

File

WADE R. SANDERS

Mr. Sanders was sworn in as the Deputy Assistant Secretary of the Navy for Reserve Affairs on October 5, 1993. In this capacity, he is responsible for developing and implementing policy for the nation's more than 400,000 Navy and Marine Corps reservists, including manpower requirements and force structure, personnel management, facilities and construction, training and...

A native of Honolulu, Hawaii, Mr. Sanders received his BA Degree in English Literature from California State University at Long Beach and his Juris Doctor from the University of San Diego School of Law. After completing Officer Candidate School at Newport, Rhode Island, he was commissioned in the U.S. Naval Reserve and served three years on active duty, both at sea and ashore. Significant active duty tours included an assignment in Vietnam as Officer in Charge of PCF 98 (Patrol Craft Fast, called a "Swift Boat"), operating his craft in the rivers and canals of the Mekong Delta and engaged in frequent combat.

Following his honorable discharge from the active Navy in 1969, Mr. Sanders affiliated with the Selected Surface Reserve Program and performed in a wide range of operational and administrative billets over the next 23 years, including four commands, National Naval Reserve Policy Board, the first Selected Reservist to serve as Chief of Staff of a major deployed component commander (Commander U.S. Naval Forces, Japan), graduated from the Naval War College and attended the Armed Forces Command and Staff College. He presently holds the rank of Captain. Among his military decorations are: Silver Star Medal, Bronze Star Medal (Valor), Navy Commendation Medal (Valor, with one gold star), Purple Heart Medal, Meritorious Service Medal (2 Awards), Navy Achievement Medal, Combat Action Ribbon, Presidential, Navy and Meritorious Unit Citations, and the Vietnamese Cross of Gallantry.

From 1973 to 1993, Mr. Sanders held partnership positions with various law firms, specializing in civil litigation, with an emphasis on environmental law.

Mr. Sanders is a life member of the Reserve Officers Association, the Naval Reserve Association, the Surface Warfare Officers Association, and Vietnam Veterans of San Diego. His contributions to public service, education and Veterans welfare issues have been recognized by citations from both City and County governments.

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FAX TRANSMITTAL

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To: Ms. Scilla
Dept. Agency

From: Lee Booterbaugh
Phone #

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Fax #

Fax #



E. R. ZUMWALT, JR.

ADMIRAL, U S NAVY (RET.)

April 7, 1994

Mr. Wade R. Sanders
Deputy Assistant Secretary of the Navy
for Reserve Affairs
The Pentagon, Room 4E775
Washington, DC 20350

Dear Wade:

It was very good to get the opportunity to measure the success of one of our outstanding swift boat skippers, but it was not surprising to know that one who started off with such inspiring naval leadership has made it to the top echelon.

Under separate cover, I am sending you an inscribed copy of my book, *On Watch*.

Sincerely,

E. R. Zumwalt, Jr.
Admiral, USN (Retired)

1500 Wilson Boulevard, Suite 641
Arlington, Virginia 22209

(703) 527-5380

P.S. Many thanks for a good lunch and conversation.

THE DEPUTY ASSISTANT SECRETARY OF THE NAVY

(RESERVE AFFAIRS)

WASHINGTON, D.C. 20350-1000

APR 18 1994

April 18, 1994



Dear Admiral ~~Zumwalt~~:

Thank you so much for your letter of April 7th, and for coming back into my life. My apologies for the tardy response, I have been on the road for the past few days with travel and speaking engagements. Lunch with you was a special experience for me. It has been too many years since I stood on the tarmac at Cat Lo with my crew as we were decorated by you, and I must say that I think both of us are carrying the years well.

In fact, there isn't a day of my life that Vietnam doesn't come back to me. In an instant, she can steal uninvited into my thoughts like the memory an old lover, called by a sound, an odor, a line of poetry...there are so many ways back to the suffocating humidity and rich earthy smell of the Delta...to the chatter of machine guns and the frantic radio calls for Medevac on the radio...and the faces of my friends who did not make it back that still haunt my dreams...to the playful laughter of children calling to me from the banks of jungled canals...to the crucible of my manhood, where I first understood the fragility and beauty of life, and the finality of death.

I very much look forward to receiving and reading *On Watch*. Some time ago I read you and your son's, and my shipmate's, book. With your permission, I will be sending you a chapter from my unfinished manuscript, and I would be delighted if you would share your impressions, suggestions, criticisms. I was also just handed Jeffrey Sands CNA Study: *On His Watch: Admiral Zumwalt's Efforts to Institutionalize Strategic Change*. In many ways, that is what the Navy is doing right now, particularly with the Reserves,

trying to accomplish strategic change. If you like, I will let you know what I think about the CNA's effort.

With my sincerest and warmest regards to both you and your family, I look forward to our next encounter. I will always be proud to walk your left side.

Your friend and shipmate:

A handwritten signature in black ink, appearing to read 'Wade R. Sanders', written in a cursive style.

Wade R. Sanders

E. R. Zumwalt, Jr.
Admiral, USN (RET)
1500 Wilson Boulevard, Suite 641
Arlington, VA 22209



E. R. ZUMWALT, JR.
ADMIRAL, U. S. NAVY (RET.)

April 25, 1994

The Honorable Wade R. Sanders
Deputy Assistant Secretary of the
Navy (Reserve Affairs)
The Pentagon, Room 4E775
Washington, DC 20350-1000

Dear Wade:

Your letter of April 18 was most gracious.

I would appreciate hearing from you your evaluation
of the CNA's effort and I too look forward to
meeting again soon.

Sincerely,

E. R. Zumwalt, Jr.
Admiral, USN (Retired)

1500 Wilson Boulevard, Suite 641
Arlington, Virginia 22209

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