



E. R. ZUMWALT, JR.
ADMIRAL, U.S. NAVY (RET.)

July 8, 1999

The Honorable Richard J. Danzig
Secretary of the Navy
Department of the Navy
The Pentagon, Room 4E686
Washington, DC 20350-1000

Dear Secretary Danzig:

Over the 4th of July weekend I had the opportunity to read your thesis, "The Big Three: Our Greatest Security Risks and How to Address Them."

I thought it was a superb job. I hope you have given it wide distribution.

Sincerely,

A handwritten signature in black ink, appearing to read "Bud" followed by a stylized circular flourish.

E. R. Zumwalt, Jr.
Admiral, USN (Ret.)

1000 Wilson Boulevard, Suite 3105
Arlington, VA 22209-3909

Tel: (703) 527-5380
Fax: (703) 528-5795

bcc w/enc.: Chancellor John Montford

John,

I attach a copy of a superb analysis of the situation which has led me to be so concerned about the BW threat.

I think you and your people involved will enjoy reading it.