



Massachusetts Institute of Technology
Cambridge, Massachusetts

Dear Admiral,

28 June 74

On this occasion of your retirement I would like to thank you for what you have done to improve life in the Navy. Contrary to articles published claiming your new policies have ruined the Navy, as an "insider" I feel you made changes that need to be forthcoming to improve life in the Navy. Without your programs I would not have decided to make the Navy a career.

You demonstrated an understanding of me as my life as a person, you understood some of the handicaps of being single and stationed on board ship. Some of my commands did not demonstrate a concern, let alone understanding; some of them were against your programs. But fortunately your influence was felt.

There are still some improvements I would like to see. But I understand every Command cannot be like the best one I was a part of.

As you leave us I hope your start will be carried on, that your detractors will not undo your work. But this is not your problem now. Instead I want you to know that we

-you leave there. I see of us much further
down the ladder who owe you great thanks.
May your life be continued enjoyment
full of challenge and excitement. As you
retirement starts my thanks go with you.

Sincerely,

Carl A. Wales

ST-1, USN.

1 JUL 1974

Dear Petty Officer Wales,

Your encouraging letter has reinforced my conviction that our great Navy has made some giant steps. It comes at a time when I am turning over command, but I know that the progress of the past four years will continue under Admiral Holloway's leadership and with the help of a strong petty officer community. My greatest regret is leaving the wonderful people who make this Navy what it is.

Please accept my appreciation for your flattering remarks, and the kind message on the occasion of my retirement. May your future have as much fun and zest as my past has had for me.

Warm regards,

Petty Officer Carl A. Wales, USN

WALLES, C.A.