



**E. R. ZUMWALT, JR.**  
ADMIRAL, U.S. NAVY (RET.)

**MEMORANDUM**

TO: Dr. Ron Kendall  
FROM: Admiral Zumwalt  
DATE: June 1, 1999  
SUBJ: Z-23

I met on Friday with Dr. Margaret Hamburg, Assistant Secretary for Planning and Evaluation at the Department of Health and Human Services. (The Honorable Margaret Hamburg, Assistant Secretary, Planning & Evaluation, Department of Health and Human Services, 200 Independence Avenue, SW, Room 415F, Washington, DC 20201)

The meeting was quite cordial, the path having been cleared by Donna Shalala. Dr. Hamburg was quite impressed with what Texas Tech and Trans Texas/University of Southern Florida team has accomplished and is planning to accomplish.

She stated that she has had an interest in finding out more about what goes on within the government and in the BW/CW field and therefore responded enthusiastically to my suggestion that she visit Texas Tech at an appropriate time.

She was particularly pleased to learn what we are accomplishing at Reese AFB and our plans to integrate basic and applied research with education and training in the field.

I think there is a reasonable probability she will do a visit at an appropriate time. I therefore recommend that a formal invitation be sent to her. She gave me a copy of the book *Chemical and Biological Terrorism* produced by the Institute of Medicine and the National Research Council which I will send after reading it. There are some powerful recommendations that will be of interest.

I note that two members of the committee producing the report are people with whom we already have a tie:

Dennis M. Perrotta, Chief of Epidemiology at Texas Department of Health, Austin  
and Robert E. Shope Professor of Pathology, University of Texas Medical Branch, Galveston.

I will mail the book to Dr. Frame with the recommendation that she brief salient parts to the info addresses.

cc: Chancellor John T. Montford  
President Donald R. Harrigan, Ph.D.  
Dean David J. Schmidly, Ph.D.  
Lynn Frame, Ph.D.