurt Lauk, History
Charles Seigel, Law School
Seiichiro Takagi, Political Science

Non-Stanford

Graham Allison, Center for Advanced Study in the Behavioral Sciences
Michael Boll, Department of History, California State University at San Jose
Michael Casper, Department of Physics, Carleton College (visiting at SLAC)
Andrea Chadwick, free-lance research and consultant in arms control, Palo Alto
Benson Chertok, American University (visiting at SLAC)
Joseph Cusick, Satellite Test Center, Sunnyvale
Roger Dingman, History, University of Southern California (visiting at Hoover)
Jack Everenden, U.S. Geological Survey, Menlo Park
Ralph Goldman, Political Science Department, Calif. State University at San Francisco
Bruce Hamlet, Political Science Department, Santa Clara University
Warren Heckrotte, Lawrence Livermore Laboratories
Bertel Heurlin, University of Copenhagen (visiting at Stanford)
Walter Layson, Political Science Department, University of California, Berkeley
Hans Mark, NASA Ames Laboratory
Ambassador Joseph Martin, U.S. Representative to CCD, San Francisco
Michael May, Lawrence Livermore Laboratories
Dennis O'Brien, California State University at Sacramento
William Potter, University of California, Davis
Oleg Smirnov, visiting at Stanford
Richard Smoke, Institute of Personality Assessment, Berkeley
Mason Willrich, University of Virginia Law School (visiting in Bay Area)