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3 - 11 SEPTEMBER 1974

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CONVENTION

BACKUP MATERIAL REGARDING MONTEREY

BACK UP MATERIAL REGARDING ATLANTIC TREATY  
ASSOCIATION

TAB

A

A-1

B

C

D

E

F

*- did not attend  
Ret to D.C. 9/8/74*

ADMIRAL ZUMWALT'S TRIP SCHEDULE FOR CLEVELAND/  
CHICAGO/MONTEREY/PALO ALTO/OTTAWA, 3 -

TUESDAY - 3 SEP

1300 Depart Washington National Airport via United Airlines  
(Flight 779) for Cleveland

1407 Arrive Cleveland Airport. Proceed by Cab to

1530 Meeting with Mr. Charles Spahr, Chairman, Standard  
Oil of Ohio, Midland Building, Ontario Street,  
Cleveland (17th floor) (216-575-4141)

1615 Depart for Airport by Cab

1720 Depart Cleveland Airport via United Airline  
(flight 135) for Chicago

Admiral, should your meeting with Spahr extend and  
you are likely to miss your 1720 flight, have Spahr's  
Secretary cancel you on 1720, reserve a seat on  
United at 1855 into O'Hare and call Morgan Fitch ASAP  
(312-372-3900) to tell him you will arrive at  
1909 vice 1737

1737

Arrive O'Hara Airport in Chicago. Met by Morgan Fitch  
who will meet you in the United Airlines "Red Carpet"  
Room. (VIP Suite). He will drive you to a meeting with  
Les Crown and Bob Reneker, Chief Executive of ESMARK\*  
(new name for SWIFT & CO) at the latter's apartment,  
1300 Lake Shore Drive, Apt. 32C. Morgan Fitch will  
take you to dinner after that meeting.

*Thank you  
Mits, 11/21/81*

WEDNESDAY - 4 SEP

0830 Met at hotel by Mr. Bill White. Proceed on foot  
to first meeting.

0900 Meeting with Harris Trust Co., 111 W. Monroe Street  
(312-461-2121)

\*ESMARK Data Sheet at TAB A-1

WEDNESDAY - 4 SEP (CONT'd)

- 1200 Cocktails followed by
- 1230 Lunch/meeting with Bache associates at the Metropolitan Club, New Sears Tower, 233 South Wacker Drive. (312-876-3200)
- 1430 (ABOUT) Proceed by Limousine to next appointment
- 1530 Meeting at ALL STATE Insurance Co. ALL STATE Plaza, North Brook, Ill. (312-291-5702)
- 1730 Cocktails followed by
- 1815 Dinner/meeting with Bache associates at the Mid-American Club, Prudential bldg. Prudential Plaza (312-467-6430)

RON PALMER HOUSE TOWER

THURSDAY - 5 SEP

- ~~0700~~ *Depart Palmer House Tower by cab for air port*
- 0830 Depart Chicago Airport via United Airlines (flight 125) for San Francisco (coach)
- 1050 Arrive San Francisco
- 1215 Depart San Francisco Airport via United Airlines (flight 873) for Monterey
- 1250 Arrive Monterey Peninsula Airport. Met by RADM Linder who will drive you to NPGS Guest Quarters in Herrmann Hall.
- 1310 Arrive Herrmann Hall, Guest Quarters, suite 240-241. Lunch will be provided in room if desired. (408-646-2080)
- 1345 - 1445 Discussion Group meeting on ASW, Spangle Hall, Room 100 (SECRET Classification; 16-20 students)
- 1515-1615 Address faculty/students Naval Post Graduate School, King Hall Auditorium (30 min. lecture; 30 min. Q & A -- UNCLASSIFIED, on the Navy's Continuing Challenges) (Student body: 948 USN; 178 Foreign; 115 other services)

THURSDAY - 5 SEP (CONT'D)

- 1630 - 1730 Discussion Group Meeting on Systems Acquisition Management Program, Spangle Hall, Room 100 (SECRET classification: 16-20 students)
- 1900 Dinner hosted by RADM Linder and Dr/Mrs. Borstine at the home of the latter, Robinson Canyon Road, Carmel Valley (408-624-2562)

RON AT MONTEREY

FRIDAY - 6 SEP

- 0900 - 1000 Lecture and Q & Q on Force Planning Issues, Ingersoll Bldg. Room 122 (SECRET classification, 180 students)
- 1030 - 1130 Lecture and Q & A on Manpower Issues, Ingersoll bldg. Room 122 (UNCLASS - 180 students max.)
- 1200 Depart Monterey, driving Hertz rent-a-car for San Felipe Ranch (car will be prepositioned at your quarters by RADM Linder's Aide) AA TRIPTIC and map to San Felipe are at TAB B .
- 1330 Arrive San Felipe Ranch, San Felipe (408-274-5303)

RON SAN FELIPE RANCH

SATURDAY - 7 SEP

Deer Hunt, San Felipe Ranch

RON

SUNDAY - 8 SEP

- 0830 Depart San Felipe Ranch, driving Hertz rent-a-car for San Francisco Airport
- 0930 Arrive San Francisco Airport
- 1015 Depart San Francisco via United Airlines (flight 64) for Baltimore

SUNDAY - 8 SEP (CONT'D)

- 1810 Arrive Baltimore Friendship Airport
- 1915 Depart Baltimore via Eastern (flight 172) for Ottawa
- 2030 Arrive Ottawa. Proceed by cab to the Chateau Laurier, 1 Rideau Street, Ottawa, Canada. (613-232-6411)

RON AT THE CHATEAU LAURIER

MONDAY - 9 SEP (see also Convention preliminary schedule at TAB C)

- 1000 Attend inaugural session of the Atlantic Treaty Assoc. Convention at the Canadian Government Center, 2 Rideau St. (613-995-6324) (directly across from Chateau Laurier)
- 1115 - 1245 Opening of the Normal Session, Canadian Government Conference Center
- 1245 - 1445 Lunch (Chateau Laurier has restaurants)
- 1445 Committee Meetings (see attached schedule)  
You have been assigned to the Military Committee
- 1830 Reception/dinner hosted by the Canadian Secretary of State for External Affairs, (location to be specified at the convention)

RON AT THE CHATEAU LAURIER

*Agenda - End of table 2*  
*Aug 25*  
*323*  
*677*

TUESDAY - 10 SEP

0930 - 1230 Military Session in the Canadian Government Center  
Admiral Zumwalt will discuss: The lessons for NATO  
of recent military experience. (paper at TAB D)

1230 - 1430 Lunch

1430 Committee Meetings

1700 Depart Ottawa via SACLANT T-39, as guest of  
ADM Cousins.

1845 Arrive Navy side of Andrews Air Force Base

Key Phone Numbers

Palmer House Tower, Chicago . . . . . 312-726-7500  
Harris Trust Company . . . . . 312-461-2121  
Metropolitan Club . . . . . 312-876-3200  
ALL STATE Insurance Co. . . . . 312-291-5702  
Mid America Club . . . . . 312-467-6430  
Herrmann Hall Guest Suite, Monterey. . . 408-646-2080  
Dr./Mrs. Borstine (residence) . . . . . 408-624-2562  
San Felipe Ranch. . . . . 408-274-5303  
Chateau Laurier, Ottawa . . . . . 613-232-6411  
Canadian Government Center, Ottawa. . . . 613-995-6324  
Navy Terminal at Andrews AF Base. . . . . 301-981-2740