



E. R. ZUMWALT, JR.
ADMIRAL, U.S. NAVY (RET.)
MEMORANDUM

TO: Dr. Kendall

FROM: Admiral Zumwalt

DATE: February 18, 1999

SUBJ: Z-13

Lisa Gordon-Hagerty, an Energy Department employee on loan to Dick Clarke at NSC, is the key person with regard to our BW operational training interest (Tel: 202-456-9351).

She reports in her capacity as overall coordinator for BW training:

- 1) FBI has the lead responsibility
- 2) FEMA is responsible for consequence management
- 3) DoD and HHS have significant responsibilities
- 4) A National Domestic Preparedness Office with reps from these departments operates in FBI under Tom Kuker (202-324-8186)
- 5) DOJ provides grants through its Office of Justice Preparedness. Since Janet Reno herself takes a personal interest in this issue, her special assistant, Gary Grandler (202-514-2105), is the one to talk to although two Assistant Attorneys General are theoretically responsible.
- 6) There is ample grant money for contracting for facilities, but little money for travel for First Response Teams. If we could raise money for travel, they would welcome a relationship.
- 7) Texas A&M will be a fearsome competitor—already engaged with Dugway and other activities in plans to train First Response Teams.
- 8) Jay Davis at TRA has no involvement in training—research only.
- 9) DoD will be more interested in internal training activities vice outside - HHS probably too. It's important to court both.