



CHAIRMAN OF THE JOINT CHIEFS OF STAFF
WASHINGTON, D. C. 20318-9999

12 November 1998

ADM E. R. Zumwalt, Jr., USN (Ret)
1000 Wilson Boulevard, Suite 3105
Arlington, Virginia 22209-3901

Dear Admiral Zumwalt,

Many thanks for your letter on establishing a task force to consider the use of GPS to record the location of soldiers, sailors, airmen, and marines. It has been forwarded for consideration to the Assistant Secretary of Defense for Command, Control, Communications, and Intelligence.

I agree with your assessment of the operational advantages a location feature would provide the warfighting commanders. Although a miniature position location device could be inserted into a Personnel Information Carrier, it would be extraordinarily expensive. In the not too distant future, believe equivalent technology will be available at a lower cost in the commercial sector.

Your continuing efforts on behalf of the men and women of the US Armed Forces are appreciated.

With best wishes,

Sincerely,

A handwritten signature in cursive script that reads "Henry H. Shelton".

HENRY H. SHELTON
Chairman
of the Joint Chiefs of Staff

We've been working this issue hard and believe we're on the verge of breakthroughs that will enable us to do what you suggest.