

**TEXAS TECH UNIVERSITY****TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

The Institute of Environmental and Human Health  
Office of the Director  
Reese Center  
Box 41163  
Lubbock, Texas 79409-1163  
(806) 885-4567  
FAX (806) 885-2132  
Website: [www.ttu.edu/tiehh](http://www.ttu.edu/tiehh)

February 19, 1999

**VIA FAX 703-528-5795**

Admiral Elmo Zumwalt, Jr.  
100 Wilson Boulevard, Suite 3105  
Arlington, VA 22209-3901

Dear Admiral Zumwalt:

On behalf of Dr. Lynn Frame and myself, as well as Texas Tech and our Institute, let me thank you again for your extraordinary commitment to our initiative to address countermeasures to chemical and biological emergencies. Your time and energy commitment on February 18, 1999 alone was incredible. It is a pleasure and honor to work with you, both personally and professionally. Our initiative now seems to be taking shape moving from a concept to perspectives of reality. Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Ron", written over a horizontal line.

Ronald J. Kendall, Ph.D.  
Director