

## MICHIGAN STATE UNIVERSITY

## VIETNAM ADVISORY GROUP

MAILING ADDRESS : MSU - USOM  
AMERICAN EMBASSY  
SAIGON - VIETNAM

CABLE ADDRESS : MICHGOVBUR

GENERAL OFFICE :  
137, DUONG PASTEUR

TELEPH. NUMBER : 22.022 - 21.528  
SAIGON : 3 8 3 - 3 8 4

3 April 1957

Mr. A. F. Brandstatter, Director  
School of Police Administration and Public Safety,  
Michigan State University,  
East Lansing, Michigan

Dear Art:

I am inclosing herewith a copy of our March Report of Activities, which I understand through Ralph, you have not been receiving. Ralph will be notified that I have sent you a copy of the report direct through his copy of this letter.

Also, I am inclosing herewith a copy of a report that Engle's office has dreamed up for us to make each month. The first one was for the month of February.

I am happy to learn that you are getting such a fine response, after finally running the announcement in our professional magazines. I am convinced that there must be literally dozens of very well qualified men who would and who could get away for a two-year assignment with us, and who would do credit to any program - if we only had ways of finding out who they are and where they are. It seems that you have hit on the right procedure now though, if you are getting 12 to 15 applications per day.

You raised the question of Chief Inspector Updike of New York. The one sentence description of him sounds as though he would be eminently qualified for the Civil Guard advisory slot. A man like Degan would certainly not hesitate working subordinate to a man with the retired rank of Chief Inspector of the New York State Police. You raised the question of whether we could use 3 or 4 persons of his caliber on our staff. I, personally, do not visualize any conflicts; especially, a man with his background has been used to working with and for other men, and I would feel he would continue to operate in that way. It is possible that too many chiefs who have been the top men for some time might have difficulty working with or for one another. It is true that we might not need the highest type of technical advisors as far as their technical knowledge is concerned, for a country that has not progressed any farther than this one has, but I, again, stress we cannot be too strict in securing the properly qualified men from the other points of view that I have mentioned in past letters; namely, morals and the ability to get along with their fellow workers. To me, the replies to such inquiries as these would be more important than their technical abilities. For example, there are few people who know the technical side of

Letter to Mr. Brandstatter

3 April 1957

identification and fingerprinting better than Corey; however, I recall very well your admonition to me, when I recommended that you get him, when you pointed out that he was a chronic complainer and had difficulty getting along with some of his fellow officers. This has proved very true, and added to it has been the fact of his wife's inability to adjust to life in Saigon and to the Vietnamese people. All this has made his stay here miserable for him. Had we given more weight to that side of him as an applicant, we might have looked further and found someone else who would have enjoyed his two-years here more than Corey has.

You know the story on Joe Marlow. I have learned from correspondence since his return to the States that his reputation within his own department paralleled very much the reputation he gained while over here.

I like your suggestion of classifying the Form 57s as they come through our offices - or better yet, maybe we should only say "Passable" and "Questionable", and let you, who have before you, the replies from the applicants' employers and acquaintances, and who have in your own mind, in some cases, your personal evaluation of the individual, make the decision as to how this particular applicant compares or rates with other applicants.

*This is my  
how bad  
my error  
bpc*  
For example, one of the Form 57s last week only carried the man's name, place of birth, age, etc. On the second sheet, under experience was merely stated Work Experience Attached - - there was nothing attached. It is pretty difficult to make any good decisions based on such 6 very cold pages.

?  
If I had allowed my personal likes to influence my decision, I certainly would have recommended MacGregor over Rundlett, or anyone else, if I had thought MacGregor was available. Rundlett's qualifications on paper certainly looked as though they were much better technically than MacGregor's, and so, as I have always done "when in doubt, the decision should be in favor of the University", I decided on Rundlett. However, if Rundlett's background, work history, and so forth should reveal him to be an unstable individual emotionally, one who does not get along well with fellow workers, and so on, then I will always regret that I did not let my personal friendship with MacGregor influence me. Anyway, at that time, East Lansing had informed us that MacGregor was no longer interested because of the constant delay in contract amendment, but just last week Engle's office asked me for recommendations on him, because he had made application with them.

We are not "at complete odds regarding Mr. Hunter". You state that no less a person than O.W. Wilson recommended Hunter. O.W. Wilson is one of the parties I corresponded with about Hunter, who stated that, in his opinion, technically he might be qualified.

Dick left here without telling us a thing, as I mentioned before; however, he did infer to our secretary that he might be seeing us again out here within a few months, but hastily added, "not with this outfit". Some of us are wondering if he might apply to ICA and come out with their Malaria Control Program,

Letter to Mr. Brandstatter

3 April 1957

since he worked with that team and learned to know some of their people well.

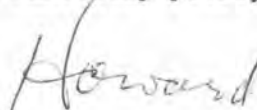
Byron Engle is in the field now. He received a cablegram this afternoon to the effect that Theo Hall was being recalled to State. Frankly, Theo Hall is so much more efficient and experienced in police work than Engle, that I was convinced there would be a conflict very soon. Theo could not see himself working under such a man as Engle, and, apparently, Engle is fairly secure.

My present plans call for the following itinerary: - leaving here about the 16th of May and spending a week in Switzerland and Germany, arriving in Washington about the 28th or 29th for two days consultation - then, on to Kalamazoo by the 30th or the 1st. Nancy is getting married on the 15th of June, and I plan on going up to Canada fishing for 9 days on the 19th. This will mean I will miss the Michigan Police Chiefs' Convention. Aside from these commitments, I will be vacationing and so will be glad to help you, or even make some interview trips for you, if you feel I could assist while I am home.

*Comment on.*  
We will be sending back the Form 57s on some of the men you have sent over recently, ~~with our comments~~, in the next mail.

With kindest personal regards, I am,

Sincerely yours,



HOWARD W. HOYT, Chief  
Police Program Division

HWH/mmd

3 Inclosures:

- 1-MSU March Report of Activities.
- 2-Report for CPD-ICA/W, February, 1957.
- 3-Report for CPD-ICA/W, March, 1957.

cc: Doctor Smuckler  
Doctor Fishel

## MICHIGAN STATE UNIVERSITY

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SAIGON - VIETNAM

CABLE ADDRESS : MICHGOVBUR

GENERAL OFFICE :  
137, DUONG PASTEUR

TELEPH. NUMBER : 22.022 - 21528  
SAIGON : 383 - 384

April 19, 1957

RECEIVED

APR 25 1957

Professor Arthur H. Brandstatter, Director  
School of Police Administration and Public Safety  
Michigan State University  
East Lansing, Michigan

SCHOOL OF POLICE ADMINISTRATION  
AND PUBLIC SAFETY  
MICHIGAN STATE UNIVERSITY

Dear Art:

As you know, I have been filling in for Wes for the past month and have got quite a bit behind in normal correspondence. I will try to bring you up-to-date on what has been going on.

Engle arrived on March 26 and left on April 2. His stay was not too much unlike last year's in that all he produced was confusion and a lot of double talk. Fortunately, Mr. Barrows was back and was able to choke him on some of his claims. After having to withstand the pressures in Washington for his entire two months home, Mr. Barrows had to again emphatically tell Engle here that he was not about to accept a police administration advisor from ICA. He again was very emphatic that he is perfectly happy with his present situation, that he considers me his police advisor and my staff his police technicians. I think that danger is past now.

I am enclosing the copy of a letter that I sent to Mr. Kimberling at Mr. Barrows' suggestion. I have prepared a similar report to Mr. Barrows about the time Engle was leaving here. It became necessary because of the constant claims on the part of Engle that he has received nothing in Washington on our plans, on the conditions as we found them, on the reasons for our past and present budgets, etc., etc. Both Barrows and I kept denying these charges and kept pointing out certain reports that had been sent through. He, of course, insists that they have never received them. As you will note in the Kimberling letter, we are able to document the fact that most of the reports were received and that, in fact, they are the ones who have been holding up the progress. Mr. Barrows is taking it on himself to see that the proper authorities in ICA are advised of these facts.

I am also enclosing another organizational chart of what we feel will be our organization when we get our full complement of men here. It is to be understood that this is for recruitment purposes only and is not to



April 19, 1957

be construed as our operating chart. I sent a rough one through in Tuesday's mail to the Coordinator's office, in response to an urgent request by Ralph.

Ray Babineau is of the opinion that they will not recruit beyond the personnel shown on this chart, at least until late fall. This simply means that we will have five instead of seven.

I was quite interested in the description Ralph Smuckler gave in his letter of this man Updyke that you have found in the New York State Police. Other than a reference in one of your letters to the effect that you were contacting some very high grade men, this was the first we had on his qualifications. He certainly sounds good. I would guess offhand that he could take the Civil Guard position without any difficulty, and that such men as Dagen and some of the others you may be recruiting could work under him and with him quite well.

We are wondering if the death of Dewey Beaver is going to influence Bill Johnson's decision to come out here. We understand he accepted this because he had gone as far as he could until Dewey retired. I certainly hope not for our sake, but probably for his sake it would be better that he stay and accept the Superintendency if it is offered to him.

When we get up to full strength, Jack is going to have to be completely free for the type of work he is doing now, namely, serving as my deputy, attending these meetings, writing up reports of them, consulting with the different police directors, etc. We therefore need someone to fill the slot of Advisor to the VBI. His qualifications should be similar to those of a top inspector of a larger department who has had experience in the detective and investigative field, and a man who has had administrative experience. It will be difficult for you to recruit a man specifically for a given position, and to assure him of that position before he has actually arrived in the field and demonstrated his adaptability. He can be recruited, however, with certain positions in mind, and if everything works out right we could work him into that slot. You have a difficult task, I realize, especially with so many good applicants coming in each day. This is an indication that there are plenty of good men available and interested in this type of an assignment. No doubt, an exchange of these applicants with Byron Engle, giving him the ones you can't use, will help him raise the caliber of men he is trying to recruit.

April 19, 1957

I imagine the press at home has carried the story of the murder of one of the Canadian officials assigned here in Saigon with the International Control Commission. So far, we have been able to stay out of any official activities in this case. However, as soon as it broke, the President sent word for the top police administrator, Colonel Chieu, who took General Le's place, to get over and take personal charge of this case and to use the advice and help of the American police advisors. We were all at a graduation ceremony that morning, so I sent Jack and Shelby with Colonel Chieu to the scene. They were both able to make a number of suggestions to the Vietnamese on how to proceed. About 150 people had been in and out of the bedroom before the top investigators got there, so any chance of securing good evidence was pretty well removed. It is a graphic example of the results of indecision on the part of the Government. Had they accepted our reorganization report which they requested a year ago last January and which was presented to them a year ago this month, and had they permitted us to proceed then with the reorganization and training in each of the police agencies, there certainly would have been less confusion. As it was, there were about five or six enforcement agencies at the scene, each of them trying to give the other orders, but none of them accepting any responsibility. After Colonel Chieu arrived, it was decided that it would be the responsibility of the VBI and that the Gendarmerie, military, the local police, etc. would assist. There were jurisdictional problems similar to what we would have had if the murder had occurred in Washington, on the grounds of some international commission. The municipal police would question whether their jurisdiction extended onto this property; certain federal agencies might assume that they had responsibility; and, in view of the fact that members of the international commission are all military, perhaps some of our military investigative agencies might assume responsibility. This is about what we had here.

Although the Canadians and some of our American officials have pressed a little for us to get into the investigation a little more actively, we have taken a definite stand that our only place is in the complete background as advisors to the local police. It would be an insult to the local authorities for us to step in and interrogate witnesses, make notes, and write reports. We cannot let a crime, as serious as this might be, jeopardize our long range relationships with this local government. The Ambassador and USOM agree with our stand on this. However, the President called yesterday afternoon and asked us to come over and brief him on the situation. I asked Jack to go over. He spent over an hour and a half alone with the President. He was able to bring him up-to-date on this case, explain our position in it, and at the same time get across to him many things about our program that the President did not personally know. We have found out over the last two years that many

Prof. A. F. Brandstatter

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April 19, 1957

times reports and results of conferences never get to him. He has asked us to prepare a report on our present recommendations for his police forces as to strength, equipment, and respective responsibilities and have it to him before he leaves for the States. He states he intends to talk with several top people on police matters while he is there.

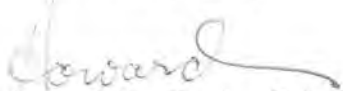
Mrs. Hoyt left Tuesday and is going directly to Kalamazoo. My present plans call for leaving here the latter part of May. I should be in Michigan around the first of June.

Jack is doing a marvelous job of assuming responsibilities of the police program. We are terribly short-handed. This means that he and I have to do a lot of staff work that should normally be passed on to other members of our group. With Corey leaving in a few days, he cannot get very excited about helping us prepare reports. Rundlett and Franklin are too new, and for some of the work are too specialized to be of much assistance.

We are having to spend a lot of time with the Civil Guard authorities trying to bridge the tremendous gap that developed the last six or eight months. We feel we are making some progress. We have been asked to prepare lecture material for about one-third of the teaching hours of a proposed 16-week teacher training course. The French Gendarmerie advisors are doing the rest of it. We work closely with them to prevent the Vietnamese authorities from playing one of us against the other. In this manner, our answers are the same. We are sure that we can be back in business with the Civil Guard and the other police agencies too as soon as we get our new man out and oriented.

Kindest personal regards.

Sincerely yours,



Howard W. Hoyt, Chief  
Police Division

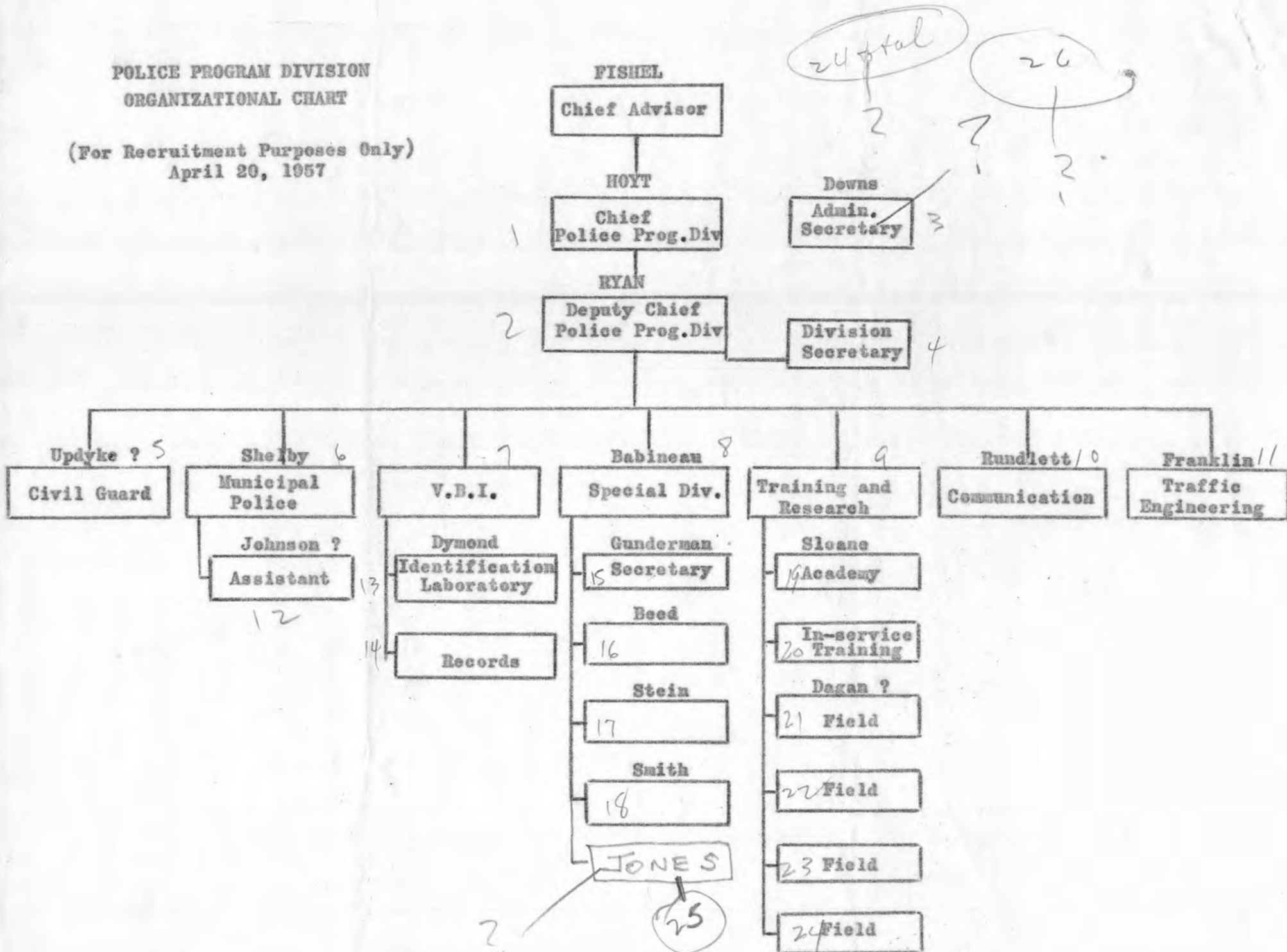
HWH/dcm

Enclosure

cc: Coordinator  
Chief Advisor

**POLICE PROGRAM DIVISION  
ORGANIZATIONAL CHART**

(For Recruitment Purposes Only)  
April 20, 1957





POSITIONS TO BE FILLED

1. Advisor, Civil Guard
2. Advisor, Training and Research
3. Advisor, V.B.I.
4. Division Secretary
5. Field man, - Training and Research
6. Advisor, Police Records
7. Advisor, In-Service Training
8. Advisor, Municipal Police (Shelby's replacement)
9. Field man, - Training and Research
10. Field man, - Training and Research
11. Advisor, Municipal Police - Assistant
12. Advisor, Identification and Crime laboratory (Dymond replacement)
13. Field man, - Training and Research

The above are in the approximate order of priority as we see it today.

See my letter to coordinators office April 16, for explanation of training and Research Section.

I have put Dymond's replacement No. 12, where I did because we will have Turner here for the Summer.

To fill these slots, you have, according to our records, the following candidates to choose from:

- |             |              |
|-------------|--------------|
| 1. Newman   | 8. Emchiser  |
| 2. Bowen    | 9. Ammingham |
| 3. Fabian   | 10. Averill  |
| 4. Peterson | 11. Maapolis |
| 5. M Tarthy | 12. Osmer    |
| 6. Muller   | 13. Gammage  |
| 7. M Treedy | 14. Vincent  |

*Art: You must read the hurried letter of last week to Coordinator's to understand our thinking shown in Chart etc. on Training and research Section. It was sent in a rough form, but is the result of thinking it thru at this*

April 29, 1957

Mr. Howard Hoyt, Chief  
Police Division  
USOM-MSUG  
Box 34  
Navy 150, % FPO  
San Francisco, California

Dear Howard:

This will be just a short note to respond to your last letters and will be my last letter to you before you leave Saigon.

I had a pleasant visit with Wes Fishel while he was here and received a fine report regarding the police phase of the program.

I have just returned from a two-week trip to the West Coast interviewing forty-one candidates who looked good at least on paper and found, as had been expected, that many of the people who have written to us are merely shopping and do not have the qualifications you are seeking. Of the forty-one, I have obtained six persons whom I believe are qualified for the Vietnam Project. Undoubtedly, there are "dozens" of highly qualified people in the United States for such a project as ours, but they are not responding to our announcements. However, I believe we will be able to find between ten and fifteen persons who will be good prospects for our program. I am trying to select people who are not only good prospects, but who are versatile and can be utilized in more than one capacity. This trait is true of some of the people I interviewed on the West Coast, and where I found two or three people with the same general talents and one was more versatile than the others, I selected that person as a potential candidate for our program. I hope you will agree with this type of recruitment. On this recent West Coast visit, apparently Engle had been out there recently and was having a very difficult time finding qualified people for his program; at least, this was a report I had from some of my good friends on the West Coast who were helping me.

As you probably know by now, Bill Johnson asked to be released from his commitment to the Vietnam program. This we did and I talked to Bill last Thursday when I was in Grand Rapids for the Safety Conference; he is pleased and happy with his present responsibilities.

A comment regarding the murder of the Canadian official: As this occurred and was reported by the press while I was recruiting on the West Coast, needless to say, there were several comments about this incident by the men whom I interviewed. However, I do not think it hurt us as the incidents did two years ago in Saigon.

You may be interested in knowing that I was able to sell Norman Clowers on renewing his interest in the Vietnam program, and he is one of our present

Mr. Hoyt

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April 29, 1957

candidates. The Clowers' expected to see Mrs. Hoyt when she arrived on the West Coast.

I am glad to hear that Jack is doing a good job for you. We would expect nothing else from Jack.

Let me know how Rundlett and Jerry Franklin are doing. The reports I hear about Franklin are excellent. I would appreciate knowing something about Rundlett, also.

I want to thank you for sending me the job specification information and the police organizational chart. This information has been very helpful to me and will permit me to do a better job of recruiting.

I am sorry some of the Forms 57 arrived in Saigon without any information. However, we have been expediting everything in order to complete the recruiting program as soon as possible. Consequently, our office has been working madly to process persons, and we are human and err, also. Please forgive us for these mistakes. We certainly do not expect you to attempt to make any decisions from blank pages.

I have not heard from you relative to whether or not you will be able to interview the man in Honolulu or the man in Alaska. I understand from my West Coast friends that Mr. Wong, the records and identification man in Honolulu, is an outstanding person and a very capable police officer. I understand he is of Chinese origin, and I wonder if this would present any problem to you. I would like to discuss this specific candidate with you upon your arrival in East Lansing. Also, I suggest that if you cannot arrange to see him enroute to the United States, you do so upon your return to Vietnam and that we consider delaying any appointment in this area until we have interviewed Mr. Wong. Let me know how you react to this suggestion.

Your itinerary sounds most interesting. I am sure the MACP conferees will be unhappy that you will not be able to attend the convention which will be held at Houghton Lake this year. Kindest personal regards. We shall look forward to seeing you late in May.

Cordially,

A. F. Brandstatter  
Director

AFB:bjr  
cc: Dr. Smuckler

## MICHIGAN STATE UNIVERSITY

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APR 30 1957

GENERAL OFFICE:  
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TELEPH. NUMBER: 22.022-21.528  
SAIGON: 383-384

SCHOOL OF POLICE ADMINISTRATION  
AND PUBLIC SAFETY  
MICHIGAN STATE UNIVERSITY

23 April 1957

Professor Arthur Brandstatter, Director  
School of Police Administration and Public Safety,  
Michigan State University,  
East Lansing, Michigan

Dear Art:

As an indication of how this hot weather is getting me down, I sent off your letter in last week's mail without inclosing the copy of my letter to Colonel Kimberling! I am inclosing it in this letter.

I have had an opportunity to visit briefly with Doctor Fishel since his return. I am very sorry that the impression seems to have got across that we are unappreciative of your many hours of service and thousands of miles of travel in trying to recruit men for this Project. I want you to know that everyone of us appreciate very much all the time and effort you are putting in on this; especially in view of the fact that the President is constantly putting additional responsibilities upon your shoulders and in view of the fact that you have lost some of your key men during the last few months. I will, again, volunteer my services while I am home of running out on some of these recruiting trips for you, or interviewing references, former employers, candidates, etc. I certainly do not want you to get the opinion that we are trying to second-guess you from here in the field. I have always questioned whether we should even be asked for comments on Form 57s for example, since it is most difficult to make any intelligent comments based on 4 or 5 pages of answers to routine questions. Sometimes these qualifications look very poor, and we are inclined to say "no" when, as a matter of fact, the individual may be really outstanding, but failed to put down these facts on paper. On the other hand, some "smoothie" can prepare a wonderful-looking application, but after just a few minutes of questioning some of his fellow-workers and former employers, you are able to quickly determine that he is not the type of person we want, and yet we, in the field, would have enthusiastically endorsed him!

I do not intend to write former employers and references of applicants in an attempt to usurp your prerogative; however, it should likewise be very clearly understood that I will continue to write to any of my friends or acquaintances who might know either an applicant or somebody already on the field, if it will aid me in carrying out this job that I have assumed. I don't see how such action, as described above, can, in any way, be taken as an offense - rather, it should be appreciated by the powers that be at home who are servicing this Project.



Letter to Professor Arthur Brandstatter  
School of Police Administration and Public Safety  
Michigan State University

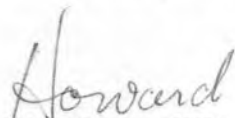
23 April 1957

I will arrive in the States the last of May. My daughter is getting married the 15th of June, and I am going north into Canada fishing for ten days starting the 19th of June. I will, therefore, miss the Chiefs' Convention. If I can be of any service to the Coordinator's Office or to you in recruitment services, I will be available after the first of July - for possibly a week or two.

We have just heard this morning, although unconfirmed officially, that Captain TU - the boy who came to MSU last Fall and was sick the entire time, and who had to be shipped back here - was killed yesterday in an engagement up in the mountain area with Communist elements. I will have more details on this later.

With best personal regards, I am,

Sincerely yours,



HOWARD W. HOYT, Chief  
Police Program Division

HWH/mmd  
1 Inclosure:  
Ltr to Kimberling,  
dtd 8 April 1957.

cc: Chief Advisor

Letter to Mr. Brandstatter  
School of Police Administration  
MSU - East Lansing

27 September 1957

ing under such conditions. I had him in and we had a calm but very pointed and frank discussion, during which I pointed out to him that although the organization of our division can be considered permanent, the operation and cooperation between each of the sections has yet to be worked out and will be done jointly by the entire team. He stated that even if the entire team were to disagree with what he thinks is the right way, he could not and would not change his thinking, but would go ahead and make an effort. I pointed out to him that your office had been over 2 years trying to find a man qualified in the training field to head up training over here; a man who has had some practical police experience, but more than that, a man who has had the academic experience of organizing and directing police training; that you had employed him on that basis; that he was not here because of his experience at Houston and that for him to now take the stand that he has decided he does not want to be in training is absolutely intolerable. I sent him home for 4 days and have asked him not to reappear at the office during that time. I have suggested that he get plenty of rest, think this thing through sanely, come in Monday and report to me what the results of this period of meditation have been. If his attitude has not changed and if it appears it cannot be changed, we are prepared to send him home. I do not propose to put up with an attitude of this type for 2 years as I did the last term. John Dorsey, our Acting Chief Advisor, agrees with me on this. We find there have been precedents of this type already set by USOM. MSU-East Lansing will have to work out the problems of salary commitments, etc. We are hoping this will not have to be done; however, as I have often said, when in doubt, resolve in favor of the University. There has been a doubt created here whether the man is emotionally stable enough for this work and mature enough. If we lose him, we do have a very valuable man in Handville for training.

There is one matter I wanted to correct with you before you left. I found later that Herb Roberts had given you and me the wrong figure on Jack's salary. Jack's base salary is \$10,550. This means that the only ones drawing base salaries in excess of his, besides myself, are Franklin at \$13,300, Rundlett at \$11,500 and Updike at \$12,000. The average for everybody on my team, including myself, is \$9,216.00. This is not as valuable ammunition for you as we had thought we had for your arguments on a higher base for Jack; however, this should not deter us in making a strong case for \$11,500 or more, if possible.

April 30, 1957

Mr. Howard Hoyt, Chief  
Police Program Division  
USOM-MSUG  
Box 34  
Navy 150, % FPO  
San Francisco, California

Dear Howard:

I hasten to respond to your letter of April 23, although a letter was sent to you a few days ago.

I appreciate receiving a copy of your letter to Colonel Kimberling and I am sorry to learn that Byron Engle is still giving you trouble and is also continuing his criticism of our program. This is regrettable; however, I am pleased to learn that Mr. Barrows is giving our program his full support.

My primary purpose in responding so immediately to your letter is to comment regarding the third paragraph of your letter. I have tried not to be sensitive about the kind of information you are soliciting from personal friends regarding candidates for the Vietnam program. You may recall that we discussed this matter last spring when I was in Saigon. Apparently, I have not made myself clear nor did Wes Fishel convey my meaning to you. Therefore, I should like to be blunt about this matter.

In my opinion, you are doing precisely the thing that Engle was doing last year when he criticized your request for tear gas and ammunition. In other words, you are substituting your judgment <sup>for</sup> mine with respect to the recruitment responsibility which I have. I have no objection, as I clearly indicated in our previous correspondence and discussion, to writing to anybody you wish; but when you solicit information from them about prospects for the program and exercise your judgment based on this information, alone, then you are usurping the authority which I have. The best case to illustrate this point with respect to recent personnel we have considered is the one of Mr. Thomas Hunter. Let me review our consideration of him to refresh your memory: On the basis of background information and experience he sent us, he appeared to be eminently qualified to be in charge of the records and identification bureau on your staff. When you questioned his qualifications in your letter of December 28, 1956, we examined his qualifications minutely to determine the basis for your rejection. Those of us in East Lansing could not find any basis for your decision. In my records, I had a recommendation from O. W. Wilson that Hunter was qualified to be considered as an

April 30, 1957

applicant for our program. I respect O. W. 's judgment and do not think he would recommend someone to me who would lack the personal characteristics necessary to be engaged in an overseas project. Subsequently, in your letter of March 15 in the fourth paragraph, you state and I quote, "For example, in casual personal correspondence I was having about Christmas-time with friends of long-standing, I happened to mention to them that Mr. Hunter of California was being considered for our Project, and asked for their frank, personal opinions of how he would work out. Their replies gave me several reasons why he should never be brought out here to become a part of this Project." Considering your letter of December 28 in which you rejected Hunter solely on his lack of technical qualifications and the letter of March 15, it was quite obvious to us that Hunter was rejected primarily because of the comments you received from your personal friends. In other words, what I am saying to you, you exercise your judgment as the direct result of having corresponded with personal friends who gave you information that was in conflict with information I had. It is very likely that you corresponded with people that I also contacted and they were inconsistent with respect to the information they gave to each of us. Needless to say, the fact you are exercising your judgment in making decisions, which I believe it is my prerogative to make regarding recruitment of personnel, only tends to cloud the issue and causes us to be confused when you do not advise us regarding the reasons for your decisions. If you had explained to us in your letter of December 28 that you had written to two or three personal friends and identified them by name, if you had wished, and informed us that you had received disturbing information regarding Mr. Hunter's personal characteristics and mentioned these shortcomings, I would have proceeded to investigate him further to resolve any conflicts in information that I might have had and also to determine whether or not there was prejudice or bias with respect to Hunter and whether personalities were not involved in his case.

To vindicate my judgment with respect to Hunter, during a recent trip to the West Coast I made a point to discuss his personality with people who are associated with him and with others who know him personally. Needless to say, I learned more about him than I knew before, but I did not obtain any information that would lead me to change my mind about his qualifications, either technically or personally, for our Vietnam project.

To be blunt, again, since our correspondence about Hunter, I am suspicious about the sources of your information and do not consider them credible. Therefore, I have taken the position that if you want to continue to exercise your judgment based on information which seems to come from, at least in my opinion, mysterious sources that are close to you, I will ignore these comments and make decisions based on sources of information I have and upon my best judgment. I might add that in taking this course of action, I believe I am acting in the best interest of the total University project and, especially, the police program.

I believe these statements regarding my feelings should answer any questions regarding your personal correspondence or my responsibility with respect to recruitment. If there is need to discuss this further, I shall be happy to do so upon your arrival in East Lansing.

I hope you have a very pleasant trip across Europe, and please remember me to some of our mutual friends whom you will perhaps visit in Germany.



Mr. Hoyt

-3-

April 30, 1957

Let us know when you plan on being in East Lansing. We would like to entertain the Hoyts and have them meet the East Lansing contingent of the Vietnam project.

Kindest regards.

Cordially,

A. F. Brandstatter  
Director

AFB:bjr

cc: Dr. Smuckler

Mr. Fishel

## MICHIGAN STATE UNIVERSITY

VIETNAM ADVISORY GROUP

MAILING ADDRESS: MSU - USOM  
AMERICAN EMBASSY  
SAIGON - VIETNAM

CABLE ADDRESS: MICHGOVBUR

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MAY 7 1957

GENERAL OFFICE:  
137, DUONG PASTEUR

TELEPH. NUMBER: 22.022-21.528  
SAIGON: 3 8 3 - 3 8 4

SCHOOL OF POLICE ADMINISTRATION  
AND PUBLIC SAFETY  
MICHIGAN STATE UNIVERSITY

3 May 1957

Professor Arthur Brandstatter, Director  
School of Police Administration and Public Safety,  
Michigan State University  
East Lansing, Michigan

Dear Art:

I am inclosing herewith a copy of the CPD/ICA-Washington April Monthly Report, as well as a copy of the April Monthly Report we make for MSU. By sending them directly to you, I am short-circuiting the normal communications channels which, I understand, sometimes bog down a bit.

Jack and I have been up to our necks in a re-evaluation study, especially as it applies to equipment lists, the budget, etc. This is no easy job, particularly from this part of the world, when we have so few catalogs and other information available for dealing with such a sizeable Project as this, involving 8 to 10 million dollars worth of commodities. We feel, however, that when this is completed, we will have "The Bible" that we can follow for the next year or two.

I have less than 2 weeks left now before departure time, and I am trying to get all these loose ends taken care of before I go. Jack is doing a marvelous job in assuming responsibility, and I am sure he will run the show in a very smooth and efficient manner.

I'll see you in East Lansing shortly after the first of June. With best regards, I am,

Sincerely,

*Howard*

HOWARD W. HOYT, Chief  
Police Program Division

HWH/nmd  
2 Inclosures:  
ICA/W April Report  
MSU April Report

cc: Chief Advisor  
Coordinator

# MICHIGAN STATE UNIVERSITY

## VIETNAM ADVISORY GROUP

MAILING ADDRESS: MSU-USOM  
AMERICAN EMBASSY  
SAIGON - VIETNAM

CABLE ADDRESS: MICHGOVBUR

June 16, 1959

GENERAL OFFICE:  
137, DUONG PASTEUR

TELEPH. NUMBER: 22.022-21.528  
SAIGON: 383-384

**RECEIVED**

JUL 1 1959

SCHOOL OF POLICE ADMINISTRATION  
AND PUBLIC SAFETY  
MICHIGAN STATE UNIVERSITY

Professor A. F. Brandstatter, Director  
School of Police Administration & Public Safety  
Michigan State University  
East Lansing, Michigan

Dear Art:

I have mentioned from time to time in my letters, and you noted in other official reports from the field, that we have been working on different manuals and reports.

I am happy to enclose herewith the Driving Training Manual which we developed, together with a mimeographed version in English. I am also enclosing the Tear Gas Manual, together with an English copy. You have also noted that we have been working on a glossary of police terms. This has been an interesting and difficult job because words had to be developed in the Vietnamese language. This was done by cooperation between Vietnamese officials and our translators. You will note that the enclosed glossary has the English word and definition and then the Vietnamese word and definition. This should prove to be very valuable to the police in future years.

I am not sure that I sent you a typewritten copy of our training plan which was developed a year and a half ago. We only distributed typewritten copies of this plan among the staff. This plan has now been mimeographed for the benefit of the new men coming out and for distribution at home. I am enclosing ~~of~~ this also. \*

I thought you would like to add these to the list of reports and materials developed by us during the past four years.

We are now working on the semi-annual report which will be out shortly after the first of July, and will summarize the work which we have done during the past six months.

Sincerely yours,

*Howard*

HOWARD W. HOYT, Chief  
Police Administration Division

Enclosures (*Separate cover*)

cc: Coordinator W/Encls.

\*Developed and intended for American technicians only.

## MICHIGAN STATE UNIVERSITY

VIETNAM ADVISORY GROUP

MAILING ADDRESS : MSU - USOM  
AMERICAN EMBASSY  
SAIGON - VIETNAM

CABLE ADDRESS : MICHGOVBUR

27 September 1957

RECEIVED  
GENERAL OFFICE  
137, BUILDING PASTEUR

OCT 7 1957  
NUMBER : 22.022 - 21.528  
SAIGON : 383 - 384

SCHOOL OF POLICE ADMINISTRATION  
AND PUBLIC SAFETY  
MICHIGAN STATE UNIVERSITY

Mr. Arthur Brandstatter, Director  
School of Police Administration & Public Safety,  
Michigan State University,  
East Lansing, Michigan

Dear Art:

I am sorry that you and I did not have an opportunity to sit down and compare notes on several matters before you left the other morning. Jack passed on to me some of your final observations, which I consider very sound and which I have followed.

I am inclosing herewith a directive that was prepared and distributed to every member of the staff during this past week. With few exceptions, it follows pretty well along the lines we discussed. Prior to making these changes public, I sat down and talked with each Section Head, explaining to him as well as I could the responsibilities of this assignment and what we would expect. All of them accepted the responsibility without any hesitation. Then I talked with Verne Dagen. He had an excellent attitude. He was disappointed to be sure, and stated that if his work had not been satisfactory he wished we would tell him so that he could have an opportunity of correcting his errors. I assured him this was not the case; that it was merely we felt that Updike had the experience and background we wanted for this particular assignment. I kept reminding him of his assurances to me earlier that he would work for or with anybody on any assignment we suggested just to get the job done; that he had no personal ambitions over here and that he mostly was anxious that the whole operation be that of a team. That integration has moved along with no difficulty.

I, then, talked to Fabian. He, too, showed disappointment, but did not say anything during our conversation that would indicate anything other than cooperation. However, the next day he became quite vocal in the coffee shop and in the corridors - even stating that he was going to ask to be sent home, etc. He finally became openly rebellious with Gollings, so he and Gollings sat down and talked for about an hour and a half. This did not result in anything beneficial, so the problem was turned over to me. I got it officially when Fabian submitted a written request that he be transferred from the Training Section because he did not feel that the organization was correct and he did not feel he could be effective in train-



Letter to Mr. Brandstatter  
School of Police Administration  
MSU - East Lansing

27 September 1957

There is one other point I would like to make which I did not feel free to make in the presence of Jack, because of his strong French sympathies, but to me it is quite an important point in your discussions at home with any authorities with whom you might be talking. The first of December 1956, we received rumors that the Vietnamese Government had requested a group of police advisors from the French Government to come out here and assist them in their civil police problems. We took this as a personal affront and went to Fishel with this matter. He, too, became quite exercised about it, took off for the Palace, returned to tell us there was absolutely nothing to this rumor. About the middle of the month we had confirmed it to the point that we were sure, in our own minds, that the rumor was correct and that it was official from the top down in the Vietnamese Government and, again, we told Fishel. He was quick to deny it, stating he had secured it once before for us. We pointed out that this time we had it quite authentically and, again, on his return from a Palace trip, he told me that I could rest assured that our informants were inaccurate again, as they were so often in the past (this is not the case, however. Usually our information has proved to be correct.) He stated he had talked with the President personally and the President had assured him that they had not done this. A few days after Christmas Jack had the privilege personally of meeting 2 of the French Gendarmerie officers who had just arrived and found out that they had already been to the Palace, were welcomed officially and had been given their assignments. We, then, gave Mr. Fishel the names of the men and these facts. Again, he took off for the Palace and on his return, explained that Colonel Sanh, the commander of the Vietnamese Gendarmerie, had requested these men's services unbeknownst to the President, and that the President was very perturbed over the entire matter and that we could expect to see Colonel Sanh disciplined. In the meantime, we secured a letter, and made a photostatic copy of it, from Colonel Sanh to the Minister of Defense, who is the President, requesting these men's services. It is a well-known fact also that no one secures a visa to enter this country - not even an American - without the President's personal approval, much less a Frenchman!

The French Gendarmerie advisors proved to be very nice fellows personally. We have been able to coordinate some of our activities, and they participated in the last Civil Guard Officers' School to the tune of some 4 or 500 man-hours of instruction. Being fluent, of course, in French and with a good knowledge of French law, they have been very valuable in this training. However, their influence is strongly being

Letter to Mr. Brandstatter  
School of Police Administration  
MSU - East Lansing

27 September 1957

felt in their recommendations on reorganization, as well as operations since, in their country, the Gendarmerie, which is military and under the Minister of Defense, has civil police powers and responsibilities, paralleling and duplicating the local police.

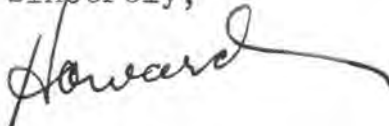
Jack does not agree that this is any major problem with us here, but I feel rather strongly that it is detracting from the original course we had plotted. Although these men are fine men personally and do come over and consult with us often, I am not so sure that it is for the purpose of mutual cooperation as much as it is the matter of finding out for their government just what we are doing. I am reciting all this to you only to emphasize how little real influence Wes Fishel has at the Palace.

Barrows again yesterday stated that he was going to have to take the bull by the horns, so to speak, and handle our police aid program just the same as he would any other of his divisional programs and not route it through the office downstairs. He stated that he would have to make his contacts with the Palace direct and ask for their decisions on police matters direct to be made to him, since Fishel apparently either has no influence, or has no inclination to secure the statements from the Vietnamese officials that are necessary to implement their programs.

Well, I believe I have brought you up-to-date on all the latest developments. I hope you have had a very pleasant trip home and that all is going smoothly in your office.

Best personal regards.

Sincerely,



HWH/mmd  
2 Attachments  
Assignment of Personnel

HOWARD W. HOYT, Chief  
Police Administration Division

*Since dictating this Fabian came in, shut the door, asked "Now where do I start in correcting this mess I got myself into." He is in the training department this afternoon, working his head off, after making apologies all up and down the line. He has lost respect from the men and has to restore that, and has established a doubt in my mind as to his stability, but we have forgotten and forgiven and are starting from scratch again.*

*Personal*

October 11, 1957

Mr. Howard W. Hoyt, Chief  
Police Administration Division  
USOM-MSUG  
Box 34  
Navy 150, 2 FPO  
San Francisco, California

Dear Howard:

I was very glad to have received your letter dated September 27 upon my arrival home. I was also sorry that we were not able to have at least an hour together before I left Vietnam. However, I am pleased you have gone ahead with the suggestions offered and there was very little reaction as a result of the assignments that were made. Of course, I was surprised at Fabian's reaction, but I am glad you were able to settle this matter, and quickly.

I have had a visit with both President Hannah and Dean Taggart and have been advised by both of them that Wes Fishel has agreed to return to East Lansing this spring and that he will return. As a matter of fact, they are seeking a replacement for him now and have asked him for suggestions with respect to his replacement. I am certain that Wes will not be in Saigon this spring and perhaps he may even return earlier because the International Programs people have some irons in the fire with the Ford Foundation and they intend to use Wes in a prominent role with respect to this development. I would suggest that this information be divulged to Jack Ryan, only, and that we do not precipitate any controversies between now and next spring. I have been asked, also, to inform Barrows of this decision and shall do so by letter. I assume that either the University or Wes will make an announcement regarding his replacement as soon as such a person is hired. I anticipate this will be done--the announcement and a replacement--before January 1.

I have discussed Jack's present responsibilities and the fact that his salary should be adjusted so that it is commensurate with his present assignment. Dean Taggart has approved this and I shall write him a letter and perhaps enclose a copy of it with this one before it is sent. I am recommending that he be considered for a base salary of \$12,000 per annum. I would suggest that you discuss this with Wes, as Taggart will clear the salary figure with Wes before it is finally approved in East Lansing. I discussed the salary question with Wes on the airplane between Seoul and Tokyo and he agreed. We did not discuss a salary figure, but I do not anticipate any problem because of the base salaries other members of your staff are receiving.

I was interested to learn about the French police officers from you, although Jack had acquainted me with this situation, and apparently does not feel as strongly about it as you do. I have relayed this information to our top level

Mr. Hoyt

-2-

October 11, 1957

people here and they are aware of this situation. I might add there was no comment about it. Perhaps you should keep me informed about any developments and whether they are able to influence President Diem regarding decisions that will effect our police program.

I would be grateful if you would do a personal favor for me and check with Bob McKeen and determine whether he has sent by air freight the packages I left with him. I am very anxious to receive these, as they contain winter clothing for my elder sons. A day doesn't go by unless they ask me about their sport jackets. Therefore, I would appreciate if if you would help me get off the hook with respect to this item.

Kindest personal regards.

Yours sincerely,

A. F. Brandstatter  
Director

AFB:br  
Enc.



## MICHIGAN STATE UNIVERSITY

## VIETNAM ADVISORY GROUP

MAILING ADDRESS : MSU - USOM  
AMERICAN EMBASSY  
SAIGON - VIETNAM

CABLE ADDRESS : MICHGOVBUR

12 October 1957

GENERAL OFFICE :  
137, DUONG PASTEUR

TELEPH. NUMBER : 22.022-21.528  
SAIGON : 3 8 3 - 3 8 4

Mr. Arthur F. Brandstatter, Director  
School of Police Administration & Public Safety,  
Michigan State University,  
East Lansing, Michigan

RECEIVED

OCT 21 1957

SCHOOL OF POLICE ADMINISTRATION  
AND PUBLIC SAFETY  
MICHIGAN STATE UNIVERSITY

Dear Art:

I am inclosing the monthly report we prepare for the Chief Advisor's Office, from which he, in turn, extracts the information that goes into the mimeographed MSUG monthly report for general distribution. As pointed out to you, when you were here, this is much more thorough and detailed than the CA could possibly get into the Project Report. You might note that items A and B of the Synopsis of the MSUG Report are strongly worded statements on actual conditions. We need not expect to see these 2 items reproduced in the monthly report that is distributed generally - for obvious reasons. However, we have made it a matter of record through official channels, and we feel that this will have a tendency to smooth out the problems and correct the causes of these problems, if it is at all possible. The Chief Advisor, I understand, regretted very much that we had made this a matter of record, and instructed that it not be used in this manner. This, we can understand.

I am also inclosing a copy of the ICA/Washington Report, prepared and sent to the Civil Police Administration Division of ICA in Washington.

Our new secretary, Miss Riggs, arrived last evening. She will start on Monday, and this will put us up to strength and should enable us to start producing some of the material we have been hoping to get out.

Everything is running along about as usual. Jack and I are preparing material now for briefing the Country Team one day next week. This should also help bring out into the open some of the causes for delay and frustration.

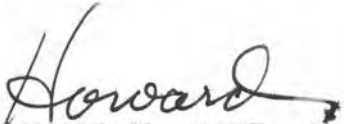
(Next Page)

Letter to Mr. Arthur F. Brandstatter  
School of Police Administration  
MSU-EL

12 October 1957

I will be very interested in hearing confidentially what results you have had upon your return to the campus.

With warmest personal regards, I am,

  
HOWARD W. HOYT, Chief  
Police Administration  
Division

HWH/mmd

2 Inclosures:

- 1-MSUG Monthly Report
- 2-ICA/W Monthly Report  
(September 1957)

## MICHIGAN STATE UNIVERSITY

## VIETNAM ADVISORY GROUP

MAILING ADDRESS: MSU-USOM  
AMERICAN EMBASSY  
SAIGON - VIETNAM

CABLE ADDRESS: MICHGOVBUR

GENERAL OFFICE:  
137, DUONG PASTEUR

TELEPH. NUMBER: 22.022-21.528  
SAIGON: 383-384

30 October 1957

Mr. Arthur F. Brandstatter, Director  
School of Police Administration and Public Safety,  
Michigan State University,  
East Lansing, Michigan

Dear Art:

I am sorry to be so late in answering your letter of October the 11th.

It is reassuring to know that both Hannah and Taggart are aware of conditions as they exist here in the field. You can rest assured that we are sitting on the lid of the powder keg as tightly as we can and hope to keep it from blowing up before Wes's departure date.

My apprehensions regarding the advice the Government has received from the French Gendarmerie officers have proved to be well founded, since I last wrote you. In spite of the fact that the President has been agreeing with our recommendations, according to advice from Fishel, two weeks ago today he told Mr. Barrows straight from the shoulder that he had no intention of following our recommendations with respect to the Civil Guard; that he intended to organize the Civil Guard along the lines of those recommended by the French Gendarmerie officers; intended to put the Civil Guard directly under the Minister of Defense, making it more para-military than it has been in the past.

He told General Williams the same thing.

When Wes heard about this, he went to the President and, apparently, the President told him then about the same thing, but Wes modified the shock considerably by self-editing many of the comments made by the President.

Two weeks ago today, we made a presentation to the Country Team on the lack of progress of the civil police organizations in Viet-Nam. The afternoon before the meeting Jack, Wes and I went to Barrows' office to have a dry-run on how we would make our presentation. We developed certain questions for

Letter to Mr. Arthur Brandstatter                      30 October 1957  
School of Police Administration & Public Safety,  
MSU-EL

specific individuals to ask so as to bring out the answers we felt the Country Team wanted to know. This was a planned effort to keep MSU out of the controversy which might exist between the different members of the Country Team. However, before the four of us started discussing the Country Team meeting, Mr. Barrows read us a memorandum he had received from General Williams, in which the General told about a meeting he had the previous Sunday with the President. During this meeting, the President was quite critical of MSU. He stated he was not happy with MSU, and particularly not happy with Doctor Fishel for failing to have our local personnel cleared through the Security Office at the Palace. He said that Wes had been advised to do this several times. He went on to say he was not happy with the police advisors because they were advising along American police lines and he wanted a European-type rural police force. He said he did not like the Public Administration advice because it, too, ignored local conditions and was trying to impose Michigan ideas on Viet-Nam.

Mr. Barrows' purpose in reading this memorandum to us was obviously to let Fishel know that the President sings several different tunes - depending upon who his audience might be.

Fishel immediately stated that the President that very morning "at our morning breakfast" had stated that he was very unhappy with the Army and the military advice he was getting. He stated that the military "stunk" and that it was deteriorating. Mr. Barrows asked that Fishel put this in writing so that he (Barrows) could forward it on to the General. He stated that he felt the General was entitled to the same courtesy that he had extended to MSU. He stated that he thought the General would be surprised, also, to learn that the President is not consistent. This, Wes refused to do.

However, the next day in the Country Team meeting, where a number of deputies of each of the 4 members of the Country Team were present, Wes did tell the General what the President had said about his services. Of course, the General hit the ceiling. He told Wes that he was going to demand that they go to the President together and face the President with this statement, and that if the President agreed that he did make the statement Wes attributed to him, that he (General Williams) would withdraw his American Forces from Viet-Nam within 30 days! He stated that Wes had publicly humiliated him in the Country Team meeting, etc. Of course, after the meeting, the



Letter to Mr. Arthur F. Brandstatter  
School of Police Administration  
MSU-EL

30 October 1957

two got together and patched things up, at least to the point where they have not kept the rendezvous at the Palace but, needless to say, relations between MSUG and MAAG are anything but cordial - especially at top level!

The meeting authorized Mr. Barrows to secure from the President a definite statement of intent, with regard to civil police organizations, before we proceed any farther in supporting them financially, by equipment or otherwise.

One of the points on which the Country Team members were very critical of the Vietnamese Government was the fact that, although the Government has accepted our recommendations over the past 2 years on the reorganization of the criminal identification bureau, the setting up of new-type fingerprint cards and, although our own Government has provided considerable amounts of equipment such as file cabinets, etc., the Vietnamese Government has not yet established a central identification bureau as such, and the 15 to 18,000 prints on file are only those of a few civil servants, including police and some Civil Guard.

The next morning Wes went to the Palace "for breakfast with the President". He came back bragging to me about how he had told the President of the failure of the Government to comply with our recommendations on the fingerprint system. The President immediately called in Colonel Chieu, who is the head of the VBI, as well as the Municipal Police throughout the country, and proceeded to eat him up. When Chieu answered in Vietnamese, the President demanded that he answer in French so that his friend Dr. Fishel could understand what he was saying. Wes does not realize even yet the damage that was done. However, Jack and I have spent considerable time, together and separately, with Colonel Chieu, trying to repair the relationships that were destroyed by this thoughtless act. Colonel Chieu, you understand, has only been in office about ten months. Chieu has prepared recommendations to the Minister of Interior and to the President for the reorganization of the identification bureau. An arrete or ordinance has been in the Palace for over a month now on this matter.

Wes had forgotten that there are many men already trained in the VBI to handle the fingerprints when they do start coming

Letter to Mr. Arthur F. Brandstatter  
School of Police Administration  
MSU-EL

30 October 1957

in, but Colonel Chieu was severely criticized by the President that morning for not having had the foresight to have men trained. Naturally, the Colonel sat there and said nothing to defend himself, as is the case with all of these people when in the presence of a top official.

I gathered that the feeling of several of the members of the Country Team was that if the President wishes to militarize his Civil Guard, then the responsibility for advisory and military help will have to come from our military services. If this is the final decision, we find ourselves considerably overstaffed.

Although two weeks have now passed, we still do not have a commitment from the Government on what its plans might be. Fishel, however, assured us the morning after the Country Team meeting, that we would have this letter within 24 hours.

I do not know if you will recall it or not - certainly Dean Taggart will - but when we were negotiating the new contract in Washington, and especially, discussing whether or not MSU should retain the police advisory portion of the contract, Mr. Barrows agreed to support MSU's participation, providing he could feel free to use me and my men as his police advisors, and providing he could feel free to have us do his staff work in that area; otherwise, he stated that he would feel obliged to ask Washington to provide him with a police consultant. You will recall, I am sure, that we objected very strongly to this suggestion, and you will remember that the Dean and those of us out here agreed to the former provisions made by Mr. Barrows.

However, we now have Dr. Fishel strongly resenting Mr. Barrows asking for any information directly from us, or using us as his advisors in the police field. Fishel insists that these requests from Barrows be made directly to him. The best way I can describe Wes's attitude is that he likes to play policeman, junior "G" man, or junior cloak and dagger operator. He has a ready answer for any situation involving police, whether the inquiry comes from the Vietnamese Government or from Barrows. We are constantly running into cases where he has given advice contrary to what our recommendations and advice have been. Barrows realizes this and in most cases suggests that we advise Wes either before or after we get the information to him on what he might want. For example, yesterday Mr. Barrows asked me to have our team develop some information on attitudes of local police officials towards

Letter to Mr. Arthur F. Brandstatter  
School of Police Administration  
MSU-EL

30 October 1957

the Self-Defense Corps in the rural areas. He stated that the Ambassador had asked him to get this information from us. Fishel feels that the Ambassador should have asked him personally rather than Barrows, and Wes fully intends to tell the Ambassador this someday. However, I think this Ambassador is quite capable of putting him in his place. A couple of weeks ago, Marian Anderson was in Saigon and gave a couple of concerts. Wes took it upon himself to arrange a meeting for her with the President, although she was a house guest of the Ambassador. I am told that the Ambassador, in no uncertain terms, advised Wes that he was the official representative of the American Government in this country still, and that if anyone was going to present Miss Anderson to the President, it would be the Ambassador of the United States!

At the Country Team meeting the other day, the Ambassador rather obviously cut Wes off once or twice, when he started off on some tangent; however, I believe the Ambassador had a sadistic pleasure in watching General Williams tear Wes to pieces.

Stan Sheinbaum is here now. He, apparently, is beginning to learn a few things. He came over to the house Sunday evening and we had waffles and hot chocolate and sat on the porch and talked until ten o'clock. I am not being as frank with him as I was with you. I am letting him find out from other sources. I would hate for the opinion to get out at home that the situation in Viet-Nam is merely a Fishel-Hoyt quarrel.

I passed the information along to Fishel regarding your recommendations for improvement in Ryan's base salary.

I have heard through a subterranean grapevine that your Dean has completed the coup d'etat, and we are now under him directly with Dean Taggart relegated to a shelf where he can suggest policies on research, academic direction, etc. Is this true? I believe you intimated that if it did go through, it would possibly be an improvement for everyone concerned.

Everything else out here is proceeding about as usual. We are in a regular schedule of teaching at Cap St. Jacques, with 3 men tied up down there every week.

Babineau and the boys at the Embassy state they definitely will not fill the number 6 slot; however, we have no plans for filling it immediately, especially with the indecision at top level on the Civil Guard deal.

Letter to Mr. Arthur F. Brandstatter  
School of Police Administration  
MSU-EL

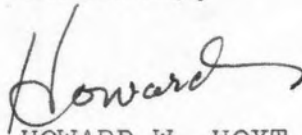
30 October 1957

Why don't you give me your appraisal of the Convention in Hawaii? It will take six months to get it from the "Police Chiefs".

Remember me to your family and to the rest of your staff.

With kindest personal regards, I am,

Sincerely,

A handwritten signature in cursive script, appearing to read "Howard", with a long horizontal flourish extending to the right.

HOWARD W. HOYT, Chief  
Police Administration Division  
MSUG

HWH/mmd



# MICHIGAN STATE UNIVERSITY

## VIETNAM ADVISORY GROUP

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*write re  
Bobbie  
Chambers  
Regans salary*

October 31, 1957

**RECEIVED**

NOV 5 1957

Professor Arthur Brandstatter, Director  
School of Police Administration & Public Safety  
Michigan State University  
East Lansing, Michigan

SCHOOL OF POLICE ADMINISTRATION  
AND PUBLIC SAFETY  
MICHIGAN STATE UNIVERSITY

Dear Art:

Stan Sheinbaum has passed on some disappointing news regarding the police participants. He informs us that IACP now takes the position that MSU's East Lansing role is to be limited to making available the one month regular short course in September, 1958.

On two counts such an arrangement fails to conform with MSUG & USOM planning for the participants. First, both Saigon and East Lansing are in agreement that courses, short or long, designed for American police students are not only inadequate for participants from Vietnam (or other underdeveloped areas), but actually amount to time wasted for them. The second point derives from the thinking on the first. Reflected in the PIO/P on these participants is our understanding, as well as USOM's, that MSU would arrange classes especially designed for foreign students and would undertake to plan and arrange the field observation and the internships for the participants both in Michigan and elsewhere. The financing of these participants this year by USOM instead of MSU was arranged because it was easier in securing the budget; more police participants could be had. It was hoped both by MSUG and USOM-Saigon that arrangements could be made through ICA and their contractor IACP to have MSU do the stateside training or at least be responsible for arranging it.

Stan says that he received a copy of the PIO/P late in August which inferred and agreed with the above. He also says that at about the same time you received from Col. Snook of IACP a copy of the same PIO/P along with a letter requesting a proposal from you as to how MSU would implement the program outlined therein; implicitly, his interpretation was similar to our own and to Stan's. I understand that you, Ralph Smuckler and Stan then discussed Col. Snook's request, and decided that Gil Shelby could be retained to direct the program. A budget based on standard ICA participant costs was developed for submission to IACP. According to Stan, Col. Snook agreed to the general proposal over the phone and asked for a written statement.

October 31, 1957

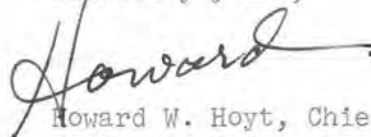
That was late August or early September. When no reply was received from IACP Stan, just before he departed at the end of September, called them. Col. Snook had left for Hawaii and Col. Fitzpatrick, his deputy, was handling the matter. His position, after Col. Snook's earlier concurrence and especially after their request for a proposal, was surprising. He said that MSU was trying to usurp IACP's training role, and that the budget request was extraordinarily large. There seems to have been a complete reversal of position at IACP. Bear in mind that the PIO/P calling for supervision of the program by MSU elicited a proposal request to that effect by IACP. In addition, the budget conforming to standard ICA costs was on a reimbursement basis; the cost to IACP would be the same if IACP itself was handling the program.

To be emphasized is the fact that MSU already has made a large investment in these participants. The selection procedures, the English language training, the several month long briefing at this end has been handled by MSU, not USOM, and has been oriented toward the program expected at East Lansing.

With Stan's concurrence I am, therefore, suggesting that the issue be re-discussed with Col. Snook and with Theo Hall. I cannot help feeling that Snook's deputy misstated their true feelings because of not being familiar with what had already transpired. We are anxious that the participant program be handled by MSU as originally planned by MSUG and by USOM. To be left with the offering of the short course for the participants is to accept a role which experience has proved is unsatisfactory.

Please keep us informed on what you find out. USOM has asked ICA/W to get the latest plans from IACP on how they plan on handling our participants who are due in the US in December. We will let you know what we find out also.

Sincerely yours,



Howard W. Hoyt, Chief  
Police Administration Division  
MSUG