

NOTES TO 11-10-70

#1 K always wanted to "play SECDEF" as well as SECSTATE before he became the latter. Laird militantly fought to keep control over force level determination. As a result, because Laird was the winner in this struggle, over time, DPRC which was K's device to give him that control, came to have less and less influence. This was the year (1970) that DPRC battle was the biggest -- in later years K tried less vigorously.

NOTES TO 11-16-70

#1 System provided good basis for trading off within Navy programs to take least worst cuts -- but was foundering for lack of a decision as to the specific budget levels without which we couldn't do the trade offs.

#2 Tucker was impressed both with Project 60 and with probabilities approach as giving the President a measurement he could understand.