



E. R. ZUMWALT, JR.
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Mr. Fred H. Rainbow
Editor-in-Chief, Proceedings
United States Naval Institute

Dear Fred:

I have the following comments in response to your inquiry as to what the Naval Institute means to me. Please feel free to use it during the 125th birthday celebration of the Naval Institute:

I have used U.S. Naval Institute *Proceedings* for almost half of its 125 years.

As a midshipman at the U.S. Naval Academy from 1939 to 1942, the articles in *Proceedings* helped mold my planning for the career pattern best suited for me.

As a junior and middle grade officer, I benefited from the diverse views of authors and participated in the debate the articles generated. I authored three articles during this period--one of which "The Course Ahead for Destroyers" in 1962, I later used as Chief of Naval Operations to mold the Hi-Lo mix policy of that period.

As Chief of Naval Operations and in the years that followed, I relished reading about the controversy that my policies initiated.

For the last 23 years *Proceedings* has been my best source for keeping updated on the Navy of the future and for projecting through my discussions with some of its contributors my own thoughts about that future.

Sincerely,

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