

MAR 27 1992

DAVID E. WOODBURY
Booz-Allen & Hamilton, Inc.
Unit 61502-R
APO AE 09805-1502

ms
C1
Bill X

March 20, 1992

Dear "Boss":

I received your letter of March 5th yesterday together with a copy of your letter of January 7th enclosed, discussing the Navy Project Administrator position you brought Mike Spiro on board to handle. I do not recall our ever having talked about the Project Administrator's position - only Doug Shaw's status at NMDP. But then, I've learned that as one gets older, three things begin to fail. The first is one's memory and, I do not remember the other two...

Thanks to Bill Thompson's "P.S." on the recent "Green Striper", Martha and I were aware of Mouza's surgery for an aneurism. While the convalescence period may be lengthy, we were nevertheless relieved to learn she had come through the operation successfully. Give her a hug and kiss for us. I wish we were closer to you now so that we might provide more than just prayers for her speedy recovery.

Things continue to go reasonably well here. My second team member arrived in Kingdom this past week - a retired Navy O-6 named Tom Triplett. Tom has strong amphibious warfare experience and will balance me quite well - assuming he can write and type. The next few weeks will tell the tale on that score.

Jack Mulhern, my boss in Booz-Allen, was in Jubail last week and seems pleased with my work to date. Mulhern's practice within the Company is strong and growing. When I got here last December, there were 10 Booz-Allen folks in Jubail. We are now up to 18 with the likelihood we'll grow to 25+ by June and perhaps 35-40 by year's end. Contracts in Riyadh and Jeddah are apparently enjoying similar growth. In addition to my efforts, which are targeted at training their senior officers in multi-ship, multi-mission tactics, we are also involved with training efforts supporting their junior officers, their supply and maintenance organizations, their PCF program, their aviation program, and an extensive team of English language instructors. Booz-Allen is also under contract to develop a War College curriculum.

In any event, during his visit, Jack asked me if I would be willing to take on a bit of added responsibility by

this summer. Don't know what the title will be yet - probably "Senior Team Leader" or something like that - but the concept would be to have me manage the admin and program support of the total effort here, in addition to my own course. He plans to hire a full time administrator who would report to me. Jack also made a veiled suggestion that by next December he may want to back me out of teaching, let Triplett relieve me, and give me broader responsibilities for running things here. As you appreciate, a contractor's life and tenure is at best tenuous but at least the discussion phase has been positive. I'm happy my boss is at least pleased with my work...

For now, Martha and I are happy here, notwithstanding my various frustrations with the Saudi work ethic and hers regarding the restrictions on women. Booz-Allen is treating us well. I'm fairly certain a second year here is available to me here if I want it - indeed, if current trends continue and I don't screw up, I think Booz-Allen would be content to keep me employed out here indefinitely. So long as the work is challenging and the cultural environment tolerable, we're happy to stay. Too, there aren't a lot of other potential employers knocking at my door right now and this is a lot better than mailing out resumes! Still, I don't want to make a long term "second career" in Saudi Arabia. Should something with you open up, I'd certainly like to be considered. I just don't want to end up sitting around with nothing to do. The two years following my Navy retirement at least taught me that working for a living is far superior than just sitting around waiting for the monthly Navy check.

You reminded me once that our wives married us for better or worse, but not for lunch... I simply enjoy working too much to stop. I will keep in touch, Boss. I should have a few indicators in June when we return to the U.S. for a little R&R. Sorry we'll have to miss the mini-staff reunion in October. I'll try to plan my schedule with a bit more flexibility next year.

I'd best close for now and get back to "Saudi business". Mouza and you are in our prayers. Hopefully her convalescence is progressing well. Take care of yourself.

Very respectfully,

