



E. R. ZUMWALT, JR.
ADMIRAL, U.S. NAVY (RET.)

*Copy
- Ronald T.
Munn*

September 7, 1999

Lynn Frame, Ph.D.
Senior Research Associate
Texas Tech University
The Inst of Environmental & Human Health
1207 Gilbert Drive
Lubbock, TX 79416

Dear ^{Lynn} ~~Ron~~:

I attach a copy of an email from Michael J. Hopmeier from Eglin, AFB.

I'd appreciate it if you would give me a draft reply that either opens the door for Texas Tech to work with them or makes it clear that we're operating in such a way that he shouldn't worry about it.

I would appreciate a response in the next week to ten days.

Sincerely,

A handwritten signature in cursive script, appearing to read "E. R. Zumwalt, Jr.".

E. R. Zumwalt, Jr.
Admiral, USN (Ret.)

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cc: Dr. Ron Kendall

Sender:
To: "Elmo R. Zumwalt"
Subject: FW: Center of Excellence for Homeland Defense at Fort Leonard Wood
d: An Introduction
Date: Thu, 2 Sep 1999 17:10:59 -0400

Gads.....

-----Original Message-----

From: Michael Hopmeier

<mailto:

Sent: Tuesday, August 31, 1999 7:52 AM

To:

Subject: FW: Center of Excellence for Homeland Defense at Fort
Leonard Wood: An Introduction

FYI

Michael J. Hopmeier

Chief, Innovative and Unconventional Concepts

Unconventional Concepts, Inc.

P.O. Box 1626

Eglin AFB, FL 32542

850-243-4411, Fax 850-243-5279

SUBJECT too long. Original SUBJECT is
Center of Excellence for Homeland Defense at Fort Leonard Wood: A n
Introduction

----- Original Message Follows -----

Good afternoon.

Henry Girolamo provided me your names as possible POCs; thought I'd just open a line of communication based on Henry's intel. And thnx for the names, Henry! Both of you probably know that we are standing up an organization at FLW in accordance with directions from the past CSA (GEN Reimer). Perhaps the background info below will assist you in understanding why FLW was the chosen location:

1. On 15 Jan 99 the CSA directed a CoE-HLD be established at the Maneuver Support Center (MANSCEN) at Fort Leonard Wood, MO. The CoE-HLD would later be headed by the TRADOC Program Integration Office for HLD (TPIO-HLD) under a to-be-named Colonel. Currently, we fall under the MANSCEN Battle Lab under COL Gregory Bean (as acting TPO) until the TPIO is established.

2. We exist to execute HLD architecture across the Doctrine, Training, Leader Development, Organization, Materiel, and Soldier (DTLOMS) arenas: essentially, we are the Combat Developer for HLD. This cross-DTLOMS responsibility overlaps at least part of the DOMS area of responsibility for Doctrine and Training. We essentially drive at least the D and T initiatives; and since you can't realistically separate the DT from the LOMS, all should reside here. This makes very good sense for six main reasons:

a. We are co-located with the Engineer, Military Police, and Chemical schools. This includes all DTLOMS areas as well as representative soldiers of all grades per branch. The other main player is the Medical school (AMEDD); also a TRADOC organization with whom we share common language and regulations. This makes communication, coordination, and cross-fertilization simpler.

b. We have a mature Battle Lab (the Maneuver Support Battle Lab [MSBL]) capable of planning and executing experiments IAW TRADOC Pam 71-9. MSBL works closely with our Doctrine and Training developers as well as the Combat Developer (DCD), Soldier-proponent office, and Industry.

c. The 7th MSD (RAID) Team is located on FLW. They serve as a model MSD Team; it is the only RAID Team co-located with a TRADOC center; hosted the combined New Equipment Training (NET) and Collective Training for all ten teams; and being so close to the HLD "flagpole", we can use them for modeling or experimentations. They are led by an extremely capable and astute ARNG Commander, LTC William Johnson. We have a major benefit in having the 7th MSD close at hand.

d. We have a mature Test and Evaluation Coordination Office (TECO) here. They are the resident OPTEC experts and can put together tests with resultant detailed test reports.

e. We have a very strong Modeling & Simulations division capable of highly professional modeling support.

f. FLW is a large post with the infrastructure necessary to train the MSD RAID Teams and ensure strong interface with the Civilian First Responders. With our physical location in the heart of the USA, all roads lead to FLW.

Force provider
(we produce the trained soldiers)
resourced soldiers)
(we fulfill the DTLOMS process)
test/certify Teams)

(you provide
(1st & 5th Army

You can insert the droves of associated headquarters we're discovering daily. But this basic design lends a degree of C2 needed to nail down the HLD concept.

[NOTE: The triangle may be skewed due to my misunderstanding of the ACOM/FORSCOM relationship with the JTF-CS. So please don't take offense. But as I understand the concept, the SECDEF planted his flag in Norfolk, VA with a 35-or so person office led by an unnamed Major General. I depicted the triangle/triad very simplistically to indicate we prepare the teams while FORSCOM puts the NGB soldiers/airmen teams on the ground.]

7. Drawing in Outlook is poor at best, so I doubt this makes it through the electron shield. We should get together soon to correct my sloppy interpretation or iron out details....depending on which is more applicable. But either way, we can provide a service at FLW I doubt any other installation can match. Your thoughts??

Have a good day.

Mr Jim Smith
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