

*Adm Zumwalt*



UNITED STATES NAVAL INSTITUTE

ANNAPOLIS MARYLAND 21402 AUG 20 1984

15 August 1984

For: All Living Present and Former Members of the U. S. Naval  
Institute's Board of Control  
From: Commander Bud Bowler  
Subj: The Naval Institute  
Encls: (1) List of all living pre-1 February 1962 Naval Institute  
Board of Control members.  
(2) List of all living post-1 February 1962 Naval Institute  
Board of Control members.  
(3) Bio of my relief, Captain Jim Barber.

Lady and Gentlemen:

Enclosure (1) contains the names of all Board of Control members who completed their Board service prior to the beginning of my tour as Publisher/Secretary-Treasurer. Enclosure (2) lists all the Board members under whom I have served, including the brilliant and inspired individuals who appointed me to this billet in early 1962, to relieve Bill Greene on 1 June 1962, several decades plus several months ago.

In spite of my youthful appearance and demeanor, I shall achieve 62 years of age on 18 August 1984 and shall retire from the Institute Board and staff on 31 August 1984, as planned and announced on 1 September 1965, the date on which our superlative Board-approved and frequently-improved retirement program became effective. Although I am probably mentally, spiritually, and physically capable of continuing on with USNI for a few more years, both my sons are now U. S. Navy commanders, and that fact alone makes it clear that I must be far too old and too far beyond the pale to continue on as the publisher of the monthly professional journal which strives to serve our sea services' professionals, the average age of which is 34 years. And so, quite properly, it is off to the farm for me, thus enabling a more current, a zestier, and a superbly qualified Captain Jim Barber to relieve me. Enclosure (3) is Jim's bio.

Through these past 22-plus years, you good people have accorded to me the most wondrous professional and personal times, the most soul-satisfying career ever experienced by a retired naval officer. I am so very grateful to each of you, to all of you, because each day in this position in

each of these many years has been served at "the pleasure of the Board." Even long after I began to feel comfortable, competent, and "settled in" in this billet — and that was about five or six years after I reported aboard — I have pinched myself occasionally to remind me that I have been blessed so many times, in so many ways, including the big blessing in disguise which flamed out my A4D-2 on 5 December 1959, which ultimately led to my voluntary retirement on 30 June 1964 (10 days before my first selection board for Captain was scheduled), which led to my being available to become the first retiree (and thus permanent) secretary-treasurer and publisher here at the Naval Institute.

I know that each of you has some fond memories, some happy recollections about your tour on the Institute's Board of Control. I am the one fortunate fellow who shares all of these fond memories with all of you, whose life has been so enriched through association with all of you. Just glance for a moment at the names in enclosures (1) and (2). It seems incredible that one individual could have worked for and with every officer on these lists. But I did!

In addition, through the years the Naval Institute has attracted to its staff a host of the world's truly good guys and good gals, true professionals who did and do believe in our mission, who did and do understand well the demands of their respective billets, and who did and do take great personal pride in the high quality products and services we have been providing to our nation's seafaring professionals. I thank all of you Board members for urging me and helping me to create the excellent professional environment (physical plant, compensation, fringe benefits, etc.) which has attracted such superb individuals to our staff and has rewarded them so fairly for their outstanding performances.

Through these past several decades I have come to learn and believe that there is a kind of storybook essence to the U. S. Naval Institute, a kind of near-mystical goodness which thrusts the Institute and all of its people (Board and staff members, USNI members, authors, business associates, etc.) inexorably forward and upward to greater achievements, to ever improving services and Proceedings and books for an ever-increasing grateful membership. As many, if not all, of you know, our Navy and Marine Corps and Coast Guard themselves have, through the years, earned their own storybook essences which continue to attract to their respective ranks the kinds of women and men our Naval Institute so proudly serves. How nice this is!

I ask all of you to continue to support the Naval Institute in the years ahead. Keep your corrective rudder orders — and your words of praise — coming to the Board and staff members, who will continue to deserve to benefit from your experience and your wisdom.

May the Good Lord bless all of you!

With best wishes and most respectful regards, I am

Sincerely,



R. T. E. Bowler, Jr.

ALL LIVING PRE-1 FEBRUARY 1962 NAVAL INSTITUTE  
BOARD OF CONTROL MEMBERS

PRESIDENTS

BURKE, Admiral A. A., USN (Ret.)  
March 1956 - February 1959; March 1960 - August 1961  
(Director March 1948 - July 1948; Sept. 1949 - Sept. 1950)

CARNEY, Admiral R. B., USN (Ret.)  
March 1950 - February 1952; March 1954 - February 1956

WRIGHT, Admiral J., USN (Ret.)  
March 1959 - February 1960

VICE PRESIDENTS

BOONE, Rear Admiral W. F., USN (Ret.)  
August 1954 - March 1956

SMEDBERG, Vice Admiral W. R., III, USN (Ret.)  
April 1956 - July 1958  
(Director March 1950 - August 1951; March 1954 - March 1956)

DIRECTORS

ABBOT, Rear Admiral J. L., Jr., USN (Ret.)  
July 1958 - February 1959

BLACKBURN, Vice Admiral P. P., Jr., USN (Ret.)  
July 1955 - September 1955

BRUTON, Rear Admiral H. C., USN (Ret.)  
April 1956 - June 1958

BUCHANAN, Rear Admiral C. A., USN (Ret.)  
August 1952 - October 1954

EARLE, Vice Admiral R., Jr., USN (Ret.)  
April 1947 - July 1947

FELT, Admiral H. D., USN (Ret.)  
October 1952 - February 1953

HARRAL, Rear Admiral B. J., USN (Ret.)  
July 1954 - February 1955

DIRECTORS (cont'd)

HOGABOOM, General R. E., USMC (Ret.)  
July 1955 - September 1957

HURT, Rear Admiral S. H., USN (Ret.)  
May 1943 - December 1943

KEITH, Vice Admiral R. T. S., USN (Ret.)  
November 1954 - August 1956

KRULAK, Lieutenant General V. H., USMC (Ret.)  
August 1952 - June 1955

MCCORKLE, Rear Admiral F. D., USN (Ret.)  
March 1955 - June 1955  
(Professional Notes Editor October 1950 - October 1951)

RICE, Vice Admiral R. H., USN (Ret.)  
December 1949 - August 1950; October 1955 - December 1956  
(Secretary-Treasurer September 1950 - June 1951)

TAUSSIG, Captain J. K., Jr., USN (Ret.)  
March 1952 - July 1952  
(Secretary-Treasurer August 1952 - August 1954)  
(Executive Secretary September 1954 - April 1956)

WHITE, Rear Admiral D. M., USN (Ret.)  
October 1956 - June 1958

SECRETARY-TREASURERS

FIELD, Captain W. L., USN (Ret.)  
March 1946 - May 1948

ALL LIVING POST-1 FEBRUARY 1962 NAVAL INSTITUTE  
BOARD OF CONTROL MEMBERS

**PRESIDENTS**

ANDERSON, Admiral G. W., Jr., USN  
September 1961 - August 1963

HAYWARD, Admiral T. B., USN (Ret.)  
July 1978 - June 1982

HOLLOWAY, Admiral J. L. III, USN (Ret.)  
July 1974 - June 1978

McDONALD, Admiral D. L., USN (Ret.)  
August 1963 - August 1967

MOORER, Admiral T. H., USN (Ret.)  
September 1967 - June 1970

WATKINS, Admiral J. D., USN  
July 1982 -

ZUMWALT, Admiral E. R., Jr., USN (Ret.)  
July 1970 - June 1974

**VICE PRESIDENTS**

CALVERT, Vice Admiral J., USN (Ret.)  
July 1968 - June 1972

DAVIDSON, Rear Admiral J. F., USN (Ret.)  
July 1960 - August 1962  
(Director November 1951 - February 1952; May 1952 - May 1954)

KIRKPATRICK, Rear Admiral C. C., USN (Ret.)  
September 1962 - January 1964  
(Director February 1964 - May 1964)

LARSON, Rear Admiral C. R., USN  
September 1983 -  
(Director April 1981 - July 1982)

LAWRENCE, Vice Admiral W. P., USN  
September 1978 - August 1981

MACK, Vice Admiral W. P., USN (Ret.)  
June 1972 - July 1975  
(Director August 1962 - May 1966; Feb. 1968 - May 1971)

McKEE, Admiral K. R., USN  
August 1975 - August 1978

VICE PRESIDENTS (cont'd)

MINTER, Vice Admiral C. S., Jr., USN (Ret.)  
February 1964 - June 1965  
(Director November 1962 - January 1964)

WALLER, Vice Admiral E. C., III, USN (Ret.)  
September 1981 - August 1983

DIRECTORS

BALLINGER, Captain J. M., USN (Ret.)  
August 1963 - February 1964

BARBER, Captain J. A., Jr., USN (Ret.)  
April 1981 - October 1983  
(Secretary-Treasurer September 1984 - )

BEACH, Captain E. L., USN (Ret.)  
March 1964 - February 1967

BEHRENS, Vice Admiral W. W., Jr., USN (Ret.)  
June 1971 - August 1974

BOHN, Major General R. D., USMC (Ret.)  
August 1972 - August 1973

BRONARS, Lieutenant General E. J., USMC (Ret.)  
August 1976 - May 1978

BUELL, Commander T. B., USN (Ret.)  
April 1977 - April 1979

BUSE, Lieutenant General H. W., Jr., USMC (Ret.)  
June 1964 - May 1968

BYERLY, Commander K. M., USN  
April 1983 -

CAGLE, Vice Admiral M. W., USN (Ret.)  
September 1966 - May 1968; February 1970 - August 1974

CASS, Captain W. F., USCG (Ret.)  
August 1963 - June 1965

CHIP, Major General W. C., USMC (Ret.)  
September 1971 - August 1972

CRAMER, Vice Admiral S. D., USN (Ret.)  
August 1974 - September 1977

DIRECTORS (cont'd)

CUSHMAN, General R. E., Jr., USMC (Ret.)  
November 1963 - May 1964; October 1957 - March 1961

DEDMAN, Rear Admiral T. F., USN (Ret.)  
August 1974 - April 1979

DURFEE, Captain J. H., USCG (Ret.)  
May 1972 - June 1974

FARGO, Lieutenant Commander D. K., USN  
October 1982 - February 1984

GRAHAM, Captain C., USN  
April 1981 - April 1983

GRAY, Lieutenant General D., USMC  
June 1980 -

GREENE, Rear Admiral W. M. A., USN (Ret.)  
November 1971 - May 1972  
(Secretary-Treasurer August 1959 - May 1962)

HECKMAN, Rear Admiral A. A., USCG (Ret.)  
August 1967 - May 1972

HEYWORTH, Rear Admiral L., Jr., USN (Ret.)  
June 1968 - September 1969

HIRSHFIELD, Vice Admiral J. A., USCG (Ret.)  
November 1950 - March 1962

KELLEY, General P. X., USMC  
June 1978 - June 1980

KINNEY, Rear Admiral S. H., USN (Ret.)  
February 1970 - June 1971; October 1964 - August 1967;  
July 1958 - June 1960  
(Secretary-Treasurer September 1954 - July 1956)

KOMOROWSKI, Captain R. A., USN (Ret.)  
September 1967 - February 1969

LIBBEY, Commander M. A., III, USNR  
April 1979 - April 1981  
(Ex officio Director July 1975 - June 1976)

MANNING, Rear Admiral A. P., USCG  
July 1983 - ; February 1979 - April 1979  
(Ex officio Director May 1979 - May 1980)

DIRECTORS (cont'd)

MASTERSON, Vice Admiral K. S., USN (Ret.)  
November 1962 - April 1964

MASTERSON, Rear Admiral K. S., Jr., USN (Ret.)  
March 1972 - September 1982

McNITT, Rear Admiral R. W., USN (Ret.)  
June 1964 - October 1964

MEYER, Brigadier General E. B., USMC (Ret.)  
September 1973 - August 1976

MILLER, Rear Admiral H. L., USN (Ret.)  
June 1966 - August 1971

MOONEY, Rear Admiral J. B., Jr., USN  
August 1982 -

MOREAU, Vice Admiral A. S., Jr., USN  
November 1983 -

OBERMEYER, Captain J. A., USN (Ret.)  
September 1960 - July 1963; December 1959 - February 1960

O'ROURKE, Captain G. G., USN (Ret.)  
September 1971 - March 1972

PIRIE, Vice Admiral R. B., USN (Ret.)  
March 1959 - October 1962; July 1949 - April 1952

POGGEMEYER, Major General H., Jr., USMC (Ret.)  
June 1968 - August 1971

SCHMIDT, Captain J. S., USN (Ret.)  
July 1960 - July 1962

SCHUBERT, Rear Admiral F. P., USCG  
June 1980 - May 1983

SCHUMACHER, Captain G. F., USCG (Ret.)  
April 1962 - July 1963

SHINN, Vice Admiral A. M., USN (Ret.)  
May 1964 - August 1966; October 1956 - March 1957

STROOP, Vice Admiral P. D., USN (Ret.)  
March 1959 - October 1962

SWINGER, Commander A. W., USN  
April 1979 - November 1980

DIRECTORS (cont'd)

THOMPSON, Rear Admiral W., USN (Ret.)  
May 1972 - March 1974

TILLOTSON, Captain F. L., USN  
April 1984 -

TRAIN, Admiral H. D., II, USN (Ret.)  
May 1972 - March 1974

WALLACE, Rear Admiral S. A., USCG (Ret.)  
July 1974 - January 1979

WALSH, Captain D., USN (Ret.)  
March 1974 - September 1975

WATERS, Rear Admiral O. D., Jr., USN (Ret.)  
February 1969 - February 1970

WINNEFELD, Rear Admiral J. A., USN (Ret.)  
April 1979 - January 1981

EX OFFICIO DIRECTORS

CARGILL, Captain L. B., USN  
July 1974 - June 1975

COBB, Commander W. W., Jr., USN  
June 1976 - June 1979

FLANAGAN, Captain W. J., USN  
July 1973 - June 1974

HAMILTON, Lieutenant Commander C. S., II, USN  
August 1984 -

HARRIS, Lieutenant Commander P. W., USN  
November 1983 - July 1984

HEYWORTH, Commander L., III, USN  
July 1979 - May 1980

HICKS, Lieutenant Commander W. M., USN  
July 1980 - February 1982

LEVY, Rear Admiral T., USNR  
October 1981 -

LYON, Rear Admiral R., USNR (Ret.)  
July 1978 - July 1981

McMAHON, Captain B. F., Jr., USN  
November 1972 - June 1973

CAPTAIN JAMES ALDEN BARBER, U. S. NAVY

Experience:

1982 - ~~present~~ *1 Aug. 1984 (date of retirement)*  
Deputy Director and Senior Fellow, Strategic Concepts Development Center, National Defense University.

Deputy Director and the senior military fellow in a new SECDEF-chartered in-house research organization, which develops long-range planning initiatives, conducts independent policy reviews, and undertakes special projects that are commissioned by and reported exclusively to the Secretary of Defense and the Chairman of the Joint Chiefs of Staff. Supervise definition of research topics, guide research, and provide editorial supervision over all products of the Center. Project leader for major projects, including preparation of written reports and personal briefings to the Secretary and the Chairman. Manage administrative staff of the Center.

1979 - 1982 Deputy Director, Politico-Military Policy and Current Plans Division, Navy Department (OP-61).

Responsible for development of worldwide politico-military policy for U.S. Navy; advised the Chief of Naval Operations, the Secretary of Navy, and other Navy Department senior officials on international political developments; represented the Navy in meetings with other Defense Department organizations, the State Department, and other federal agencies; developed and reviewed current Navy and national military worldwide planning.

Directed activities of thirty-five senior officers and civilians, and represented U.S. Navy in interaction with senior foreign officers and officials and in U.S. Government inter-agency relations.

Originally assigned as Deputy Director to solve persistent problems in the division. Turned the division around, created high esprit de corps, and made it into an organization widely recognized for high quality work delivered on time.

1977 - 1979 Commanding Officer, USS HORNE (CG 30)

Total responsibility and accountability for a high technology major combatant ship. Supervised completion of major overhaul,

training of entire crew, all preparations for deployment, and made three highly successful overseas deployments of up to seven months each. Frequently also served as operational commander for as many as eight other ships. Served as senior U.S. representative in inaugural goodwill cruise to thirteen foreign countries.

1976 - 1977 Special Assistant to the Director, Systems Analysis Division, Department of the Navy (OP 96).

Volunteered to serve in the Systems Analysis Division during a six-month period while awaiting major command assignment. Directed ten officers in the development of the Sea Control portion of the Navy's Program Analysis Memorandum, which was singled out for praise by the Chief of Naval Operations.

1975 - 1976 Executive Assistant and Naval Aide to the Under Secretary of the Navy.

Principal assistant to Dr. David S. Potter, the second senior official in the Navy Department. Attended all meetings and conferences with the Under Secretary, reviewed and provided action recommendations on all correspondence, and represented the Under Secretary in interaction with a wide range of senior officials. Prepared policy papers for review and action by the Secretary and the Joint Chiefs of Staff. Exercised overall supervision of administrative staff of the Office of the Under Secretary. Served as personal advisor to the Under Secretary on naval professional matters.

1975 Executive Assistant to Commander in Chief, U.S. Naval Forces Europe.

Directed the day-to-day operations of the 200-man U.S. Navy staff located in London, England. Operational responsibility included the U.S. Sixth Fleet. Assigned actions and priorities to all activities within the headquarters. Reviewed all message traffic and action correspondence and provided recommendations to the Commander in Chief, a four star Admiral.

1973 - 1975 Head of Strategic Action Group in the Strategic Plans, Policy, Nuclear Systems and NSC Affairs Division of the Navy Department (OP 60N)

Directed small, specially selected team in conducting long-range strategic analysis for Navy. Contracted for and directed studies on major issues by independent analytical firms. Provided analysis and recommendations on major policy problems for the Chief of Naval Operations. Strategic Action Group was ultimately expanded fourfold because of the high quality and importance of the work we produced, becoming OP 603.

1971 - 1972 Commanding Officer, USS SCHOFIELD (FFG 3)

Total accountability and responsibility for a high technology first line combatant ship. Managed 11-month overhaul, completed on time and under cost. Completed in three months the training and preparation for deployment that would normally have taken seven months. Deployed to gun line off Vietnam.

1968 - 1971 Stephen B. Luce Professor of Naval Strategy and Plans Officer Naval War College, Newport, R.I.

Lectured, conducted seminars, directed thesis preparation both for Naval War College and for George Washington University resident M.A. program. Coordinated search for and hiring of civilian professors. Coordinated curriculum and academic planning. Managed elective programs.

1966 - 1968 Commanding Officer, USS HISSEM (DER 400)

Total accountability and responsibility for an older combatant ship. Took command in combat zone of ship with low crew morale and virtually no major equipment operating properly; after six months, and at every rating period thereafter, formally assessed as best ship in squadron. Two six-month deployments to Seventh Fleet, mostly spent in Market Time patrol and Taiwan patrol. Served as CTG 72.1, Commander Taiwan Patrol surface forces.

1965 - 1966 Executive Officer, USS HENRY W. TUCKER (DD 875)

Second in command of first-line combatant ship, homeported in Yokosuka, Japan. Operated almost continuously in Seventh Fleet environment, largely off Vietnam and in Tonkin Gulf on search and rescue station. Organized and directed first operational helicopter in-flight refueling (HIFR).

1962 - 1965 Doctoral studies program, Stanford University.

1960 - 1962 Weapons Officer/Operations Officer, USS LOWRY (DD 770)

1958 - 1960 Assistant Professor of Naval Science, Vanderbilt University.

1955 - 1958 Signal Officer/Deck Division Officer, USS LEXINGTON (CVA 16)

Education:

Ph.D. Political Science, 1965, Stanford University  
M.A. International Relations, 1964, Stanford University  
M.A. Economics, 1960, Vanderbilt University  
B.A. Economics, 1955, University of Southern California  
Military: SOSMRC: 17-week senior officer's engineering course  
1977, Idaho Falls Idaho  
Naval War College, Command and Staff Course, 1969.  
Naval War College, Senior Course, 1970.

Publications:

Books: The Military and American Society (with Stephen E. Ambrose), Free Press/McMillan, 1972 (hardback), 1973 (paperback).

Social Mobility and Voting Behavior, Rand McNally, 1970.

Encyclopedia article: "United States--National Defense,"  
Encyclopedia Americana, 1981 et. seq., pp. 648-660.

Articles: a dozen articles in various professional journals, most of which have been reprinted elsewhere. Extensive classified material.

Professional Recognition:

Navy League Alfred Thayer Mahan award for literary achievement, 1971.

Stephen B. Luce Chair of Naval Strategy, U.S. Naval War College, 1970-71.

Board of Directors, Civilian/Military Institute, 1975 - 1982. Appointed at recommendation of the Chairman of the Joint Chiefs of Staff, as the only military officer on the board below the rank of general.

U.S. Naval Institute Board of Control and Editorial Board, 1981 - present. Elected by fleetwide membership as one of two new board members in 1981. Re-elected twice since that time.

Awards:

Legion of Merit; Bronze Star with combat "V"; Meritorious Service Medal with gold star; Vietnam Service Medal (six awards).