



E. R. ZUMWALT, JR.
ADMIRAL, U.S. NAVY (RET.)

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Fatih M. Uckun, M.D., Ph.D.
President & Director
Hughes Institute
2665 Long Lake Road, Suite 330
St Paul, MN 55113

Dear Fatih:

I will certainly be glad to talk to you whenever you need to in the course of establishing your program. We need every ounce of brilliance we can gather. I am certainly grateful to you for taking it on.

Sincerely,

E. R. Zumwalt, Jr.
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